

The Ottawa County Board of Commissioners

of the County of Ottawa

Grand Haven, Michigan

RESOLUTION TO APPROVE 2008 OPERATING BUDGET

At a meeting of the Board of Commissioners of the County of Ottawa, Ottawa County, Michigan, held at the Ottawa County Administrative Annex, Olive Township, Michigan, in said County on October 23, 2007, at 1:30 p.m. local time.

PRESENT: Members – Mrs. Kortman, Messrs. Kuyers, Swarthout, Mrs. Ruiter, Messrs. Hehl, Rycenga, Schrottenboer, Disselkoen, Holtrop, Holtvluwer

ABSENT: Members – Mr. Berghorst

The following preamble and resolution were offered by Mr. Swartout and supported by Mr. Holtvluwer:

WHEREAS, Public Act 621 of 1978 known as the "Uniform Budgeting and Accounting Act" requires that an appropriation ordinance be adopted by this County Board of Commissioners in order to implement the operating budget of the County of Ottawa for 2008; and

WHEREAS, a notice regarding the proposed budget was published in local newspapers as required; and

WHEREAS, this County Board of Commissioners wishes to be in compliance with said State legislation; and

WHEREAS, this County Board of Commissioners through its Finance Committee, has duly deliberated, held public hearings according to law and reviewed the proposed 2008 Budgeted Revenue and Expenditures totaling \$221,510,616 and \$247,179,223 respectively and this ordinance is prepared on the basis of said budget; and

WHEREAS, the budget anticipates no deficits as a result of any operations for 2008 and all funds have sufficient revenues and/or fund balance to meet their expenditure needs;

NOW, THEREFORE, BE IT RESOLVED that department revenues and expenditures are hereby adopted as budgeted in the "2008 Ottawa County Budget" (by line item as attached).

BE IT FURTHER RESOLVED, that the foregoing annual appropriations will be used where budgeted to support the total budgeted general operating activities along with all other Federal, State, local, private and user revenues; and

BE IT FURTHER RESOLVED, that this Appropriation Ordinance be fully spread upon the official minutes of this Commission; and

BE IT FURTHER RESOLVED, that all persons responsible for the administration of this budget be duly advised of the contents of Public Act 621 of 1978 and their respective appropriations and responsibilities for the administration of the same; and

BE IT FURTHER RESOLVED, that the County Treasurer is hereby ordered to collect 3.6000 mills for general operations and .4407 mills for the operation of the Ottawa County Central Dispatch Authority; and .3165 mills for Park development, expansion and maintenance, and

BE IT FURTHER RESOLVED, that transfers of any unencumbered balance, or any portion thereof, in any appropriation account to any other appropriation account may not be made without approval by the Board of Commissioners acting through its Finance Committee, except that transfers within a fund may be made by the County Administrator and Fiscal Services Director if the amount to be transferred does not exceed \$50,000. Any transfer which increases the total amount appropriated under this budget must be ratified, on a monthly basis, by the Board of Commissioners acting through its Finance Committee.

FURTHER BE IT RESOLVED THAT all resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution be and the same are hereby rescinded.


YEAS: Members - Messrs. Holtrop, Holtvluwer, Swartout, Schrottenboer, Mrs. Kortman, Mr. Kuyers, Mrs. Ruiten, Messrs. Rycenga, Hehl, Disselkoen

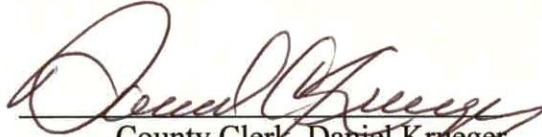
NAYS: Members – None

ABSTAIN: Members – None

ABSENT AT TIME OF VOTING: Members - Mr. Berghorst

RESOLUTION DECLARED ADOPTED.


Chairperson, Donald Disselkoen


County Clerk, Daniel Krueger

Certification

I, the undersigned, duly qualified Clerk of the County of Ottawa, Michigan, do hereby certify that the foregoing is a true and complete copy of a resolution adopted by the Board of Commissioners of the County of Ottawa, Michigan, at a meeting held on October 23, 2007, the original of which is on file in my office. Public notice of said meeting was given pursuant to and in compliance with Act No. 267, Public Acts of Michigan, 1976, as amended.

IN WITNESS WHEREOF, I have hereto affixed my official signature this 23rd day of October, A.D., 2007.


County Clerk, Daniel Krueger

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>						
	General Fund 1010	Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
Fund Balance	(\$3,848,522)	(\$1,556,191)	(\$175,517)		(\$405,000)	\$93,612	(\$1,289,020)
SOURCES:							
Revenue							
Taxes	\$40,831,115	\$3,052,370					
Intergovernmental Revenue	\$4,342,734	\$2,384,370	\$1,724,487	\$299,584	\$3,585,442	\$30,220,164	
Charges for Services	\$10,094,827	\$368,400	\$234,522		\$878,914	\$381,313	
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits	\$1,047,600						
Interest on Investments	\$1,700,000	\$150,000				\$92,000	\$247,162
Rental Income	\$2,930,343	\$39,000				\$160,948	
Licenses & Permits	\$274,025				\$494,840		
Other	\$441,757	\$581,000			\$200,233	\$42,375	
Operating Transfers In	\$4,510,800	\$530,000	\$879,794	\$85,364	\$6,221,708	\$583,631	
Total Revenue	<u>\$66,173,201</u>	<u>\$7,105,140</u>	<u>\$2,838,803</u>	<u>\$384,948</u>	<u>\$11,381,137</u>	<u>\$31,480,431</u>	<u>\$247,162</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>						
	General Fund 1010	Parks & Recreation 2081	Friend of the Court 2160	9/30 Judicial Grants 2170	Health 2210	Mental Health 2220	Solid Waste Clean - Up 2271
ACTIVITIES:							
Expenditures							
Legislative	\$605,507						
Judicial	\$9,920,100		\$3,014,320	\$384,948			
General Government	\$17,135,792						
Public Safety	\$23,194,538						
Public Works	\$142,300						\$1,536,182
Health & Welfare	\$766,648				\$11,786,137	\$31,386,819	
Culture & Recreation		\$8,661,331					
Community & Economic Development	\$664,414						
Other Government Functions	\$760,500						
Capital Projects							
Debt Service							
Operating Transfers Out	\$16,831,924						
Total Expenditures	<u>\$70,021,723</u>	<u>\$8,661,331</u>	<u>\$3,014,320</u>	<u>\$384,948</u>	<u>\$11,786,137</u>	<u>\$31,386,819</u>	<u>\$1,536,182</u>
Revenue Over (Under)							
Expenditures	<u>(\$3,848,522)</u>	<u>(\$1,556,191)</u>	<u>(\$175,517)</u>		<u>(\$405,000)</u>	<u>\$93,612</u>	<u>(\$1,289,020)</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Landfill Tipping Fees 2272	Transportation System 2320	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Homestead Property Tax 2550	Register of Deeds Automation Fund 2560
Fund Balance	(\$105,745)		(\$49,160)	\$1,355	\$733,759	\$20,440	\$15,943
SOURCES:							
Revenue							
Taxes						\$15,000	
Intergovernmental Revenue		\$157,569	\$17,000				
Charges for Services	\$380,000			\$28,539			\$280,000
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits							
Interest on Investments				\$97,816	\$276,929	\$6,000	\$13,025
Rental Income					\$756,830		
Licenses & Permits							
Other	\$13,806		\$30				
Operating Transfers In			\$55,237				
Total Revenue	<u>\$393,806</u>	<u>\$157,569</u>	<u>\$72,267</u>	<u>\$126,355</u>	<u>\$1,033,759</u>	<u>\$21,000</u>	<u>\$293,025</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Landfill Tipping Fees 2272	Transportation System 2320	Planning Commission 2420	Infra- structure 2444	Public Improvement 2450	Homestead Property Tax 2550	Register of Deeds Automation Fund 2560
ACTIVITIES:							
Expenditures							
Legislative							
Judicial							
General Government				\$125,000	\$300,000	\$560	\$277,082
Public Safety							
Public Works	\$499,551	\$157,569					
Health & Welfare							
Culture & Recreation							
Community & Economic Development			\$121,427				
Other Government Functions							
Capital Projects							
Debt Service							
Operating Transfers Out							
Total Expenditures	<u>\$499,551</u>	<u>\$157,569</u>	<u>\$121,427</u>	<u>\$125,000</u>	<u>\$300,000</u>	<u>\$560</u>	<u>\$277,082</u>
Revenue Over (Under)							
Expenditures	<u>(\$105,745)</u>		<u>(\$49,160)</u>	<u>\$1,355</u>	<u>\$733,759</u>	<u>\$20,440</u>	<u>\$15,943</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	Sheriff Contracts 2610	Road Patrol 2661	Law Library 2690	Workforce Investment Act - ACP 2740
Fund Balance			(\$2,604)				
SOURCES:							
Revenue	<hr/>						
Taxes							
Intergovernmental Revenue		\$140,400	\$121,368	\$4,254,259	\$234,561		\$236,625
Charges for Services							
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits						\$6,500	
Interest on Investments							
Rental Income							
Licenses & Permits							
Other		\$360					
Operating Transfers In		\$66,044	\$15,678	\$254,188	\$103,848	\$28,500	
Total Revenue		<u>\$206,804</u>	<u>\$137,046</u>	<u>\$4,508,447</u>	<u>\$338,409</u>	<u>\$35,000</u>	<u>\$236,625</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Stabil- ization 2570	Prosecuting Attorney Grants 2601	Sheriff Grant Programs 2609	Sheriff Contracts 2610	Road Patrol 2661	Law Library 2690	Workforce Investment Act - ACP 2740
ACTIVITIES:							
Expenditures							
Legislative							
Judicial						\$35,000	
General Government		\$206,804					
Public Safety			\$139,650	\$4,508,447	\$338,409		
Public Works							
Health & Welfare							\$236,625
Culture & Recreation							
Community & Economic Development							
Other Government Functions							
Capital Projects							
Debt Service							
Operating Transfers Out							
Total Expenditures		\$206,804	\$139,650	\$4,508,447	\$338,409	\$35,000	\$236,625
Revenue Over (Under)							
Expenditures			(\$2,604)				

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Workforce Investment Act - Youth 2741	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749	Grant Programs Pass Thru 2750
Fund Balance							
SOURCES:							
Revenue							
Taxes							
Intergovernmental Revenue	\$635,578	\$407,272	\$1,597,554	\$337,906	\$769,268	\$16,780	\$62,403
Charges for Services							
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits							
Interest on Investments							
Rental Income							
Licenses & Permits							
Other			\$3,013				
Operating Transfers In							\$31,209
Total Revenue	<u>\$635,578</u>	<u>\$407,272</u>	<u>\$1,600,567</u>	<u>\$337,906</u>	<u>\$769,268</u>	<u>\$16,780</u>	<u>\$93,612</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Workforce Investment Act - Youth 2741	Workforce Investment Act - Adult 2742	Workforce Investment Act - 6/30 Grant Programs 2743	Workforce Investment Act - 12/31 Grant Programs 2744	Workforce Investment Act - 9/30 Grant Programs 2748	Workforce Investment Act - 3/31 Grant Programs 2749	Grant Programs Pass Thru 2750
ACTIVITIES:							
Expenditures							
Legislative							
Judicial							
General Government							
Public Safety							\$93,612
Public Works							
Health & Welfare	\$635,578	\$407,272	\$1,600,567	\$337,906	\$769,268	\$16,780	
Culture & Recreation							
Community & Economic Development							
Other Government Functions							
Capital Projects							
Debt Service							
Operating Transfers Out							
Total Expenditures	<u>\$635,578</u>	<u>\$407,272</u>	<u>\$1,600,567</u>	<u>\$337,906</u>	<u>\$769,268</u>	<u>\$16,780</u>	<u>\$93,612</u>
Revenue Over (Under)							
Expenditures							

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Emergency	Federal Emergency Mgt Agency	Community Corrections	State Revenue Sharing Reserve	Community Action Agency	Weather- ization	Department of Human Services
	2800	2810	2850	2855	2870	2890	2900
Fund Balance			(\$100,000)	(\$4,139,800)			(\$500,000)
SOURCES:							
Revenue	<hr/>						
Taxes							
Intergovernmental Revenue	\$170,464		\$324,025		\$437,976	\$175,180	\$240,000
Charges for Services			\$173,500				\$36,000
Penalties and Interest on Delinquent Taxes							
Fines & Forfeits							
Interest on Investments				\$371,000			
Rental Income							
Licenses & Permits							
Other			\$9,936		\$20,000		
Operating Transfers In			\$522,785		\$29,000		\$278,862
Total Revenue	<u>\$170,464</u>		<u>\$1,030,246</u>	<u>\$371,000</u>	<u>\$486,976</u>	<u>\$175,180</u>	<u>\$554,862</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

SPECIAL REVENUE FUNDS

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Federal		State Revenue	Community	Weather-	Department
	Emergency	Emergency				
	Feeding	Mgt	Sharing	Action	ization	of Human
	2800	Agency	Reserve	Agency	2890	Services
	2810	2850	2855	2870	2900	2900
ACTIVITIES:						
Expenditures						
Legislative						
Judicial			\$1,130,246			
General Government						
Public Safety						
Public Works						
Health & Welfare	\$170,464				\$486,976	\$175,180
Culture & Recreation						\$1,054,862
Community & Economic Development						
Other Government Functions						
Capital Projects						
Debt Service						
Operating Transfers Out				\$4,510,800		
Total Expenditures	<u>\$170,464</u>		<u>\$1,130,246</u>	<u>\$4,510,800</u>	<u>\$486,976</u>	<u>\$175,180</u>
Revenue Over (Under)						
Expenditures			<u>(\$100,000)</u>	<u>(\$4,139,800)</u>		<u>(\$500,000)</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>					Total Special Revenue	Total Debt Service	Total Capital Projects
	Child Care Circuit Court 2920	Child Care Social Services 2921	Soldier & Sailors 2930	Veterans Trust 2940	Compensated Absences 2980			
	Child Care							
Fund Balance					\$307,174	(\$7,150,754)	\$5,300	(\$3,944,644)
SOURCES:								
Revenue								
Taxes						\$3,067,370		
Intergovernmental Revenue	\$3,886,336	\$21,125		\$12,347		\$52,470,043		
Charges for Services					\$155,526	\$2,916,714		
Penalties and Interest on Delinquent Taxes								
Fines & Forfeits						\$6,500		
Interest on Investments					\$209,500	\$1,463,432	\$5,300	\$60,000
Rental Income						\$956,778	\$3,525,923	
Licenses & Permits						\$494,840		
Other	\$558,569					\$1,429,322		
Operating Transfers In	\$4,158,115	\$21,125	\$60,000			\$13,925,088		\$8,827,327
Total Revenue	<u>\$8,603,020</u>	<u>\$42,250</u>	<u>\$60,000</u>	<u>\$12,347</u>	<u>\$365,026</u>	<u>\$76,730,087</u>	<u>\$3,531,223</u>	<u>\$8,887,327</u>

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	<i>SPECIAL REVENUE FUNDS</i>					Total Special Revenue	Total Debt Service	Total Capital Projects
	Child Care Circuit Court 2920	Child Care Social Services 2921	Soldier & Sailors 2930	Veterans Trust 2940	Compensated Absences 2980			
	Child Care							
ACTIVITIES:								
Expenditures								
Legislative								
Judicial						\$4,564,514		
General Government					\$57,852	\$967,298		
Public Safety						\$5,080,118		
Public Works						\$2,193,302		
Health & Welfare	\$8,603,020	\$42,250	\$60,000	\$12,347		\$57,782,051		
Culture & Recreation						\$8,661,331		
Community & Economic Development						\$121,427		
Other Government Functions								
Capital Projects								\$12,831,971
Debt Service							\$3,525,923	
Operating Transfers Out						\$4,510,800		
Total Expenditures	<u>\$8,603,020</u>	<u>\$42,250</u>	<u>\$60,000</u>	<u>\$12,347</u>	<u>\$57,852</u>	<u>\$83,880,841</u>	<u>\$3,525,923</u>	<u>\$12,831,971</u>
Revenue Over (Under)								
Expenditures					\$307,174	(\$7,150,754)	\$5,300	(\$3,944,644)

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***PERMANENT
FUND***


2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Total Permanent Fund	Total All Funds
Fund Balance	\$236	(\$14,938,384)
SOURCES:		
Revenue		
Taxes		\$43,898,485
Intergovernmental Revenue		\$56,812,777
Charges for Services		\$13,011,541
Penalties and Interest on Delinquent Taxes		
Fines & Forfeits		\$1,054,100
Interest on Investments	\$236	\$3,228,968
Rental Income		\$7,413,044
Licenses & Permits		\$768,865
Other		\$1,871,079
Operating Transfers In		\$27,263,215
Total Revenue	\$236	\$155,322,074

COUNTY OF OTTAWA
2008 PROPOSED BUDGET -DETAIL BY FUND OF SOURCE AND ACTIVITY

***PERMANENT
FUND***

2008 PROPOSED BUDGET DETAIL BY FUND OF SOURCE AND ACTIVITY	Total Permanent Fund	Total All Funds
ACTIVITIES:		
Expenditures		
Legislative		\$605,507
Judicial		\$14,484,614
General Government		\$18,103,090
Public Safety		\$28,274,656
Public Works		\$2,335,602
Health & Welfare		\$58,548,699
Culture & Recreation		\$8,661,331
Community & Economic Development		\$785,841
Other Government Functions		\$760,500
Capital Projects		\$12,831,971
Debt Service		\$3,525,923
Operating Transfers Out		\$21,342,724
Total Expenditures		\$170,260,458
Revenue Over (Under)		
Expenditures	\$236	(\$14,938,384)

County of Ottawa
Financing Tools
Solid Waste Clean-up Fund (2271)
History/Projections

	ESTIMATED		BUDGET	PROJECTIONS 							
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$7,804,097	\$7,865,050	\$7,269,349	\$5,980,329	\$3,534,502	\$3,505,382	\$3,497,597	\$3,485,501	\$3,462,421	\$3,449,918	\$3,433,915
Revenues:											
Interest on Investments	\$335,869	\$301,114	\$247,162	\$205,173	\$131,380	\$140,215	\$139,904	\$139,420	\$138,497	\$137,997	\$137,357
Other Revenue	\$5,803	\$0	\$0	\$0	\$0	\$0				\$0	\$0
Total Revenue	\$341,672	\$301,114	\$247,162	\$205,173	\$131,380	\$140,215	\$139,904	\$139,420	\$138,497	\$137,997	\$137,357
Expenditures:											
Landfill Clean-up	\$131,613	\$172,048	\$163,000	\$151,000	\$160,500	\$148,000	\$152,000	\$162,500	\$151,000	\$154,000	\$163,500
Transfer Out			\$0	\$2,500,000							
Capital Expenditures	\$149,106	\$724,767	\$1,373,182								
Total Expenditures	\$280,719	\$896,815	\$1,536,182	\$2,651,000	\$160,500	\$148,000	\$152,000	\$162,500	\$151,000	\$154,000	\$163,500
Projected Ending Fund Balance	\$7,865,050	\$7,269,349	\$5,980,329	\$3,534,502	\$3,505,382	\$3,497,597	\$3,485,501	\$3,462,421	\$3,449,918	\$3,433,915	\$3,407,771

