

ARPA PROJECTS

Ottawa County, Michigan | Guide is up to date as of February 16, 2023



A VISUAL GUIDE



Social/Human Services
Page 2-6



Affordable Housing
Page 7-9



Business Stabilization
Page 10-11



Broadband
Page 12



County Initiatives
Page 13-21



Deemed Ineligible
Page 22



ARPA SOCIAL/HUMAN SERVICES PROJECTS

Bucket Goal: Address social and health disparities exacerbated by the pandemic

◆ This map symbol represents the general physical location of the organizations involved, and does not represent their service area.

CHILDREN'S ADVOCACY CENTER STAFFING EXPANSION | \$211,750

WHO/WHAT: Ed and Nancy Hanenburg Children's Advocacy Center (CAC), Holland, assists victims and families with child sexual abuse cases. CAC is the only agency in Ottawa County providing this service to child victims of sexual abuse.

Contract fully executed?

Yes ✓

No

Funds distributed?

Yes ✓ (In part, \$74,250)

No

NEED: The CAC is the only worksite in its jurisdiction to provide a multi-disciplinary approach to investigate, assess, and treat child abuse victims and their non-offending caregivers. Their services are provided at no cost and offered to all families residing in Ottawa County.

Because of the pandemic, CAC has a large backlog of cases. Each month CAC has to refer at least 15 children to other agencies because they do not have the staffing capacity.

SERVES: Sexual abuse victims and their families across Ottawa County.

IMPACT: Having highly skilled/highly trained mental health clinicians are imperative to the successful healing process when sexual abuse is present in a child's history. These funds will allow the organization to hire more staff to increase their capacity, allowing them to serve more children and families who are victims of abuse.





ARPA SOCIAL/HUMAN SERVICES PROJECTS

GRCC DIRECT CARE PROVIDER CERTIFICATION PROGRAMS | \$350,000

WHO/WHAT: Nonprofits Benjamin’s Hope, Harbor House Ministries, Heritage Homes Inc., and MOKA Corp., in partnership with Grand Rapids Community College and Community Mental Health of Ottawa County. The four organizations work to care for those with developmental differences and/or mental illness.

Contract fully executed?*	Funds distributed?
Yes ✓	Yes
No	No ✓ (pending state approval)

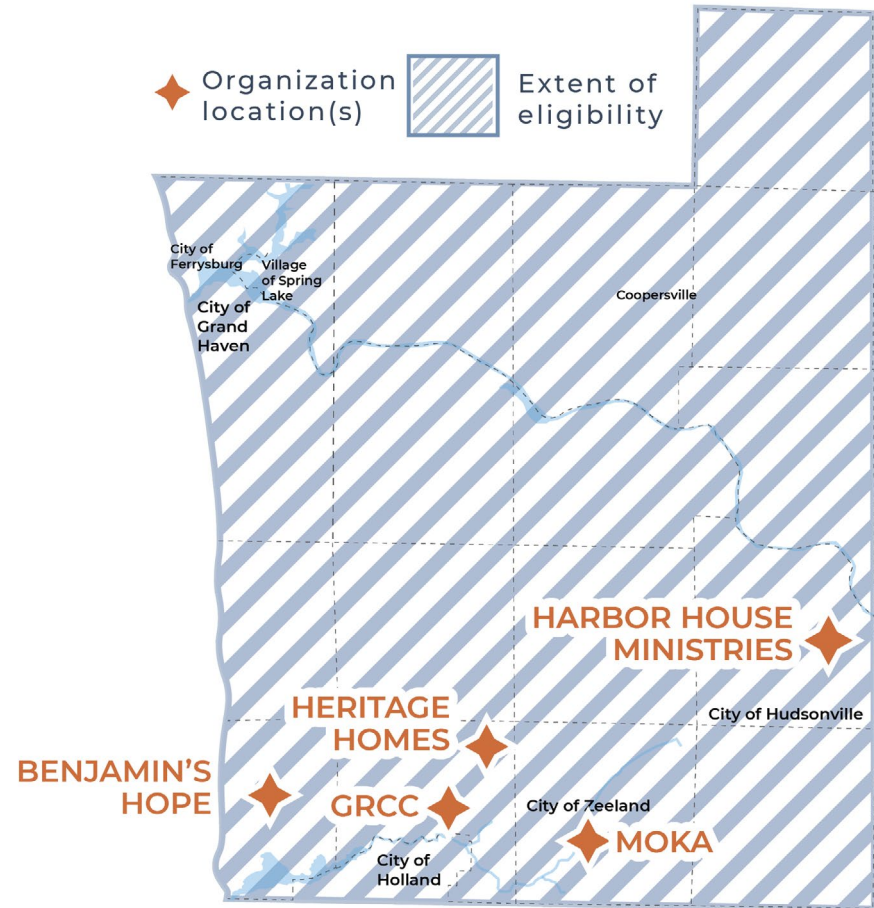
* Contingent upon state education director approval

NEED: Direct Support Professionals have a critical role in the lives of people with intellectual and developmental disabilities. Ottawa County, like many areas, is facing a shortage of direct care workers who specifically serve adults with mental illness and developmental differences.

SERVES: Creates jobs for potentially any interested Ottawa County resident, helps organizations operating in Holland/Zeeland and Jenison areas.

FUND BREAKDOWN: Benjamin’s Hope, \$55,920; Harbor House Ministries, \$103,294; Heritage Homes, Inc., \$103,294; MOKA Corporation, \$87,492

IMPACT: This pilot program will provide a certificate program for any interested Ottawa County residents to enter the direct care field. These four nonprofit care providers will employ a combined total of 40 eligible participants by sponsoring the cost of the GRCC certification.





ARPA SOCIAL/HUMAN SERVICES PROJECTS

ODC CHILDCARE, EARLY CHILDHOOD AND LEARNING CENTERS EXPANSION | \$7.5 MILLION

WHO/WHAT: Outdoor Discovery Center Network (ODC), the Ottawa Area Intermediate School District, and local businesses.

Contract fully executed?* Funds distributed?

Yes ✓

Yes

No

No ✓ (In process, ARPA eligibility verified)

* Contingent upon verifying ARPA eligibility and completion of subrecipient agreement

NEED: The Michigan League for Public Policy reports Ottawa County has “low capacity” for childcare, meaning there are 1.9 kids per available childcare slot and more programs for the 0-5 age group are needed.

The mission of the ODC Network (ODC) is to advance outdoor education and conservation in West Michigan. Alongside its conservation and restoration work, ODC operates three early childhood education program sites. Nearly 400 children receive preschool instruction, wrap-around care services, and full-time child care.

SERVES: Working Ottawa County parents in need of childcare. This project is expected to reduce the local gap in child care capacity by 10% over the next three years.

IMPACT: ODC Network will work to create 1,000 additional child care spots across the County by utilizing both local employer sites and licensed home-based child care services. ODC plans to accomplish this through a coalition of partners including the Ottawa Area Intermediate School District and local businesses:

- Stow Corp., with Hope College
- Shape Corp., Grand Haven
- NuWool Co., Georgetown Township
- Shops at West Shore, Holland Township
- Gentex Corp., Zeeland Township

The total budget for this transformative project is \$37.5 million. Community partners and businesses are contributing 80% to this initiative. In other words, every dollar invested through ARPA directly leverages \$4 more dollars from the community.





ARPA SOCIAL/HUMAN SERVICES PROJECTS

REACH FOR RECOVERY STAFFING EXPANSION | \$337,500

WHO/WHAT: Reach for Recovery, a nonprofit provider of addiction treatment services throughout West Michigan.

Contract fully executed?

Yes ✓

No

Funds distributed?

Yes ✓ (In part, \$200,000)

No

NEED: Reach for Recovery offers residential treatment and outpatient services, including Medication Assisted Treatment (MAT) for Opioid Use Disorder. This nonprofit treats more than 1,200 individuals and families each year at outpatient clinics in Holland and Grand Haven and residential facilities for men and women in Holland. They employ about 45 individuals, with 13 of those being graduate degree-level substance abuse clinicians.

