

**County of Ottawa
Grand Haven, Michigan**



**2008 Comprehensive Annual
Financial Report**
Year Ended December 31, 2008

COMPREHENSIVE ANNUAL FINANCIAL REPORT

of

COUNTY OF OTTAWA

Grand Haven, Michigan

For the Year Ended December 31, 2008

BOARD OF COMMISSIONERS

2008

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COUNTY OF OTTAWA

Comprehensive Annual Financial Report
For the Fiscal Year Ended December 31, 2008

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June 16, 2009

Members of the Board and the Citizens of the County of Ottawa:

The Comprehensive Annual Financial Report of the County of Ottawa, Michigan, for the fiscal year ended December 31, 2008, is submitted herewith. The financial statements included in this report have been audited by Vredeveld Haefner LLC, an independent firm of certified public accountants. The report is prepared for the purpose of disclosing the County's financial condition to its residents, elected officials, and other interested parties.

The financial statements have been prepared in compliance with applicable State statutes and Generally Accepted Accounting Principles (GAAP) as stated in the Governmental Accounting Standards Board statements and interpretations. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. We believe the data, as presented, is accurate in all material aspects, and that it is presented in such a manner as to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its funds.

The independent audit of the financial statements of the County of Ottawa was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the County of Ottawa's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County of Ottawa's MD&A can be found immediately following the report of the independent auditors.

REPORTING ENTITY AND ITS SERVICES

Named for the Ottawa Indians who hunted and fished the area's forests and streams, Ottawa County was established in 1837. The County began operation in December of 1837, and the U.S. Census of 1840 listed only 208 people in all of Ottawa County. The estimated 2008 population is 260,364 with growth expected in the years ahead. Ottawa County, encompassing an area of approximately 565 square miles, is located in the southwestern portion of Michigan's lower peninsula having over 30 miles of Lake Michigan shoreline. The County is comprised of six cities, one village, and seventeen townships. Ottawa County is the eighth largest county in Michigan in terms of total population. The County is bordered by the City of Muskegon to the Northwest and the City of Grand Rapids to the East.

The topography of the County is flat to gently rolling, with approximately half of its land area being devoted to agricultural purposes. The County enjoys a healthy mix of tourism, industrial, commercial, and agricultural uses within its confines.

The County's legislative body is an eleven-member Board of Commissioners which is elected from single-member districts, determined by population, on a partisan basis for two-year terms. The Board annually elects from within its ranks a Chairman and Vice-Chairman by majority vote.

The financial reporting entity of Ottawa County includes all the funds and capital assets of the primary government (i.e., Ottawa County, as legally defined), as well as all of its component units. Component units are legally separate entities for which the primary government is financially accountable. The County provides a full range of services that are either mandated by State statute or authorized by the County Board of Commissioners. These services include legislative, judicial, public safety, public works, health, welfare, recreational, capital improvements and general administrative services.

Blended component units, although legally separate entities, are, in substance, part of the primary government's operations and are included as part of the primary government. Accordingly, the Ottawa County Building Authority is separated into the appropriate categories of Debt Service, Capital Projects, Capital Assets and Long-term Debt and the Ottawa County, Michigan Insurance Authority is reported as an internal service fund. Discretely presented component units are reported separately in the government wide financial statements to emphasize that they are legally separate from the primary government and to differentiate their financial position, results of operations and cash flows from those of the primary government. The Ottawa County Road Commission, the Ottawa County Central Dispatch Authority, the Ottawa County Public Utilities System, and the Ottawa County Drain Commission are reported as discretely presented component units.

ECONOMIC CONDITION AND OUTLOOK

CURRENT LOCAL ECONOMY

Unemployment

2008 was a year of change for Ottawa County in the area of unemployment, reaching a level not seen in recent years. In 2008, the County's civilian labor force included 134,494 individuals.