PROJECTIONS 

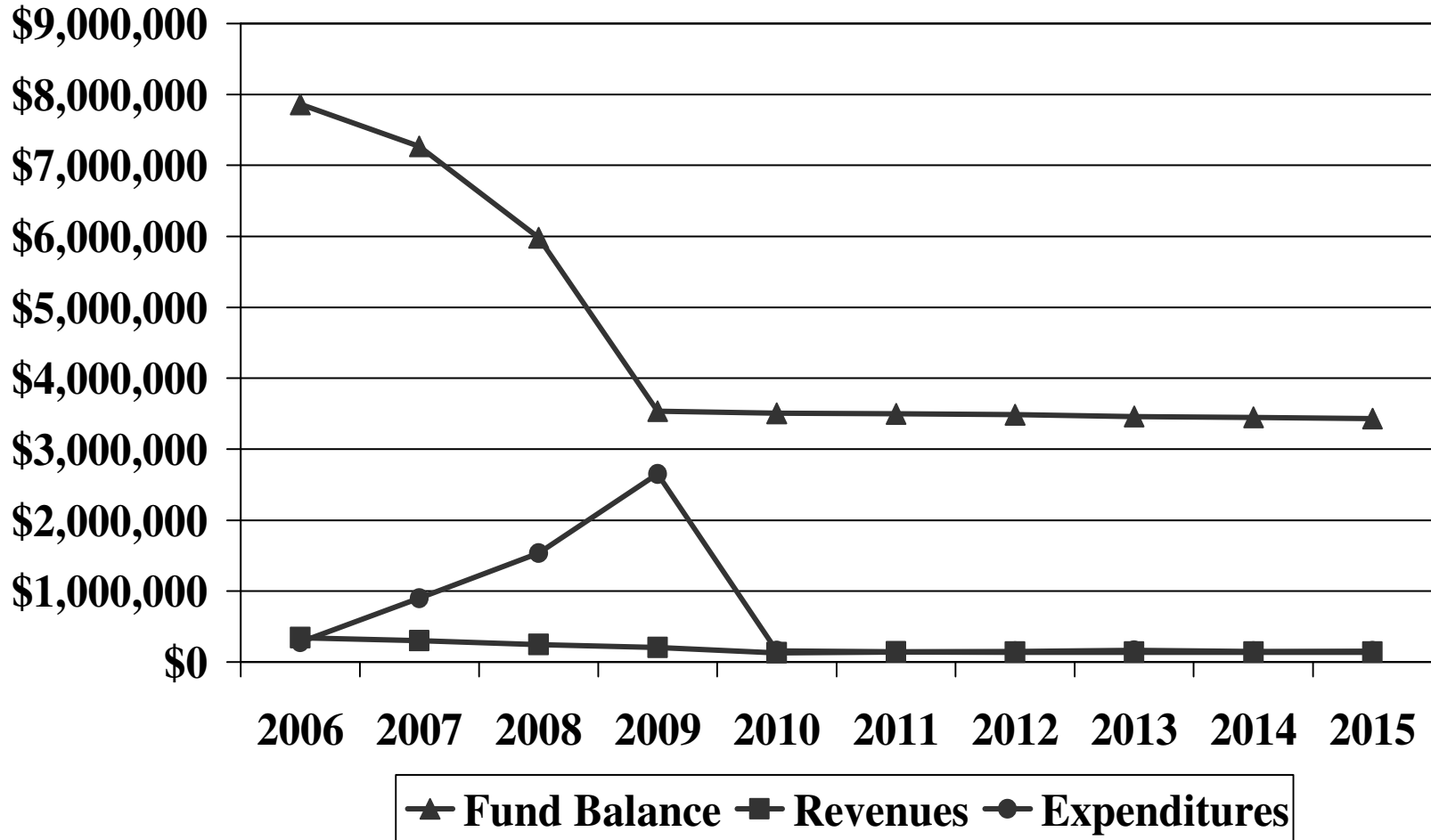
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$3,407,771	\$3,378,947	\$3,347,319	\$3,312,758	\$3,275,129	\$3,234,294	\$3,190,108	\$3,142,418	\$3,091,068	\$3,035,894	\$2,976,725
Revenues:											
Interest on Investments	\$136,311	\$135,158	\$133,893	\$132,510	\$131,005	\$129,372	\$127,604	\$125,697	\$123,643	\$121,436	\$119,069
Other Revenue	\$0	\$0	\$0	\$0	\$0	\$0					
Total Revenue	\$136,311	\$135,158	\$133,893	\$132,510	\$131,005	\$129,372	\$127,604	\$125,697	\$123,643	\$121,436	\$119,069
Expenditures:											
Landfill Clean-up	\$165,135	\$166,786	\$168,454	\$170,139	\$171,840	\$173,558	\$175,294	\$177,047	\$178,817	\$180,605	\$182,411
Capital Expenditures											
Total Expenditures	\$165,135	\$166,786	\$168,454	\$170,139	\$171,840	\$173,558	\$175,294	\$177,047	\$178,817	\$180,605	\$182,411
Projected Ending Fund Balance	\$3,378,947	\$3,347,319	\$3,312,758	\$3,275,129	\$3,234,294	\$3,190,108	\$3,142,418	\$3,091,068	\$3,035,894	\$2,976,725	\$2,913,383

Assumes an interest rate of 4% beginning in 2009, and expenditures increasing 1% after 2017.

Also assumes no additional capital improvement projects will be necessary (e.g., pump replacement).


This schedule assumes \$2.5 million of the cost of the Fillmore Expansion/Grand Haven County Building renovation will be paid from this fund.


Solid Waste Clean-Up



County of Ottawa
Financing Tools
Infrastructure Fund (2444)
History/Projections

Note: This schedule is now a cash balance analysis rather than a fund balance analysis in order to track revolving loans to municipalities.

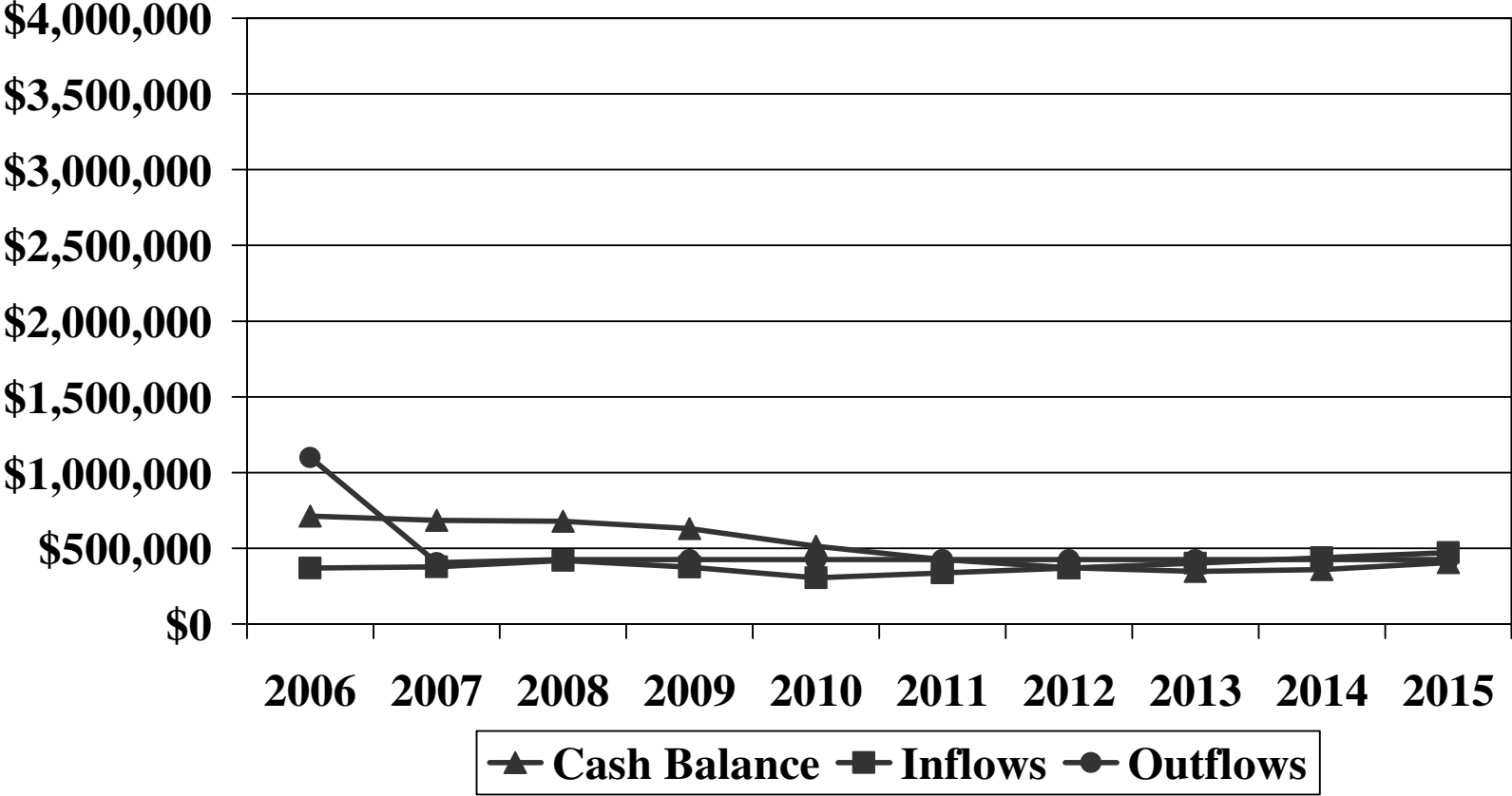
	ESTIMATED		PROJECTIONS 		2011	2012	2013	2014	2015	2016	
	2006	2007	2008	2009							2010
Beginning Cash Balance	\$1,442,605	\$712,500	\$685,366	\$679,843	\$631,513	\$513,620	\$426,180	\$370,411	\$347,580	\$359,005	\$406,056
Inflows:											
Loan Repayments ¹	\$322,196	\$349,866	\$392,062	\$349,476	\$281,846	\$317,015	\$352,184	\$387,353	\$422,522	\$457,691	\$349,819
Interest on Investments ²	\$47,699	\$28,500	\$27,415	\$27,194	\$25,261	\$20,545	\$17,047	\$14,816	\$13,903	\$14,360	\$16,242
Transfer from the Project Portion											
Operating Transfers - General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Inflows	\$369,895	\$378,366	\$419,477	\$376,670	\$307,107	\$337,560	\$369,231	\$402,169	\$436,425	\$472,051	\$366,061
Outflows:											
Land & Land Improvements ¹	\$1,100,000	\$371,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating Transfers - GH/WO Project						\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants	\$0	\$0	\$0	\$0	\$0						
Debt Service	\$0	\$34,500	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Total Outflows	\$1,100,000	\$405,500	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000	\$425,000
Projected Ending Cash Balance	\$712,500	\$685,366	\$679,843	\$631,513	\$513,620	\$426,180	\$370,411	\$347,580	\$359,005	\$406,056	\$347,117

	PROJECTIONS 										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Cash Balance	\$347,117	\$296,016	\$234,547	\$170,619	\$404,134	\$646,989	\$899,559	\$1,162,231	\$1,435,410	\$1,719,516	\$2,014,987
Inflows:											
Loan Repayments ¹	\$360,014	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690	\$351,690
Interest on Investments ²	\$13,885	\$11,841	\$9,382	\$6,825	\$16,165	\$25,880	\$35,982	\$46,489	\$57,416	\$68,781	\$80,599
Operating Transfers - General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Inflows	\$373,899	\$363,531	\$361,072	\$358,515	\$367,855	\$377,570	\$387,672	\$398,179	\$409,106	\$420,471	\$432,289
Outflows:											
Land & Land Improvements ¹	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building & Improvement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other / Consultants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$90,500
Total Outflows	\$425,000	\$425,000	\$425,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$90,500
Projected Ending Cash Balance	\$296,016	\$234,547	\$170,619	\$404,134	\$646,989	\$899,559	\$1,162,231	\$1,435,410	\$1,719,516	\$2,014,987	\$2,356,776



¹ Assumes \$300,000 in outflows every year beginning in 2009 with a 10 year payback at 3% interest commencing in the year after construction.

² Assumes an interest rate of 4% beginning in 2009.

Infrastructure



County of Ottawa
Financing Tools
Public Improvement Fund (2450)
History/Projections

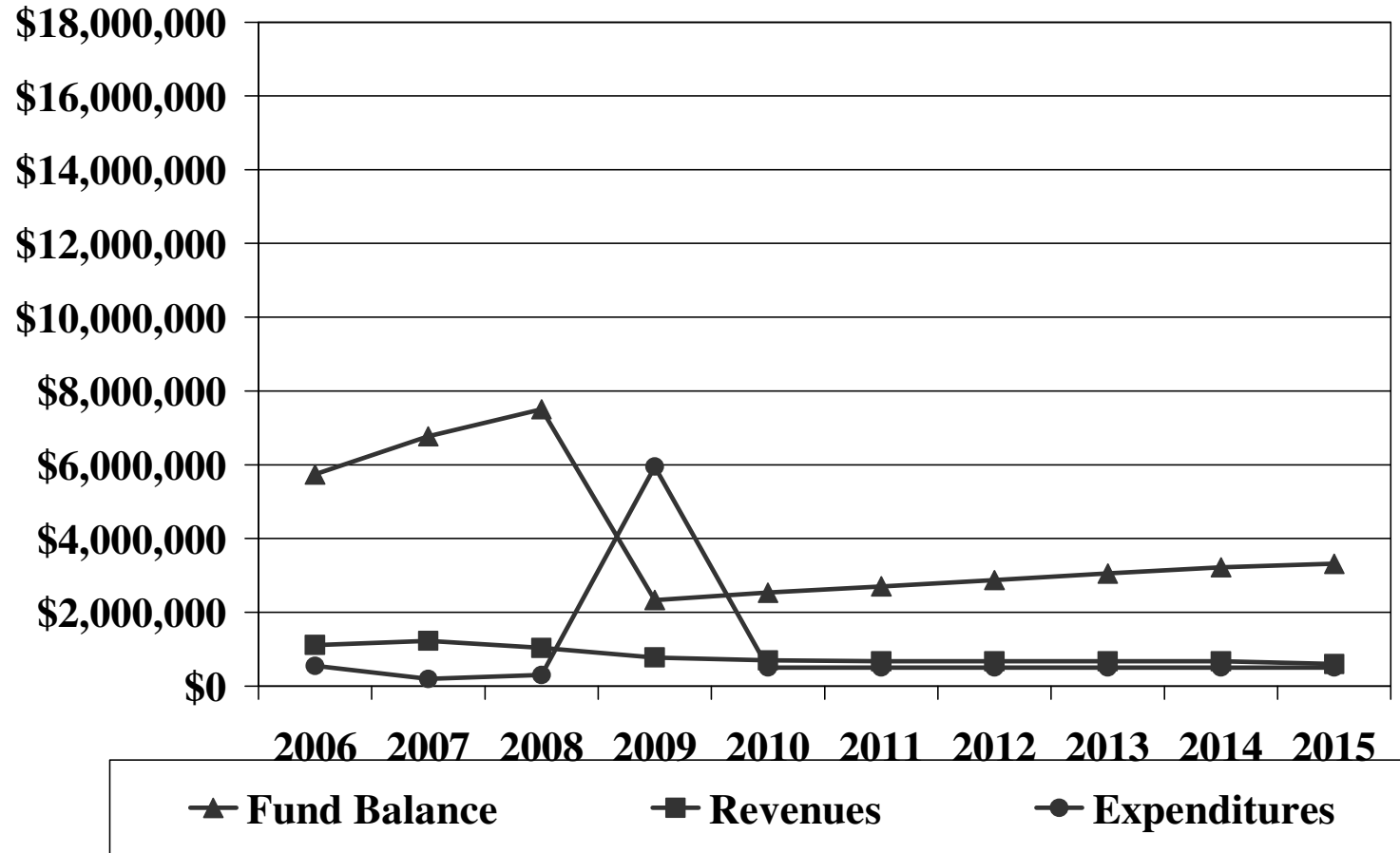
	ESTIMATED		BUDGET	PROJECTIONS							
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$5,176,075	\$5,740,998	\$6,772,499	\$7,506,258	\$2,335,987	\$2,531,164	\$2,704,455	\$2,876,596	\$3,047,703	\$3,217,893	\$3,318,831
Revenues:											
Interest on Investments	\$231,670	\$242,432	\$276,929	\$176,912	\$103,935	\$101,247	\$108,178	\$115,064	\$121,908	\$128,716	\$132,753
12251 James Street Building	\$215,916	\$215,919	\$172,908	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544
Coopersville Building	\$26,736	\$26,736	\$26,736	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512
FIA Building	\$465,627	\$459,825	\$451,064	\$442,478	\$434,064	\$425,818	\$417,737	\$409,817	\$402,056	\$325,996	\$319,911
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256
Hudsonville Human Services	\$10,041	\$10,952	\$10,952	\$10,952	\$10,952	\$0	\$0	\$0	\$0	\$0	\$0
Grand Haven Human Services	\$66,432	\$56,173	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914	\$45,914
Other Revenue	\$67,415	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
Operating Transf In Holland ¹		\$162,775									
Total Revenues	\$1,110,093	\$1,224,068	\$1,033,759	\$776,568	\$695,177	\$673,291	\$672,141	\$671,107	\$670,190	\$600,938	\$598,890
Expenditures											
Building & Improvement	\$70,510	\$119,267	\$100,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Debt Service - GH/WO	\$0	\$48,300	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000
Operating Transf Out GH/WO ²	\$68,161	\$0	\$0	\$5,446,839							
Other / Consultants	\$406,499	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Total Expenditures	\$545,170	\$192,567	\$300,000	\$5,946,839	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
Projected Ending Fund Balance	\$5,740,998	\$6,772,499	\$7,506,258	\$2,335,987	\$2,531,164	\$2,704,455	\$2,876,596	\$3,047,703	\$3,217,893	\$3,318,831	\$3,417,721
	PROJECTIONS										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$3,417,721	\$3,514,604	\$3,609,518	\$3,702,502	\$3,793,593	\$3,836,914	\$3,876,578	\$3,912,546	\$3,944,776	\$3,973,222	\$3,997,834
Revenues:											
Interest on Investments	\$136,709	\$140,584	\$144,381	\$148,100	\$151,744	\$153,477	\$155,063	\$156,502	\$157,791	\$158,929	\$159,913
12251 James Street Building	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544	\$44,544
Coopersville Building	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512	\$6,512
FIA Building ³	\$313,948	\$308,104	\$302,377	\$296,765	\$291,265	\$285,875	\$280,593	\$275,416	\$270,343	\$265,371	\$260,499
WEMET	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256	\$26,256
Grand Haven Human Services	\$45,914	\$45,914	\$45,914	\$45,914	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Revenue	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000	\$23,000
Total Revenues	\$596,883	\$594,914	\$592,984	\$591,091	\$543,321	\$539,664	\$535,968	\$532,230	\$528,446	\$524,612	\$520,724
Expenditures											
Building & Improvement	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Debt Service - GH/WO	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$175,000	\$126,700
Other / Consultants	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Total Expenditures	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$451,700
Projected Ending Fund Balance	\$3,514,604	\$3,609,518	\$3,702,502	\$3,793,593	\$3,836,914	\$3,876,578	\$3,912,546	\$3,944,776	\$3,973,222	\$3,997,834	\$4,066,858

¹ This schedule assumes a transfer in for the Holland District Court Building renovation.



² This schedule assumes \$5.515 million of the cost of the Grand Haven County Building renovation will be paid from this fund.

³ Assumes a 20% decrease in our contract with DHS; the lease expires in 2014. Interest is estimated at 4% per year.

Public Improvement

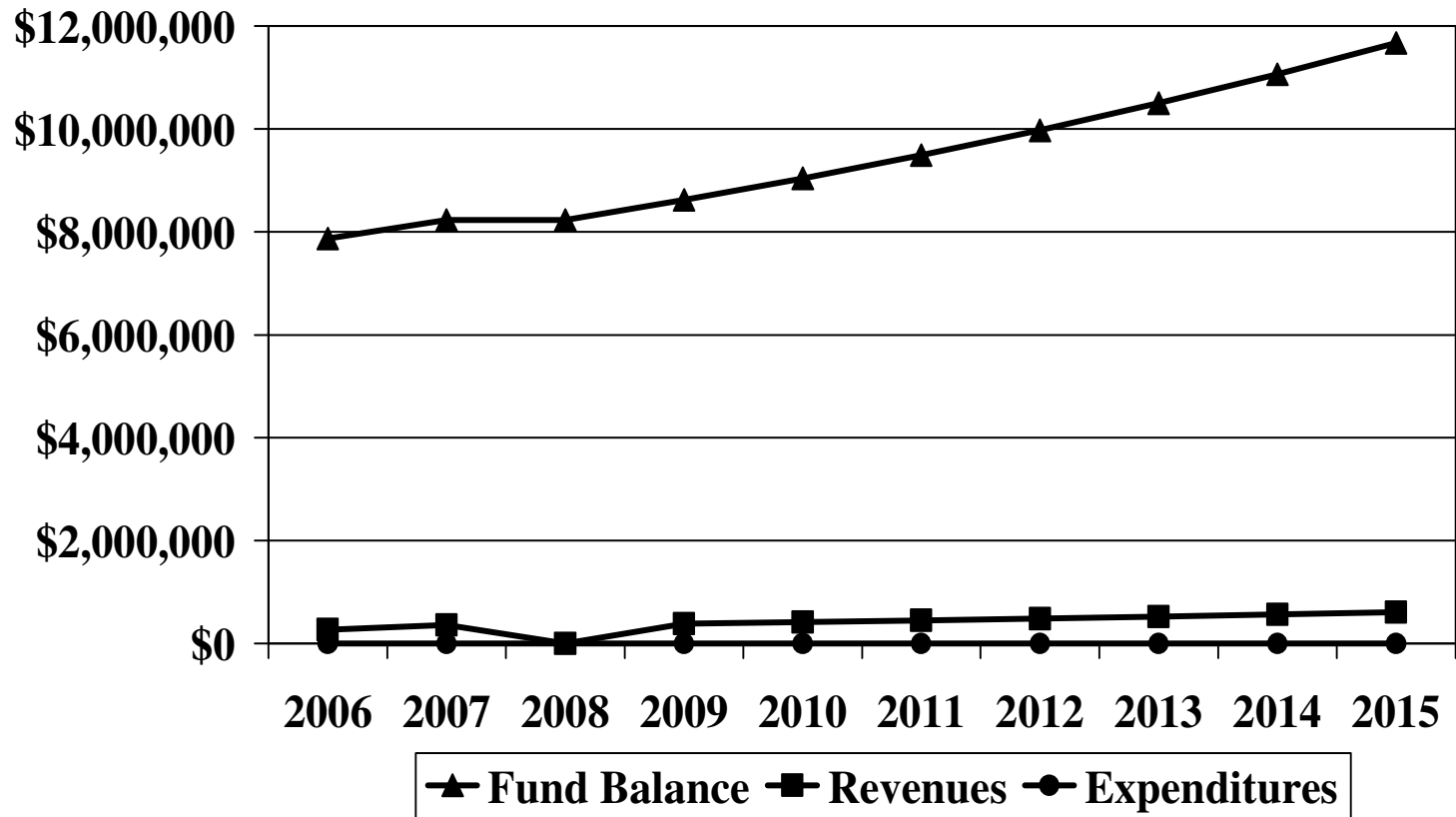


**County of Ottawa
Financing Tools
Stabilization Fund (2570)
History/Projections**

	Estimated		Budgeted	PROJECTIONS 							
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$7,603,560	\$7,872,350	\$8,232,069	\$8,232,069	\$8,619,846	\$9,037,870	\$9,488,500	\$9,974,279	\$10,497,949	\$11,062,465	\$11,671,013
Revenues:											
Transfer from General Fund	\$268,790	\$359,719	\$0	\$387,777	\$418,024	\$450,630	\$485,779	\$523,670	\$564,516	\$608,548	\$656,015
Total Revenue	\$268,790	\$359,719	\$0	\$387,777	\$418,024	\$450,630	\$485,779	\$523,670	\$564,516	\$608,548	\$656,015
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$7,872,350	\$8,232,069	\$8,232,069	\$8,619,846	\$9,037,870	\$9,488,500	\$9,974,279	\$10,497,949	\$11,062,465	\$11,671,013	\$12,327,028
Interest Income to General Fund	\$393,618	\$411,603	\$411,603	\$430,992	\$451,894	\$474,425	\$498,714	\$524,897	\$553,123	\$583,551	\$616,351
	PROJECTIONS 										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$12,327,028	\$13,034,212	\$13,796,556	\$14,618,363	\$15,504,271	\$16,459,280	\$17,488,780	\$18,598,581	\$19,794,946	\$21,084,627	\$22,474,903
Revenues:											
Transfer from General Fund	\$707,184	\$762,344	\$821,807	\$885,908	\$955,009	\$1,029,500	\$1,109,801	\$1,196,365	\$1,289,681	\$1,390,276	\$1,498,718
Total Revenue	\$707,184	\$762,344	\$821,807	\$885,908	\$955,009	\$1,029,500	\$1,109,801	\$1,196,365	\$1,289,681	\$1,390,276	\$1,498,718
Expenditures:											
Transfer to General Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenditures	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$13,034,212	\$13,796,556	\$14,618,363	\$15,504,271	\$16,459,280	\$17,488,780	\$18,598,581	\$19,794,946	\$21,084,627	\$22,474,903	\$23,973,621
Interest Income to General Fund	\$651,711	\$689,828	\$730,918	\$775,214	\$822,964	\$874,439	\$929,929	\$989,747	\$1,054,231	\$1,123,745	\$1,198,681

Notes: Estimated interest income to the General Fund is calculated at 5% per year
No transfer is required to achieve full funding in 2008.