Demand for treatment has never been greater. Drug overdose deaths have been on the rise nationally, increasing 29% in 2020 and 15% in 2021. Ottawa County itself lost 29 people to overdoses in 2021. Reach for Recovery is often the only resource in the County that accepts all clients, regardless of their ability to pay. Because of low Medicaid reimbursement rates, and Reach’s decision to accept it as payment, it is difficult to generate funding for program expansion and/or stabilization.

SERVES: All County residents in need of addiction treatment services. The majority of Reach for Recovery’s outpatient clients are either referred from and/or funded through Community Health of Ottawa County.

IMPACT: These funds will be used to expand its medication assisted treatment program and provide enhanced physical and mental health support for the 160 clients from across the region that receive treatment each year.





ARPA SOCIAL/HUMAN SERVICES PROJECTS

MENTAL HEALTH PROFESSIONAL RECRUITMENT AND RETENTION FUND | \$1 MILLION

WHO: Group including Community Mental Health of Ottawa County (CMHOC), Holland Hospital, Pine Rest, InterCare, at least one more yet-to-be-determined care provider, all of which provide mental health care for Ottawa County residents.

Contract fully executed?*	Funds distributed?
N/A	Yes ✓ (Funds transferred to CMH)
	No

* No contract, through County department

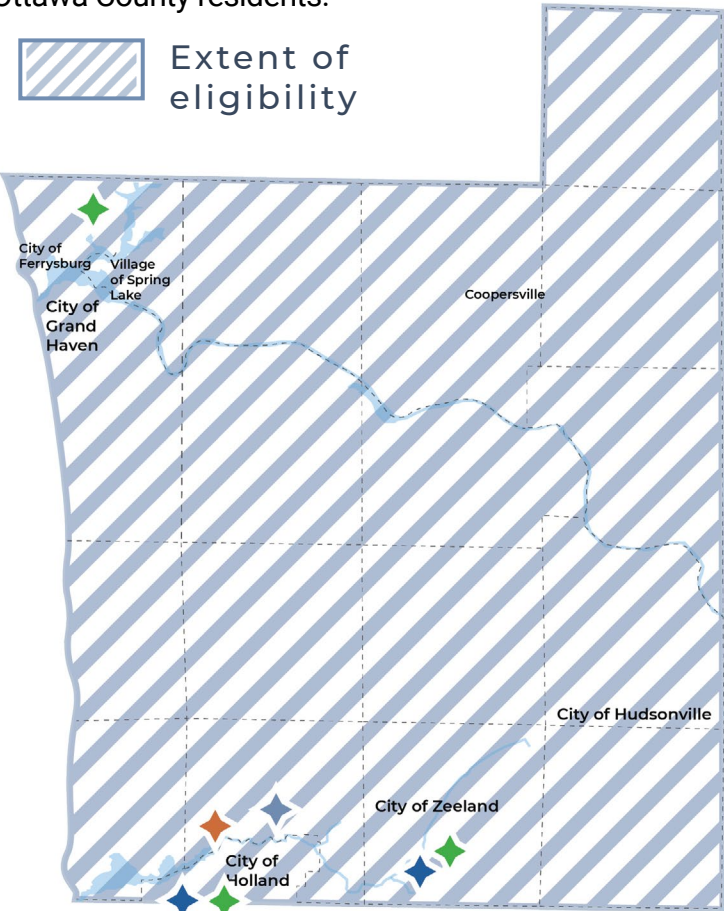
NEED: Accessing mental health care was already an issue prior to COVID because of a shortage of specialized psychiatric providers in Ottawa County. Post-pandemic, wait times for mental health counseling services can be four to six weeks. The wait is even longer for those who need the care of a psychiatrist, psychiatric physician’s assistant or nurse practitioner who has the ability and expertise to prescribe and manage medication for severe mental health needs.

Compounding the problem is the fact that Ottawa County is competing with underserved communities that have access to state-level financial incentives for practitioners to move there. Ottawa does not score highly enough as a Health Professional Shortage Area (HPSA) to be eligible for programs such as the Michigan State Loan Repayment Program (MSLRP) and the MI Kids Now Loan Repayment Program.

CMHOC estimates an additional 8-10 psychiatrists in Ottawa County would decrease the wait time to receive psychiatric care.

SERVES: All County residents in need of mental health care

IMPACT: Community Mental Health (CMH) will create a fund to recruit and hire 6-10 new medical professionals to serve County residents. To select these professionals, CMH will create a practitioner committee made up of all listed partners.



- ◆ COMMUNITY MENTAL HEALTH
- ◆ HOLLAND HOSPITAL
- ◆ INTERCARE COMMUNITY HEALTH NETWORK
- ◆ PINE REST CHRISTIAN MENTAL HEALTH SERVICES
- ◆ TO BE DETERMINED



ARPA AFFORDABLE HOUSING PROJECTS

Bucket Goal: Develop and deploy solutions to address the ongoing and well-documented affordable housing shortage in Ottawa County

◆ This map symbol represents the general physical location of the development and does not represent their service area.

FIRST HOPE AT 10TH STREET APARTMENTS | \$2 MILLION

WHO/WHAT: Dwelling Place, a 501c3 nonprofit developer and property manager based in Grand Rapids, in partnership with Hope Church and First United Methodist Church of Holland

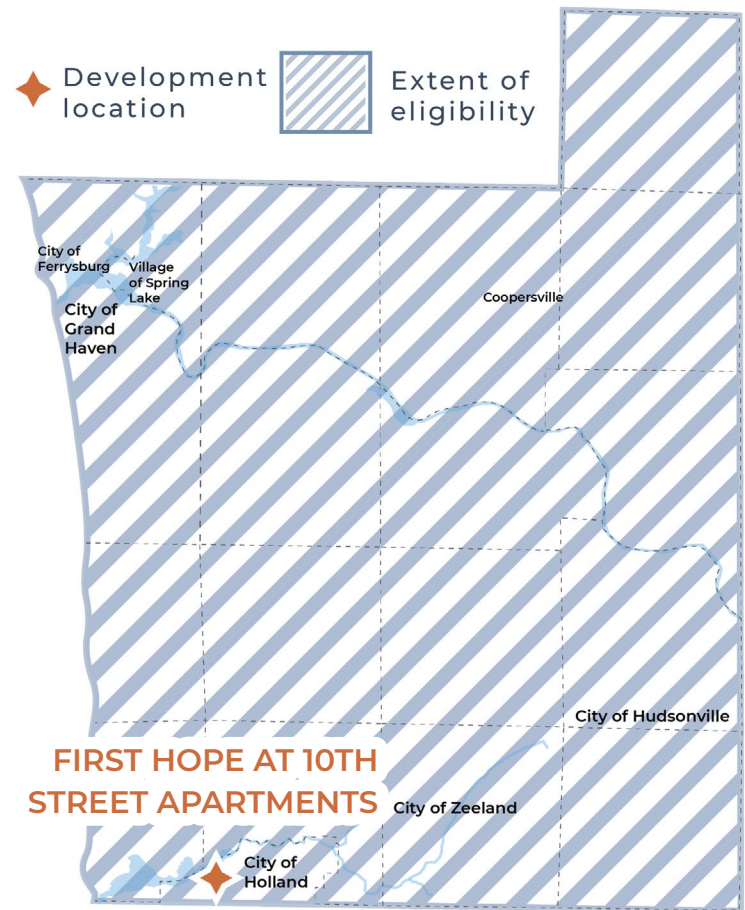
Contract fully executed?*	Funds distributed?
Yes ✓	Yes
No	No ✓ <i>(Pending tax credit approval)</i>

* Contingent upon receiving a state housing tax credit

NEED: New investment in and around downtown Holland has brought many new businesses and dramatically raised property values. However, this success has come with an unintended consequence – many downtown workers find it increasingly difficult to find affordable housing. Recent housing data supports this: according the 2021 Bowen National Research Housing Needs Assessment for Ottawa County, downtown Holland needs at least 373 additional affordable rental housing units by 2025 to keep up with community needs.

SERVES: Lower-income individuals and families who are employed at downtown Holland businesses; a handful of adults with disabilities who are unable to work full-time; and Holland-area businesses.