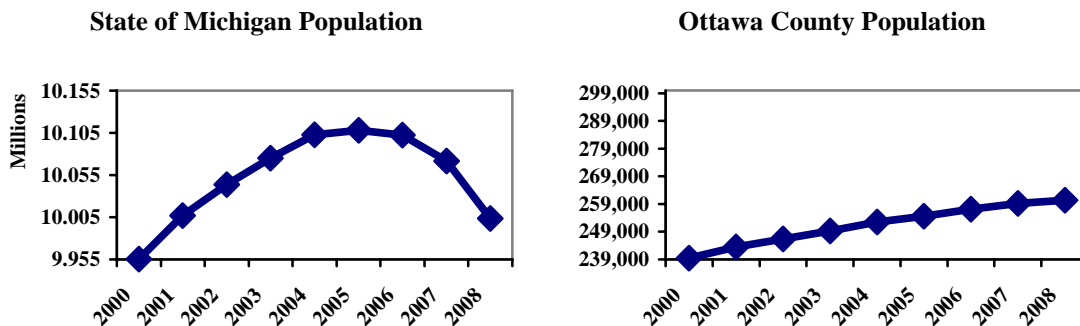
Of this, 125,023 persons were employed and 9,471 persons unemployed for an unemployment rate of 7.0 percent. The County's rate was in between the State of Michigan average of 8.4 percent and the national unemployment rate of 5.8 percent.

Year	Ottawa County	Michigan	National
2004	5.5%	7.0%	5.5%
2005	5.2%	6.8%	5.1%
2006	5.3%	6.9%	4.6%
2007	5.6%	7.2%	4.6%
2008	7.0%	8.4%	5.8%

The unemployment rates above are the annual averages and do not demonstrate the full magnitude of the changes within the economy in the final months of 2008 and the beginning of 2009. By January 2009, Ottawa County's unemployment rate jumped to 11.3%, with the State of Michigan again leading the nation with a 12.5% unemployment rate (not seasonally adjusted). The national unemployment rate increased too, reaching 7.6% (seasonally adjusted).

Population

In spite of the recession, the total population in Ottawa County continues to grow each year over the prior year. According to the Census Bureau, Ottawa County had a total population of 238,314 residents in 2000. Since then, the Bureau has reported steady growth in the County's population with the latest 2008 population estimate being 260,364 which represents an 8.7 percent increase since 2000. This is in sharp contrast to the State of Michigan as a whole. The State has seen rapidly decreasing population over the last few years, having less population in 2008 than in 2001. The graphs below show the different population trends between Ottawa County and the State of Michigan.

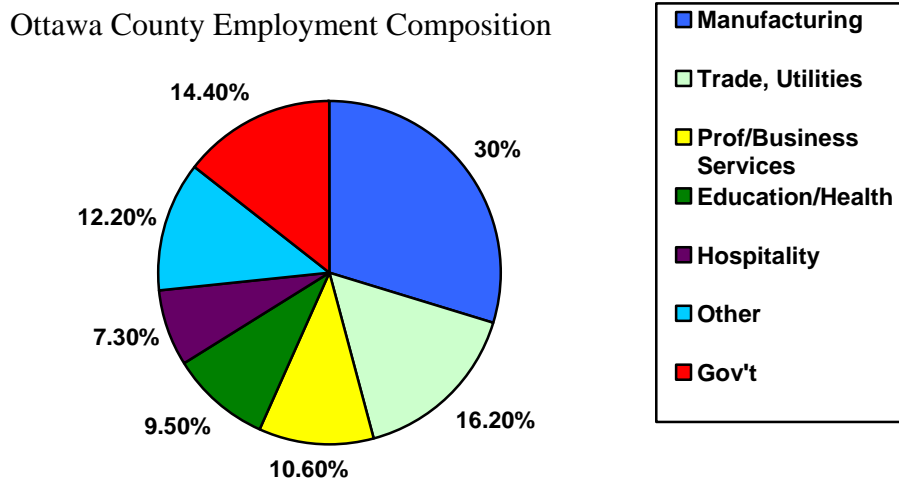


Ottawa County remains the eighth largest county in the State of Michigan, in terms of total population, increasing by 20,902 since 2000. Between 2007 and 2008, Ottawa County was the third fastest growing county (0.7 percent) in Michigan and continues to be the fastest growing county of the ten largest counties.