Stabilization



County of Ottawa
Financing Tools
Delinquent Tax Revolving Fund (5160)
History/Projections

	Estimated		Budget	PROJECTIONS							
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Balance	\$24,343,239	\$24,236,439	\$24,084,366	\$22,748,707	\$21,149,315	\$20,089,031	\$19,008,128	\$18,459,709	\$17,905,074	\$17,332,295	\$16,745,025
Revenues:											
Operating Revenue	\$1,149,927	\$1,457,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000
Forfeiture Revenue	\$141,926	\$185,825	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260
Nonoperating Revenue	\$844,786	\$712,000	\$632,000	\$373,079	\$520,273	\$494,190	\$467,600	\$454,109	\$440,465	\$426,374	\$411,928
Total Revenue	\$2,136,639	\$2,354,825	\$2,283,260	\$2,024,339	\$2,171,533	\$2,145,450	\$2,118,860	\$2,105,369	\$2,091,725	\$2,077,634	\$2,063,188
Expenses:											
Operating Expenses	\$1,374	\$1,450	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forfeiture Expenses	\$85,408	\$79,125	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485
Prin & Int Pmts	\$2,156,657	\$2,426,323	\$3,536,434	\$3,541,246	\$3,149,332	\$3,143,868	\$2,584,794	\$2,577,519	\$2,582,019	\$2,582,419	\$2,579,419
Total Expenses	\$2,243,439	\$2,506,898	\$3,618,919	\$3,623,731	\$3,231,817	\$3,226,353	\$2,667,279	\$2,660,004	\$2,664,504	\$2,664,904	\$2,661,904
Ending Fund Balance	\$24,236,439	\$24,084,366	\$22,748,707	\$21,149,315	\$20,089,031	\$19,008,128	\$18,459,709	\$17,905,074	\$17,332,295	\$16,745,025	\$16,146,309
	PROJECTIONS										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Balance	\$17,332,295	\$16,745,975	\$17,368,857	\$18,004,393	\$18,657,095	\$19,322,134	\$20,002,914	\$20,701,979	\$21,422,307	\$22,162,198	\$23,514,488
Revenues:											
Operating Revenue	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000	\$1,460,000
Forfeiture Revenue	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260	\$191,260
Nonoperating Revenue	\$426,374	\$411,951	\$427,274	\$442,908	\$458,965	\$475,324	\$492,072	\$509,269	\$526,989	\$545,190	\$578,456
Total Revenue	\$2,077,634	\$2,063,211	\$2,078,534	\$2,094,168	\$2,110,225	\$2,126,584	\$2,143,332	\$2,160,529	\$2,178,249	\$2,196,450	\$2,229,716
Expenses:											
Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Forfeiture Expenses	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485	\$82,485
Prin & Int Pmts	\$2,581,469	\$1,357,844	\$1,360,513	\$1,358,981	\$1,362,701	\$1,363,319	\$1,361,782	\$1,357,716	\$1,355,873	\$761,675	\$762,850
Total Expenses	\$2,663,954	\$1,440,329	\$1,442,998	\$1,441,466	\$1,445,186	\$1,445,804	\$1,444,267	\$1,440,201	\$1,438,358	\$844,160	\$845,335
Ending Fund Balance	\$16,745,975	\$17,368,857	\$18,004,393	\$18,657,095	\$19,322,134	\$20,002,914	\$20,701,979	\$21,422,307	\$22,162,198	\$23,514,488	\$24,898,869

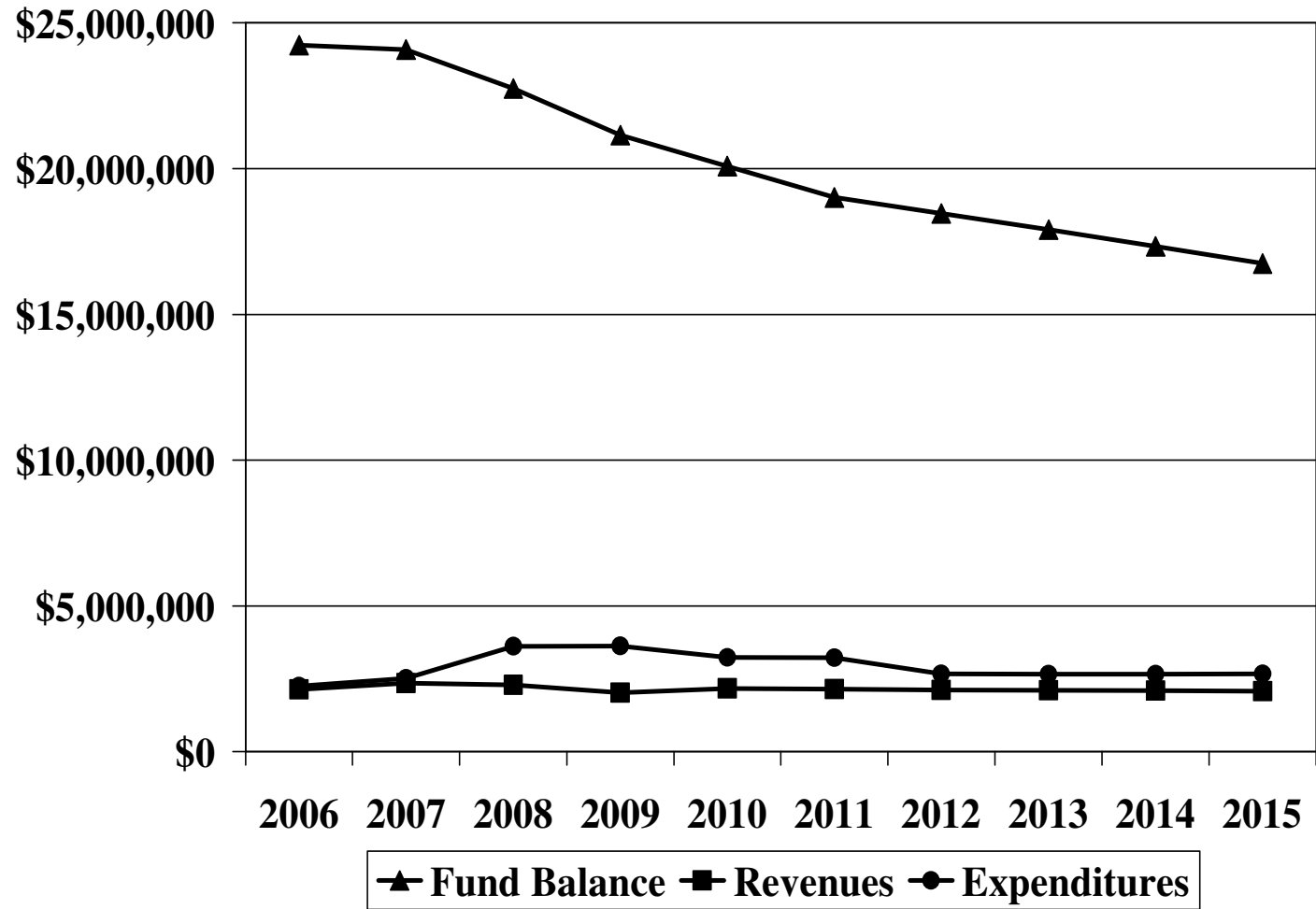
Assumes operating revenue, forfeiture revenue and expense will remain steady

Interest at 2% thru 2009; 3% 2010 on



Cash assumed to be 82% of assets

Principal and interest payments include bond fees

Delinquent Tax Revolving Fund

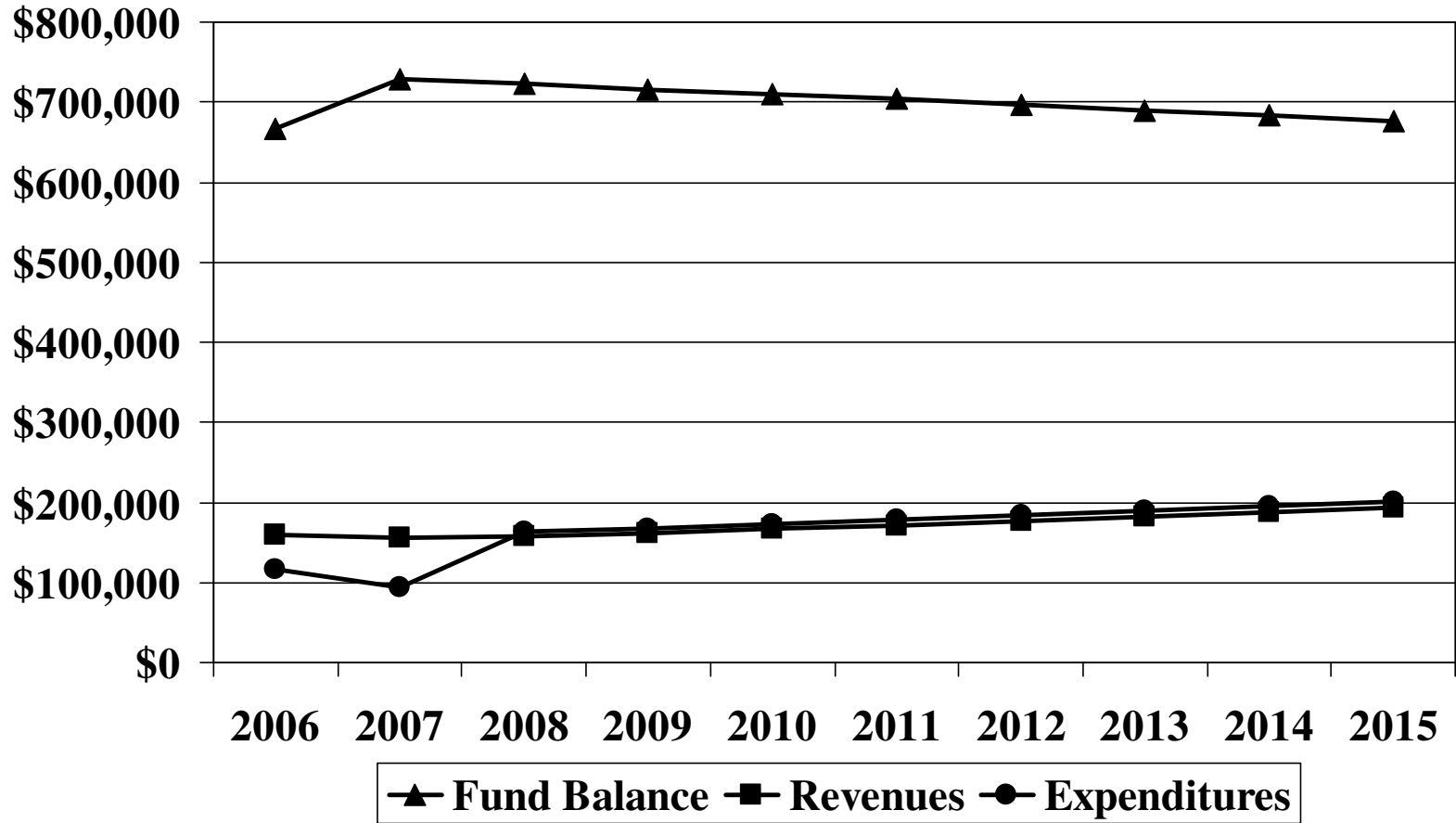


County of Ottawa
Financing Tools
Duplicating Fund (6450)
History/Projections



		Estimated	Budgeted	PROJECTIONS 							
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Equity	\$623,065	\$666,476	\$728,188	\$722,305	\$716,245	\$710,003	\$703,574	\$696,953	\$690,134	\$683,110	\$675,876
Revenues:											
Operating Revenue	\$135,334	\$130,000	\$130,000	\$133,900	\$137,917	\$142,055	\$146,317	\$150,707	\$155,228	\$159,885	\$164,682
Nonoperating Revenue	\$24,398	\$25,492	\$27,177	\$27,992	\$28,832	\$29,697	\$30,588	\$31,506	\$32,451	\$33,425	\$34,428
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$159,732	\$155,492	\$157,177	\$161,892	\$166,749	\$171,752	\$176,905	\$182,213	\$187,679	\$193,310	\$199,110
Expenses:											
Operating Expenses	\$116,321	\$93,780	\$163,060	\$167,952	\$172,991	\$178,181	\$183,526	\$189,032	\$194,703	\$200,544	\$206,560
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$116,321	\$93,780	\$163,060	\$167,952	\$172,991	\$178,181	\$183,526	\$189,032	\$194,703	\$200,544	\$206,560
Ending Fund Equity	\$666,476	\$728,188	\$722,305	\$716,245	\$710,003	\$703,574	\$696,953	\$690,134	\$683,110	\$675,876	\$668,426
				PROJECTIONS 							
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Equity	\$668,426	\$660,752	\$652,848	\$644,707	\$636,323	\$627,688	\$618,793	\$609,631	\$600,194	\$590,473	\$580,461
Revenues:											
Operating Revenue	\$169,622	\$174,711	\$179,952	\$185,351	\$190,912	\$196,639	\$202,538	\$208,614	\$214,872	\$221,318	\$227,958
Nonoperating Revenue	\$35,461	\$36,525	\$37,621	\$38,750	\$39,913	\$41,110	\$42,343	\$43,613	\$44,921	\$46,269	\$47,657
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$205,083	\$211,236	\$217,573	\$224,101	\$230,825	\$237,749	\$244,881	\$252,227	\$259,793	\$267,587	\$275,615
Expenses:											
Operating Expenses	\$212,757	\$219,140	\$225,714	\$232,485	\$239,460	\$246,644	\$254,043	\$261,664	\$269,514	\$277,599	\$285,927
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$212,757	\$219,140	\$225,714	\$232,485	\$239,460	\$246,644	\$254,043	\$261,664	\$269,514	\$277,599	\$285,927
Ending Fund Equity	\$660,752	\$652,848	\$644,707	\$636,323	\$627,688	\$618,793	\$609,631	\$600,194	\$590,473	\$580,461	\$570,149

Note: Revenues and Expenses assume a 3% increase over prior year.

Duplicating



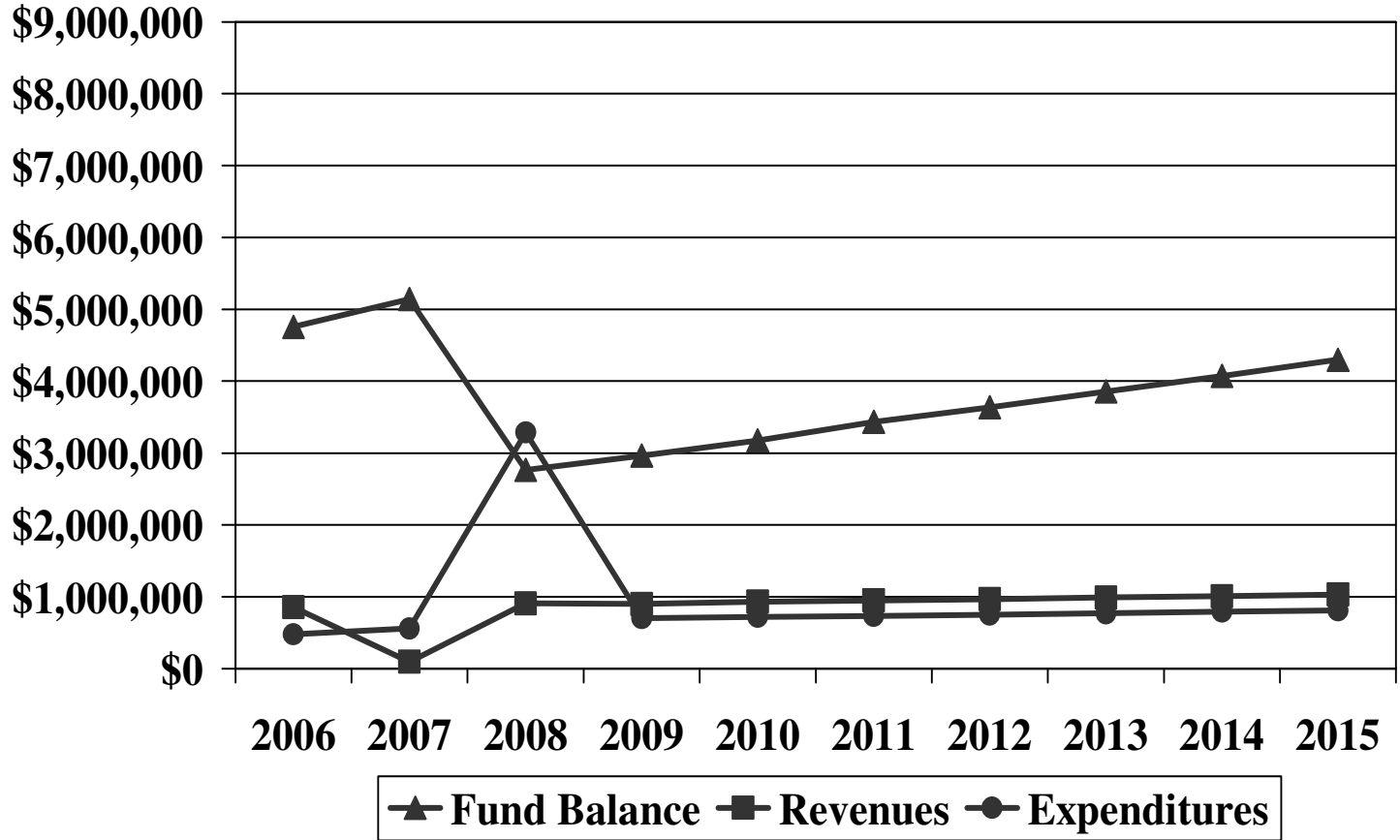
**County of Ottawa
Financing Tools
Telecommunications (6550)
History/Projections**

	ESTIMATED		BUDGETED		PROJECTIONS 						
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Equity	\$4,379,802	\$4,754,622	\$5,140,972	\$2,764,530	\$2,961,521	\$3,211,785	\$3,424,333	\$3,639,003	\$3,855,834	\$4,074,870	\$4,296,152
Revenues:											
Operating Revenue *	\$687,552	\$770,000	\$780,000	\$796,950	\$814,409	\$832,391	\$850,913	\$869,990	\$889,640	\$909,879	\$930,725
Nonoperating Revenue	\$165,254	\$172,976	\$129,000	\$101,546	\$114,108	\$115,249	\$116,402	\$117,566	\$118,741	\$119,929	\$121,128
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$852,806	\$942,976	\$909,000	\$898,496	\$928,517	\$947,640	\$967,315	\$987,556	\$1,008,381	\$1,029,808	\$1,051,853
Expenses:											
Operating Expenses	\$477,986	\$515,226	\$535,442	\$551,505	\$568,050	\$585,092	\$602,645	\$620,724	\$639,346	\$658,526	\$678,282
Debt Service - GH/WO	\$0	\$41,400	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Operating Transfers Out	\$0		\$2,600,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$477,986	\$556,626	\$3,285,442	\$701,505	\$718,050	\$735,092	\$752,645	\$770,724	\$789,346	\$808,526	\$828,282
Ending Fund Equity	\$4,754,622	\$5,140,972	\$2,764,530	\$2,961,521	\$3,171,987	\$3,424,333	\$3,639,003	\$3,855,834	\$4,074,870	\$4,296,152	\$4,519,723
	PROJECTIONS 										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Equity	\$4,519,723	\$4,745,628	\$4,980,365	\$5,224,172	\$5,477,297	\$5,739,995	\$6,012,528	\$6,295,166	\$6,588,185	\$6,891,871	\$7,206,519
Revenues:											
Operating Revenue	\$952,197	\$980,763	\$1,010,186	\$1,040,491	\$1,071,706	\$1,103,857	\$1,136,973	\$1,171,082	\$1,206,215	\$1,242,401	\$1,279,673
Nonoperating Revenue	\$122,339	\$123,563	\$124,798	\$126,046	\$127,307	\$128,580	\$129,866	\$131,164	\$132,476	\$133,801	\$135,139
Total Revenue	\$1,074,536	\$1,104,326	\$1,134,984	\$1,166,538	\$1,199,013	\$1,232,437	\$1,266,839	\$1,302,246	\$1,338,691	\$1,376,202	\$1,414,812
Expenses:											
Operating Expenses	\$698,630	\$719,589	\$741,177	\$763,412	\$786,315	\$809,904	\$834,201	\$859,227	\$885,004	\$911,554	\$938,901
Debt Service - GH/WO	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$108,600
Operating Transfers Out	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$848,630	\$869,589	\$891,177	\$913,412	\$936,315	\$959,904	\$984,201	\$1,009,227	\$1,035,004	\$1,061,554	\$1,047,501
Ending Fund Equity	\$4,745,628	\$4,980,365	\$5,224,172	\$5,477,297	\$5,739,995	\$6,012,528	\$6,295,166	\$6,588,185	\$6,891,871	\$7,206,519	\$7,573,830



* Assumes no legislative changes are enacted affecting commissions on inmate phone calls, and subsequent contractual arrangements for the commissions are similar to the current contract.

