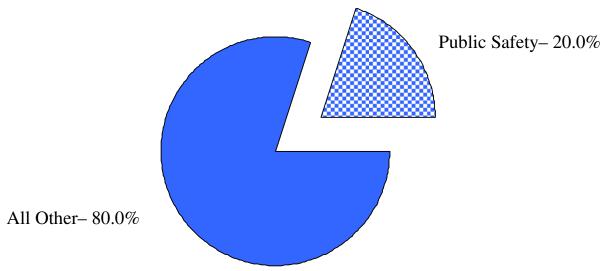
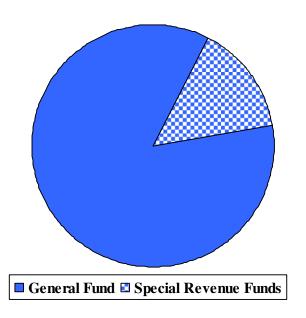
Public Safety Functions

Total County Budget Perspective *



* Graph does not reflect operating transfers out since these expenditures are already reflected in the other expenditure categories

Public Safety Expenditures by Fund Type



Administrative Division

The function of the Administrative Division is to set objectives for the department; make plans; develop procedures; organize and reorganize; provide for staffing and equipping the department; adopt rules and regulations for the administration; discipline; equipment and uniforms of the members and officers of the department; affixing powers and duties, prescribing penalties for violations of any such rules and regulations, and providing for enforcement thereof, inspect and recommend promotion of personnel; coordinate efforts and relationships; establish policies; report on departmental activities and/or accomplishments; maintain good public and official relations; present the department budget; provide general administration to the department; and to provide adequate training of department personnel.

In addition to our main office in West Olive, our Law Enforcement Division Operations and Services operates out of small satellite offices in Grand Haven, Holland, Spring Lake and Marne to more efficiently service those areas of the County.

Various indicators are used to discern the effectiveness of department programs. It is important to note that the Sheriff's department does not control these indicators, but rather has an influence on them. Consequently, these measures do not tell whether or not the Sheriff's department is doing a good job, but will indicate if programs additions or changes are necessary.

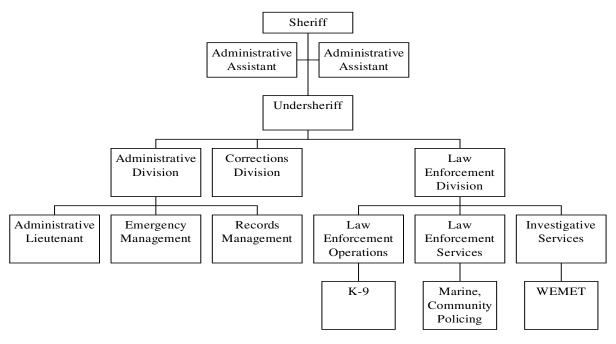
Records Unit

The function of the Records Unit is to maintain a centralization of records; to provide timely, accurate, and complete information to administrative and operational components of the department and provide maintenance of warrants; to document all civil process and subpoenas and expedite the timely service of said documents within the time prescribed by law.

Investigative Unit

The function of the Investigative Unit is to coordinate criminal investigations and investigate as necessary all criminal offenses and situations which may become criminal in nature for the purpose of apprehending, interrogating and prosecuting offenders, and recovering stolen property; interrogate arrested persons referred by Uniformed Services or Operations; investigate or arrest persons wanted for criminal offenses by other jurisdictions, and maintain investigative liaisons with other police agencies; to supply information necessary for effective operations on matters of inter-divisional interest; coordinate incoming extraditions.

Ottawa County Sheriff's Department



Fund: (1010) General Fund

Mission Statement

The mission of the Ottawa County Sheriff's Office is to protect and preserve the general safety and welfare of the county residents through effective law enforcement.

ADMINISTRATIVE DIVISION

Goal: To provide programs and services that minimize crime in order to assure a high quality of life for the citizens of Ottawa County.

Objective: Violent (Index) crimes will be below 15 per 1,000 residents

Objective: Non violent (Non-Index) crimes will be below 65 per 1,000 residents

Objective: Overall crime rate will be below 30 per 1,000 residents

Measures	2004	2005	2006 Estimated	2007 Projected
Outcome				
Violent crimes per 1,000 residents	14	13	<15	<15
Non-violent crimes per 1,000 residents	61	61	<65	<65
% of residents who feel safe in their neighborhood during the day *	N/A	N/A	N/A	N/A
% of residents who feel safe in their neighborhood at night *	N/A	N/A	N/A	N/A

^{*} Information will be gathered on 2008 citizen survey

RECORDS DIVISION

Goal: To provide quality records management services for the criminal justice system and residents of Ottawa County.

Objective: Enter warrants in the Michigan Law Enforcement Information Network (LEIN) within 1 day of receipt
Objective: Enter personal protection orders (PPO) in the Michigan Law Enforcement Information Network (LEIN) within 1 day of receipt

Objective: Provide police reports within 2 days of request **Objective:** Transcribe officer reports within 2 days of receipt

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of documents transcribed	13,829	15,386	15,541	15,698
# of original and supplemental reports	23,375	23,910	24,151	24,250
Outcome/Efficiency:				
% of time warrants are entered in to the LEIN				
within 1 day of receipt	N/A	N/A	90%	90%
% of time PPOs are entered in to the LEIN within 1				
days of receipt	N/A	N/A	100%	100%
% of time police reports are provided within 2 days				
of request	N/A	N/A	60%	75%
% of time officer reports are transcribed within 2				
days of receipt	N/A	N/A	50%	70%

Fund: (1010) General Fund Departments: (3020) Sheriff, (3160) Sheriff Curb Auto Theft (SCAT)

INVESTIGATIVE DIVISION

Goal: To provide closure to citizens of Ottawa County who have been the victims of crime and hold offenders accountable for their actions.