Composition of the Ottawa County Workforce

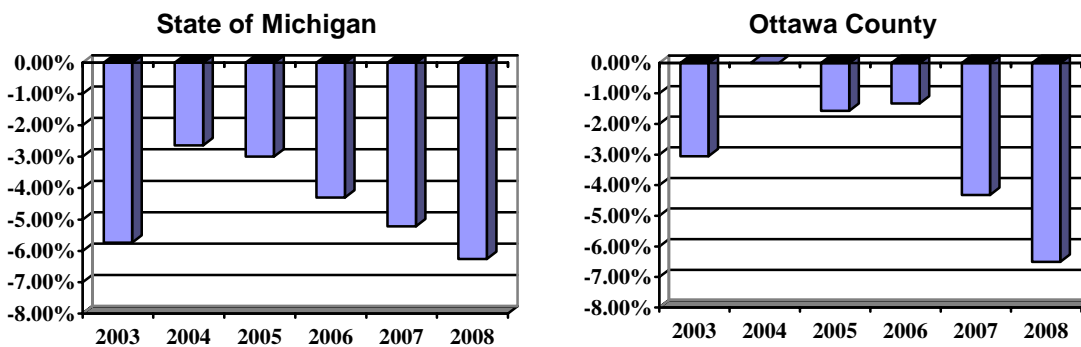
Ottawa County's workforce is heavily tied to manufacturing. As of December 2008, the total non-farm employment was 111,200. Of that total, 95,200 jobs were in the private sector and 16,000 jobs in government. Of all ten sectors which comprise total employment, manufacturing still accounts for the largest share of workers in Ottawa County at 29.7 percent. That percentage of the workforce in manufacturing increases to 35 percent when only considering

private sector jobs. By comparison, the State’s manufacturing workforce accounted for approximately 13.8 percent of total non-farm employment in December 2008. The next two largest sectors in Ottawa County’s economy were the trades, transportation and utilities at 16.2 percent of total employment and government employees (all levels) at 14.4 percent.



Ottawa County’s economy has held up longer than the State’s as a whole because manufacturing is more diversified in Ottawa County, consisting of seven large industry groups: transportation equipment, furniture, fabricated metals, electronic products, food processing, machinery and plastics. The difficult national economy, however, was able to overpower the diversification of the manufacturing industry, resulting in approximately 3,200 jobs lost between February 2008 and February 2009. The graph that follows shows that the State also experienced a similar percentage loss of jobs in the manufacturing sector, nearing the percentage loss of 2003.

% Decrease in Manufacturing Jobs



Manufacturing

Manufacturing in Ottawa County fell victim to the current recession, resulting in almost all of the larger manufacturers in the County in terms of total employment to downsize their workforces. Of the top ten manufacturing employers, only Sara Lee Foods, the largest food processor in the County, reported a net increase. The nine other firms which represent office furniture, transportation equipment, metal fabricating, injection molded plastics and power boats reported staffing reductions. Some job cuts were substantial, including those at Herman Miller (the largest employer in the County), Johnson Controls, Tiara Yachts, and Gentex, the

largest auto supplier in the County. Many of the job cuts were unprecedented as well; auto suppliers Shape Corporation (Grand Haven) and Gentex (Zeeland) reduced staff for the first time in their corporate histories.

Smaller manufacturers like Invensys Controls in Holland Township announced the relocation of their local operation to a site outside of the country. Other manufacturers like Nicholas Plastics in Allendale permanently closed its operation in March 2009 and displaced all 103 workers. Nicholas Plastics' closure was due to the drastic drop in auto sales/production and the unwillingness of lenders to provide additional capital. However, not all the news is bad. Several Ottawa County businesses are looking towards diversifying, expanding and adding jobs. These positive developments are discussed in the County's economic outlook.

Residential Sector

For a number of years, the population and economic growth in Ottawa County was driven by new construction in the residential sector. A downturn in the economy, however, has created a slowdown in the construction of new housing units. In Ottawa County, the industry has suffered the most with a reduction in the construction of single family houses. Ottawa County experienced a peak in single family housing construction in 2003 with 1,466 starts. Since then, the annual number of starts has steadily decreased each year to a low of 350 units in 2008. Multiple family unit starts have fared better. After reaching a low of 70 unit starts in 2005, the number of multiple family unit starts has fluctuated from 561 units in 2006 to 311 units in 2008.

This current recession was born from the sub-prime mortgage crisis, and Ottawa County has not been immune to its effects. Michigan as a state has avoided a place in the top five states by number of foreclosures, but many areas of the state have been hit hard, and the foreclosure trend is moving into West Michigan. Ottawa County fares well but has seen increases in foreclosure activity. Since the start of the U.S. recession in 2007, the annual total has continued to increase each year over the preceding year. In 2006, there were 540 home foreclosures. In 2007 the foreclosure total increased to 855 homes. In 2008, there were 957 home foreclosures, or an increase of 77 percent between 2006 and 2008.