Note: Revenues and Expenses assume a 3% increase over prior year for 2009 - 2027.

Telecommunications

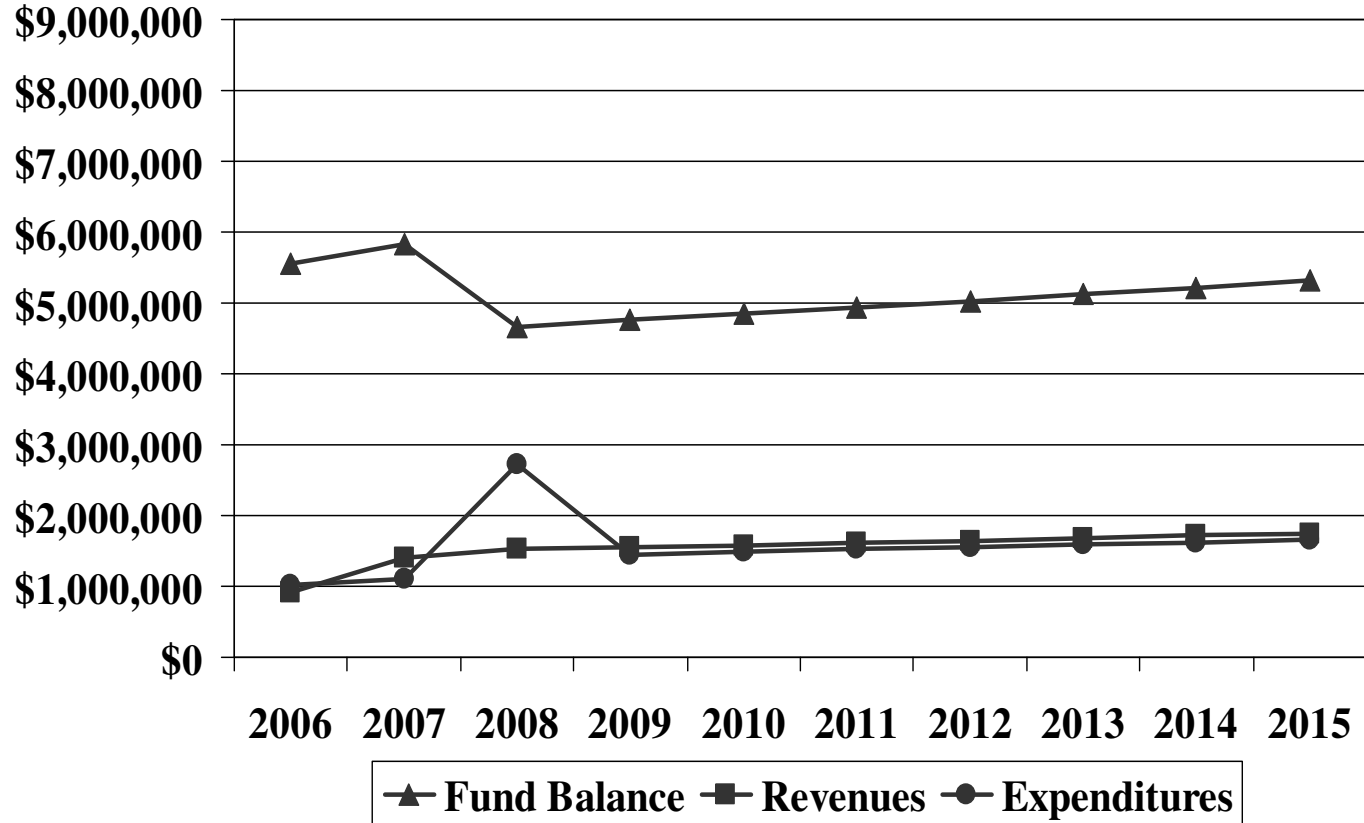


**County of Ottawa
Financing Tools
Equipment Pool Fund (6641)
History/Projections**

	ESTIMATED		BUDGETED		PROJECTIONS						
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Beginning Fund Equity	\$5,641,538	\$5,552,616	\$5,838,350	\$4,689,505	\$4,771,343	\$4,855,592	\$4,942,323	\$5,031,609	\$5,123,528	\$5,218,157	\$5,315,576
Revenues:											
Operating Revenue	\$1,009,953	\$1,272,896	\$1,442,000	\$1,470,840	\$1,500,257	\$1,530,262	\$1,560,867	\$1,592,085	\$1,623,926	\$1,656,405	\$1,689,533
Nonoperating Revenue	(\$87,469)	\$127,911	\$95,000	\$77,425	\$79,748	\$82,140	\$84,604	\$87,143	\$89,757	\$92,449	\$95,223
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$922,484	\$1,400,807	\$1,537,000	\$1,548,265	\$1,580,005	\$1,612,402	\$1,645,472	\$1,679,227	\$1,713,683	\$1,748,854	\$1,784,756
Expenses:											
Operating Expenses	\$1,011,406	\$1,115,073	\$1,214,150	\$1,466,427	\$1,495,756	\$1,525,671	\$1,556,185	\$1,587,308	\$1,619,054	\$1,651,436	\$1,684,464
Operating Transfer Out - GH/WO	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$1,011,406	\$1,115,073	\$2,714,150	\$1,466,427	\$1,495,756	\$1,525,671	\$1,556,185	\$1,587,308	\$1,619,054	\$1,651,436	\$1,684,464
Ending Fund Equity	\$5,552,616	\$5,838,350	\$4,661,200	\$4,771,343	\$4,855,592	\$4,942,323	\$5,031,609	\$5,123,528	\$5,218,157	\$5,315,576	\$5,415,867
	PROJECTIONS										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Beginning Fund Equity	\$5,415,867	\$5,519,117	\$5,625,412	\$5,734,844	\$5,847,505	\$5,963,490	\$6,082,900	\$6,205,834	\$6,332,398	\$6,462,700	\$6,596,851
Revenues:											
Operating Revenue	\$1,723,323	\$1,757,790	\$1,792,946	\$1,828,805	\$1,865,381	\$1,902,688	\$1,940,742	\$1,979,557	\$2,019,148	\$2,059,531	\$2,100,722
Nonoperating Revenue	\$98,080	\$101,022	\$104,053	\$107,174	\$110,390	\$113,701	\$117,112	\$120,626	\$124,244	\$127,972	\$131,811
Operating Transfers in	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,821,403	\$1,858,812	\$1,896,998	\$1,935,979	\$1,975,770	\$2,016,390	\$2,057,854	\$2,100,183	\$2,143,393	\$2,187,503	\$2,232,533
Expenses:											
Operating Expenses	\$1,718,154	\$1,752,517	\$1,787,567	\$1,823,318	\$1,859,785	\$1,896,980	\$1,934,920	\$1,973,618	\$2,013,091	\$2,053,352	\$2,094,420
Operating Transfer Out - GH/WO	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$1,718,154	\$1,752,517	\$1,787,567	\$1,823,318	\$1,859,785	\$1,896,980	\$1,934,920	\$1,973,618	\$2,013,091	\$2,053,352	\$2,094,420
Ending Fund Equity	\$5,519,117	\$5,625,412	\$5,734,844	\$5,847,505	\$5,963,490	\$6,082,900	\$6,205,834	\$6,332,398	\$6,462,700	\$6,596,851	\$6,734,964

Assumes revenue and expense increases of 2% per year

Equipment Pool



**County of Ottawa
History of Positions By Fund
For the Years 2006 - 2008**

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
GENERAL FUND							
1010	1010		Commissioners	11.000	11.000	11.000	
1010	1310		Circuit Court	14.750	14.750	14.750	
1010	1360		District Court	50.825	51.275	51.375	0.100 1
1010	1480		Probate Court	6.000	6.000	6.000	
1010	1490		Family Court - Juvenile Services	10.750	6.125	6.000	-0.125 1
1010	1910		Elections	3.000	3.000	3.000	
1010	2010		Fiscal Services	11.800	11.800	14.050	2.250 2
1010	2100		Corporate Counsel	1.575	1.575	1.575	
1010	2150		County Clerk	21.600	21.600	21.600	
1010	2230		Administrator	2.840	2.840	3.340	
1010	2250		Equalization	8.900	8.900	13.500	4.600 2
1010	2260		Human Resources	5.250	4.250	4.600	0.350 1, 3
1010	2290		Prosecuting Attorney	27.100	28.100	27.100	-1.000 1
1010	2330		Administrative Services	2.290	2.290	0.000	-2.290 2
1010	2360		Register of Deeds	11.000	11.000	11.000	
1010	2430		Property Description & Mapping	5.600	5.600	0.000	-5.600 2
1010	2450		Survey & Remonumentation	0.050	0.050	0.050	
1010	2530		County Treasurer	8.950	8.950	8.950	
1010	2570		Co-Operative Extension	4.925	4.925	4.925	
1010	2590		Geographic Information System	5.000	5.000	5.000	
1010	2651		Bldg. & Grnds - Hudsonville	0.690	0.690	0.676	-0.014 1
1010	2652		Bldg. & Grnds - Holland Human Serv.	0.999	0.999	0.968	-0.031 1
1010	2653		Bldg. & Grnds - Fulton Street	0.416	0.416	0.400	-0.016 1
1010	2654		Bldg. & Grnds - Grand Haven	6.452	6.456	6.686	0.230 1
1010	2655		Bldg. & Grnds - Holland Health Facility	1.020	1.020	0.988	-0.032 1
1010	2656		Bldg. & Grnds - Holland District Court	0.397	0.397	1.386	0.989 1,4
1010	2657		Bldg. & Grnds - Jail	0.272	0.268	0.000	-0.268 1
1010	2658		Bldg. & Grnds - Grand Haven Health	0.386	0.386	0.380	-0.006 1
1010	2659		Bldg. & Grnds - CMH Facility	1.073	1.073	1.044	-0.029 1
1010	2660		Bldg. & Grnds - Coopersville	0.356	0.356	0.352	0.989 1
1010	2664		Bldg. & Grnds - 4th & Clinton	0.289	0.289	0.286	-0.003 1
1010	2665		Bldg. & Grnds-Probate/Juvenile Complex	4.964	4.964	4.914	-0.050 1
1010	2667		Bldg. & Grnds-Administrative Annex	6.256	6.256	6.206	-0.050 1
1010	2668		Bldg. & Grnds-FIA	1.590	1.590	1.564	-0.026 1
1010	2750		Drain Commission	7.000	7.000	7.000	
1010	3020		Sheriff	68.950	68.950	68.950	
1010	3100		West Michigan Enforcement Team	6.000	6.000	6.000	
1010	3112		COPS - Allendale/Jenison	4.000	4.000	0.000	-4.000 1
1010	3113		COPS - Holland/West Ottawa	1.000	1.000	1.000	
1010	3119		City of Coopersville	5.000	5.000	5.000	
1010	3120		City of Hudsonville	0.000	6.000	6.000	
1010	3130		Zoning Enforcement Commission	2.000	2.000	0.000	-2.000 1
1010	3160		Sheriff Curb Auto Theft (SCAT)	1.000	1.000	0.000	-1.000 1
1010	3170		Blendon/Holland/Robinson/Zeeland	1.000	1.000	1.000	
1010	3310		Marine Safety	0.750	0.750	0.750	

**County of Ottawa
History of Positions By Fund
For the Years 2006 - 2008**

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
1010	3510		Jail	77.000	77.000	77.000	
1010	4260		Emergency Services	2.100	2.100	2.100	
1010	4262		Solution Area Planner	1.000	0.000	0.000	
1010	4263		HAZMAT Response Team	0.400	0.400	0.400	
1010	4300		Animal Control	3.000	3.000	3.000	
1010	7211		Planner/Grants	6.950	6.950	6.950	
TOTAL GENERAL FUND				<u>424.515</u>	<u>426.340</u>	<u>418.815</u>	<u>-7.032</u>
PARKS & RECREATION							
2081	7510		Parks Department	12	13	13	
FRIEND OF THE COURT							
2160	1410		Friend of the Court	34.000	34.000	34.125	0.125 1
2160	1420		FOC Medical Support Enforcement	1.000	1.000	1.000	
2160	1440		FOC Warrant Officer	1.000	1.000	1.000	
TOTAL FRIEND OF THE COURT				<u>36.000</u>	<u>36.000</u>	<u>36.125</u>	<u>0.125</u>
9/30 JUDICIAL GRANTS							
2170	1361		Dist. Ct. SCAO Drug Ct. Grant		1.000	1.000	
2170	1371		SCAO Adult Drug Court Grant		1.500	1.500	
2170	1491		Byrne Juv. Drug Cr. Grant		1.000	1.000	
				<u>0.000</u>	<u>3.500</u>	<u>3.500</u>	
HEALTH FUND							
2210	6010		Agency Support	6.980	6.300	6.300	
2210	6011		Public Health Preparedness	1.000	1.000	1.000	
2210	6012		Accounting/MIS	4.500	4.500	4.500	
2210	6015		PHP Risk Communication	1.000	1.000	1.000	
2210	6020		Environmental - On Site	9.230	8.250	8.250	
2210	6021		Environmental - Food Services	6.070	6.830	7.430	0.600 5
2210	6030		Dental	1.270	1.270	1.270	
2210	6031		Hearing/Vision	3.890	3.960	4.010	0.050 1
2210	6035		Epidemiology	1.000	1.000	1.000	
2210	6039		Jail Health Services	0.000	0.000	0.000	
2210	6040		Scoliosis	0.465	0.465	0.546	0.081 1
2210	6042		Family Planning	11.760	11.910	11.810	-0.100 1,3
2210	6044		Walk-In Clinic	11.800	11.650	11.650	
2210	6045		Healthy Children's Contract	2.320	2.320	2.320	
2210	6048		Tobacco	0.000	0.500	0.500	
2210	6049		Substance Abuse Prevention	3.050	3.350	3.350	
2210	6050		Children's Special Health Care Services	3.400	3.400	3.550	0.150 1
2210	6052		Early On	1.710	1.710	1.460	-0.250 1
2210	6053		Maternal/Infant Support Services	16.085	15.385	13.354	-2.031 1,3
2210	6055		AIDS/Sexually Transmitted Diseases (STD)	4.230	4.730	4.530	-0.200 1
2210	6058		Prenatal Care - Enrollment & Coordination	0.280	0.280	0.280	
2210	6059		Communicable Disease	5.260	5.460	5.660	0.200 1

**County of Ottawa
History of Positions By Fund
For the Years 2006 - 2008**

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
2210	6310		Health Education	3.420	2.720	2.720	
2210	6311		Nutrition/Wellness	2.990	2.890	2.890	
TOTAL HEALTH FUND				<u>101.710</u>	<u>100.880</u>	<u>99.380</u>	<u>-1.500</u>
MENTAL HEALTH FUND							
2220	6491	1240	D.D. Clinical Support	7.500	5.450	7.250	1.800 1,6
2220	6491	1349	D.D. Supported Employment	10.250	9.200	8.250	-0.950 1
2220	6491	1357	D.D. Community Based Experience	36.250	36.200	41.250	5.050 7
2220	6491	1440	D.D. Respite Care	0.210	0.000	0.000	
2220	6491	1442	D.D. Respite Foster Care - Adult Children's Waiver	0.280	0.000	0.000	
2220	6491	1443	D.D. Residential Serv. - S.I.L.	19.250	4.200	0.000	-4.200 1
2220	6491	5400	D.D. Training	1.510	0.510	0.510	
2220	6491	5401	D.D. Group Home Training	1.690	1.510	1.510	
2220	6491	5510	D.D. Client Service Mgt.	10.510	10.580	13.770	3.190 1
2220	6491	5522	D.D. Child Case Management	2.120	2.120	3.260	1.140 1
2220	6492	5511	Other Pop. HUD Leasing Assistance Grant III	0.087	0.087	0.087	
2220	6492	5540	Other Pop. HUD Leasing Assistance Grant II	0.092	0.092	0.092	
2220	6492	5541	Other Pop. HUD Leasing Assistance Grant	0.092	0.092	0.092	
2220	6493	3240	M.I. Adult Emergency Services	5.750	5.750	5.625	-0.125 1
2220	6493	3241	M.I. Adult Access Center	5.200	5.700	5.870	0.170 1
2220	6493	3242	M.I. Adult Medication Clinic	6.330	6.400	6.510	0.110 1
2220	6493	3243	M.I. Consumer Services	0.880	1.000	1.000	
2220	6493	3245	M.I. Adult Outpatient	12.950	13.350	12.935	-0.415 1
2220	6493	3246	M.I. Adult Outpatient & OBRA	0.400	0.000	0.000	
2220	6493	3247	M.I. Vocational Rehabilitation	0.500	0.500	0.500	
2220	6493	3249	M.I. Adult Assertive Community Treatment	10.195	9.330	9.330	
2220	6493	3343	M.I. Adult Grand Haven Clubhouse	2.838	2.920	2.920	
2220	6493	3344	M.I. Adult Lakeshore Clubhouse	2.338	2.920	2.920	
2220	6493	3450	M.I. Adult Riverview RTC	8.600	8.600	8.570	-0.030 1
2220	6493	3452	M.I. Adult Robert Brown Center	7.600	7.600	7.570	-0.030 1
2220	6493	5515	M.I. Adult Community Support Case Management	8.190	10.680	10.640	-0.040 1
2220	6494	4243	M.I. Child Outpatient	0.000	0.000	0.000	
2220	6494	4244	M.I. Child Home Based Services	2.100	2.100	2.530	0.430 1
2220	6494	4451	M.I. Respite Services	0.060	0.000	0.000	
2220	6494	5800	Prevention - Indirect	0.300	0.000	0.000	
2220	6495	5020	Board Administration	2.370	2.370	2.190	-0.180 1
2220	6495	5021	Inmate Services	1.000	1.000	0.000	-1.000 3
2220	6495	5022	Quality Improvement	2.600	3.600	3.600	
2220	6495	5023	Recipient Rights	1.500	1.500	1.500	
2220	6495	5024	Community Relations & Public Education	1.000	1.180	1.180	
2220	6495	5025	Receivables/Billing	5.000	5.000	3.000	-2.000 1,3
2220	6495	5026	Finance	3.000	2.250	4.010	1.760 1
2220	6495	5027	Allocated Costs	1.760	1.760	0.000	-1.760 1
2220	6495	5028	Division Directors	12.450	11.950	10.950	-1.000 1
2220	6495	5029	Managed Care Organization Administration	11.050	10.800	11.630	0.830 1
TOTAL MENTAL HEALTH				<u>205.800</u>	<u>188.300</u>	<u>191.050</u>	<u>2.750</u>