IMPACT: This project will create 46 new affordable rental units in downtown Holland. Thirty-five of the 46 units will serve low-income single adults and/or families. Eleven will be reserved for adults with disabilities who are unable to work full-time. With a state housing tax credit allocation, the ARPA grant, and an approved payment in lieu of tax agreement from the City of Holland, this project is expected to be fully financially sustainable for 30 years.





ARPA AFFORDABLE HOUSING PROJECTS

SAMARITAS AFFORDABLE LIVING OF SPRING LAKE | \$1.5 MILLION

WHO/WHAT: Samaritas, an affordable living nonprofit, in partnership with Pinnacle Construction and Chesapeake Community Partners

Contract fully executed?* **Funds distributed?**

Yes ✓

Yes

No

No ✓ *(In process, approved for state tax credit)*

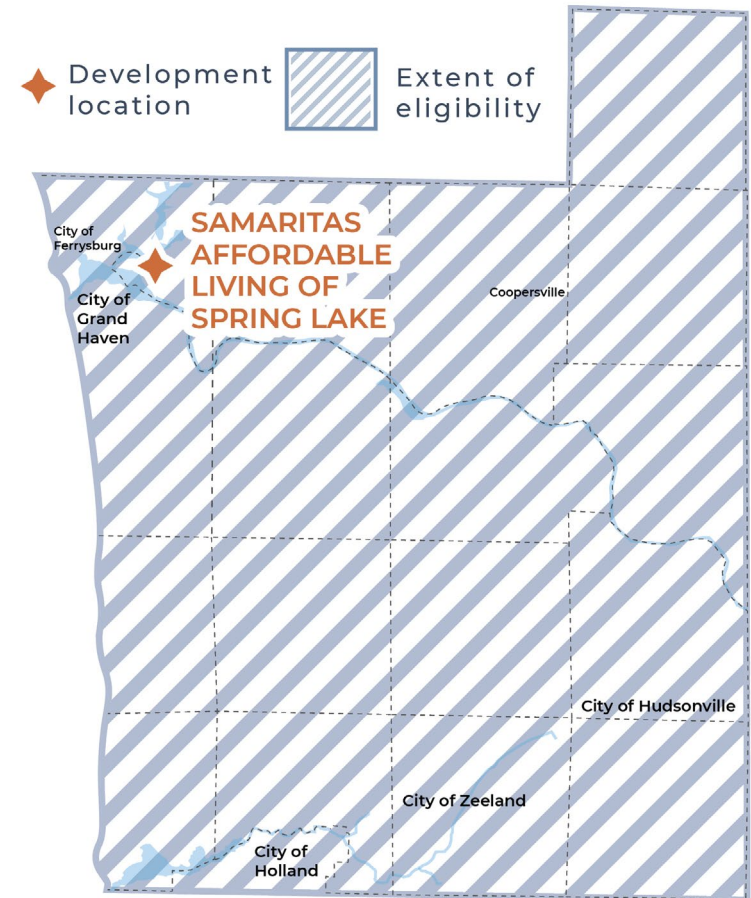
* Contingent upon receiving a state housing tax credit

NEED: According to the 2021 Bowen National Research Housing Needs Assessment, the northwestern housing submarket (which includes Grand Haven, Spring Lake, and surrounding areas) needs 584 housing units by 2025. Seniors, in particular, face long waiting lists for housing in other area facilities, such as Evergreen Village of Spring Lake and Pinewood Place in Grand Haven. In order to be built, this project needs a tax credit from the state.

With increased construction material costs because of supply chain issues and interest rate hikes, it is unlikely this project could be built without ARPA funds. Both the village and the township of Spring Lake have already approved and recorded a PILOT (payment in lieu of taxes) ordinance for the property.

SERVES: Low-income families, seniors, those with special needs or other disabilities, and Native Americans in northwestern Ottawa County.

IMPACT: This project will create 53 new affordable housing units in the Village of Spring Lake for low-income families, couples, seniors, with eight reserved for those with special needs or other disabilities, and eight reserved for members or descendants of the Little River Band of Ottawa Indians. This investment creates a needed housing resource for 45 years.





ARPA AFFORDABLE HOUSING PROJECTS

AFFORDABLE HOUSING REVOLVING LOAN FUND | \$10 MILLION

WHO/WHAT: Housing Next, a pilot program of the Greater Ottawa County United Way, which partners with local governments, developers and nonprofits to create affordable housing, in partnership with Ottawa County and a qualified Community Development Finance Institution.

NEED: Ottawa County grew 12% in the past decade, making it the fastest growing Michigan County. This growth has naturally put pressure on housing stock.

Additionally, dramatic shifts in the labor market and rapidly expanding work-from-home opportunities are

compounding this issue. Housing Next estimates the County is in need of more than 15,000 housing units by 2025. Nearly 9,500 of those units are needed for households earning at or below the median income in the county. The private sector is not currently empowered to construct needed housing units at an affordable price point.

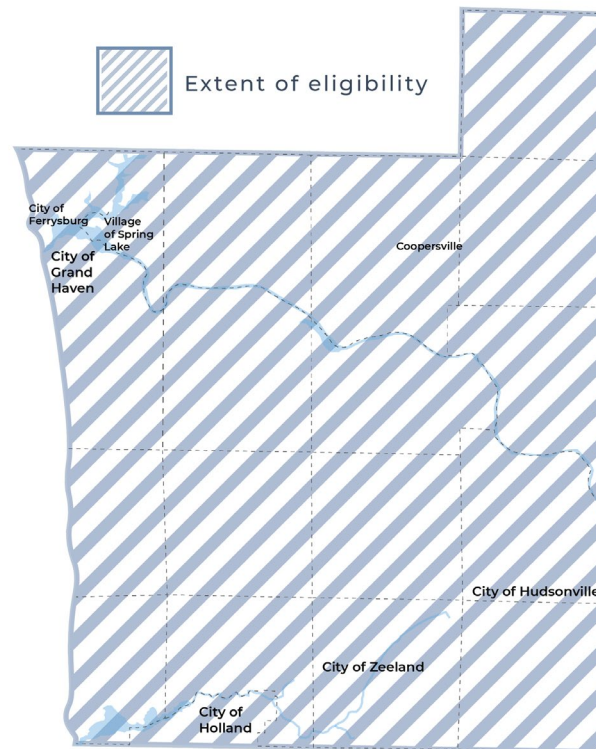
SERVES: All who potentially seek to live and work in Ottawa County, employers, developers seeking to build affordable housing in the County

Contract fully executed?

Yes ✓
No

Funds distributed?

Yes ✓
No



IMPACT: Utilizing ARPA funds, Ottawa County will grant \$10 million to IFF, a 501(c3) nonprofit lender and designated Community Development Finance Institution (CDFI). IFF will operate and administer the Revolving Loan Fund. Coupling the initial \$10 million with

\$23.3 million in matching funds, IFF will provide low-interest loans to developers, making affordable housing projects more feasible.

The ARPA funds serve as a 20-year loan at 0% interest. At the end of the 20-year investment period, the Ottawa County Board of Commissions can request all or a portion of the County funds can be returned to the County as outstanding loan balances are prepaid to IFF from borrowers. The County may also choose to reinvest all or a portion back into IFF for a second period of investment.

Housing Next estimates the initial \$33.3 million could potentially support more than 1,000 new units in the first round of funding.

As the principal balance on loans are returned to IFF, additional housing projects will be supported, creating a self-perpetuating fund.

As momentum builds for the RLF, the County anticipates other community organizations and businesses will likely invest in the fund, expanding its reach.



ARPA BUSINESS STABILIZATION PROJECTS

Bucket Goal: Create programs for businesses of all sizes hurt by the pandemic and provide workforce training that addresses current and future needs of area employers and employees

◆ This map symbol represents the general physical location of the organizations involved and/or project and does not represent their service area.

LAUP WORKFORCE DEVELOPMENT INITIATIVE | \$799,000

WHO/WHAT: Latin Americans United for Progress (LAUP), a Holland-based nonprofit that strives to help Latinos reach their highest potential

academically, financially, and socially; educational partners such as Zeeland Adult Education, GRCC

Lakeshore Campus, and M-TEC; area employers; and other community-based organizations.

Contract fully executed?