Objective: To attain a clearance rate on violent (Index) crimes of no less than 90%

Measure 1: % of violent crimes cleared

Objective: To attain a clearance rate on non-violent (Non-Index) crimes of no less than 90%

Measure 1: % of non-violent crimes cleared

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of cases assigned	1,378	1,364	1,405	1,450
# of criminal arrests	309	311	320	325
Efficiency:				
# cases per detective	125	114	117	121
Outcome:				
% of violent crimes cleared	94%	91%	>90%	>90%
% of non-violent crimes cleared	98%	90%	>92%	>94%

PATROL DIVISION

Goal: To enhance public safety through the use of road patrol officers to deter and respond timely to traffic violations and crashes

Objective: Minimize traffic crashes

Measure 1: The number of traffic crashes per 1,000 citizens will be below 55

Measure 2: The number of fatal traffic crashes per 1,000 citizens will be below .15

Measure 3: The number of alcohol related crashes per 1,000 citizens will be below 3

Objective: To provide timely assistance to citizen calls for service

Measure 1: The average County-wide response time for calls will be less than 10 minutes

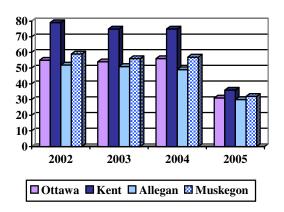
Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of calls for service	71,459	71,737	73,889	76,106
# of traffic accidents investigated	6,401	6,184	6,370	6,561
Efficiency:				
# citizens per deputy	2,934	2,970	N/A	N/A
Outcome:				
# of traffic crashes per 1,000 citizens *	56	31	<55	<55
# of fatal traffic crashes per 1,000 citizens *	.14	.11	<.15	<.15
# of alcohol related crashes per 1,000 citizens *	2.0	1.24	<3	<3
Average # of minutes to respond to call	<9	<10	<9	<10

^{*} Figures represent the total crashes for the entire County, whether reported by the Ottawa County Sheriff's Department or the police department of a city within Ottawa County.

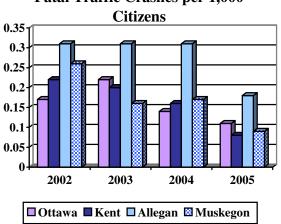
Fund: (1010) General Fund Departments: (3020) Sheriff, (3160) Sheriff Curb Auto Theft (SCAT)

Outcome Benchmarks:	2002	2003	2004	2005
# of traffic crashes per 1,000 citizens - Ottawa	55	54	56	31
# of traffic crashes per 1,000 citizens - Kent	79	75	75	36
# of traffic crashes per 1,000 citizens - Allegam	52	51	49	30
# of traffic crashes per 1,000 citizens - Muskegon	59	56	56	32
# of fatal traffic crashes per 1,000 citizens - Ottawa	.17	.22	.14	.11
# of fatal traffic crashes per 1,000 citizens - Kent	.22	.20	.16	.08
# of fatal traffic crashes per 1,000 citizens - Allegan	.31	.31	.31	.18
# of fatal traffic crashes per 1,000 citizens - Muskegon	.26	.16	.17	.09
# of alcohol related crashes per 1,000 citizens - Ottawa	2.14	1.67	2.0	1.24
# of alcohol related crashes per 1,000 citizens - Kent	3.02	2.83	2.93	1.73
# of alcohol related crashes per 1,000 citizens - Allegan	2.68	2.41	2.21	1.54
# of alcohol related crashes per 1,000 citizens - Muskegon	2.38	1.86	2.15	1.35

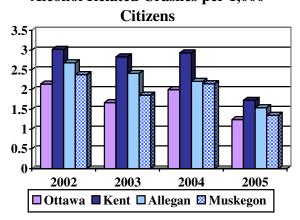
Traffic Crashes per 1,000 Citizens



Fatal Traffic Crashes per 1,000



Alcohol Related Crashes per 1,000



The graphs above show that crash rates in Ottawa County compare favorably with adjacent counties.

	Resources							
Personnel								
		2005	2006	2007	2007			
		# of	# of	# of	Budgeted			
Position Name		Positions	Positions	Positions	Salary			
Sheriff		1.000	1.000	1.000	\$104,112			
Undersheriff		1.000	1.000	1.000	\$81,314			
Administrative Management	Director	1.000	0.000	0.000	\$0			
Records Management Director		1.000	1.000	1.000	\$59,539			
Sergeant		8.950	8.950	8.950	\$550,338			
Lieutenant		3.000	4.000	4.000	\$278,317			
Evidence Technician		1.000	1.000	1.000	\$54,566			
Road Patrol Deputy		29.000	29.000	29.000	\$1,585,570			
Detective		12.000	12.000	12.000	\$692,580			
Administrative Secretary II		2.000	2.000	2.000	\$90,392			
Clerk Typist II/Matron		9.000	9.000	9.000	\$280,273			
		68.950	68.950	68.950	\$3,777,001			
Funding				2006				
				Current	2007			
	2003	2004	2005	Year	Adopted			
_	Actual	Actual	Actual	Estimated	by Board			
Revenues								
Intergovernmental Revenue								
Charges for Services	\$158,550	\$176,475	\$171,104	\$154,800	\$173,500			
Other Revenue	\$13,195	\$7,919	\$31,965	\$11,180	\$9,180			
Total Revenues	\$171,745	\$184,394	\$203,069	\$165,980	\$182,680			
Total Revenues	Ψ1/1,/43	Ψ10¬,5)¬	Ψ203,007	Ψ103,700	Ψ102,000			
Expenditures								
Personnel Services	\$4,713,529	\$5,110,841	\$5,241,439	\$5,589,072	\$6,213,078			
Supplies	\$251,070	\$211,293	\$241,478	\$363,060	\$362,391			
Other Services & Charges	\$1,150,733	\$1,011,896	\$1,005,223	\$1,189,870	\$1,350,796			
Capital Outlay		\$33,922						
Total Expenditures	\$6,115,332	\$6,367,952	\$6,488,140	\$7,142,002	\$7,926,265			

Budget Highlights:

The 2007 Other Services and Charges reflect equipment rental chargebacks on 16 vehicles approved for purchase in 2007.

The West Michigan Enforcement Team (WEMET) consists of five deputies and one sergeant assigned to the WEMET Multi-Jurisdictional Drug Enforcement Team (coordinated by the Michigan State Police) to enhance drug enforcement activities.