County of Ottawa History of Positions By Fund For the Years 2006 - 2008

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
LANDFILL TIPPING FEES							
2272	5250		Laidlaw Surcharge	2.300	4.720	4.720	
2272	5251		Waste Management	2.300	0.000	0.000	
				<u>4.600</u>	<u>4.720</u>	<u>4.720</u>	
PROSECUTING ATTORNEY GRANTS							
2601	2320		Crime Victim's Rights	3.000	3.000	3.000	
COPS FAST - ALLENDALE							
2608	3114		Community Policing	1.000	0.000	0.000	
SHERIFF 9/30 GRANT PROGRAMS							
2609	3160		Sheriff Curb Auto Theft (SCAT)	0.000	0.000	0.750	0.750 1
COPS UNIVERSAL							
2610	3114		Community Policing	2.000	2.000	3.000	1.000 1
2610	3131		Community Policing-Holland Township	1.000	1.000	4.000	3.000 1
2610	3132		Community Policing-Park Township	1.000	1.000	1.000	
2610	3133		Community Policing- Zeeland/Georgetown Township	1.000	1.000	1.000	
2610	3134		Community Policing- Port Sheldon Twp/West Ottawa	1.000	1.000	1.000	
2610	3135		Community Policing- Allendale Twp/Allendale Schools	1.000	1.000	1.000	
2610	3136		Community Policing- Grand Haven Twp/Grand Haven S	1.000	1.000	1.000	
2610	3137		Community Policing- Georgetown Twp/Jenison Schools	1.000	1.000	1.000	
2610	3138		Community Policing- Zeeland Twp/Zeeland Schools	1.000	1.000	1.000	
2610	3139		Community Policing- Park Township/West Ottawa/	1.000	1.000	10.000	9.000 1
2610	3141		Community Policing- Holland/Park	1.000	1.000	1.000	
2610	3142		Community Policing- Spring Lake Twp/ Schools	1.000	1.000	1.000	
2610	3143		Community Policing- Jamestown Township	1.000	1.000	1.000	
2610	3144		Community Policing- Tallmadge/Chester/Wright/Polktor	1.000	1.000	1.000	
2610	3145		Community Policing- Holland Twp/MI Police Corps	1.000	1.000	0.000	-1.000 1
2610	3146		Community Policing- Georgetown Township	1.000	1.000	13.000	12.000 1
2610	3147		Community Policing- Allendale Twp/MI Police Corp	1.000	1.000	1.000	
2610	3148		Community Policing- Allendale	0.000	1.000	1.000	
			TOTAL COPS UNIVERSAL	<u>18.000</u>	<u>19.000</u>	<u>43.000</u>	<u>24.000</u>
EMT - HOLLAND PARK							
2640	3150		Traffic & Safety Program	8.000	8.000	0.000	-8.000 1
2640	3151		Traffic & Safety Program	1.000	1.000	0.000	-1.000 1
				<u>9.000</u>	<u>9.000</u>	<u>0.000</u>	<u>-9.000</u>
EMT - GEORGETOWN TOWNSHIP							
2650	3150		Traffic & Safety Program	7.000	7.000	0.000	-7.000 1
SHERIFF ROAD PATROL							
2661	3150		Sheriff Road Patrol	3.000	3.000	3.000	

**County of Ottawa
History of Positions By Fund
For the Years 2006 - 2008**

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
WORKFORCE INVESTMENT ACT FUNDS/MICHIGAN WORKS!/COMMUNITY ACTION AGENCY							
2740 - 2749,	2800,	2870 - 2890		17.200	18.700	19.200	0.500 3
GRANT PROGRAMS PASS THRU							
2750	3114		Community Policing	1.000	1.000	1.000	
COMMUNITY CORRECTIONS PROGRAM							
2850	1520		Adult Probation	9.575	8.125	9.025	0.900 1
FAMILY INDEPENDENCE AGENCY							
2900	6730		Parenting Plus	9.750	9.750	1.000	-8.750 8
CHILD CARE							
2920	6620		Family Court - Detention Services	29.650	29.650	29.650	
2920	6622		Juvenile Intensive Supervision	3.300	3.300	3.300	
2920	6623		Juvenile Treatment/Div Services	13.430	13.430	13.430	
2920	6624		Juvenile In-Home Services	11.820	18.445	18.445	
			TOTAL CHILD CARE	<u>58.200</u>	<u>64.825</u>	<u>64.825</u>	<u>0.000</u>
MANAGEMENT INFORMATION SERVICES							
6360	2580		Data Processing	19.000	19.000	19.000	
DUPLICATING							
6450	2890		General Services Administration	0.075	0.075	0.075	
TELECOMMUNICATIONS							
6550	2890		Telephones	2.225	1.225	1.225	
EQUIPMENT POOL FUND							
6641	9010		Equipment Pool	0.350	0.350	0.350	
PROTECTED SELF FUND PROGRAMS							
6770	8690		P.S.F. Liability Insurance	1.530	1.530	1.380	-0.150 2
6770	8710		P.S.F. Worker's Compensation Insurance	0.500	0.500	0.520	0.020 1
6771	8520		P.S.F. Health Insurance	1.670	1.670	1.690	0.020 1
6771	8540		P.S.F. Dental Insurance	0.210	0.210	0.240	0.030 1
6771	8550		P.S.F. Vision Insurance	0.210	0.210	0.240	0.030 1
6772	8700		P.S.F. Unemployment Insurance	0.290	0.290	0.290	
6775	8580		P.S.F. Long-Term Disability	0.050	0.050	0.100	0.050 1
			TOTAL PROTECTED SELF FUNDED INSURANCES	<u>4.460</u>	<u>4.460</u>	<u>4.460</u>	<u>0.000</u>
GRAND TOTAL OF ALL FUNDS				<u>947.460</u>	<u>941.250</u>	<u>936.500</u>	-4.750

County of Ottawa History of Positions By Fund For the Years 2006 - 2008

Fund #	Dept #	Sub-Dept #	Department Name	2006 Full-Time Equivalents	2007 Full-Time Equivalents	2008 Full-Time Equivalents	Change in Full-Time Equivalents 2007 to 2008
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The total change in full time equivalents of (4.75) is comprised of the following:

- 1 The net change is due to a change in the salary distribution (salary split) and does not reflect a change in staffing levels
- 2 Equalization, Property Description and Mapping, Fiscal Services and Administrative Services were reorganized during 2007, resulting in a net reduction of 1 full time equivalent.
- 3 Net positions approved/eliminated during 2007
- 4 Position was contracted in past.
- 5 New position approved with the 2008 budget
- 6 Converted temporary positions to permanent
- 7 Position reinstated in 2008 budget (not eliminated in 2007).
- 8 The Parenting Plus program underwent a management study that recommended a reduction in the program staff and the utilization of private agencies to provide certain services.

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Circuit Court	1	PC Monitor	\$200	\$200
Circuit Court	1	PC System Unit	\$900	\$900
Circuit Court	1	PC Laser Printer	\$350	\$350
Circuit Court	1	PC Laser Printer	\$350	\$350
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Polycom Soundstation - wireless	\$900	\$900
Circuit Court	1	Fujitse 5120 Portable Prouction Scanner, Imaging Scanner	\$1,050	\$1,050
Circuit Court	1	Imaging Software, OnBase Desktop Scanning	\$1,000	\$1,000
Circuit Court	1	Imaging Software - annual maint.	\$360	\$360
Circuit Court	1	Jefferson Audio Visual Recording System	\$12,640	\$2,528
			<u>\$24,950</u>	<u>\$14,838</u>
District Court	5	PC Printer - Inkjet	\$1,000	\$1,000
District Court	1	Digital Assistant	\$300	\$300
District Court	2	Cash Register Printers	\$1,400	\$1,400
District Court	2	Cash Register Drawers	\$400	\$400
District Court	8	AS400 / AFP Printers	\$14,400	\$14,400
District Court	1	Replace wireless microphone at the lectern	\$1,500	\$1,500
District Court	3	Pass through window speakers/microphones for queing area	\$2,400	\$2,400
District Court	1	Artwork for courtrooms	\$1,600	\$1,600
District Court	3	17" LCD Desk Monitors	\$600	\$600
District Court	2	PC System units 19" Monitors & Color Inkjet Printers	\$2,750	\$2,750
District Court	1	PC Printer	\$200	\$200
District Court	5	FTR Log Notes Software	\$1,250	\$1,250
District Court	6	PC System Units	\$5,400	\$5,400
District Court	3	PC Printer - Label	\$1,500	\$1,500
District Court	1	Terminal Printer	\$1,000	\$1,000
District Court	7	PC Monitors 19" Larger monitor for viewing imaged documents	\$1,925	\$1,925
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	1	PC Printer	\$200	\$200
District Court	1	PC Printer	\$200	\$200
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	1	PC Printer - Label Maker	\$250	\$250
District Court	5	Shelving Units 25" Deep - Back to Back Style	\$5,000	\$5,000
District Court	1	Video Conferencing Equipment	\$8,500	\$1,700

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
District Court	1	Storage Cabinet for Traffic Tickets	\$1,000	\$1,000
District Court	3	Topaz Signature Pads	\$1,185	\$1,185
District Court	1	FTR Court Recording PC Card	\$800	\$800
District Court	3	Wireless Microphone Systems	\$2,100	\$2,100
District Court	2	Dymo Labelwriters	\$260	\$260
District Court	1	Small Laser Printer	\$350	\$350
District Court	6	PC Monitors	\$1,200	\$1,200
District Court	6	PC System Units	\$5,400	\$5,400
District Court	3	Dymo Labelwriters	\$390	\$390
District Court	2	AFP Printers	\$3,600	\$3,600
District Court	2	Small Laser Printers	\$700	\$700
District Court	1	Color Inkjet Printer	\$200	\$200
District Court	1	Laptop	\$1,500	\$1,500
District Court	3	Electronic Signature Pads	\$1,185	\$1,185
District Court	2	Detached icap scanners 5120C	\$2,100	\$2,100
District Court	2	Icap Software License	\$5,000	\$5,000
District Court	2	Icap Maintenance Programs	\$1,800	\$1,800
District Court	1	LifeLoc FC10 Preliminary Breathalyzer	\$450	\$450
			<u>\$82,245</u>	<u>\$75,445</u>
Probate Court	1	PC in lobby (for public use)	\$900	\$900
Probate Court	1	Polycom Soundstation 2 (wireless)	\$900	\$900
Probate Court	2	Laptop Computers	\$3,000	\$3,000
Probate Court	1	Laser Printer (small)	\$350	\$350
Probate Court	1	Blackberry - Replace PDA with PDA	\$150	\$150
Probate Court	1	PC & Monitor	\$1,100	\$1,100
Probate Court	1	Replacement of JAVS video system w/digital in Courtrooms A & B	\$45,284	\$9,057
			<u>\$51,684</u>	<u>\$15,457</u>
Juvenile Services	1	Sm. Laptop Computer w/software	\$1,500	\$1,500
Juvenile Services	1	Sm. Laptop Computer w/software and carrying case	\$1,500	\$1,500
Juvenile Services	1	Advanced Function Printer	\$1,800	\$1,800
Juvenile Services	2	Polycom Speaker Systems	\$1,900	\$1,900
			<u>\$6,700</u>	<u>\$6,700</u>
Adult Probation		Sm. Laser Printer, Network Printer, 1-Person Station, 5-High File, Side Chairs	\$7,200	\$7,200
			<u>\$7,200</u>	<u>\$7,200</u>
Elections	1	Replacement Blackberries @ 150.00 ea	\$150	\$150
Elections	1	PC Laser Printer (HP1320)	\$350	\$350
Elections	2	Automark Machines for additional precincts	\$12,934	\$2,587
			<u>\$13,434</u>	<u>\$3,087</u>
Fiscal Services	1	AS/400 Printer	\$2,500	\$2,500
Fiscal Services	1	AS/400 Printer AFP - Item #11	\$1,800	\$1,800

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Fiscal Services	1	PC System Unit & PC Monitor - Item #1 & #2	\$1,100	\$1,100
Fiscal Services	1	PC System Unit & PC Monitor - Item #1 & #2	\$1,100	\$1,100
Fiscal Services	1	PC System Unit & PC Monitor - Item #1 & #2	\$1,100	\$1,100
			<u>\$7,600</u>	<u>\$7,600</u>
Clerk	1	Sony UPX-C200 Digital Passport System	\$1,183	\$1,183
Clerk	3	Replacement Blackberries @ 150.00 ea	\$300	\$300
Clerk	3	PC Monitors, LCD 17"	\$600	\$600
Clerk	3	PC Printer Laser (HP1320) @ 350.00 ea	\$1,050	\$1,050
Clerk	1	Advanced Function Printer	\$1,800	\$1,800
Clerk	1	5120C Scanner, Capture Software, Maint. Fee	\$2,400	\$2,400
Clerk	2	PC System Units	\$1,800	\$1,800
Clerk	4	Cash Drawers, Register Printers	\$3,600	\$3,600
Clerk	2	Sm. Laser Printers, AFP Printers, Lg. Laser Printers, Additional Paper Trays	\$700	\$700
Clerk	2	Sm. Laser Printers	\$700	\$700
Clerk	1	Average Volume Fax Machine for Vital Records (Fillmore-new office)	\$800	\$800
			<u>\$14,933</u>	<u>\$14,933</u>
Administrator's Office	1	Monitor, GIS Viewing, 19" LCD Monitor	\$1,175	\$1,175
			<u>\$1,175</u>	<u>\$1,175</u>
Equalization	1	Desktop Scanner - #7 on list	\$100	\$100
Equalization	1	Desktop PC	\$900	\$900
Equalization	1	Desktop PC	\$900	\$900
Equalization	1	Tablet PC to replace old laptop	\$1,950	\$1,950
Equalization	2	Floating Arcview Software	\$5,600	\$5,600
			<u>\$9,450</u>	<u>\$9,450</u>
Human Resources	1	Monitor, LCD	\$200	\$200
Human Resources	1	Desktop PC	\$900	\$900
Human Resources	1	Desktop PC	\$900	\$900
Human Resources	1	Monitor, LCD	\$200	\$200
Human Resources	1	Sm. Laser Printer	\$350	\$350
Human Resources	1	Sm. Laser Printer	\$350	\$350
Human Resources	1	Sm. Laser Printer	\$350	\$350
Human Resources	1	Palm Pilot & Sync Software	\$300	\$300
			<u>\$3,550</u>	<u>\$3,550</u>
Prosecuting Attorney	1	Computer, Docking Stations, Keyboards, Mice, Batteries, Monitors	\$5,770	\$5,770
Prosecuting Attorney	1	Desktop PC's, Scanners, Digital Camera, Laptop	\$5,100	\$5,100

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Prosecuting Attorney	1	Sm. Laser Printers, AFP Printers, Lg. Laser Printers, Additional Paper Trays	<u>\$14,900</u>	<u>\$14,900</u>
			<u>\$25,770</u>	<u>\$25,770</u>
Register of Deeds	1	Fax Machine	\$950	\$950
Register of Deeds	1	Map Files	\$1,500	\$1,500
Register of Deeds	1	Time/Date Stamp	<u>\$900</u>	<u>\$900</u>
			<u>\$3,350</u>	<u>\$3,350</u>
Equalization	1	Desktop PC + 1Gig Memory upgrade	\$1,050	\$1,050
Equalization	1	Desktop PC + 1Gig Memory upgrade	\$1,050	\$1,050
Equalization	1	High Volume Color Laser Printer	<u>\$2,000</u>	<u>\$2,000</u>
			<u>\$4,100</u>	<u>\$4,100</u>
County Treasurer	1	Desktop PC Unit-Relocation Request	\$900	\$900
County Treasurer	1	LCD Monitor #2-Relocation Request	\$200	\$200
County Treasurer	1	MS Office License #17-Relocation Request	\$249	\$249
County Treasurer	1	Sm. Laser Printer #8 - Relocation Request	\$350	\$350
County Treasurer	2	Arcview Software Units #5	\$3,000	\$3,000
County Treasurer	2	Cash Register Drawers	\$400	\$400
County Treasurer	2	Cash Register Printers	\$1,400	\$1,400
County Treasurer	10	Desktop PC Units #1	\$9,000	\$9,000
County Treasurer	3	MS Office Licenses #16	\$924	\$924
County Treasurer	7	LCD Monitors #2	\$1,400	\$1,400
County Treasurer	3	GIS Viewing Monitors #3	\$825	\$825
County Treasurer	4	Lg. Laser Printer	\$3,200	\$3,200
County Treasurer	1	Additional Sheet Tray	\$250	\$250
County Treasurer	1	Color Printer / Scanner	\$450	\$450
County Treasurer	3	Victor Calculators	\$760	\$760
County Treasurer	1	Safe	<u>\$2,000</u>	<u>\$2,000</u>
			<u>\$25,308</u>	<u>\$25,308</u>
MSU Extension	6	PC Systems (6 PC's & 2 Laptops) & Monitors (6)	<u>\$9,600</u>	<u>\$9,600</u>
			<u>\$9,600</u>	<u>\$9,600</u>
Geographic Information Systems	1	Dell Server PowerEdge 2950	\$8,337	\$1,667
Geographic Information Systems	1	Acronis Disk Director Server 10.0	\$499	\$499
Geographic Information Systems	1	Backup Exec 10d, Windows Remote Agent for new server and for GIS Web Server	\$520	\$520
Geographic Information Systems	1	GPS Software Terra Sync	\$1,296	\$1,296
Geographic Information Systems	1	GPS Digital Camera	\$1,500	\$1,500
Geographic Information Systems	1	SQL Server 2005	<u>\$5,820</u>	<u>\$1,164</u>
			<u>\$17,972</u>	<u>\$6,646</u>
Bldg. / Grds.-G.H. Courthouse	1	Versamatic Vacuum	\$579	\$579

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
			<u>\$579</u>	<u>\$579</u>
Bldg. / Grds. -Juvenile Services-Jail	1	Heated Cabinet	\$2,100	\$2,100
Bldg. / Grds. -Juvenile Services-Jail	1	Versamatic Vacuum	\$579	\$579
Bldg. / Grds. -Juvenile Services-Jail	1	Salt Spreader	\$6,200	\$620
Bldg. / Grds. - Fillmore Admin	1	Snow Plow	\$4,200	\$2,100
Bldg. / Grds. - Fillmore Admin	1	3/4 Ton Pick Up Truck	<u>\$24,000</u>	<u>\$2,400</u>
			<u>\$37,079</u>	<u>\$7,799</u>
Bldg. / Grds. -Fillmore Admin	1	Versamatic Vacuum	\$579	\$579
Bldg. / Grds. -Juvenile Services-Jail	1	G53600 Manual Heavy Duty Meat Slicer	\$2,800	\$2,800
Bldg. / Grds. - Fillmore Admin	1	Salt Spreader		\$620
Bldg. / Grds. - Fillmore Admin	2	Desktop & Monitor	\$1,100	\$1,100
Bldg. / Grds. - Fillmore Admin	1	Snow Plow		\$2,100
Bldg. / Grds. - Fillmore Admin	1	3/4 Ton Pick Up Truck		<u>\$2,400</u>
			<u>\$4,479</u>	<u>\$9,599</u>
Drain Commission	1	Digital Assistant - Palm Pilot & Sync Software	\$300	\$300
Drain Commission	1	Desktop PC, GIS Viewing 19" Monitor, Color Inkjet Printer	\$1,375	\$1,375
Drain Commission	1	Projector - Epson PowerLite 750c	\$1,200	\$1,200
Drain Commission	1	Desktop Scanner	\$100	\$100
			<u>\$2,975</u>	<u>\$2,975</u>
Sheriff	1	Ammo for range training - LEAD FREE	\$28,000	\$28,000
Sheriff	1	Ammo for range training, shotgun, long gun, CRT	\$7,300	\$7,300
Sheriff	1	Nightsights for handguns - replacements	\$2,800	\$2,800
Sheriff	4	Vehicle setup & equipment for car 40, 712, 1K9, 2K9	\$11,289	\$11,289
Sheriff	4	Ford CVPI Patrol Vehicles 40, 712, 1K9, 2K9	\$88,000	\$29,333
Sheriff	2	Vehicles to replace current DB vehicles	\$40,000	\$13,333
Sheriff	2	Vehicle setup & equipment for 2 DB vehicles	\$800	\$800
Sheriff	1	PDF Scanner	\$1,000	\$1,000
Sheriff	1	Filters for range	\$7,000	\$7,000
Sheriff	1	Misc. supplies for K9 unit	\$1,000	\$1,000
Sheriff	1	Range maintance agreement	\$4,500	\$4,500
Sheriff	1	Range supplies	\$1,600	\$1,600
Sheriff	1	Visual statement VS FX3 suite crime scene & crash reconstruction software	\$8,000	\$1,600
Sheriff	6	Motorola PR1500 portable radios	\$4,069	\$4,069
Sheriff	13	Ballistic Body Armor	\$6,240	\$6,240
Sheriff	47	Tasers with cartridges	\$9,300	\$9,300
Sheriff	1	Public Relations - Handout materials	\$1,500	\$1,500
Sheriff	5	Digital Assistant	\$1,500	\$1,500
Sheriff	20	Riding Helmets	\$2,700	\$2,700
Sheriff	20	Protective Shields - Civil Disorder	\$2,100	\$2,100
Sheriff	1	K9 cage for unit 1K9	\$1,732	\$1,732
Sheriff	6	Kustom Signal Eagle Radar Units	\$3,616	\$3,616
Sheriff	6	Glock handguns	\$2,800	\$2,800