Yes ✓

No

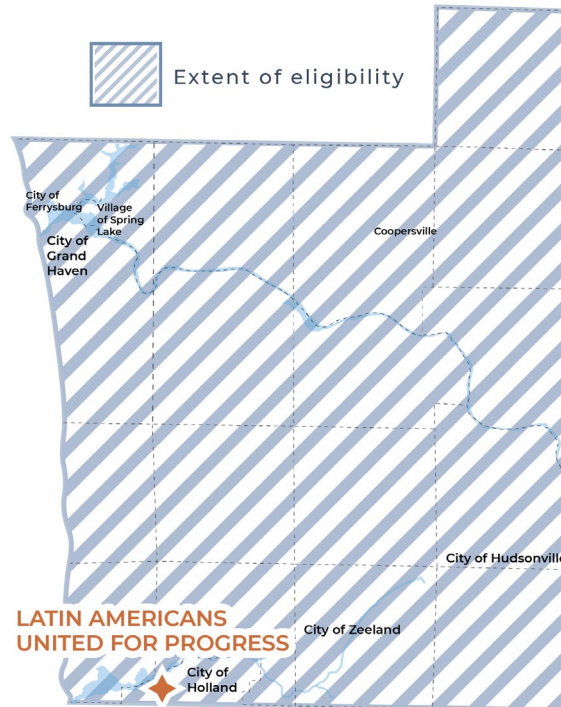
Funds distributed?

Yes ✓ (in part, \$345,000)

No

NEED: Access to talent is the leading barrier to growth for local employers. Therefore, identifying and training members of the population who are underemployed or unemployed is key to Ottawa County's economic success.

The Latino population in West Michigan continues to increase. Latinos account for 10% of the Ottawa County population, and 24% in the City of Holland. Latinos are



represented disproportionately in lower wage roles in the community. LAUP has deep relationships with Latinos and other populations that do not typically engage with traditional workforce agencies. Participants of all ethnicities will be invited to participate in the program.

SERVES: Unemployed and underemployed individuals in Ottawa County, area employers

IMPACT: LAUP's adult programs have historically focused on basic adult education such as GED, computer literacy, citizenship and English Second Language classes. With ARPA funds, LAUP will collaborate with other nonprofits, educational partners, West Michigan Works!, and area employers to create a Workforce Development Initiative.

This program will utilize the Outside In and Inside Up model and other evidence-based tools to increase the upward mobility and economic stability of underserved and low-income residents. With expanded capacity, LAUP will tailor classes to the needs of the local workforce and area employers.

A recent economic impact study from Lightcast suggests the economic impact of program includes creating more than 650 jobs and \$43.6 million increase in aggregated earnings in all of Ottawa County. Additionally, wage increases can lead to increased self-sufficiency and overall well-being.



ARPA BUSINESS STABILIZATION PROJECTS

GRCC MICHIGAN RECONNECT EXPANSION | \$506,493

WHO/WHAT: Grand Rapids Community College – Lakeshore Campus, Holland Township

NEED: More than half – 53% – of Ottawa County residents over the age of 25 have little to no college experience (U.S. Census, 2021). Higher education is unattainable for many residents because of exponentially increasing costs: in-state tuition and fees at U.S. universities have risen 141% since 2002 (U.S. News & World Report). Those without college degrees struggle to earn a family-sustaining wage because traditionally higher paying production jobs which required only a high-school education have been replaced by “knowledge economy” jobs which require technical skills.

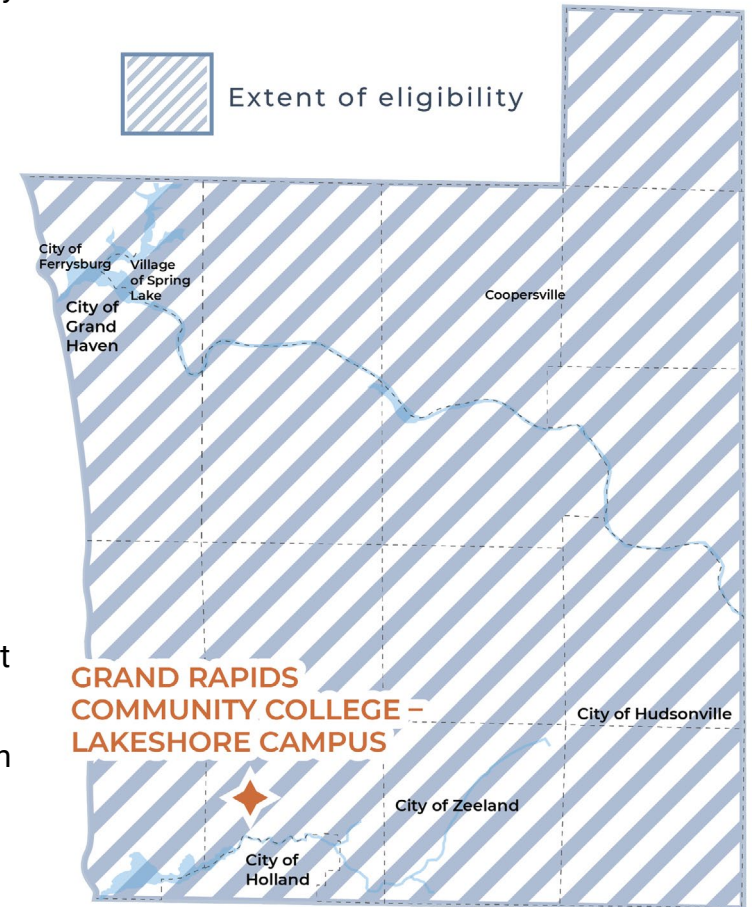
Created in 2021, the Michigan Reconnect Program exists to help this 25-and-older segment without a college degree by covering 100% of tuition costs at the resident tuition rate. Despite the fact that GRCC opened a new consolidated satellite campus in Holland in 2021, Ottawa County residents are currently not eligible for the Reconnect Program because most of the County is not part of a community college district.* This means residents do not pay taxes to support GRCC.

Contract fully executed?*	Funds distributed?
Yes	Yes
No	No ✓ (in process, received state approval)

* Contingent upon state education director approval

SERVES: Ottawa County residents 25 years of age and older without a higher education degree; Ottawa County employers needing college-educated/credentialed applicants

IMPACT: These ARPA funds will allow GRCC to expand the reach of the Michigan Reconnect Program for low-income residents. GRCC has already identified at least 170 County residents who stand to benefit from the Reconnect Program. Having a population that is well-skilled and well-employed because of those skills will benefit the county by increasing its talent pool, which only strengthens the local economy.



GRAND RAPIDS COMMUNITY COLLEGE – LAKESHORE CAMPUS

* Approximately 3% of Ottawa County residents qualify for in-district community college rates because they are within borders of a Kent ISD school district.



COUNTYWIDE BROADBAND INITIATIVE | \$7,546,965

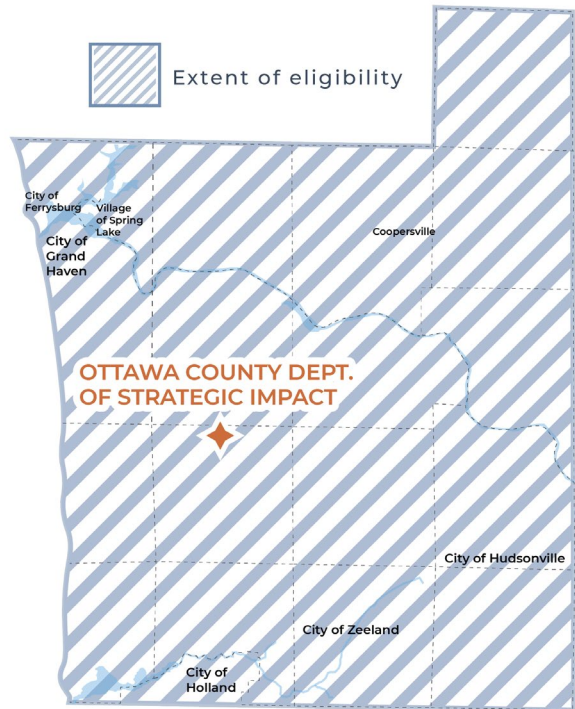
Bucket Goal: High-speed internet access remains inconsistent across Ottawa County. The County is working to establish universal access to broadband.