Mission Statement

Enhance drug enforcement efforts and reduce drug related incidents in the county.

Goal: County law enforcement will be proactive in its efforts to curtail the use and trafficking of illegal drugs.

Objective: Reduce the incidence of drug activity in Ottawa County

Measure: # of drug related complaints will be less than 1.3 per 1,000 residents **Measure:** # of drug related deaths will be less than .05 per 1,000 residents

Objective: Identify deterrents to the threat of methamphetamine production in Ottawa County.

Measure: # of methamphetamine related incidents will be no more than .03 per 1,000 residents

Objective: Provide drug education in the schools to reduce juvenile use of drugs

Measure: # of juvenile arrests for drug and narcotic violations will be no more than .6 per 1,000 residents

Measure: % of juveniles reporting they have ever used marijuana will be less than 25%

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of Arrests	318	310	200	215
# of Narcotic Presentations	24	20	25	25
# of Vehicle Seizures	16	12	15	15
\$ of Asset Forfeitures	\$37,616	\$39,976	\$41,740	\$42,200
Outcome:				
# of public complaints per 1,000 residents	1.08	1.08	1.17	1.21
# of drug related deaths per 1,000 residents	.04	.03	.04	.05
#of methamphetamine related incidents per 1,000	<.01	<.02	<.02	<.03
# of juvenile arrests for drug/narcotics violations	.59	.50	<.60	<.65
% of juveniles reporting they have ever used marijuana	N/A	26.7%	N/A	N/A*

^{*} The next youth assessment survey is scheduled for 2008.

Fund: (1010) General Fund

Departments: (3110-3113 and 3130-3180) Community Policing Contracts

Function Statement

This schedule reports the activity in six departments in the General Fund: 3110 - COPS -Georgeto Jamestown, 3112 - COPS - Allendale/Jenison, 3113 - COPS - Holland/West Ottawa, 3130 - Zoni Enforcement, 3170 - Blendon/Tallmadge/Holland/Zeeland (CITE), and 3180 - COPS - West Ottav Each of these departments records a contractual arrangement between the Sheriff's department and municipality for community policing services.

Several municipalities contract with the Sheriff's Department to provide Community Policing Services. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole.

	Resources							
Personnel								
Position Name		2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary			
Road Patrol Deputy		8.000	8.000	8.000	\$433,322			
Funding								
Revenues Intergovernmental Revenue	2003 Actual \$551,296	2004 Actual \$595,614	2005 Actual \$602,329	2006 Current Year Estimated \$631,608	2007 Adopted by Board \$718,286			
Other	\$331,290	\$393,014	φ002,329	\$031,006	\$/10,200			
Total Revenues	\$551,296	\$595,614	\$602,329	\$631,608	\$718,286			
Expenditures								
Personnel Services Supplies Other Services & Charges Capital Outlay	\$508,236 \$7,809 \$80,218	\$576,028 \$6,341 \$80,243	\$575,490 \$7,338 \$81,206	\$602,504 \$8,370 \$79,165	\$658,532 \$28,745 \$106,887			
Total Expenditures	\$596,263	\$662,612	\$664,034	\$690,039	\$794,164			

Department: (3119) City of Coopersville

Fund: (1010) General Fund

The City of Coopersville contracts with the Sheriff's Department to provide Community Policing Services. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole.

Resources						
Personnel						
		2005	2006	2007	2007	
		# of	# of	# of	Budgeted	
Position Name		Positions	Positions	Positions	Salary	
Sergeant		1.000	1.000	1.000	\$61,508	
Road Patrol Deputy		4.000	4.000	4.000	\$214,817	
	•	5.000	5.000	5.000	\$276,325	
Funding				2006 Current	2007	
	2003	2004	2005	Year	Adopted	
_	Actual	Actual	Actual	Estimated	by Board	
Revenues						
Intergovernmental Revenue	\$378,232	\$383,985	\$453,510	\$459,825	\$486,505	
Total Revenues	\$378,232	\$383,985	\$453,510	\$459,825	\$486,505	
Expenditures						
Personnel Services	\$335,025	\$330,862	\$401,307	\$401,864	\$427,897	
Supplies	\$3,578	\$3,313	\$4,032	\$4,875	\$5,250	
Other Services & Charges	\$39,631	\$49,809	\$48,172	\$53,086	\$53,358	
Total Expenditures	\$378,234	\$383,984	\$453,511	\$459,825	\$486,505	

Fund: (1010) General Fund

The City of Hudsonville contracts with the Sheriff's Department to provide Community Policing Services. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole.

		Resources			
Personnel					
		2005	2006	2007	2007
		# of	# of	# of	Budgeted
Position Name		Positions	Positions	Positions	Salary
Sergeant		0.000	0.000	1.000	\$60,000
Road Patrol Deputy		0.000	0.000	5.000	\$232,388
		0.000	0.000	6.000	\$292,388
Funding				2006 Current	2007
	2003	2004	2005	Year	Adopted
	Actual	Actual	Actual	Estimated	by Board
Revenues					
Intergovernmental Revenue				\$210,946	\$437,557
Total Revenues				\$210,946	\$437,557
Expenditures					
Personnel Services				\$160,481	\$368,666
Supplies				\$28,175	\$6,100
Other Services & Charges				\$22,290	\$62,791
Total Expenditures				\$210,946	\$437,557

Budget Highlights:

During 2006, the County finalized an agreement with the City of Hudsonville to provide policing serv 2007 represents a full year of the agreement.

Fund: (1010) General Fund Department: (3200) Sheriff's Training

Function Statement

Public Act 302 of 1982 enables law enforcement agencies to receive 60% of funds generated by certified, full-time, Road Patrol Officers. Training provides and strengthens the opportunity for Officers to gain more expertise in all areas of law enforcement.

Mission Statement

To maintain and improve the expertise of Ottawa County officers.

Goal: Provide quality training to all department law enforcement officers.

Objective: New deputies will receive a nine week training program administered by the Road Patrol Field Training Program

Measure 1: 100% of new deputies will complete the nine-week training program

Objective: Officers will receive adequate training to achieve/maintain certification and expertise.