County of Ottawa
2008 Budget
Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Sheriff		Simunition training ammunition	\$4,000	\$4,000
Sheriff	1200	Child Identification Kits	\$1,500	\$1,500
Sheriff	3	Streamlight M6 lights for CRT	\$900	\$900
Sheriff	1	Gas, CN/CS/Smoke & DefTec Distraction Devices	\$1,800	\$1,800
Sheriff	1	Comp-Photo-Fit Suspect Composite Training - 6 persons	\$1,500	\$1,500
Sheriff	50	Perfect Print Elimination Kit	\$895	\$895
Sheriff	10	Balaclava Hoods	\$180	\$180
Sheriff		PC System, Printers, PDA's, Misc.	\$18,096	\$18,096
Sheriff	7	Maintenance Agreements Renewals	\$13,089	\$13,089
Sheriff	1	Contract Service for Subpoena's out of County	\$6,000	\$6,000
Sheriff	1	19" LCD Monitor	\$275	\$275
Sheriff	1	PC System Unit	\$900	\$900
Sheriff	1	PC System	\$625	\$625
			<u>\$286,606</u>	<u>\$194,873</u>
WEMET	1	Pc/Monitor/Laser printer	\$1,450	\$1,450
			<u>\$1,450</u>	<u>\$1,450</u>
COPS - Georgetown	1	Sound off LED lightbar & install cost	\$1,800	\$1,800
COPS Georgetown	4	Tasers with cartridges	\$3,680	\$3,680
			<u>\$5,480</u>	<u>\$5,480</u>
COPS Holland/West Ottawa	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
City of Coopersville	1	Emergency lighting for vehicle 58	\$700	\$700
City of Coopersville	1	Ballistic Body Armor	\$480	\$480
City of Coopersville	2	Tasers with cartridges	\$1,840	\$1,840
City of Coopersville	1	Laser printer	\$350	\$350
			<u>\$3,370</u>	<u>\$3,370</u>
Hudsonville City	1	Ballistic Body Armor	\$480	\$480
			<u>\$480</u>	<u>\$480</u>
Blendon/Tall/Holl/Zeeland	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Marine Safety	1	Taser with cartridges	\$920	\$920
Marine Safety	1	Boat enclosure of boat 774	\$2,900	\$2,900
Marine Safety	1	26' Patrol vessel 2008 Scout 260 Sportfish WITH TWIN HONDA f150	\$88,791	\$17,758
Marine Safety	40	CO2 cartridges for marine officers life vest	\$520	\$520
Marine Safety	1	Diver Training - Dive Rescue II	\$2,695	\$2,695
Marine Safety	40	Marine Patrol hats	\$480	\$480
Marine Safety	13	Wet Suits	\$9,802	\$9,802
Marine Safety	2	Interspiro MKII Mask	\$2,200	\$2,200
Marine Safety	13	Ice Cleats	\$646	\$646
Marine Safety	13	Diver Buoyancy Control Systems	\$8,294	\$8,294

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Marine Safety	1	PDA	\$300	\$300
			<u>\$117,548</u>	<u>\$46,516</u>
Jail	1	New Ford F350 9 Passenger Van (NON-Extended model) for use as transport	\$24,000	\$8,000
Jail	1	Vehicle equip. & set up of 855	\$3,790	\$3,790
Jail	1	Ford E-350 Van / SWAP Program (\$20,000.) & Vehicle Set up (\$5280)	\$25,280	\$11,947
Jail	1	Belly Chains	\$500	\$500
Jail	15	Motorola PR400 Portable Radios	\$4,712	\$4,712
Jail	3	Ballistic Body Armor	\$1,440	\$1,440
Jail		Work station chairs	\$4,000	\$4,000
Jail	12	Tasers with cartridges	\$3,680	\$3,680
Jail	1	Emergency Lighting for 3 vans	\$3,300	\$3,300
Jail	1	Ford Van Unit 871	\$24,000	\$8,000
Jail	1	Vehicle Equipment & Set-up cost unit 871	\$400	\$400
Jail	7	Maintenance Agreements -Identix	\$21,740	\$21,740
Jail		7 PCs, 8 Monitors,3 printers	\$10,250	\$10,250
			<u>\$127,092</u>	<u>\$81,759</u>
Emergency Services	1	Vehicle - Van Car 9	\$25,000	\$8,333
Emergency Services	1	Vehicle set-up cost Car 9	\$400	\$400
Emergency Services	1	PDF Scanner	\$1,000	\$1,000
			<u>\$26,400</u>	<u>\$9,733</u>
Haz-Mat	1	Uniforms, Harness, Pads, Descender, etc.	\$2,500	\$2,500
Haz-Mat	1	Life Vest, Helmet, Knife, Whistle, Rope, Shoes	\$5,700	\$5,700
Haz-Mat	1	Nomex Coveralls 10 @ \$200. ea.	\$2,000	\$2,000
			<u>\$10,200</u>	<u>\$10,200</u>
Animal Control	1	Annual Training Conference	\$1,900	\$1,900
Animal Control	1	Ford Van to replace vehicle 91	\$24,000	\$8,000
Animal Control	2	Chevy pickup to replace 90 & 92	\$50,000	\$16,667
Animal Control	1	Vehicle setup and equipment for 91	\$8,990	\$8,990
Animal Control	2	Vehicle setup and equipment for 90 & 92	\$9,980	\$9,980
Animal Control	1	BARK Program Books	\$2,100	\$2,100
Animal Control	1	Animal Control Equipment	\$650	\$650
			<u>\$97,620</u>	<u>\$48,287</u>
Planning and Grants	1	Conference Phone for new office	\$941	\$941
Planning and Grants	1	Color Inkjet Printer, HP 6540	\$200	\$200
Planning and Grants	1	Desktop PC, Custom GIS Spec, 17" Monitor	\$1,400	\$1,400
Planning and Grants	1	Monitor, GIS Viewing, 19"	\$275	\$275
Planning and Grants	1	Laptop	\$1,500	\$1,500
Planning and Grants	1	Monitor, GIS Viewing, 19"	\$275	\$275
Planning and Grants	1	Monitor, GIS Viewing, 19"	\$275	\$275
Planning and Grants	1	Monitor, GIS Viewing, 19"	\$275	\$275
Planning and Grants	1	Monitor, GIS Viewing, 19"	\$275	\$275
Planning and Grants	1	Palm Pilot & Sync Software	\$300	\$300

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Planning and Grants	1	Palm Pilot & Sync Software	\$300	\$300
Planning and Grants	1	Digital Projector-Epson PowerLite 750c LCD Projector	\$1,200	\$1,200
Planning and Grants	1	Purchase & Install Community Viz Software update	\$279	\$279
Planning and Grants	1	Purchase & Install SPSS Software, version 15	\$815	\$815
			<u>\$8,310</u>	<u>\$8,310</u>
Parks & Recreation	1	Desktop PC & 21" Monitor-Replacement Computer and monitor	\$1,250	\$1,250
Parks & Recreation	1	Equivalent to HP Deskjet 9300 Printer capable to print 11 x 17	\$300	\$300
Parks & Recreation	1	Digital Assistant - Palm Pilot & Sync Software	\$300	\$300
Parks & Recreation	1	Computer & Monitor	\$1,100	\$1,100
Parks & Recreation	1	Color Inkjet HP 6540	\$200	\$200
Parks & Recreation	1	3/4 ton 4x4 pick up truck - diesel powered	\$28,000	\$5,600
Parks & Recreation	1	Trailer for hauling mowing equipment	\$5,000	\$5,000
Parks & Recreation	1	Sm. Equipment - Mowers, Trimmers, Blowers, etc.	\$8,000	\$8,000
			<u>\$44,150</u>	<u>\$21,750</u>
Friend of the Court	1	MS Office license for the imaging station PC	\$249	\$249
Friend of the Court	13	Signature Pads for capturing client signatures on consent orders and stipulations - 7	\$1,690	\$1,690
Friend of the Court	17	Desktop Scanners with drivers license and insurance card scanning capability - Tes	\$6,800	\$6,800
Friend of the Court	6	HP 1320 Laser Printers	\$2,100	\$2,100
			<u>\$10,839</u>	<u>\$10,839</u>
FOC	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Health	1	New software & hardware to replace QS Patient Care Mgmt Sys	\$305,000	\$305,000
Health	1	PC System: Item 1	\$1,100	\$1,100
Health	1	PC System: Item 1	\$1,100	\$1,100
Health	1	Laptop: Item 6	\$1,500	\$1,500
Health	1	Small Laser Printer	\$350	\$350
Health	1	PC/LCD 17: Desktop Monitor	\$200	\$200
Health	1	Small Laser Printer	\$350	\$350
Health	1	PC System: Item 1	\$1,100	\$1,100
			<u>\$310,700</u>	<u>\$310,700</u>
Health	1	Nextel Blackberry Communication Devices	\$500	\$500
Health	1	Laptop Computer - Computer Replacement	\$1,500	\$1,500
Health	1	Presentation Speakers	\$665	\$665
Health	1	Nextel Blackberry Communication Devices	\$500	\$500
			<u>\$3,165</u>	<u>\$3,165</u>
Environmental Health	1	Camera	\$150	\$150
Environmental Health	1	Laptop with enhanced outdoor screen	\$1,950	\$1,650
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	with Microsoft Office PRO	\$308	\$308
Environmental Health	1	Monitor	\$200	\$200
Environmental Health	1	Desktop PC	\$900	\$900

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Environmental Health	1	with Microsoft Office PRO	\$308	\$308
Environmental Health	1	Monitor	\$200	\$200
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	with Microsoft Office PRO	\$308	\$308
Environmental Health	1	Monitor	\$200	\$200
Environmental Health	1	Desktop PC	\$900	\$900
Environmental Health	1	ArcView Software	\$1,500	\$1,500
Environmental Health	1	Monitor GIS Viewing	\$275	\$275
Environmental Health	1	Color Laser Printer	\$2,000	\$2,000
Environmental Health	1	Scanner and software for digital documentation program	\$4,000	\$4,000
Environmental Health	1	2 Probes	\$130	\$130
			<u>\$15,129</u>	<u>\$14,829</u>
Environmental Health	1	Desktop PC	\$900	\$1,210
Environmental Health	1	Microsoft Office PRO	\$308	\$308
Environmental Health	1	Laptop	\$1,500	\$1,500
Environmental Health	1	Microsoft Office PRO	\$308	\$308
Environmental Health	1	Two Portable color inkjet Printers	\$550	\$550
Environmental Health	1	Desktop Scanner	\$100	\$100
Environmental Health	1	Desktop PC	\$900	\$1,408
Environmental Health	1	Microsoft Office PRO	\$308	\$308
Environmental Health	1	Monitor	\$200	\$200
Environmental Health	1	Thermocouple Probe with Cord	\$92	\$92
Environmental Health	2	Thermocouple Air Probes	\$70	\$70
Environmental Health	2	Thermocouple Probes without cord	\$90	\$90
			<u>\$5,326</u>	<u>\$6,144</u>
Health	1	Network Laser Printer to share w/MIHP, Hearing & Vision, Early On staff	\$200	\$200
Health	1	Titmus i300 Vision Screener with remote control	\$2,195	\$2,195
Health	1	PC Monitor and Printer	\$1,575	\$299
Health	1	Small Laser Printer	\$350	\$53
			<u>\$4,320</u>	<u>\$2,747</u>
Health	1	Trail Tracker w/ accompanying software	\$1,730	\$1,730
			<u>\$1,730</u>	<u>\$1,730</u>
Health-Epidemiology	1	PC Printer Laser	\$350	\$350
			<u>\$350</u>	<u>\$350</u>
/Scoliosis/Children's Special Health Care/MI	1	PC Monitor and Printer		\$110
/Scoliosis/Children's Special Health Care/MI	1	Small Laser Printer		\$186
			<u>\$0</u>	<u>\$296</u>
Health-Family Planning	1	Laptop	\$1,500	\$1,500
Health-Family Planning	2	Tablet PC's	\$3,200	\$3,200
Health-Family Planning	2	Desktop PC & Monitors	\$2,200	\$2,200
			<u>\$6,900</u>	<u>\$6,900</u>

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Health-IMMS	2	Desktops & Monitors	\$2,200	\$2,200
Health-IMMS	2	Guardian Home Stanby Generator - 16,000W(LP) 15,000W(NG)-Model #5243	\$11,178	\$2,236
			<u>\$13,378</u>	<u>\$4,436</u>
Health-Dental	1	Laptop PC	\$1,500	\$1,500
Health-Dental	1	PC Printer System Unit, Monitor, Sm. Laser Printer	\$1,450	\$1,450
Health-Dental	1	Sm. Laser Printer	\$350	\$350
Health-Dental	2	Motors for Dental slow speed hand pieces-KAVO2307LN Chein #628-9841	\$1,998	\$1,998
			<u>\$5,298</u>	<u>\$5,298</u>
Health-Substance Abuse Prevention	1	Sm. Laser Printer	\$350	\$350
			<u>\$350</u>	<u>\$350</u>
Health	1	Desktop PC & Monitor	\$1,275	\$1,275
Health	1	PC, Monitor and Printer		\$189
			<u>\$1,275</u>	<u>\$1,464</u>
Health	1	Network Laser Printer to share w/MIHP, Hearing & Vision, Early On staff	\$100	\$100
			<u>\$100</u>	<u>\$100</u>
Health-MIHP	1	RevisedPAT Curriculum-Spanish (Parents As Teachers)	\$295	\$295
Health-MIHP	1	RevisedPAT Curriculum-Spanish (Parents As Teachers)	\$295	\$295
Health-MIHP	1	ASQ Manual & DVD (Ages & Stages Questionnaire)	\$275	\$275
Health-MIHP	4	13" Portable TV	\$320	\$320
Health-MIHP	4	DVD Players	\$320	\$320
Health-MIHP	3	Laptops	\$4,500	\$4,500
Health-MIHP	1	Color Inkjet Printer	\$200	\$200
Health-MIHP	1	Monitor	\$275	\$275
Health-MIHP	1	PC & Monitor	\$1,275	\$1,275
Health-MIHP	1	Network Laser Printer to share w/MIHP, Hearing & Vision, Early On staff	\$700	\$700
Health-MIHP	1	PC, Monitor and Printer		\$977
Health-MIHP	1	Small Laser Printer		\$111
			<u>\$8,455</u>	<u>\$9,543</u>
Health	1	Desktop PC & Monitor	\$1,100	\$1,100
			<u>\$1,100</u>	<u>\$1,100</u>
Health	1	PC Printer Laser	\$350	\$350
Health	1	PC Printer Laser	\$350	\$350
			<u>\$700</u>	<u>\$700</u>
CMH	1	Blackberry to PDA	\$150	\$30
CMH	1	Blackberry to PDA		\$30
CMH	1	Blackberry to PDA		\$30

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
CMH	1	Blackberry to PDA		\$30
CMH	1	Blackberry to PDA		\$30
			<u>\$150</u>	<u>\$150</u>
CMH	1	Laptop & Sm. Laser Printer	<u>\$1,850</u>	<u>\$1,850</u>
			<u>\$1,850</u>	<u>\$1,850</u>
Environmental Health	1	Desktop PC, Monitor, Color Inkjet Printer, MS Office Pro	\$1,608	\$1,608
Environmental Health	1	Cell Phone	\$100	\$100
Environmental Health	1	Monitor, Color Inkjet Printer	\$400	\$400
Environmental Health	1	Palm Pilot	\$300	\$300
Environmental Health	1	Equipment-Wrenches, Carts, Drum Funnel, Lab Scale, Hand Held Tools, etc.	\$1,415	\$1,415
Environmental Health	1	Internet Connections for (4) Resource Recovery Service Centers	\$400	\$400
Environmental Health	1	Lumex RA 915 Light-Mercury Analyzer	\$14,900	\$2,980
Environmental Health	1	Monitor	\$200	\$806
Environmental Health	1	Microsoft Office Pro for Laptop with enhanced outdoor screen	\$308	\$308
			<u>\$19,631</u>	<u>\$8,317</u>
COPS Universal GH Twp	3	Tasers with cartridges	\$2,760	\$2,760
COPS Universal GH Twp	1	Ballistic Body Armor	\$480	\$480
			<u>\$3,240</u>	<u>\$3,240</u>
Comm Policing - Holland TWP	2	Vehicle setup & equipment for cars 701 & 704	\$11,180	\$11,180
COPS Universal Holland	2	CVPI Patrol Vehicle Unit 701,704	\$44,000	\$14,667
COPS Universal Holland	4	Taser with cartridges	\$3,680	\$3,680
			<u>\$58,860</u>	<u>\$29,527</u>
COPS Universal Park	1	Tasers with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
COPS Universal Zeeland	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Pt. Sheldon/West Ottawa	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Allendale Twp / School	1	Taser with cartridges	\$920	\$920
Allendale Twp / School	1	Laser printer	\$350	\$350
			<u>\$1,270</u>	<u>\$1,270</u>
Grand Haven TWP/ School	1	Ballistic Body Armor	\$480	\$480
Grand Haven Twp/School	1	Taser with cartridges	\$920	\$920
			<u>\$1,400</u>	<u>\$1,400</u>

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Georgetown TWP/Jenison	1	Sound off LED lightbare & install cost	\$1,800	\$1,800
Georgetown/Jenison Sch	1	Taser with cartridges	\$920	\$920
			<u>\$2,720</u>	<u>\$2,720</u>
Zeeland Twp / School	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
COPS / MI Police Corps	10	Taser with cartridges	\$9,400	\$6,440
			<u>\$9,400</u>	<u>\$6,440</u>
COPS Holland / Park	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Spring Lake TWP/Schools	1	Ford CVPI Patrol Vehicle Unit 141	\$22,000	\$7,333
Spring Lake TWP/Schools	1	Vehicle setup & equipment for car 141	\$5,590	\$5,590
COPS / Sp Lake Schools	1	Taser with cartridges	\$920	\$920
			<u>\$28,510</u>	<u>\$13,843</u>
COPS / Jamestown	1	Tasers with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
COPS / NE Twp	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
COPS / Georgetown	1	Sound off LED lightbar & install cost	\$1,800	\$1,800
COPS / Georgetown	1	Taser with cartridges	\$920	\$920
			<u>\$2,720</u>	<u>\$2,720</u>
COPS / Allendale Pol Corp	1	Vehicle setup & equipment for car 103	\$5,590	\$5,590
COPS / Allendale Pol Corp	1	Ford CVPI Patrol Vehicle Unit 103	\$22,000	\$7,333
COPS / Allendale Pol Corp	1	Taser with cartridges	\$920	\$920
			<u>\$28,510</u>	<u>\$13,843</u>
COPS / Allendale	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
EMT - Georgetown Twp.	1	Chevy Police Tahoe for E-Unit to replace 49	\$29,000	\$9,667
EMT - Georgetown Twp.	1	Vehicle setup & equipment for 49	\$6,390	\$6,390
EMT - Georgetown Twp.	1	Ballistic Body Armor	\$480	\$480
EMT- Georgetown	8	Tasers with cartridges	\$7,360	\$7,360
EMT- Georgetown	1	Medical supplies	\$4,000	\$4,000
EMT- Georgetown	1	Medical Oxygen	\$1,000	\$1,000
EMT - Georgetown Twp.	1	Laser printer	\$350	\$350
			<u>\$48,580</u>	<u>\$29,247</u>
Road Patrol PA416	1	Chevy Police Pkg Tahoe to replace 715	\$29,000	\$9,667
Road Patrol PA416	1	Vehicle set up & equipment for 715	\$6,240	\$6,240