WHO/WHAT: Ottawa County Department of Strategic Impact (DSI)

NEED: There's no denying high-speed internet is a necessity to conduct the business of modern life. Many of our citizens, however, have reported difficulties with high-speed internet. Residents report they either don't have access, their access is unreliable, or service is too expensive. These problems have persisted because of inaccurate FCC data that gives national providers and state and federal regulators the impression broadband service is available across the County. These inaccurate maps have delayed, and in some cases, disqualified the County from qualifying for grants to improve service.

To address this issue, DSI needed better data. Working with community partners, the County conducted a Broadband Data Collection Survey. This survey revealed 10.5% of County households do not have access to fixed (wired or wireless) high-speed internet. Furthermore, 26% of those with fixed broadband access it at speeds slower than the FCC's minimum broadband threshold.

Armed with the survey data, staff and partners are defining the actions necessary to address gaps in access, affordability, and



digital literacy throughout the County. ARPA funds ensure this initiative can quickly close the digital divide so many of our residents and businesses face.

SERVES: All County residents, businesses, the agricultural community, and schools

IMPACT: Momentum is building thanks to ARPA funds. The County hired GrayBar/ Fujitsu, a logistics and data networking leader, to conduct a pre-engineering design

Contract fully executed?*

Yes ✓

No

* Contract with Graybar/Fujitsu*

Funds distributed?

Yes

No ✓ (in process, design complete)

+ \$46,965 paid to Graybar; remaining \$7.5 million held in reserve for Countywide initiative

for "middle-mile" broadband fiber lines. The end result will be a documented and executable network model the County can use as a blueprint to achieve improved connectivity. Staff also issued a Request For Information (RFI) to ISPs to formally identify companies that are willing to partner with the County, as well as a Request For Proposal (RFP) to identify tower companies interested in building wireless infrastructure utilizing the middle mile design. Armed with data, as well as partners willing to help build the network, staff will then be able to seek and secure grant funds, and bring in local contributions to deploy the Graybar/Fujitsu network design. If successful, staff are targeting fiscal year 2024 for construction of the necessary "middle mile" infrastructure.



ARPA COUNTY INITIATIVES

Bucket Goal: Enhancing the delivery of cost-effective and impactful public services which support the needs of residents and businesses

◆ This map symbol represents the general physical location of the organizations involved and/or project and does not represent their service area.

OTTAWA COUNTY EVICTION PREVENTION PROGRAM | \$2 MILLION

WHO/WHAT: Ottawa County 58th District Court, with locations in Grand Haven, Holland, and Hudsonville; and Good Samaritan Ministries.

Contract fully executed?

Yes ✓

No

Funds distributed?

Yes ✓ (partial, \$400,000)

No

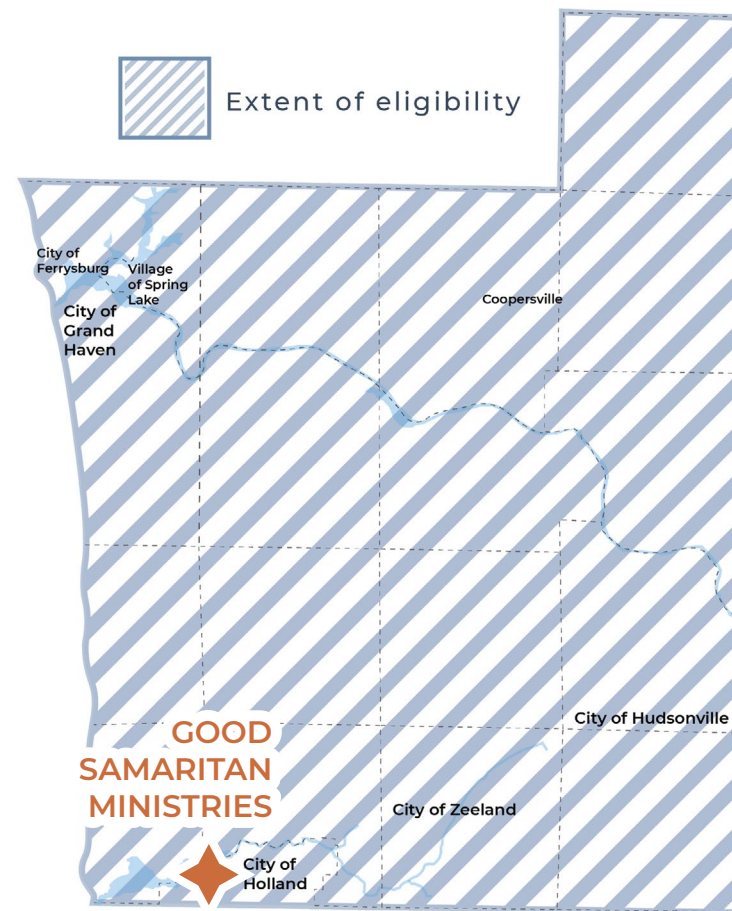
NEED: According to recent Census data, 7.9% of residents in Ottawa County live below the poverty line, and the average rental rate in the County is \$932/month, the highest of the surrounding counties. Using federal COVID Emergency Rental Assistance (CERA) Program funds, the 58th District Court and Good Samaritan organized an Eviction Prevention Program. In the first six months of the program, tenants from 369 different local businesses across several industries were kept housed.

Without the infusion of ARPA funds, the program would have ended once CERA Program funds were exhausted.

SERVES: All Ottawa County renters and landlords operating rental housing in the County.

IMPACT: Prevention programming and support services have shown to be highly effective in stabilizing housing for low-income residents. Stable housing is also critical for employers to retain a stable workforce.

ARPA dollars are allowing the program to develop an improved system that is privately funded and self-sustaining based off tenant repayment plans. This will ensure it will continue to help individuals and families avoid eviction.





ARPA COUNTY INITIATIVES

20TH JUDICIAL CIRCUIT COURT YOUTH CENTER YOUTH & PARENT PORTAL | \$20,000

WHO/WHAT: 20th Judicial Circuit Court – Family Division Juvenile Court, which is responsible for the legal resolution of delinquency cases, protecting public safety, and the rehabilitation of youth under court jurisdiction.

NEED: In 2021, Juvenile Court caseloads were up 12%. More of these juveniles are struggling with mental health and substance abuse issues. Currently the Juvenile Services' division uses a system called Youth Center to manage cases internally but is not accessible to the public.

To access the services and information they need, clients often have to physically visit the Juvenile Court in West Olive. Many have to miss work or school to come in for an appointment and have trouble obtaining transportation to and from court.

SERVES: Youth, parents, caregivers, and agencies navigating the juvenile court system, Ottawa County Juvenile Court.

Contract fully executed?*

N/A

* No contract, through Courts

Funds distributed?

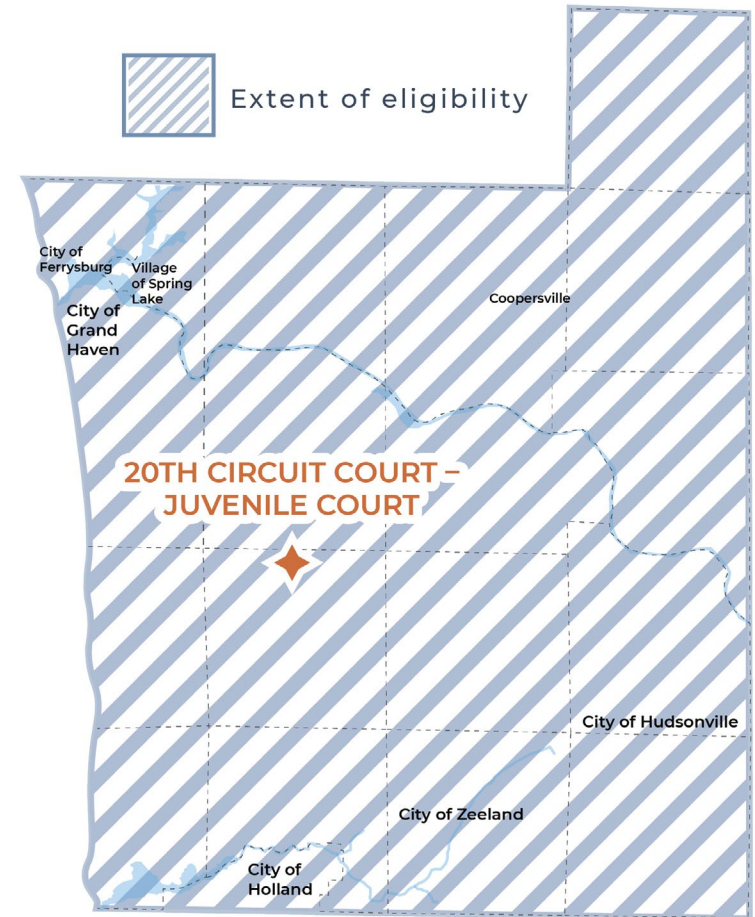
Yes ✓ (Funds transferred to Courts)

No

IMPACT: Expanding the Youth Center system to a publicly accessible portal will close access gaps and ensure the court is able to provide appropriate programming and court information to youth and their families/caregivers efficiently.