Measure 1: 100% of County deputies will be certified officers

Measure 2: 90% of all officers will receive 40+ hours of training per year

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of hours of training provided	1,171	900	1,000	1,050
% of officers receiving 40 hours of training per year	N/A	N/A	85%	90%
% of new deputies completing training course before				
deployment	100%	100%	100%	100%
% of deputies certified	N/A	N/A	100%	100%
Efficiency:				
Average Cost per officer for training sessions	N/A	N/A	\$50	\$62

Resources

Personnel

No personnel has been allocated to this department.

rent	2007
	Adopted
nated by	y Board
27,195	\$27,500
27,195	\$27,500
	\$27,500 \$27,500
\$ \$	

Fund: (1010) General Fund Department: (3250) Central Dispatch

Function Statement

This department records the tax revenue collected for the Ottawa County Central Dispatch Authority (OCCDA), a component unit of the County, and the lease payments to cover the principal and interepayments on the bond issue for the E-911 Central Dispatch system.

The last payment on the issue will be in the year 2009.

Resources

Personnel

No personnel has been allocated to this department.

Funding

	2003 Actual	2004 Actual	2005 Actual	2006 Current Year Estimated	2007 Adopted by Board
Revenues					
Taxes	\$3,260,025	\$3,419,770	\$3,613,436	\$3,830,547	\$4,013,656
Total Revenues	\$3,260,025	\$3,419,770	\$3,613,436	\$3,830,547	\$4,013,656
Expenditures					
Other Services & Charges	\$3,248,901	\$3,436,927	\$3,611,058	\$3,802,094	\$4,013,656
Total Expenditures	\$3,248,901	\$3,436,927	\$3,611,058	\$3,802,094	\$4,013,656

Budget Highlights:

The tax levy for the 2007 tax revenue is set at .4407 mills which is less than the prior year levy due Headlee Rollback.

The function of the Marine Patrol is to enforce State/local ordinances; perform miscellaneous services related to public health and safety; receive and process complaints; arrest offenders; prepare reports and testify in court; investigate water accidents; maintain records and logs of activity; cooperate with the United States Coast Guard, Michigan Department of Natural Resources, and other law enforcement agencies as necessary for the preservation of law and order; furnish assistance and provide control at special events; provide emergency medical aid; assist in the recovery of bodies; assist in the recovery of submerged property.

The School Safety Program provides instruction in marine laws and operation, snowmobile laws and operation, and other matters relating to public safety.

The Dive Team assists in the rescue and/or recovery of water accident victims, the recovery of underwater evidence, standby availability at special water events, and other details as determined by the Dive Team Coordinator and/or Marine Patrol Supervisor.

Mission Statement

Protect life and property on Ottawa County waterways and assist as needed in waterway incidents/accidents

Goal: Provide Marine Safety to the citizens and visitors of Ottawa County through education and enforcement. **Objective:** Provide boater safety classes and seize media opportunities to educate citizens about marine safety

Measure: # of complaints per 1,000 residents will be less than 2

Measure: # of accidents will be less than 28 **Measure:** # of drownings will be less than 10

Objective: Maintain the Dive Team for needed responses in Ottawa County.

Measure: # of dive calls

Measure: 80% of dive team members will have received training within the last 12 months **Measure:** The average number of minutes to respond to a dive call will be less than 10 minutes

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of contacts	3,170	4,536	4,581	4,600
# of tickets	184	266	285	300
# of persons certified in boat safety	633	843	880	900
# of Dive Calls	23	19	25	30
% of dive team member trained in last 12 months	100%	100%	100%	100%
Outcome:				
# of public complaints per 1,000 residents	.68	1.26	1.37	1.45
# of accidents	18	12	<28	<28
# of drownings	5	5	<10	<10
Average # of minutes to respond to call	8	8	9	9

	R	esources			
Personnel					
Position Name	_	2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary
Sergeant		0.750	0.750	0.750	\$48,659
Funding Revenues	2003 Actual	2004 Actual	2005 Actual	2006 Current Year Estimated	2007 Adopted by Board
Revenues					
Intergovernmental Revenue Charges for Services Other Revenue	\$63,654 \$88	\$67,954 \$32	\$74,978 \$272	\$67,478	\$68,000
Total Revenues	\$63,742	\$67,986	\$75,250	\$67,478	\$68,000
Expenditures					
Personnel Services	\$113,040	\$105,925	\$144,691	\$132,836	\$146,715
Supplies	\$6,398	\$7,674	\$6,001	\$7,075	\$13,550
Other Services & Charges	\$37,487	\$42,190	\$43,136	\$44,036	\$54,725
Capital Outlay	\$15,775	\$14,942			
Total Expenditures	\$172,700	\$170,731	\$193,828	\$183,947	\$214,990

Fund: (1010) General Fund Department: (3510) Jail, (3540) Local Corrections Academy Grant, (3550) Excelling in the Correctional Environment

Function Statement

The function of the Sheriff's Correctional Facilities is to provide safe, secure, and clean housing for all inmates within; to insure adequate medical treatment, counseling, guidance, and educational programs; to provide rehabilitative programs to include: Alcoholics Anonymous, Narcotics Anonymous, Sentence Work Abatement Program, and the Work Release Program. Additionally, this division provides court security for all courts and judges in the County as well as transports inmates to and from all courts, prisons, and any other facility as directed by the courts, documenting such movements.

Mission Statement

Protect the public from offenders that pose a danger and provide a safe and humane environment for individuals in custody

DETAINMENT

Goal: Maintain a secure and healthy correctional facility for inmates, staff and the community

Objective: Injuries and illness will be minimized

Measure: The number of jail incidents per average daily population will be no more than 3

Objective: The jail will be maintained in accordance with standards set by the American Corrections Association (ACA)

Measure: % compliance with ACA standards

Goal: Citizens will be safe from inmates

Objective: Provide adequate supervision of inmates to reduce risk of escape

Measure: Incidence of escape or attempted escape from the jail will be zero

Goal: Continue to provide support to the inmate population

Objective: Provide volunteer services designed to equip inmates with the skills necessary to improve financial

organization, job interview techniques, and basic health education.