County of Ottawa
 2008 Budget
 Approved Equipment Requests

Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
SRP PA416	3	Tasers with cartridges	\$2,760	\$2,760
Road Patrol PA416	1	Laptop/ injet printer	\$1,700	\$1,700
			<u>\$39,700</u>	<u>\$20,367</u>
Coopersville Schools	1	Taser with cartridges	\$920	\$920
			<u>\$920</u>	<u>\$920</u>
Community Corrections	1	Sm. Laser Printer	\$350	\$350
Community Corrections	2	Dymo Labelwriters	\$260	\$260
Community Corrections	2	Computers, Monitors, Laser Printers, Labelers	\$6,460	\$6,460
Community Corrections	1	Average Volume Fax	\$800	\$800
Community Corrections	2	Nextel Phones, Clips, Chargers	\$200	\$200
			<u>\$8,070</u>	<u>\$8,070</u>
Family Court - Detention	1	Small Laser Printer	\$350	\$350
Family Court - Detention	1	Small Laser Printer	\$350	\$350
Family Court - Detention	1	Small Laser Printer	\$350	\$350
Family Court - Detention	1	Network Laser Printer	\$1,000	\$1,000
Family Court - Detention	1	Color Laser Printer	\$2,000	\$2,000
Family Court - Detention	1	Desktop PC	\$900	\$900
Family Court - Detention	1	MS Office Lisence 2003	\$249	\$249
Family Court - Detention	1	Monitor GIS Viewing 19"	\$275	\$275
Family Court - Detention	1	Laptop HardDrive 40 GB Package	\$1,500	\$1,500
Family Court - Detention	1	Wireless Router	\$80	\$80
Family Court - Detention	1	Desktop Scanner	\$100	\$100
Family Court - Detention	1	Garrett Super Wond with 360 degree directinal probe	\$205	\$205
Family Court - Detention	1	Heavy-Duty Bent Post System	\$878	\$878
			<u>\$8,237</u>	<u>\$8,237</u>
Juvenile ISP	3	Vehicle Setup & Equipment for 740, 750, 718	\$15,270	\$15,270
Juvenile ISP	2	Palm Pilot & Sync Software	\$600	\$600
Juvenile ISP	3	Ford CVPI Patrol Vehicle	\$66,000	\$22,000
Juvenile ISP	3	Tasers with cartridges	\$2,760	\$2,760
			<u>\$84,630</u>	<u>\$40,630</u>
Juvenile - Treatment	1	Desktop PC: 80GB Drive, DVD/CD-RW, 3/5" Diskette Drive	\$2,700	\$5,400
Juvenile - Treatment	3	Monitor, LCD: 17" Desktop Monitor	\$600	\$600
Juvenile - Treatment	5	Small Laser Printer: (HP 1320) 22 ppm,2 250 sheet tray 1200dpi	\$1,750	\$1,750
Juvenile - Treatment	4	Palm Pilot & Sync Software	\$1,200	\$1,200
			<u>\$6,250</u>	<u>\$8,950</u>
Juv. Srvc-CommunityInterventions	1	Monitor, LCD: 17" Desktop Monitor	\$200	\$200
Juv. Srvc-CommunityInterventions	1	Identix TouchPrint 3100SDFS desktop livescan system	\$11,095	\$2,219
Juv. Srvc-CommunityInterventions	1	PC System Unit	\$900	\$900
Juv. Srvc-CommunityInterventions	1	Monitor, LCD: 17" Desktop Monitor	\$200	\$200

County of Ottawa
 2008 Budget
 Approved Equipment Requests

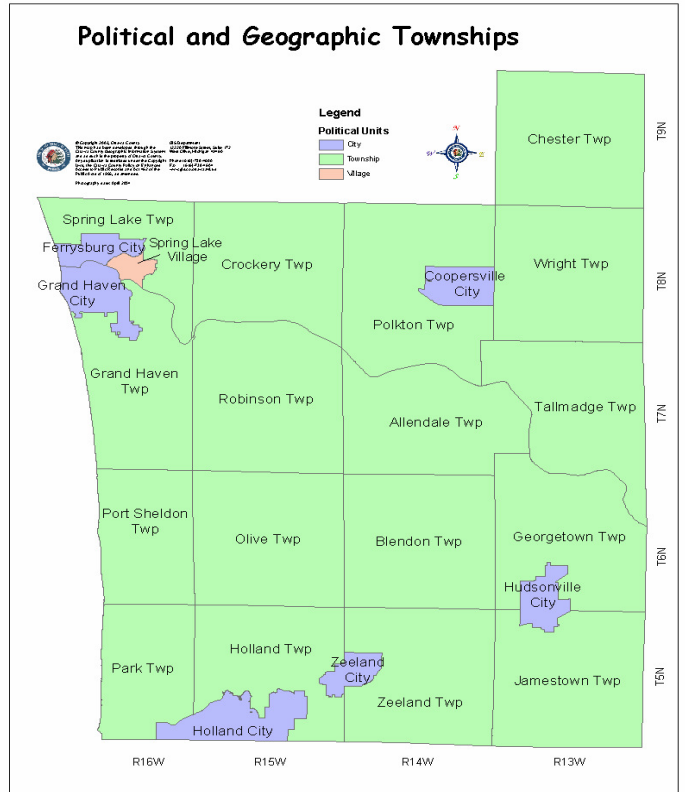
Department Name	2008 Requested # of Items/ Quantity	Item Description	2008 Approved Estimated Purchase Price	\$ Amount Added to Budget
Juv. Srvc-CommunityInterventions	1	Small Laser Printer	\$350	\$350
Juv. Srvc-CommunityInterventions	9	Palm Pilot & Sync Software	\$2,100	\$2,100
Juv. Srvc-CommunityInterventions	1	PC System Unit	\$1,800	\$1,800
Juv. Srvc-CommunityInterventions	1	PC Monitor	\$400	\$400
Juv. Srvc-CommunityInterventions	9	PC Printer	\$3,150	\$3,150
			<u>\$20,195</u>	<u>\$11,319</u>
IT	5	24-Port Cisco Switches	\$3,305	\$3,305
IT	1	Gigabit Switch & associated GBIC Modules	\$3,800	\$3,800
IT	3	IIS Servers & Network Load Balancer	\$7,500	\$7,500
IT	1	Anti-Malware, content filtering for main internet connections	\$47,980	\$9,596
IT	1	Upgrade SAN to full Disk and Server attachment capacity	\$15,118	\$3,024
IT	1	Software Utilities -Tools to diagnose, recover data	\$600	\$600
IT	1	PC Hardware Support Equipment	\$600	\$600
IT	5	PC (5), LCD Monitores (5), PDS (2), Sm. Laser Printers (2)	\$6,800	\$6,800
IT	7	Laptops (7) for user services & (3) Docking stations for Help Desk	\$11,160	\$11,160
IT	1	Footprints License - 1 Additional Concurrent License	\$1,700	\$1,700
IT	3	VS Net w/MSDN Premium Subscription Licenses	\$7,443	\$7,443
IT	1	Wireless Headset	\$300	\$300
IT	3	LANSa Software Developer License	\$45,000	\$9,000
			<u>\$151,306</u>	<u>\$64,828</u>
Duplicating/Admin. Services	1	Copy Machines	\$13,000	\$13,000
Duplicating/Admin. Services	14	Copy Machines	\$85,600	\$85,600
			<u>\$98,600</u>	<u>\$98,600</u>
Telecommunications	1	Telephone system expansion Fillmore Complex	\$40,000	\$8,000
Telecommunications	1	(1)-ID Solutions LifeSize Rm / (2)-Video Conferencing Unit	\$28,000	\$5,600
			<u>\$68,000</u>	<u>\$13,600</u>
Grand Total - Equipment Approved			\$2,174,823	\$1,468,265

County of Ottawa Community Profile

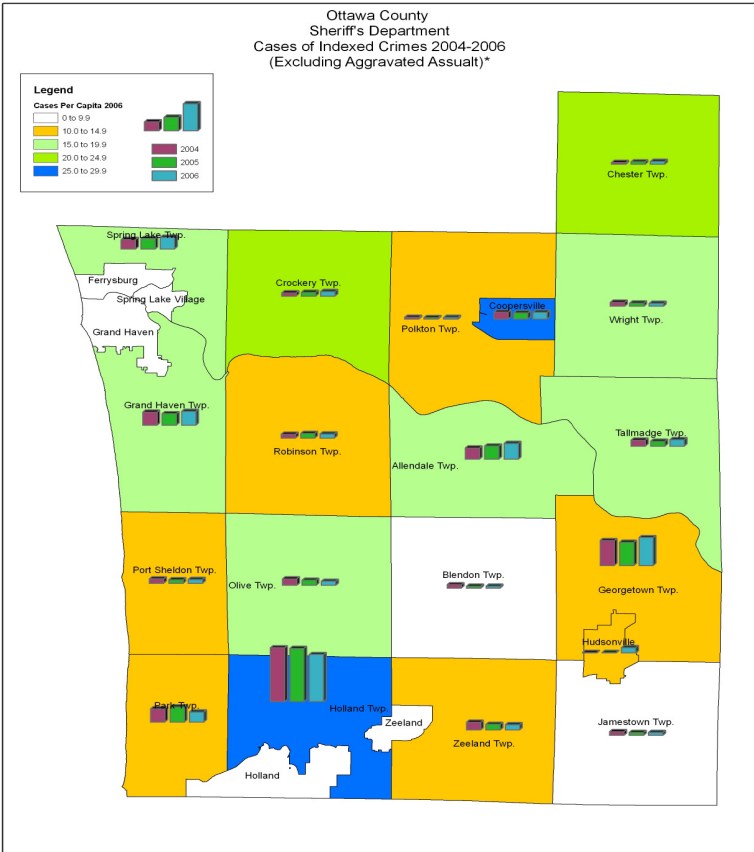
Ottawa County State Perspective



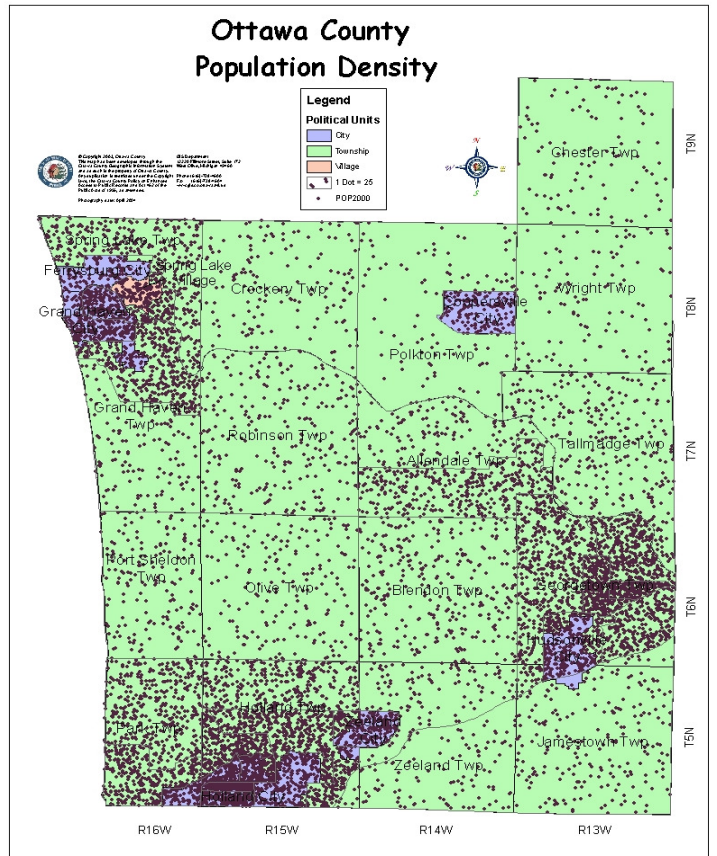
Political and Geographic Townships



Ottawa County Sheriff's Department Cases of Indexed Crimes 2004-2006 (Excluding Aggravated Assault)*



Ottawa County Population Density



Ottawa County

Introduction

Named for the Ottawa Indians who hunted the area's forests and fished the waters, Ottawa County was established in 1837. The County began full operations in April of 1838. At that time (according to the Census of 1840), there were only 208 residents within all of Ottawa County. The most recent Census (2000) recorded Ottawa County's total population at 238,314. In the six years since the last Census, the total population has increased by nearly 20,000 persons to 257,671. Significant population growth has occurred over the years and is expected to continue in the years ahead, though at a slower rate. Ottawa County is located in the southwestern portion of Michigan's Lower Peninsula along the Lake Michigan shoreline. The County encompasses a land area of approximately 565 square miles and is comprised of 17 townships, 6 cities and 1 village.

Industrial

Industrial property valuations account for \$1,079,023,216 or 11.3% of the County's 2007 Taxable Value. Ottawa County has a large and diversified industrial base of nearly 800 manufacturing firms. The size of firms range from one & two person shops to nationally known Fortune 500 corporations. The largest concentration of manufacturing firms is found in the southwest portion of the County, although there are over a dozen established industrial parks (many with available sites) located throughout Ottawa County. The major industrial sectors in terms of employment include furniture, fabricated metals, plastics, food products and transportation equipment. As a growth area, Ottawa County experiences a number of significant private and public sector development projects each year. Major automotive suppliers include Johnson Controls, Inc., Magna Donnelly, Gentex, Delphi Automotive and Eagle Ottawa Leather. Major office furniture manufacturers include Herman Miller, Inc., and Haworth. Prominent food processors include Bil-Mar/Sara Lee, Heinz, Request Foods, Boar's Head and Leprino Foods.

As a growth area, Ottawa County experiences a number of significant private and public sector development projects each year. As has been the case for many years and is anticipated again for this year, Ottawa County is among the top counties in the State for the volume of industrial facilities tax abatements issued in the State of Michigan. This is an indicator of the amount of industrial development activity occurring in Ottawa County. In 2007, there were 39 tax abatements issued for a combined value of \$138 million. In fact, Ottawa County had the second highest number of tax abatements in the State of Michigan for 2007. Kent County, with 41 tax abatements, came in first. Kent County borders Ottawa County to the east.

Collectively, all of these expansion projects are expected to create at least 888 new jobs over the next two years. Some of the larger industrial expansion projects in terms of investments (of \$5 million or more) include the following:

Company	Project	\$ Investment	Projected Job Growth
Leprino Foods	Plant Expansion	\$97.6 million	53
Gentex	New Manufacturing & Technology Center	35.6 million	100
Sara Lee	Machinery & Equipment	12.4 million	24
NPR Manufacturing	Plant Expansion	8.1 million	10
Meridian	Machinery & Equipment	7.1 million	14
Magna Donnelly	Machinery & Equipment	6.6 million	57
Metal Flow	Plant Expansion	6.3 million	32
J.B. Laboratories	Plant Expansion	5.9 million	10

In addition, going into 2008 and beyond, there are a number of other manufacturing firms in Ottawa County with expansions currently underway or planned. Details on the significant known expansions follow:

Company	Project	\$ Investment	Projected Job Growth
Gentex	Plant Expansion	\$11 million	130
Lamar Construction	New Facility	6.3 million	63
Plascore	New Facility	2.8 million	50
PowerQuest Boats	New Operation	1.7 million	34
Pac CNC	Building Addition	905,000	2
Environ Solution	Machinery & Equipment	763,875	20
Industrial Woodworking	Building Addition	478,034	2

Commercial

Commercial valuations comprise \$1,360,057,196 or 14.2% of the tax base of the County in 2007. There are also several large commercial development projects currently under construction or scheduled to begin in the near future. Those new projects include a 178,590 square foot Wal-Mart Super Store in Grand Haven Township, a \$1.75 million West Shore Mall renovation in Holland Township, a 225,000 square foot Menards store in the City of Holland, a \$15 million Meijer shopping center in Jamestown Township and the Grand Landings in the City of Grand Haven. Grand Landings is located on the south shore of the Grand River and along U.S. 31. This project will include residential condominiums, stores, cafes, restaurants, and a hotel/convention center. When built-out, this village development project will be valued at approximately \$70 million.

Recreational

In addition to the 30 miles of Lake Michigan shoreline, Ottawa County has 36 miles of inland lake shorelines and 285 miles of tributaries. Ottawa County is a water wonderland offering boating fishing, swimming and just plain relaxation opportunities on its beaches and piers. There

are 13 County parks and two State parks located in Ottawa County. Both State parks are located along the Lake Michigan shoreline and attract more visitors than any other parks in the State's system. Other local attractions include the Grand Haven Musical Fountain, Berlin Raceway in Marne, three fairs (County and two communities), numerous paved bike paths, outstanding golf courses and two nationally known festivals – Tulip Time in Holland and the Coast Guard festival in Grand Haven.

Agriculture

Agriculture is an important sector of Ottawa County's economy. It has a taxable value of \$251,855,365 and amounts to approximately 2.6% of the County's total taxable value in 2007. Notably, Ottawa County ranks first in the State (among 83 counties) in the market value of all agricultural products sold. Leading products include nursery and ornamental shrubs, greenhouse products, poultry and livestock. Crops of importance include blueberries, soybeans, corn celery, and onions. The County's growing season is 160 days. The average annual precipitation is 31 inches with 75 inches of snowfall.

Residential

Residential valuations comprise \$6,760,613,326 or 70.5% of the 2007 tax base of the County. Housing costs in Ottawa County are comparatively lower than in many other areas of the nation. The southeast (Georgetown Township) and southwest (Holland and Park Townships) portions of the County have experienced the greatest residential growth. Other strong residential growth areas include Allendale Township and Grand Haven Township.

Financial Services

Ottawa County residents are served by many financial institutions. Firms in the County range from branches of major regional institutions like Fifth Third, Huntington bank and National City to smaller community banks like West Michigan Community Bank and Macatawa Bank and Grand Haven bank. Branches of these banks and about a dozen other financial institutions, including credit unions are located throughout Ottawa County.

Health Care

During 2006, Zeeland Community Hospital opened its new \$36 million facility to replace its aging structure within the City of Zeeland. The new hospital is located on a 40-acre site (part in the City and part in the Township). The new facility allows for the utilization of more advanced technologies including more inpatient and outpatient surgery, emergency services and diagnostics procedures. In addition, Holland Hospital is in the process of a \$45 million remodeling and expansion project to expand the emergency department, add a new critical care unit, and add more rooms.

Education

Ottawa County has 9 public school districts that collectively comprise the Ottawa Area Intermediate School District. In addition there are several non-public schools and charter schools in the County. Most of the non-public schools are Christian schools. Enrollments have

steadily increased following the growth in the County's population. Institutions of higher education are also located in Ottawa County. Grand Valley State University (GVSU) has campuses in Allendale and Holland. Hope College is located in the City of Holland. These two institutions directly provide in excess of 2,500 jobs. GVSU's enrollment is approximately 20,000. Hope College is four-year liberal arts college that has been recognized as one of the nation's best small private colleges. Two Grand Rapids based colleges also have a presence in Ottawa County: Davenport University and Grand Rapids Community College. The Ottawa Area Intermediate School District and Grand Rapids Community College have jointly established (with State financial support) an M-TEC Center along U.S. 31 in Olive Township to assist in the training and retraining of the area's adult workforce. This facility is located next to the Careerline Tech Center which is a vocational education center serving students through the Ottawa Area Intermediate School District.

Transportation

Ottawa County is accessed by several Interstate and State Highways, including I-96, I-196, US-31, I-45, and M104. US-31, which parallels the Lake Michigan shoreline, is a heavily traveled route especially by tourist during the summer months. Notably, M-6, the new 20-mile long South Beltline around Grand Rapids opened in November of 2004. This route connects to I-196 on the west in Jamestown Township (in Ottawa County) and to I-96 on the east in Cascade Township in Kent County).

There are two principal rail lines in the County, both owned by CSX Transportation. Amtrak uses the line between Grand Rapids and Holland. Ottawa County has two deep water ports connecting to Lake Michigan – the Grand River in Northwest Ottawa County and Lake Macatawa in the Holland area. Air transportation facilities for the County include three general aviation airports – Tulip City in Holland (Allegan County), Grand Haven's Memorial Airport and Riverview in Jenison. The nearest commercial airports are the Gerald R. Ford International in Kent County and Muskegon County International.

Ten (10) largest employers in Ottawa County in terms of employment:

<u>Company</u>	<u>Business</u>	<u>Approximate Number Employees</u>
Herman Miller (2)	Office Furniture	4,499
Johnson Controls (1)	Automotive Components	3,250
Grand Valley State University	Higher Education	2,703
Gentex Corporation	Automotive Mirrors	2,154
Haworth (1)	Office Furniture	1,850
Holland Community Hospital	Health Care	1,637
Magna Donnelly (1)	Automotive Windows & Mirrors	1,470
Meijer, Inc.	Retail Stores	1,400
Shape Corporation	Metal Roll Forming	1,375
County of Ottawa	Government	1,188

SOURCE: Ottawa County Economic Development Office, Inc.

- (1) Facilities located within Ottawa County and/or the City of Holland portion of Allegan County
- (2) Includes all subsidiaries

Form of Government: The County's legislative body is an eleven-member Board of Commissioners which is elected from single-member districts, determined by population, on a partisan basis for two-year terms. The Board annually elects from within its ranks a Chairman and Vice-Chairman by majority vote.

Location and Description: The County is located in the west-central part of Michigan's Lower Peninsula, having over 30 miles of Lake Michigan shoreline. The County is bordered by the City of Muskegon on its northwesterly boundary and the City of Grand Rapids on approximately half of its easterly boundary.

The topography of the County's 565 square miles is flat to gently rolling, with approximately half of its land area being devoted to agricultural purposes. The County enjoys a healthy mix of tourism, industrial, commercial, and agricultural uses within its confines.