Once launched, the court estimates more than 300 juveniles would benefit from this platform.

Through the portal, clients will be able to access court, programmatic, and pertinent information related to their case online, 24/7. With remote access, many cases can be resolved sooner, reducing backlogs.





ARPA COUNTY INITIATIVES

ACCELERATING FARMLAND PROTECTION FUND | \$1 MILLION

WHO/WHAT: Ottawa County Agriculture Preservation Board

NEED: Ottawa County's agriculture industry is a major economic driver, producing more than \$506 million in products annually and employing well over 9,000. But development pressures and a lack of new farmers means total farmland acreage is shrinking: we lost 8% from 2012-2017 (Ag Census). Ottawa also consistently ranks in the top five agriculturally diverse counties in terms of products produced. With supply chain issues becoming more common, losing access to locally grown products threatens local food security and independence.

The cornerstone of the County's efforts to protect farmland is the Purchase of Development Rights Program (PDR), which has been used to leverage \$3.3M to permanently preserve 728 acres of prime farmland. But interest far outpaces funding – the County has received applications to preserve over 4,500 acres to date.

Ottawa County landowners strongly support the program: in 2019, the County distributed a Farmland Preservation Survey to 1,636 County landowners; 408 responded. The results showed strong support for preservation: 82% said farmland loss is now or could be a problem and believed it is important to preserve farmland.

SERVES: Ottawa County farmers, the wider agriculture industry and the thousands who are directly or indirectly employed in the local agricultural industry, and the public.

IMPACT: No County monies are used to fund the PDR program; it is completely funded through a combination of state and/or federal

Contract fully executed?*

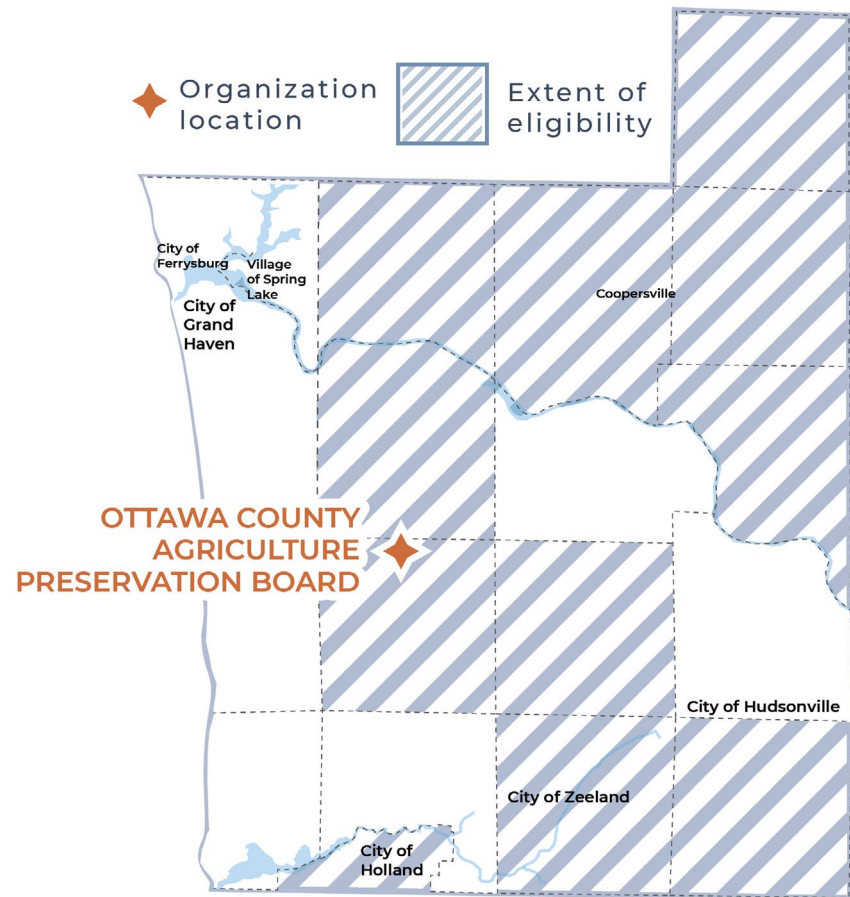
N/A

* No contract, through County department

Funds distributed?

Yes ✓

No



grants, private donations, and landowner contributions.

With ARPA funds, PDR efforts can be accelerated. Efforts can be put toward buying conservation easements in priority areas, such as locations known to have groundwater challenges. These additional funds will also enable staff to put more efforts into outreach and education to the seven townships that do not participate in the PDR program and encourage succession planning efforts.



ARPA COUNTY INITIATIVES

CRIME VICTIM'S ASSISTANCE FUND | \$1 MILLION

WHO/WHAT: Ottawa County Prosecutor's Office

NEED: For many lower-income and disadvantaged individuals in Ottawa County, expenses associated with a crime can quickly mount beyond their ability to pay. Currently the Prosecutor's Office receives state funding for victims who face financial hardships directly related to a crime. The financial assistance is used for things such as relocation, security cameras, phone cards, medical costs related to injuries from an incident, headstones for homicide victims, gas/food cards, and more.

However, there is concern this funding is dwindling and may eventually

be discontinued. For example, in 2022, the office received \$13,398 from the state. All but \$378 was spent in the first nine months of the year. For 2023, the County is receiving \$11,877.

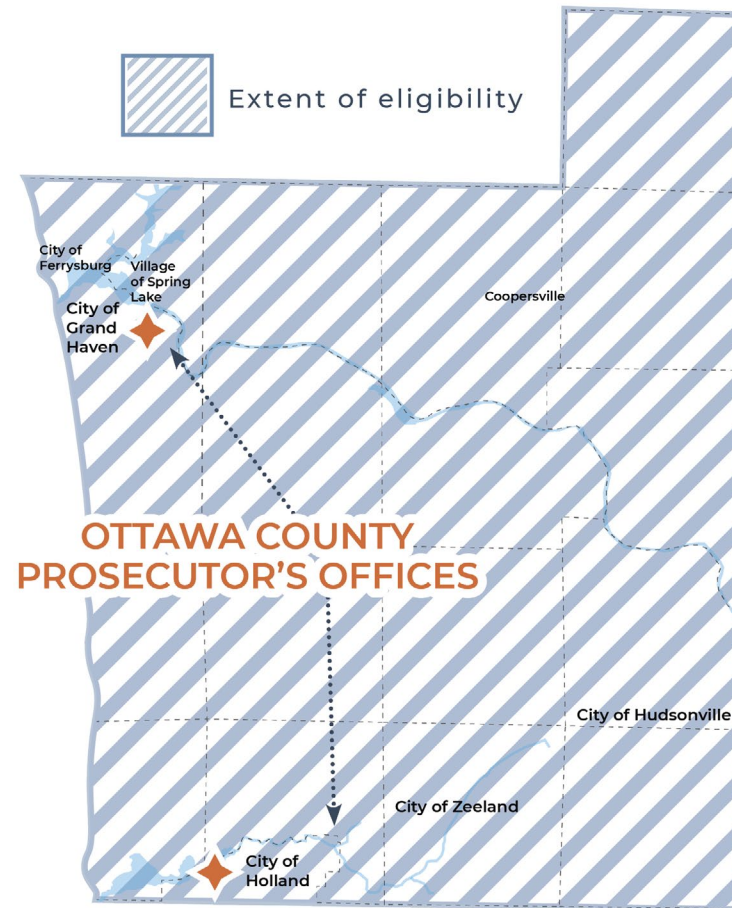
In 2021, the Prosecutor's Office authorized and opened 2,127 victim crime cases. About 43% those cases are domestic violence, criminal sexual conduct and homicide – the case types that most often result in a financial need for victim(s)/victim(s) family.