ECONOMIC OUTLOOK

National Outlook for 2009-2010

There is consensus that the current economic crisis facing the United States is the worst experienced since the Great Depression of the 1930's. The challenge before us is to weather this economic assault through the current year and possibly into early 2010, as federal policy makers propose and implement remedies which will end this entrenched recession.

It is speculated that the national economy will rebound only when the banking industry is once again providing credit to businesses and industry, and the huge waves of home mortgage foreclosures have subsided. Economic indicators have shown a worsening economy over most of 2009. Unemployment rates in all areas have risen at a record fast pace. According to the U.S. Department of Labor, in early March, 2009 more than 600,000 Americans filed claims for jobless benefits for a fifth straight week - the worst performance since 1982. The most recent civilian labor force estimates (for March 2009) reported a seasonally adjusted unemployment rate of 8.5 percent for the nation. Since the start of the current recession in December 2007, an

estimated 5.1 million jobs have been lost nationally, and almost two-thirds (3.3 million) of those lost jobs have occurred in the past five months.

Over the last six months, the stock market plummeted. The Dow Jones Industrial Average went from record highs of over 14,000 points set in October 2007 to lows of around 6,700. These lows have not been seen for twelve years, and consumer spending has virtually shutdown. In the household sector, Federal Reserve data indicate that household net worth fell \$11 trillion in 2008, or about 18 percent, the largest annual decline recorded. Housing price declines accounted for much of the decline in net worth for the median household.

The federal government is taking actions to try to right the U.S. economy. Bail-outs in the billions of dollars have gone to major financial & insurance institutions and two domestic automakers. The unprecedented American Recovery and Reinvestment Act of 2009 (Stimulus Act) promises to induce massive job creation projects in the near future. It is hoped that all of the federal government's actions collectively will halt the long economic slide and start the economy moving in a positive direction.

State of Michigan's Outlook for 2009-2010

Unfortunately, the State's economic outlook is not positive either. The State of Michigan lead all other states with a seasonally adjusted unemployment rate of 11.6 percent for January 2009, which compared to a national average of 7.6 percent. According to the University of Michigan's latest forecast released on April 1, 2009, total employment in Michigan is expected to drop by an estimated 239,000 jobs in 2009. This will be the largest yearly decline in Michigan since 1956. In 2010, Michigan's total employment is also expected to drop, but by only 12,500 jobs. The State's unemployment rate will increase steadily throughout this period.

The State of Michigan has felt the economic storm's intensity because of its historical reliance on the domestic automotive industry. The bankruptcies of both Chrysler and General Motors in April and June 2009, respectively, will have immediate and long-felt impacts on all levels of government within the state as well as the thousands of residents to be out of work during the restructuring processes. As vehicle sales have plummeted, vehicle production has been curtailed. Large numbers of auto workers have been offered early retirements with buyouts. Many more auto workers have been permanently laid-off; assembly plants have been both idled and closed. The lack of production at these auto assembly plants has directly impacted the auto components suppliers located in many States including hard hit Michigan. In one year from February 2008 to February 2009, Michigan's seasonally adjusted unemployment rate increased from 7.4 percent to 12.0 percent, up by 4.6 percentage points.

In an effort to stop Michigan's steady nine-year annual loss of manufacturing jobs (413,600 jobs lost since 2000), late last year the Michigan Economic Development Corporation launched a statewide Manufacturing Diversification Strategy and Process. Approximately 2,476 automotive suppliers in Michigan were identified and solicited to participate in this effort to help them understand how to penetrate other non-automotive industries including aerospace, medical devices, wind energy electric power generation and defense. Of that total, there were 94 auto suppliers identified in Ottawa County. The assistance is being provided by industry experts to help interested firms obtain needed certifications to land contracts for the production of new components required in these new markets. Moreover, in early March of 2009, Site Selection magazine named the State of Michigan the third ranking state in the nation for major

new corporate facilities and expansions in 2008, faring better than seventh place ranking the State received in 2007.