**County of Ottawa
Demographic and Economic Statistics
Last Ten Calendar Years**

Fiscal Year	Population (1)	Personal Income (thousands of dollars) (1)	Per Capita Income (1)	Median Age (2)	School Enrollment (3)	Unemployment Rate (4)
1997	223,915	\$5,700,349	\$25,458	n/a	51,152	2.7%
1998	229,401	6,108,511	26,628	n/a	51,823	2.5%
1999	234,916	6,408,233	27,279	n/a	53,213	2.7%
2000	239,522	6,677,656	27,879	32.3	54,068	2.4%
2001	243,557	6,763,271	27,769	32.6	54,620	4.0%
2002	246,405	6,868,133	27,873	32.8	55,293	5.3%
2003	249,575	7,134,942	28,588	33.0	55,060	6.2%
2004	252,913	7,539,371	29,810	33.2	55,696	5.2%
2005	255,187	7,845,325	30,743	33.4	55,575	5.0%
2006	257,671	n/a	n/a	n/a	55,412	5.9%

n/a: Information is unavailable.

Sources:

- (1) U.S. Department of Commerce, Bureau of Economic Analysis
- (2) U.S. Census Bureau
- (3) Fourth Friday Count, Ottawa Area Intermediate School District
- (4) Michigan Dept of Labor & Economic Growth

**County of Ottawa
Principal Taxpayers
12/31/2006**

Taxpayer	Type of Business	Taxable Assessed Valuation (1)	Percentage of Total County Taxable Assessed Value
Consumers Energy	Utility	\$330,011,825	3.66 %
Herman Miller	Office Furniture	76,468,285	0.85
Gentex	Automotive Mirrors	69,353,636	0.77
Shape Corp.	Metal Extrusion	41,536,685	0.46
Delphi Automotive Systems	Automotive Components	34,007,700	0.38
Johnson Controls	Automotive Components	32,923,864	0.36
Magna Donnelly Corp	Automotive Windows & Mirrors	32,022,793	0.35
Meijer, Inc.	Retail Stores	28,843,884	0.32
Royal Plastics	Plastic Manufacturing	25,519,660	0.28
Geenen DeKock Properties	Rentals/ Land Development	22,955,878	0.25
		<u>\$693,644,210</u>	<u>7.68 %</u>

(1) Ottawa County Equalization Department. The 2006 Taxable Value was \$9,027,094,310.

GLOSSARY OF BUDGET AND FINANCE TERMS

The Annual Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Annual Budget document in understanding these terms, a glossary has been included in the document.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Basis: A basis of accounting in which debits and credits are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue which was earned between October 1 and December 31, but for which payment was not received until January 10, is recorded as being received on December 31 rather than on January 10.

Activity: A specific unit of work or service performed.

Ad Valorem Tax: A tax based on value. Property taxes.

Advance Refunding Bonds: Bonds issued to refinance an outstanding bond issue before the date the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds, or other authorized securities and used to redeem the underlying bonds at their maturity or call date, to pay interest on the bonds being refunded, or to pay interest on the advance refunding bonds.

Amortization: The reduction of the value of an asset by prorating its cost over a period of years.

Appropriation: A legal authorization granted by the County Board of Commissioners which permits the County to incur obligations and to make expenditures of resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

Appropriation Ordinance: The official enactment by the County Board of Commissioners to establish legal authority for County officials to obligate and expend resources.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. (Note: Property values are established by the local townships and city assessors).

Assets: Property owned by a government which has a monetary value.

Assignment of Mortgage: To record the sale of the mortgage in the secondary market.

Audit: A systematic examination of resource utilization concluding in a written report. It is a test of management's internal accounting controls and is intended to:

- ascertain whether financial statements fairly present financial positions and results of operations;
- test whether transactions have been legally performed;

GLOSSARY OF BUDGET AND FINANCE TERMS

- identify areas for possible improvements in accounting practices and procedures;
- ascertain whether transactions have been recorded accurately and consistently; and
- ascertain the stewardship of officials responsible for governmental resources.

Balanced Budget: A budget in which estimated revenues and fund balance equals or exceeds estimated expenditures.

Balance Sheet: A financial statement that discloses the assets, liabilities, reserves, and balances of a specific governmental fund as of a specific date.

Bond: A written promise to pay (debt) a specified sum of money (called principal or face value) on a specific future date (called the maturity date(s)). The interest payments and the repayment of the principal are detailed in a bond ordinance. The most common types of bonds are general obligation and revenue bonds. These are most frequently used for construction of large capital projects, such as buildings, and water and sewage systems.

Budget: A financial plan for a specified period of time (fiscal year) that matches all planned revenues and expenditures with various municipal services.

Budget Adjustment: A legal procedure utilized by the County staff and County Board to revise a budget appropriation. The County of Ottawa requires the Finance Committee of the Board of Commissioners to approve through the adoption of a supplemental appropriation ordinance (which specifies both the source of revenue and/or the appropriate expenditure account) for any appropriation between funds or any appropriation over \$50,000. The County Administrator and Finance Director can approve adjustments for \$50,000 or less within a fund.

Budget Calendar: The schedule of key dates or milestones which the County departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the County Board of Commissioners.

Budgeted Funds: Funds that are planned for certain uses that have been formally or legally appropriated by the legislative body. The budget document that is submitted for the County Board of Commissioners approval included all the required information. Public Act 621 of 1978, known as the Uniform Budgeting and Accounting Act, requires a formal budget be adopted for all governmental fund types. Informational summary of projected revenues and expenditures is required for proprietary fund types and capital construction projects.

Budget Message: The opening section of the budget which provides the County Board of Commissioners and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and recommendations of the County Administrator and Finance Director.

GLOSSARY OF BUDGET AND FINANCE TERMS

Budgetary Control: The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Construction Projects: A plan of approved capital expenditures and the means of financing them. Typically a capital project encompasses a purchase of land and/or the construction of a building or facility. The capital budget is enacted as part of the County's consolidated budget which includes both operating and capital outlays. The capital budget normally is based on a capital improvement program (CIP).

Capital Improvement Program (CIP): A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years.

Capital Expenditures/Outlays: Expenditures greater than \$5,000 for the acquisition of capital assets. The assets are of significant value and have a useful life of more than one year. Capital assets are also called fixed assets.

Capital Projects Fund: A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Capitalization Policy: The criteria used by a government to determine which outlays should be reported as fixed assets.

Cash Accounting: A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

CDBG: Community Development Block Grant; predominately federal funding for a variety of public assistance programs.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Commercial Paper: A very short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity from one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and gas and oil are examples of commodities.

GLOSSARY OF BUDGET AND FINANCE TERMS

Component Unit: A separate government unit, agency, or non-profit corporation that is combined with other component units to constitute the reporting entity in conformity with GAAP. The elected officials of the primary government are financially accountable for the component unit.

Contingency Account: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Contractual Services: Services rendered to County departments and agencies by private firms, individuals, or other government agencies. Examples include utilities, insurance, and professional services.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Services: The County's obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.

Deficit: (1) The excess of an entity's liabilities over its assets (See Fund Balance).
(2) The excess of expenditures or expenses over revenues during a single accounting period.

Delinquent Taxes: Taxes that remain unpaid on and after the date on which a penalty for non-payment is attached.

Department: A major administrative division of the County which indicates overall management responsibility for an operation or a group of related operations within a functional area.

Department Function Statement: The primary reason for the existence of a specific department is explained through the department function statement.

Depreciation: The decrease in value of physical assets due to use and the passage of time.

Designated: An account used to indicate a portion of a fund's balance to reflect tentative plans for future spending related to specific projects or purposes. These amounts are formally designated by the Board of Commissioners. Although these amounts are not legally restricted, they represent current intentions of the Board.

Disbursement: Payment for goods and services in cash or by check.

Discharge of Mortgage: To record the pay off of the mortgage.

EDWAAA: Economic Dislocated Worker Adjustment Assistance Act is a funding source for various employment and training activities.

GLOSSARY OF BUDGET AND FINANCE TERMS

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures. Funds cease to be encumbered when paid or when an actual liability is set up.

Enterprise Fund: A proprietary fund type in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

EPSDT: Early and Periodic Screening and Diagnostic Testing; the Health department provides these services primarily to children.

Equalized Value: Locally assessed value multiplied by County and/or state factors to provide a uniform tax base. Equalized values are multiplied by tax rates to yield a tax amount in dollars.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. The amount of revenue appropriated is the amount approved by County Board of Commissioners.

Expenditure: This term refers to the outflow of funds paid or to be paid for an asset obtained or goods and services obtained regardless of when the expense is actually paid. This term applies to all governmental funds and expendable trust funds. (Note: An encumbrance is not an expenditure. An encumbrance reserves funds to be expended.)

Expenses: Charges incurred (whether paid immediately or unpaid) for operation, maintenance, interest, and other charges. This term applies to proprietary funds and non-expendable trust funds.

FHLB: Federal Home Loan Bank.

FHLMC: Federal Home Loan Mortgage Company (Freddie Mac).

FNMA: Federal National Mortgage Association (Fannie Mae).

Family Court: A newly created division of the Circuit Court that administers domestic relations and juvenile neglect and abuse cases.

Finance Committee: A five-member committee made up of Board of Commissioners who have original jurisdiction over matters of County business in the areas of purchasing, financial control, insurance, audit of claims, auditing, equalization and apportionment bonding, human resources, and other related matters. The committee members are appointed by the Chairperson of the Board and serve for a one-year term.

Financing Tools: Financial mechanisms established by the Board of Commissioners to address long-term financial needs of the County. (See Users Guide for more detail.)

GLOSSARY OF BUDGET AND FINANCE TERMS

Fiscal Year: A twelve-month period designated as the operating year for an entity. The County of Ottawa has specified January 1 to December 31 as its fiscal year. However, certain grant funds carry fiscal year-ends to coincide with the grants reporting period.

Fixed Assets: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Function: A major class or grouping of tasks directed toward a common goal, such as improvements to the public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Michigan and financial reports must be grouped according to those established functions.

Fund: An accounting entity with a set of self-balancing accounts that records all financial transactions for the purpose of carrying on specific activities or government functions. Seven commonly used fund types in governmental accounting are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

Fund Balance: Fund balance is the excess of assets over liabilities and is therefore also known as surplus funds. This term applies to governmental funds. A negative fund balance is sometimes called a deficit.

Fund Balance, Designated, Unreserved: The portion of fund balance that is available for appropriation but has been earmarked for a specific purpose.

Fund Balance, Reserved: The portion of fund balance that is not available for appropriation. Generally, these funds are legally restricted for a specific use.

Fund Balance, Undesignated, Unreserved: The portion of fund balance available for appropriation.

Fund Equity: Fund Equity is the excess of assets over liabilities and is also known as surplus funds. This term applies to proprietary fund types.

General Fund: The General Fund accounts for all current financial resources not required by law or administrative action to be accounted for in another fund and serves as the primary reporting vehicle for current government operations.

General Ledger: A set of records which records all transactions necessary to reflect the financial position of the government.

GLOSSARY OF BUDGET AND FINANCE TERMS

General Obligation Bonds: When a government pledges its full faith and credit to the repayment of the bonds it issues, then those bonds are general obligation (GO) bonds. Sometimes the term is also used to refer to bonds which are to be repaid from taxes and other general revenues.

Generally Accepted Accounting Principals (GAAP): Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

Generally Accepted Auditing Standards (GAAS): Standards established by the AICPA for the conduct and reporting of financial audits. There are 10 basic GAAS, classed into three broad categories: general standards, standards of fieldwork, and standards of reporting. The Auditing Standards Board of the AICPA publishes SAS to comment and expand upon these basic standards. These SAS, together with the 10 basic standards, constitute GAAS. These GAAS set forth the objectives of the audit and establish measures that can be applied to judge the quality of its performance.

Generally Accepted Government Auditing Standards (GAGAS): Standards established by the GAO in its publication Standards for Audit of Governmental Organizations, Programs, Activities and Functions ("yellow book") for the conduct and reporting of both financial and performance audits. GAGAS set forth general standards applicable to both types of audits and separate standards of fieldwork and reporting for financial and performance audits. The GAGAS standards of fieldwork and reporting for financial audits incorporate and build upon GAAS.

Goal: The long range plans necessary to meet the visions of the strategic plan.

Governmental Accounting: The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

Governmental Accounting Standards Board (GASB): The authoritative accounting and financial reporting standard-setting body for government entities.

Governmental Fund Types: Funds used to account for the acquisition, use, and balances of expendable financial resources and the related current liabilities - except those accounted for in proprietary funds and fiduciary funds. In essence, these funds are accounting segregations of financial resources. Expendable assets are assigned to a particular governmental fund type according to the purposes for which they may or must be used. Current liabilities are assigned to the fund type from which they are to be paid. The difference between the assets and liabilities of governmental fund types is referred to as fund balance. The measurement focus in these fund types is on the determination of financial position changes and changes in financial position (sources, uses, and balances of financial resources), rather than on net income determination. The statement of revenues, expenditures, and changes in fund balance is the primary

GLOSSARY OF BUDGET AND FINANCE TERMS

governmental fund type operating statement. It may be supported or supplemented by more detailed schedules of revenues, expenditures, transfers, and other changes in fund balance. Under current GAAP, there are four governmental fund types: general, special revenue, debt service, and capital projects.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

Headlee Rollback (also called Tax Limitation Amendment):

(Article IX, Sec. 31 of the Michigan Constitution). If the total value of existing taxable property in a local taxing unit increases faster than the U.S. Consumer Price Index (CPI) from one year to the next, the maximum authorized tax rate in that jurisdiction must be "rolled back" (reduced). The rollback may be reversed by a vote of the electors.

Indirect Costs: Costs associated with, but not directly attributable to, the providing of a product or services. These costs are usually incurred by other departments in the support of operating departments.

Interfund Expenditures: Services rendered to County departments and agencies by other County departments. Examples include data processing services, telecommunications, duplicating, insurance services, etc.

Interfund Transfer: Payment from one fund to another fund primarily for work or services provided.

Intergovernmental Revenue: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

Internal Control Structure: Policies and procedures established to provide reasonable assurance that specific government objectives will be achieved.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to other departments on a reimbursement basis.

Inventory: A detailed listing of property currently held by the government.

Investment: Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other governmental unit.

Legal Investment: Investments that governments are permitted to make by law.

GLOSSARY OF BUDGET AND FINANCE TERMS

Levy: To impose taxes, special assessments, or service charges for the support of County activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. (Note: The term does not include encumbrances.)

Line-item Budget: A budget that lists each revenue and expenditure category (taxes, charges for services, salary, telephone, mileage, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-term Debt: Debt with a maturity of more than one year after the date of Issuance.

Mandate: Any responsibility, action or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order or that is required as a condition of aid.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

MSHDA: Michigan State Housing Development Authority; a State agency which provides funding for various housing programs.

Mill: One one-thousandth of a dollar of assessed value.

Millage: Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property, expressed in mills per dollar of property value.

Modified Accrual Basis: Used in governmental fund types. Revenues should be recognized in the accounting period in which they become available and measurable (similar to cash basis). Expenditures should be recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt, which should be recognized when due.

Non Violent Crimes: Non violent crimes are non-index crimes including Assault, Forgery, Fraud, Embezzlement, Stolen Property, Vandalism, Weapons (carry/possession), Sex Offenses, Drug/Narcotic Violations, Family Offenses, OUIL, Liquor Laws, Disorderly Conduct, Vagrancy, and Runaways (non inclusive).

Object of Expenditure: Expenditure classifications based upon the types or categories of goods and services purchased. Typical objects of expenditures include:

- personnel services (salaries and fringes);
- supplies;
- other services and charges (utilities, maintenance contracts, travel); and,
- capital outlays.

GLOSSARY OF BUDGET AND FINANCE TERMS

Objective: The means to achieve the established goals; an implementation plan.

Operating Budget: A annual plan of financial operation embodying an estimate of proposed expenditures for the calendar year and the proposed means of financing them (revenue estimates). The plan specifies the type and level of municipal services to be provided, while limiting, through the appropriation process, the amount of money which can be spent.

Operating Transfer: Routine and/or recurring transfers of assets between funds.

Other Financing Sources: Governmental fund general long-term debt proceeds, amounts equal to the present value of minimum lease payments arising from capital leases, proceeds from the sale of general fixed assets, and operating transfers in. Such amounts are classified separately from revenues on the governmental operating statement.

Other Financing Uses: Governmental fund operating transfers out and the amount of refunding bond proceeds deposited with the escrow agent. Such amounts are classified separately from expenditures on the governmental operating statement.

OUIL: Operating Under the Influence of Liquor.

OWI: Operating While Intoxicated

P.A. 621: See Uniform Budget and Accounting Act.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personnel Services: Items of expenditures in the operating budget for salaries and wages paid for services performed by County employees, as well as the incidental fringe benefit costs associated with County employment.

Primary Government: Any state government or general-purpose local government (Municipality or County) which meets the following criteria: 1) has a separately elected governing body, 2) is legally separate, and 3) is fiscally independent of other state and local governments.

Proprietary Fund Types: Sometimes referred to as income determination or commercial-type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds). All assets liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds. The GAAP used are generally those applicable to similar businesses in the private sector and the measurement focus is on determination of net income, financial position, and changes in financial position. However, where the GASB has issued pronouncements applicable to those entities and activities, they should be guided by these pronouncements.

GLOSSARY OF BUDGET AND FINANCE TERMS

Property Tax: Property taxes are levied on both real and personal property according to the property's valuation and the tax rate. Also known as "ad valorem taxes".

Purchase Order: A document authorizing the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Rating: In the context of bonds, normally an evaluation of credit worthiness performed by an independent rating service.

Requisition: A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Residual Equity Transfer: Non-recurring or non-routine transfers of assets between funds.

Resolution: A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: An equity account reflecting the accumulated earnings of the County's Enterprise and Internal Service Funds.

Revenue: Funds that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, and interest income.

Revenue Bonds: Bonds usually sold for construction of a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.

Revenue Estimate: A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

Rollback Legislation: See Headlee Rollback.

Self-Insurance: A term often used to describe the retention by an entity of a risk of loss arising out of ownership.

S.E.V.: In Michigan means "State Equalized Value" which is approximately one half the value of the property.

GLOSSARY OF BUDGET AND FINANCE TERMS

Source of Revenue: Revenues are classified according to their source or point of origin (i.e.: taxes, charges for services, interest on investments).

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Assessment Roll: The official list showing the amount of special assessments levied against each property presumed to be benefited by an improvement or service.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specified purposes, GAAP only require the use of special revenue funds when legally mandated.

State Equalized Value: See S.E.V.

Strategic Plan: Plan developed by the Board of Commissioners to establish County objectives, goals, and action plans.

Surplus: Revenue over expenditures for any given year. The cumulative revenue over expenditures is called fund balance.

Tax-Exempt Bonds: State and local government securities whose interest is exempt from taxation by the federal government or within the jurisdiction issued.

Tax Levy: The total amount to be raised by general property taxes for the purposes stated in the resolution approved by the County Board of Commissioners.

Tax Rate: The amount of taxes (mills) levied for each \$1,000 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a County may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purposes. The County's legal limit is 4.44 mills voted on by County residents in 1988 for 6 years. This millage will expire in 1994 at which time the Tax Allocation Committee will meet.

Tax Roll: The certification of assessed/taxable values prepared by the assessor of each local governmental unit presented to the taxing authority in October of each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing calendar year budget. For example, taxes levied in 1993 will finance the 1994 budget.

Taxable Value: The dollar figure for each parcel of property against which tax rates are levied. This may or may not be an arbitrary calculation depending upon the market value, how that

GLOSSARY OF BUDGET AND FINANCE TERMS

value has changed over time, whether it has been subject to statutory caps" and when it was last "uncapped" because of "transfer of ownership".

Taxes: Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefits, such as special assessments.

Truth in Taxation (Act No. 5, PA of 1982): Any increase in the total value of existing taxable property in a local taxing unit must be offset by a corresponding decrease in the tax rate actually levied so that the yield does not increase from one year to the next. The rollback may be reversed by a special vote of the legislative body of the local unit provided that the action is preceded by a public advertisement and hearing.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Uniform Budget and Accounting Act (P.A. 621): This act was passed by the Michigan Legislature in 1978 to provide for a system of uniform procedures for the preparation and execution of budgets in local government. The Act addresses responsible parties in the budget process, required information in the budget document, and policies regarding deficits and budget amendments.

Unqualified Opinion: An auditor's opinion stating that the financial statements present fairly the financial position, results of operations and (when applicable) changes in financial position in conformity with GAAP (which include adequate disclosure). This conclusion may be expressed only when the auditor has formed such an opinion on the basis of an examination made in accordance with GAAS or GAGAS.

User Charges (also known as User Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Violent Crimes: Violent crimes are index crimes including Murder/Manslaughter, Negligent Homicide, Kidnapping, Criminal Sexual Conduct, Robbery, Aggravated Assault, Burglary, Motor Vehicle Theft, Arson, and Larceny.

Weed and Seed: Federally funded programs to "weed" crime out of a designated area and then "seed" the neighborhood with social service and revitalization efforts. See Special Revenue Fund 2603.

Yield: The rate earned on an investment based on the price paid for the investment.

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