Measure: # of inmates attending programs.

Measure: # of programs offered.

Measure: 80% of participants will report improved life skills after participation

Objective: Provide religious services to interested inmates

Measure: # of inmates attending.services

Objective: Provide educational opportunities to inmates in the form of general equivalency programs.

Measure: Number of inmates receiving GED certificates

Objective: Continue to provide training opportunities to reduce liability and increase staff professionalism and skills

Measure: # of inmate grievances upheld will be zero

Measure: 90% of corrections officers will have had 40 hours of training in the last 12 months

TRANSPORT

Goal: Improve the efficiency and effectiveness of the correctional operation

Objective: Use video arraignment technology to limit the number of transports for court arraignments

Measure: Physical transports for arraignments will be less than 10

Goal: Citizens will be safe from inmates during transport to Court proceedings

Objective: Provide adequate supervision of inmates during transport to reduce risk of escape

Measure: Incidence of escape or attempted escape during transport will be zero

Department: (3510) Jail, (3540) Local Corrections Academy Grant, (3550) Excelling in the Correctional Environment

COURT HOUSE SECURITY

Fund: (1010) General Fund

Goal: Provide building security at county courthouses.

Objective: Screen members of the public for weapons/contraband at the entrance to all facilities **Measure:** There will be zero incidences of contraband items found/used in the court room

Objective: Respond to court panic alarms and respond to medical calls within the facility in a timely fashion.

Measure: Court panic alarms and medical calls will be responded to within 2 minutes

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
Average daily jail population	357	329	335	350
% compliance with ACA standards	100%	100%	100%	100%
# inmate support programs offered	10	4	4	6
# of inmates attending support programs	N/A	>9,000	>9,010	>9,020
# of inmates attending religious services	N/A	>8,000	>8,050	>8,060
% of corrections officers who have received X hours of training within the last 12 months	95%	95%	95%	95%
# of contraband items found/confiscated by court security staff	3,109	3,691	3,700	3,700
# of court panic/medical emergency alarms responded to by court security staff	17	32	18	18
Efficiency:				
Cost per day/inmate	\$47	\$55	\$58	\$60
# of inmates physically transported to court	8,653	9,010	9,020	9,040
Outcome:				
# of incidents per average daily population	3	5	7	10
% of inmates reporting improved life skills after attending support programs	N/A	N/A	76%	80%
# inmates receiving GED certificates	N/A	145	>150	>150
# of inmate escapes/attempted escapes during incarceration and transport	0	0	0	0
# of contraband/weapons found at screen	3,109	3,472	3,490	3,500
% of court panic alarms and medical emergencies responded to within 2 minutes	100%	100%	100%	100%

Fund: (1010) General Fund

	F	Resources			
Personnel					
		2005	2006	2007	2007
		# of	# of	# of	Budgeted
Position Name		Positions	Positions	Positions	Salary
Lieutenant/Jail Administrato	r	1.000	1.000	1.000	\$64,610
Sergeant		6.000	6.000	6.000	\$344,188
Corrections Officer		51.000	51.000	51.000	\$2,192,252
Transportation Officer		14.000	14.000	14.000	\$645,195
Clerk Typist II/Matron		4.500	5.000	5.000	\$152,712
		76.500	77.000	77.000	\$3,398,957
Funding				2006	
1 unumg				Current	2007
	2003	2004	2005	Year	Adopted
	Actual	Actual	Actual	Estimated	by Board
Revenues					
Intergovernmental Revenue	\$53,740	\$73,421	\$45,870	\$2,141	
Charges for Services	\$597,308	\$617,419	\$623,258	\$632,000	\$589,250
Other Revenue	\$15,746	\$11,824	\$10,785	\$14,000	\$12,500
Total Revenues	\$666,794	\$702,664	\$679,913	\$648,141	\$601,750
Expenditures					
Personnel Services	\$3,600,854	\$4,115,916	\$4,520,077	\$4,814,467	\$5,256,977
Supplies	\$826,347	\$757,448	\$688,472	\$833,592	\$823,602
Other Services & Charges	\$1,228,850	\$1,280,287	\$1,427,314	\$1,505,125	\$1,581,357
Capital Outlay					
Total Expenditures	\$5,656,051	\$6,153,651	\$6,635,863	\$7,153,184	\$7,661,936
Total Experiences	ψυ,0υ0,0υ1	ψυ,155,051	ψυ,υυυ,ουυ	ψ1,133,104	Ψ1,001,930

Budget Highlights

The 2006 budget is higher based on the assumption that the recently completed jail pod will see gr utilization in 2006.

The Emergency Services department is the designated agency to coordinate disaster preparedness/response actions and recovery assistance on behalf of Ottawa County. The department performs hazards analysis, makes assessments of the response capabilities available locally and maintains an emergency operations plan to document the organization and functions of key county/local agencies in such situations (These agencies take an active role in updating these plans.) Emergency Services, by the authority of the Board of Commissioners, performs the tasks required in making disaster declarations/assistance requests to state and federal government. The department also routinely seeks ways and means to enhance local capabilities including financial assistance, performs public information/education activities, and recruits citizens for volunteer disaster response groups performing specific tasks (i.e., alternate radio liaison via amateur radio, weather spotting, and more).

Mission Statement

Enhance public safety and promote domestic preparedness through a comprehensive emergency management program that will adequately mitigate, prepare for, respond appropriately to and quickly recover from natural, technological, and terrorist-related emergencies

Goal: Provide sustained activities to eliminate or reduce the long-term risk of property damage and loss of life from hazards and their effects

Objective: Identify locations for temporary shelters

Measure: Percent of County having an identified emergency shelter **Objective:** Minimize the occurrence of local emergency declarations

Measure: Number of declared emergencies **Measure:** Number of declared disasters

Goal: Establish authority and responsibility for emergency actions and provide resources to support them

Objective: Through the Local Emergency Planning Committee, develop and maintain emergency response plans for each

type of emergency

Measure: Emergency response plans will be written and reviewed regularly

Objective: Communication and activity between response team members will be coordinated through a central location **Measure:** The Emergency Operations Center will remain properly equipped to coordinate interagency response