Ottawa County's Outlook for 2009-2010

According to a W.E. Upjohn Institute forecast (January, 28, 2009), Ottawa County is expected to have a 4 percent decline in total employment in 2009 and a 0.1 percent increase in 2010. The County's 2009 employment decline will be the sharpest in the goods producing industries. The County's 2010 employment gain will occur in the service providing sectors. If the pattern of Ottawa County having an unemployment rate between that of the nation and the state continues, the County's annual average unemployment rates for both of these years would be slightly greater than national figures of 9.1 percent in 2009 and 10.3 percent in 2010. To realize these annual averages, there would be some high monthly unemployment rates during the year, meaning more plant downsizings, closures and layoffs before conditions get better. During the first three months of the year, the County has felt the effects of this scenario, and March 2009 reached an unemployment rate of 12.6 percent. However, with the national economy showing hints of improvement, the unemployment rate for April decreased to 11.5 percent.

Manufacturing

While Ottawa County's businesses and industries continue to diversify, manufacturing still utilizes the largest number of people in the workforce. The concentration of Ottawa County's workforce in the manufacturing sector will be a liability in 2009-10. However, it is a liability can be mitigated through the utilization of innovation and technology. The County has seen small pockets of growth in different sectors within Ottawa County. The largest expansion projects in Ottawa County in 2008 included the following:

<u>Manufacturer</u>	<u>Location</u>	<u>New Investment</u>	<u>New Jobs</u>
Boar's Head Provisions	Holland Twp	\$38,000,000	232
Request Foods	Holland Twp	18,000,000	120
Zeeland Farm Services	Zeeland Twp	3,400,000	0
Leprino Foods Company	Allendale Twp	2,200,000	0
		\$61,600,000	352

Likewise, there is a number of major manufacturing expansion projects planned for implementation in 2009-2010 or later years have been recently announced, including the following:

<u>Manufacturer</u>	<u>Location</u>	<u>New Investment</u>	<u>New Jobs</u>
Johnson Controls/ Saft	Holland		
Advanced Power Solutions		\$220,000,000	498
Continental Dairy	Coopersville	100,000,000	70
Mead Johnson Nutritionals	Zeeland	8,000,000	0
SoundOff Signal- Hilux	Jamestown Twp	6,100,000	100
Bakery *	Hudsonville	2,000,000	70
* Name not released		\$336,100,000	738

Growth in manufacturing in the future will likely continue to be driven by expansions in food production, alternative energy production, and other industries. One example in Ottawa County

is Michigan State University's Bioeconomy Institute set to open in the spring of 2009. The facility is located in Holland Township in the former Pfizer Research and Development facility. Several million dollars in long-term commitments have been secured to hire an Executive Director, make land and building improvements and support the operation and maintenance of this donated facility. The focus of the Institute will be on research in making products like plastics, fuels and industrial lubricants from renewable crops rather than petroleum. The Institute will include a pilot plant, available lab space and small business incubator for spin-off companies with new products. Many new, high paying jobs are expected to be created at this MSU research facility.

In addition, the number tax of tax abatement requests (P.A. 198 certificates) remains strong. Even though the nation has been in a recession for more than one year and the manufacturing workforce has been shrinking, there were many manufacturers in Ottawa County which have been investing in new facilities, building additions and the acquiring new machinery, equipment, furniture and fixtures. During 2008, there were 49 certificates issued for proposed manufacturing expansion projects in Ottawa County. Collectively, these projects represented approximately \$206.9 million invested and the pledged creation of about 842 new jobs over the next 24 months. Though the number of abatements fell in comparison to 2007 (61), the number of new jobs remained similar (835). There were nine companies located in five different communities that had proposed projects valued at over \$5 million. Ottawa County's value of tax abatements in 2008 ranked fifth among the 83 counties in Michigan.

The road ahead will be difficult. However, both the State and Ottawa County are committed to diversification of the manufacturing sector and have taken major steps to achieve this goal. The County continues to look for ways to make itself an attractive venue for new business. Additional transportation planning and County-wide broadband access are two such initiatives. The County is confident that the quality and work ethic of the County's workforce, the many living amenities the County has to offer as well as the initiatives it has undertaken to promote new business will attract investment and jobs to the workforce.

Long Term Financial Planning/ Financial Policies

In addition to the local economy, the actions the County Board takes also affect the financial outlook for the County. As a part of its budget process, the County projects financial results for five years for the General Fund. Beginning with the 2005 budget cycle, the projections showed that expenditures would continue to outpace revenues, eating up the County's fund balance rather quickly. It became clear that some of the negative revenue trends were not just temporary setbacks, but were permanent operating deficits.