SERVES: Victims of crimes in Ottawa County who face crime-related financial hardships

IMPACT: The ARPA funds will be used to establish a self-sustaining "Crime Victim Assistance Fund", in the form of a

<i>Contract fully executed?*</i>	<i>Funds distributed?</i>
N/A	Yes
	No ✓ (pending)

** No contract, through County department*



non-endowment fund. Non-endowment funds allows an entity to make multiple withdrawals throughout the year. The funds will be in an interest-bearing account and allow for charitable donations from the public. These funds will allow the County to provide assistance to more victims when other funding sources have been depleted.



ARPA COUNTY INITIATIVES

FOOD EXCESS INTO HEALTHY FOOD ACCESS EXPANSION | \$468,675

WHO/WHAT: Ottawa Food, a collaborative group of 45 West Michigan agencies housed at the Public Health Department office in Holland Township, and Community Action House

NEED: Food waste is a massive problem – the USDA estimates more than 30% of food in the U.S. isn't consumed. With approximately 9% of the Ottawa County population listed as 'food insecure' according to a 2019 Feeding America report, Ottawa Food and Community Action House (CAH) teamed up to create Lakeshore Food Rescue. Currently this collaborative pilot program works with grocery stores, corner markets, restaurants, and farmers to collect and redistribute food to Holland-area residents in need. Just over the summer of 2022, more than 34,000 pounds of food was rescued from the Holland and Grand Haven Farmers Markets for the program.

At the height of the pandemic, Ottawa County food pantries were stretched thin – some provided three times more food relief than normal. Now, with inflationary pressures stretching more families' budgets, the need for food assistance has only increased.



SERVES: The 25,170 Ottawa County residents who are food insecure, 50-100 small businesses looking to reduce food waste

IMPACT: Ottawa Food and CAH will use ARPA funds to expand the Lakeshore Food Rescue (LFR) operation countywide. LFR will purchase two new food rescue vehicles, supplies for storing and transporting food, buy and set up an app, and hire three

Contract fully executed?*

Yes ✓

No

*Contract with Community Action House

Funds distributed?

Yes ✓ (partial, \$195,000)

No

additional staff members to assist in the expansion. CAH would be contracted to manage this expansion.

ARPA funds will be used to cover 100% of expansion costs the first year and 50% the second year. After this initial push, CAH will sustain countywide food rescue activities via CAH's own fundraising efforts.

By expanding the pilot, Ottawa Food estimates the program will provide recipients with wholesome food six days a week, adding up to 100,000 pounds of food each month. The estimated market value of 100,000 pounds (at the current national average of \$1.70 per pound) is \$170,000, or \$2 million per year.



ARPA COUNTY INITIATIVES

COUNTY PARKS INITIATIVES (THREE SEPARATE REQUESTS) | \$6.36 MILLION

WHO/WHAT: Ottawa County Parks and Recreation Department's Idema Explorer Trail Projects (\$2 million), Ottawa Sands County Park improvements (\$3.4 million), Middle Macatawa Trail System Projects (\$906,000)

SERVES: The 296,200 Ottawa County residents, the millions who visit Ottawa County each year, and Ottawa County businesses

IDEMA EXPLORERS TRAIL PROJECTS

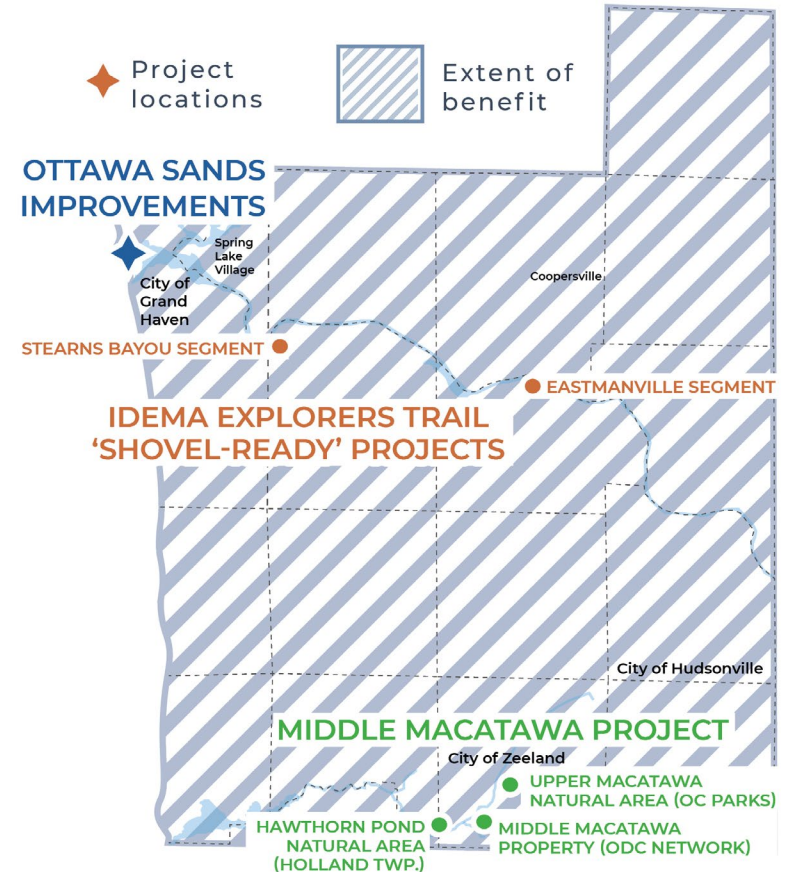
NEED: The Idema Explorers Trail is a 24-mile non-motorized trail project that is the most critical unfinished link in the Grand River Greenway Regional Pathway, which will ultimately connect Grand Haven to the Grand Rapids area and beyond. Recent spikes in the cost of construction materials threaten to stretch budgets and delay completion. Building shovel-ready sections will move the needle considerably and connect the trail to the Ottawa Sands County Park property.

IMPACT: ARPA funds will fast-track the completion of shovel-ready sections including the Bea Idema Eastmanville Legacy Segment and Stearns Bayou Connector. The Bea Idema segment will link the north side of Allendale Township and Eastmanville Bayou County Park with future Idema Trail segments and provide access to eastern sections of the Eastmanville Bayou, which is not readily accessible to the public. The Stearns Bayou Connector will link the Sgt. Henry E. Plant Memorial Grand River Bridge Non-Motorized Pathway and Spoonville Trail to the city of Grand Haven and eventually Ottawa Sands County Park.

Once completed, these specific segments will directly serve the communities along the Grand River from Allendale to northwest Ottawa County, which includes nearly 80,000 residents.

These parks improvements will be operated and maintained through funding from the Ottawa County Parks Millage.

Contract fully executed?*	Funds distributed?
N/A	Yes ✓ (transferred to Parks)
* No contract, through County dept.	No





ARPA COUNTY INITIATIVES

OTTAWA SANDS COUNTY PARK IMPROVEMENTS

NEED: This 345-acre property just north of Grand Haven was purchased in 2019 by the parks department with the help of grants and funds raised by the Land Conservancy of West Michigan. A former sand mine, the park features over a mile of river frontage, an 80-acre lake, and dunes. The park is already popular, with 13,505 vehicle trips to the site in 2021. However, the park in its current state is not easily accessible to those with mobility issues. Trails are unimproved sand paths and the parking lot is gravel. The site's ecology is also in danger – past mining activity has caused serious shoreline and remnant dune erosion.