Goal: A response team will be available to respond to emergencies

Objective: The Technical Response team and Hazardous Materials (HAZMAT) team are adequately trained for a variety of emergencies

Measure: 100% of Technical Response Team/HAZMAT members are trained to respond to a variety of emergencies

Objective: Training exercises will be conducted to identify deficiencies and test the community's ability to respond to an emergency

Measure: Number of training exercises conducted

Goal: Response to an emergency will be prompt

Objective: An emergency declaration will be requested within 24 hours of the causal event

Measure: Time between emergency occurrence and formal declaration

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
Local emergency response plans are				
established and up to date (Yes/No)	Yes	Yes	Yes	Yes
Emergency Operations Center equipped to				
handle interagency coordination in the event of				
an emergency (Yes/No)	Yes	Yes	Yes	Yes
# of training exercises conducted	4	5	5	6
Outcome:				
% of County with an identified emergency shelter	100%	100%	100%	100%
# of emergencies declared	0	1	1	1
# of disasters declared	0	1	1	1
% of Technical Response team members trained to				
Medical First Responder level and five different	1000	1000	1000	1000
rescue emergencies	100%	100%	100%	100%
% of Hazardous Material team members trained to	4.00.04	4000	1000	4000
HAZAMAT Advanced Technician Level	100%	100%	100%	100%
Time (in hours) between emergency occurrence and	27/1			
formal declaration	N/A	<24	<24	<24

Resources							
D							
Personnel		2005	2006	2007	2007		
		# of	# of	# of	Budgeted		
Position Name		Positions	Positions	Positions	Salary		
Director of Emergency Management	·	1.000	1.000	1.000	\$65,267		
L.E.P.L Coordinator		0.600	0.600	0.600	\$21,812		
Records Processing Clerk II		0.500	0.500	0.500	\$13,181		
Solution Area Planner	_	0.290	0.000	0.000	\$0		
	_	2.390	2.100	2.100	\$100,260		
Funding							
				2006	2007		
	2003	2004	2005	Current Year	Adopted		
	Actual	Actual	Actual	Estimated	by Board		
Revenues							
Intergovernmental Revenue	\$146,619	\$174,241	\$30,172	\$38,106	\$30,000		
Charges for Services			\$33				
Total Revenues	\$146,619	\$174,241	\$30,205	\$38,106	\$30,000		
Expenditures							
Personnel Services	\$109,288	\$114,237	\$126,552	\$137,367	\$147,108		
Supplies	\$97,809	\$127,480	\$12,912	\$7,100	\$10,483		
Other Services & Charges	\$71,732	\$101,064	\$70,971	\$79,312	\$151,834		
Capital Outlay	\$21,634						
Total Expenditures	\$300,463	\$342,781	\$210,435	\$223,779	\$309,425		

Fund: (1010) General Fund Department: (4261, 4262, 4264, 4265) Homeland Security Grants

Function Statement

In the aftermath of the 9/11 tragedy, the President created the Department of Homeland Security to address terrorism threats within the country. The department provides grant dollars to local governments to help address potential weaknesses in security specific to their region.

Resources								
Personnel								
Position Name		2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary			
Solution Area Planner		0.500	1.000	0.000	\$0			
Funding	2003	2004 A ctual	2005	2006 Current Year	2007 Adopted			
Revenues Intergovernmental Revenue Other Revenue	Actual	Actual \$171,089	Actual \$1,314,968	\$17,724	by Board			
Total Revenues		\$171,089	\$1,314,968	\$17,724				
Expenditures								
Personnel Services Supplies Other Services & Charges		\$51,636 \$59,175 \$62,900	\$68,793 \$851,344 \$119,253 \$281,106	\$17,146 \$578				
Total Expenditures		\$173,711	\$1,320,496	\$17,724				

Budget Highlights:

During 2006, the Homeland Security grants were moved to Special Revenue fund 2609.

In January of 2004, Ottawa County and municipalities within the County formed the Ottawa County Haz Materials Response and Technical Rescue Team. The team was formed to jointly own equipment and estraining for HAZMAT operations. In addition, the HAZMAT team will respond as requested to all haza material and technical rescue incidents in the County.

Resources							
Personnel							
Position Name		2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary		
LEPL Coordinator Records Processing Clerk II		0.400 0.500	0.400 0.000	0.400 0.000	\$14,542 \$0		
		0.900	0.400	0.400	\$14,542		
Funding	2003 Actual	2004 Actual	2005 Actual	2006 Current Year Estimated	2007 Adopted by Board		
Revenues Intergovernmental Revenue Other Revenue	Actual	\$14,191 \$50,563	\$17,283 \$9,099	\$37,508	\$42,753		
Total Revenues		\$64,754	\$26,382	\$37,508	\$42,753		
Expenditures							
Personnel Services		\$13,903	\$16,442	\$21,197	\$22,491		
Supplies		\$22,153	\$13,384	\$7,600	\$16,600		
Other Services & Charges		\$11,279	\$16,499	\$45,223	\$46,520		
Total Expenditures		\$47,335	\$46,325	\$74,020	\$85,611		

Budget Highlights:

HAZMAT eliminated the Records Processing Clerk II position (the position had never been filled)

The primary function of the Animal Control Program is to investigate, as necessary, all animal-related complaints and enforce all state laws in connection with animal control. This includes issuing summons where appropriate, picking up stray animals, conducting kennel inspections, and providing education services related to animal control issues. In addition, the department is responsible for enforcing dog licensing laws, which entails canvassing a specific area for dog licenses, as well as coordinating and conducting the dog census. The department is also required to investigate all livestock loss complaints.

Mission Statement

Enhance public health and safety by responding to animal-related complaints and addressing the stray animal population

Goal: Educate the public regarding animal control issues and licensing requirements

Objective: Provide educational program to school children through the Be Aware, Kind & Responsible (BARK) program

Measure: # of children educated

Objective: Use media outlets and the annual dog census to promote the licensing of all dogs (in Michigan, dogs must be

up-to-date on rabies vaccinations to be licensed)

Measure: # of dogs licensed

Goal: Ensure humane treatment of animals in Ottawa County of Ottawa

Objective: Animal Control officers will respond to animal cruelty complaints within 12 hours

Goal: Address public health concerns related to stray animals

Objective: The County will capture stray animals and transport them to the Harbor Shores Humane Society

Measure: # of stray animal bites will be less than 1 person per 1,000 residents

Measure 2: Reported incidence of rabies will be zero

Objective: The County will respond promptly to vicious animal complaints

Measure 1: Vicious animal complaints will be responded to within 10 minutes of receipt

Measures	2004	2005	2006 Estimated	2007 Projected
Output:				
# of Animals Retrieved	1,633	1,599	1,610	1,640
# of students educated by BARK program	2,161	3,225	3,300	3,300
# of licensed dogs	20,167	20,180	20,190	20,500
Efficiency:				
*Average # of hours before responding to animal cruelty complaints	N/A	<10	<12	<12
*Average # of minutes before responding to vicious animal call	N/A	<10	<10	<10
Outcome:				
# of dog bites per 1,000 residents	N/A	.79	<1	<1
# of reported cases of rabies	0	0	0	0
# of animal cruelty complaints	N/A	102	110	121

^{*} Time depends if Animal Control is on or off duty. During off duty time the road patrol will respond to these calls.

Fund: (1010) General Fund Department: (4300) Animal Control

	R	Resources			
Personnel					
Position Name		2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary
Animal Control Officer		3.000	3.000	3.000	\$114,894
Funding				2006	
	2003 Actual	2004 Actual	2005 Actual	Current Year Estimated	2007 Adopted by Board
Expenditures					
Personnel Services	\$127,966	\$137,006	\$147,296	\$134,739	\$176,298
Supplies	\$5,699	\$9,821	\$4,819	\$4,251	\$3,820
Other Services & Charges Capital Outlay	\$210,099	\$208,068	\$196,514	\$188,647	\$196,592
Total Expenditures	\$343,764	\$354,895	\$348,629	\$327,637	\$376,710

Fund: 2608 COPS Fast - Allendale

Resources							
Personnel							
		2005 # of	2006 # of	2007 # of	2007		
Position Name	·	Positions	Positions	Positions	Budgeted Salary		
Sergeant		1.000	1.000	1			
Funding							
	2003 Actual	2004 Actual	2005 Actual	2006 Current Year Estimated	2007 Adopted by Board		
Revenues							
Intergovernmental Revenu	\$84,339	\$86,740	\$100,910				
Total Revenues	\$84,339	\$86,740	\$100,910				
Expenditures							
Personnel Services	\$68,373	\$72,571	\$89,995				
Supplies	\$3,702	\$431	\$445				
Other Services & Charges	\$12,265	\$13,738	\$10,472				
Total Expenditures	\$84,340	\$86,740	\$100,912				

Budget Highlights:

This program has been combined with fund 2610 since its funding sources are similar.

Fund: 2609 Sheriff Grant Programs

Function Statement

This fund records miscellaneous grants obtained by the Sheriff's department. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole (General Fund 1010, Department 3020)

Resources

Personnel

No permanent personnel has been allocated to this department; the personnel services budget reflects overtime wages only.

Funding

				2006	2007
	2003	2004	2005	Current Year	Adopted
_	Actual	Actual	Actual	Estimated	by Board
Revenues					_
Intergovernmental Reveni	\$156,248	\$63,799	\$62,383	\$1,281,625	\$68,000
Interest	\$2,050	\$422	\$86		
Other Financing Sources _	\$7,178	\$6,087	\$14,520	\$945	\$2,000
Total Revenues	\$165,476	\$70,308	\$76,989	\$1,282,570	\$70,000
_					
Expenditures					
Personnel Services	\$24,773	\$21,145	\$29,292	\$92,224	\$31,900
Supplies	\$72,919	\$49,164	\$26,993	\$780,638	\$1,167
Other Services & Charges	\$20,382			\$71,705	\$14,933
Capital Outlay	\$47,403		\$20,706	\$338,003	\$22,000
Total Expenditures	\$165,477	\$70,309	\$76,991	\$1,282,570	\$70,000

Budget Highlights:

Total expenditures and type of expenditures will vary depending on grants received.

Fund: 2610 COPS Universal

Function Statement

This fund records U.S. Department of Justice COPS Universal grant. The County has seve several contractual arrangements with local municipalities to provide community policing services in their communities.

The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole (General Fund 1010, Department 3020)

Resources							
Personnel							
		2005	2006	2007	2007		
		# of	# of	# of	Budgeted		
Position Name		Positions	Positions	Positions	Salary		
Sargaant		.000	0.000	1.000	\$58,439		
Sergeant Road Patrol Deputy		18.000	18.000	18.000	\$962,338		
Road Fatioi Deputy		18.000	18.000		\$1,020,777		
Funding							
				2006	2007		
	2003	2004	2005	Current Year	Adopted		
	Actual	Actual	Actual	Estimated	by Board		
Revenues							
Intergovernmental Revenu	\$1 190 118	\$1,164,507	\$1,324,582	\$1,489,228	\$1,643,679		
Other	\$44	\$70	\$200	\$533	Ψ1,012,075		
Other Financing Sources	\$108,116	\$176,170	\$199,519	\$226,880	\$245,617		
Total Revenues	\$1,298,278	\$1,340,747	\$1,524,301	\$1,716,641	\$1,889,296		
Total Revenues	\$1,290,270	\$1,340,747	\$1,324,301	\$1,710,041	\$1,009,290		
Expenditures							
Personnel Services	\$1,081,525	\$1,130,551	\$1,318,377	\$1,452,706	\$1,564,258		
Supplies	\$23,601	\$18,021	\$27,387	\$42,970	\$57,425		
Other Services & Charges	\$197,632	\$192,801	\$178,870	\$220,965	\$267,613		
Capital Outlay							
- Total Expenditures	\$1,302,758	\$1,341,373	\$1,524,634	\$1,716,641	\$1,889,296		
Total Expellutures	ψ1,302,736	φ1,541,575	ψ1,324,034	φ1,/10,041	ψ1,007,290		

Fund: 2640 EMT Holland-Park

Function Statement

The mission of the Ottawa County Sheriff's Office is to protect and preserve the general safety and welfare of the residents of Holland and Park Township through effective law enforcement, and providing emergency medical response to the residences and visitors of the townships.