In 2021 the Ottawa Sands Master Plan was adopted, and it includes projects to ecologically restore the property and improve accessibility, including a paved drive, kayak launch, campground, modern restrooms and more.

Without the assistance of ARPA funds, some priority portions included within the master plan would be built, such as the paved entry drive and planned campground (because of a \$3.48 million gift from the Bill and Bea Idema Foundation). However, needed accessibility focused amenities may be delayed for years because of a lack of funding.

IMPACTS: ARPA funds will be used to jumpstart Phase I of the Master Plan, which includes accessibility and ecological restoration work previously mentioned. Once completed, the park will be operated and maintained through funding from the Ottawa County Parks millage.

Ottawa Sands has incredible potential to become a regional attraction for the entire Grand Rapids/Kentwood/Muskegon Combined Statistical Area (over 1.4 million residents), while ensuring access for the estimated 191,000 residents of the statistical area who are likely to have mobility issues.

MIDDLE MACATAWA PROJECT

NEED: The Middle Macatawa Project focuses on sections of publicly accessible properties along the Macatawa River east of I-196 including Holland Township's Hawthorn Pond Natural Area, the ODC Network's "Middle Macatawa" properties, and Ottawa County's Upper Macatawa Natural Area. Trails that pass through portions of these properties are part of the larger Macatawa Greenway, a network of pathways link the southeastern Ottawa County with Lake Michigan.

The three properties are near each other, but not completely linked. Additionally, the popular Hawthorn Pond and Upper Macatawa natural areas lack modern restrooms. Modern restrooms are some of the most requested facilities along the Macatawa Greenway.

Ottawa County Parks, Holland Township, and the ODC Network have developed a plan to completely link the properties with a new, 2.8-mile trail segment and build new restrooms. To complete this trail, new bridges and boardwalks are needed, and existing boardwalks will need to be repaired.

Without ARPA funds, this project would move forward, but at a much slower pace. The modern restrooms at Upper Macatawa would be postponed indefinitely.

IMPACT: ARPA funds would speed up the development of this new trail and construction of modern bathrooms at Upper Macatawa and Hawthorn Pond parks. These improvements will create a destination for all of southern Ottawa County and northwestern Allegan County, which includes over 210,000 residents.

Once completed, the Middle Macatawa trail and Upper Macatawa restroom will be operated and maintained through the Ottawa County Parks Millage. The Hawthorn Pond restroom and trailhead will be operated by Holland Township.

MISCELLANEOUS PROJECTS

SHERIFF'S SHOOTING RANGE HVAC SYSTEM UPGRADE | \$395,000

WHO: Ottawa County Facilities Maintenance Department

NEED/IMPACT: These ARPA funds will be used to install a modern HVAC system at the Sheriff Department's indoor shooting range and training facility. The building was constructed without air conditioning.

To provide necessary ventilation during the summer months, exhaust fans are used, which causes condensation on the cooler cement floor, creating dangerously wet and slippery conditions.

A modern HVAC system will keep the floors dry by reducing humidity levels, creating a safer training environment for the County police force.

Contract fully executed?*

N/A

** No contract, through County department*

Funds distributed?

Yes ✓ *(funds transferred to Capital Improvement Fund)*

No

PUBLIC MEETING TECHNOLOGY FOR COUNTY CLERK/BOC | \$100,000

WHO: Ottawa County Clerk/Register of Deeds, Board of Commissioners (BOC)

NEED/IMPACT: These funds will be used to purchase a digital electronic voting system which allows the Board of Commissioners to perform roll call electronically, vote electronically, and access digital agendas all in one place. The app will provide added transparency and improve ease of access for board members, County employees who assist the Board, and the general public.

Contract fully executed?*

N/A

** No contract, through County department*

Funds distributed?

Yes ✓ *(funds transferred to Capital Improvement Fund)*

No

DHHS ROOF REPAIR | \$350,000

WHO/WHAT: Ottawa County Facilities Maintenance Department

NEED/IMPACT: These funds would be used to repair the roof of the County Department of Health and Human Services Building in Holland Township. Repairing the deteriorating rubber roof now will save the County money in the long-term.

Contract fully executed?*

N/A

** No contract, through County department*

Funds distributed?

Yes ✓ *(funds transferred to Capital Improvement Fund)*

No

MISCELLANEOUS PROJECTS

OCDPH MEDICAID REIMBURSEMENTS | \$1,507,178

WHO: Ottawa County
Department of Public Health (OCDPH)

NEED/IMPACT: OCDPH assists underserved and under-represented adults, children and families with a variety of health-related services. Normally the OCDPH receives reimbursements for providing these services from the state Medicaid Cost Based (CBR) fund.

However, CBR payments are two years behind because of the pandemic. Because of the reduction in services caused by the pandemic, OCDPH is poised to lose \$1.5 million in revenue over the next two fiscal years.

With these ARPA funds, OCDPH will be able to ensure essential health services continue and avoid cuts.

Contract fully executed?*

N/A

** No contract, through County department*

Funds distributed?

Yes ✓ *(funds transferred to Health Fund)*

No

INFLATION RELIEF PAYMENT | \$4,583,111

WHO: County Board of Commissioners, County employees

NEED/IMPACT: A \$4,583,111 expenditure was approved as a one-time payment to 1,200 county employees, including law enforcement officers, mental health professionals and other employees. This payment was to offset the record inflation of 8.2% for the 12 months ending September 2022.

Giving employees a one-time payment offers financial relief and facilitates employee loyalty without binding the County to the cost year after year as a wage increase would.

LOYALTY PAYMENT | \$392,340

WHO: County Board of Commissioners, benefited County employees

NEED/IMPACT: The County provides numerous essential services to the citizens of Ottawa County, which requires having a dedicated and professional workforce. Like many employers, the County over the past few years has experienced challenges in retaining employees due to the increasingly competitive job market.

To retain a quality workforce and maintain a high level of services, the County issued a one-time payment not to exceed \$2,000 to benefited employees. The total amount an individual received was prorated on the number of months an employee worked during the first two years of the pandemic. Benefited employees also received a one-time 2% wage increase, which was in line with what other comparable Michigan counties have done in recent years.

The majority of the pay adjustment costs were funded through vacancy savings from unfilled positions and other dedicated revenue sources. The \$392,340 in ARPA funds were used to cover the balance of the payment.

ALLOCATED CIP RESERVE | \$5 MILLION

WHAT: Capital Improvement Projects (CIP) for Ottawa County

Contract fully executed?*

N/A

** No contract, through County department*

Funds distributed?

Yes

No ✓



ARPA INITIATIVES DEEMED INELIGIBLE

BIZSTREAM ACADEMY EXPANSION | \$700,000*

WHO/WHAT: BizStream Academy, a nonprofit that offers web development/coding classes for youth

NEED/IMPACT: Each summer, BizStream Academy offers several sessions introducing students to web development. Interest in the classes have continued to outpace available seats.

With ARPA funding, BizStream Academy can address current and future needs for skilled workers in computer science and technology fields by expanding web development/coding offerings, providing scholarships and equipment.

Contract fully executed?*

Yes ✓

No

** Contingent upon verifying ARPA eligibility and completion of subrecipient agreement*

Funds distributed?

N/A (deemed not eligible)

WEST MICHIGAN WORKS! EARN AND LEARN CAREER FAIR | \$101,874*

WHO/WHAT: West Michigan Works! brings federal and state workforce programs to the region, with the goal of preparing a skilled workforce.

NEED/IMPACT: Utilizing ARPA funds, the agency would organize a county-wide event for local employers to share information about career opportunities, open entry-level positions, tuition reimbursement programs, apprenticeship opportunities, and career paths for high school seniors. The program would run in perpetuity via employer contributions after the first year's costs are supported by ARPA funding.

Contract fully executed?*

Yes ✓

No

** Contingent upon verifying ARPA eligibility and completion of subrecipient agreement*

Funds distributed?

N/A (deemed not eligible)



Ottawa County

Where Freedom Rings

For more information or to learn more about the project submittal and approval process, visit the ARPA website, MiOttawa.org/ARPA, call **616.738.4852**, or email Plan@MiOttawa.org