The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole (General Fund 1010, Department 3020)

	Resources							
Personnel								
		2005	2006	2007	2007			
		# of	# of	# of	Budgeted			
Position Name	•	Positions	Positions	Positions	Salary			
Sergeant		2.000	2.000	2.000	\$123,016			
Road Patrol Deputy		7.000	7.000		\$380,880			
Roud Full of Bopuly	•	9.000	9.000		\$503,896			
Funding								
				2006	2007			
	2003	2004	2005	Current Year	Adopted			
	Actual	Actual	Actual	Estimated	by Board			
Revenues								
Intergovernmental Revenu	\$704,295	\$754,806	\$767,753	\$802,206	\$907,621			
Total Revenues	\$704,295	\$754,806	\$767,753	\$802,206	\$907,621			
Expenditures								
Personnel Services	\$628,153	\$674,849	\$702,616	\$726,303	\$798,488			
Supplies	\$7,936	\$14,066	\$12,513	\$12,875	\$23,917			
Other Services & Charges	\$68,208	\$65,890	\$52,624	\$63,028	\$85,216			
Capital Outlay								
Total Expenditures	\$704,297	\$754,805	\$767,753	\$802,206	\$907,621			

The mission of the Ottawa County Sheriff's Office is to protect and preserve the general safety and welfare of the residents of Georgetown Township through effective law enforcement, and providing quality emergency medical response to its residents and visitors of the township. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole (General Fund 1010, Department 3020).

Resources							
Personnel							
		2005	2006	2007	2007		
		# of	# of	# of	Budgeted		
Position Name		Positions	Positions	Positions	Salary		
Sergeant		1.000	1.000	1.000	\$61,508		
Road Patrol Deputy		6.000	6.000	6.000	\$328,260		
	_	7.000	7.000	7.000	\$389,768		
Funding							
				2006	2007		
	2003	2004	2005	Current Year	Adopted		
D	Actual	Actual	Actual	Estimated	by Board		
Revenues							
Intergovernmental Revenue	\$553,846	\$608,817	\$627,442	\$696,395	\$734,928		
Total Revenues	\$553,846	\$608,817	\$627,442	\$696,395	\$734,928		
Expenditures							
Personnel Services	\$476,951	\$518,575	\$536,841	\$580,931	\$612,444		
Supplies	\$12,730	\$11,818	\$13,995	\$29,294	\$22,137		
Other Services & Charges	\$64,167	\$78,424	\$76,607	\$86,170	\$100,347		
Capital Outlay							
Total Expenditures	\$553,848	\$608,817	\$627,443	\$696,395	\$734,928		

The Sheriff Road Patrol fund was established in accordance with Public Act 416 of 1978, which provides State of Michigan funding for public safety services on secondary roads within Ottawa County. Specifically, the Sheriff's Department agrees to patrol and monitor traffic violations on County primary roads and County secondary roads along with any road or highway within the boundaries of a County park. In addition, the department agrees to investigate accidents involving motor vehicles, which includes providing emergency assistance to persons on or near a highway or road patrolled and monitored by assigned Deputies. The department is also expected to enforce the criminal laws of the State of Michigan, violations of which are observed by or brought to the attention of the Sheriff's Department while providing the patrolling and monitoring required. The mission, goals, objectives and performance measures are coordinated with those of the Sheriff's department as a whole (General Fund 1010, Department 3020).

Resources						
Personnel						
		2005	2006	2007	2007	
		# of	# of	# of	Budgeted	
Position Name	_	Positions	Positions	Positions	Salary	
Sergeant		1.000	1.000	1.000	\$60,826	
Road Patrol Deputy	<u>-</u>	2.000	2.000	2.000	\$107,688	
		3.000	3.000	3.000	\$168,514	
Funding						
				2006	2007	
	2003	2004	2005	Current Year	Adopted	
	Actual	Actual	Actual	Estimated	by Board	
Revenues						
Intergovernmental Revenue	\$233,987	\$264,444	\$264,539	\$253,631	\$263,166	
Other Financing Sources		\$2,762	\$4,058	\$32,952	\$43,647	
Total Revenues	\$233,987	\$267,206	\$268,597	\$286,583	\$306,813	
Expenditures						
Personnel Services	\$204,146	\$203,960	\$232,149	\$243,633	\$258,071	
Supplies	\$1,737	\$10,137	\$3,220	\$1,866	\$4,060	
Other Services & Charges	\$28,105	\$33,516	\$33,228	\$41,084	\$44,682	
Capital Outlay		\$19,592				
Total Expenditures	\$233,988	\$267,205	\$268,597	\$286,583	\$306,813	

Fund: 2750 - Grant Programs - Pass Thru

This fund records grants which the County passes through to other agencies. The prior year budgets included grants for juvenile services, public safety, and economic development.

Resources							
Personnel							
Receptionist		2005 # of Positions	2006 # of Positions	2007 # of Positions	2007 Budgeted Salary		
Deputy/Road Patrol		1.000	1.000	1.000	\$53,592		
Funding	2003	2004	2005	2006 Current Year	2007 Adopted		
	Actual	Actual	Actual	Estimated	by Board		
Revenues Intergovernmental Revenue Other Revenue	\$404,402	\$443,019	\$210,684	\$55,987	\$66,758		
Other Financing Sources		\$6,139	\$20,051	\$27,575	\$33,365		
Total Revenues	\$404,402	\$449,158	\$230,735	\$83,562	\$100,123		
Expenditures Personnel Services Supplies Other Services & Charges Capital Outlay	\$61,916 \$1,711 \$346,913	\$45,805 \$2,302 \$412,974	\$53,865 \$659 \$176,212	\$72,784 \$3,250 \$7,528	\$78,226 \$6,830 \$15,067		
Total Expenditures	\$410,540	\$461,081	\$230,736	\$83,562	\$100,123		

Budget Highlights:

2004 Intergovernmental Revenue and Other Services and Charges reflect a \$331,000 economic development grant.