The Ottawa County Operating Budget Policy requires that the operating budget be supported by ongoing, recurring operating revenues, rather than through bonds or one-time dollars. This protects the County from fluctuating service levels and avoids crisis when onetime revenues are reduced or removed. Consequently, a five year deficit reduction plan was developed and implemented. Specifically, the County planned the following strategies to reduce the operational deficit:

- Raise the operating millage levy .1 mill in 2005, 2006, and 2007
- General Fund hiring freeze for new full-time positions

- Increase employee health insurance co-pay from 3% to 10%
- Improve disease prevention and management to reduce health care costs
- Review and rank discretionary services for possible reductions

The County has been financially able to delay levying the final .1 mill increase authorized by the plan. Only a handful of positions funded by the General Fund have been added in the last couple of years, and these positions were necessary to maintain service levels or accommodate new facilities. However, other departments have eliminated positions resulting in a net decrease in full time equivalents with the 2008 budget. Employee health insurance co-pay will be increased to 10% of the actuarially determined cost effective with the 2010 budget.

The strategy to review and rank discretionary services for possible reductions was directed by the County's fiscal policy which charges the Board to establish priorities and funding mechanisms which allow the County to respond to local and regional economic trauma, changes in service requirements, changes in State and Federal priorities and funding as they affect the County's residents. Currently, County services have been categorized as mandatory, discretionary but necessary, or discretionary. During 2008, the County Board ranked the discretionary items to establish the priorities. Work has also begun on a similar study of mandatory services to determine minimum service levels for these services.

The above strategies as well as other operating budget and fiscal policies guided the 2008 budget and, by extension, the financial results for 2008. As indicated in the Management Discussion and Analysis, a significant portion of the net change in net assets and fund balance is due to unused contingency. The amount budgeted for contingency is directed by the fiscal policy which requires a budget of not less than 1% and not more than 2% of the General Fund's actual expenditures for the most recently completed audit.

In addition, County fiscal policies direct the County to establish an undesignated fund balance in the General fund to pay expenditures caused by unforeseen emergencies, for cash short-falls caused by revenue declines and to eliminate any short-term borrowing. The undesignated fund balance shall be maintained at an amount which represents a minimum of 10% and up to 15% of the General Fund actual expenditures for the most recently completed audit but not more than the equivalent of three months of operations of the planned budget year. 2007 audited General Fund expenditures were \$58,821,100 which produces a target undesignated fund balance range of \$5.9 million to just under \$8.8 million. The 2008 undesignated fund balance was \$9,212,657, so in 2009 the Board will allocate the \$538,000 above the 15% ceiling to the following:

\$148,000 for the continuation of the Survey and Remonumentation program not completed in 2008

\$390,000 for the 2009 budget (anticipated tax revenue shortfall).

Unfortunately, the economic downturn and the sharp decline in housing values necessitate additional response in order to maintain long-term financial stability. There are several negative pressures converging on the County all at once. Property tax makes up 60 percent of the General Fund revenue budget, so the decline in housing prices has a major impact. As the State works through its budget woes, funding to local units – including the County – is falling.

Not only does the County have to deal with its own tax base decline, but also the shortfall of the State which gets passed on to the municipalities through out the State. At the same time, demand for County services typically increases in a bad economy. In short, the County has less resources and more demand.

Work is underway to address these new challenges. During 2008, the County Board approved 23 financial policies as part of an initiative to update all Board policies. Some of the financial policies included minor updates, but new policies were also adopted (e.g., Risk Management, Performance Measurement). Specific policies are key in addressing our financial challenges. One key policy is that the County will strive to fully fund the County's financing tools. The financing tools are a set of funds established (in some cases) as far back as 20 years ago. These funds address a variety of ongoing costs by providing alternate funding sources. Costs addressed by the financing tools include debt service, landfill clean-up, equipment replacement, and capital improvements. The County estimates that over the next five years, the financing tools will be covering an average of \$8.5 million in costs each year.

With financial forecasting, the creation of long-term financing tools, and strict adherence to budget and fiscal policies, the County has positively impacted all future financial decisions and the County's financial stability. These tools have permitted the County to maintain low property tax rates, lower costs to departments, and provide services needed by County citizens. Maintaining these practices will be critical in addressing the new financial challenges before us.

MAJOR INITIATIVES

The Ottawa County Board of Commissioners initiated and/or completed a number of major initiatives in 2008 designed to enhance Ottawa County residents' quality of life and increase the effectiveness of County government. The following identifies the major initiative areas and the specific initiatives started, continued, or completed in each area.

Land Use Planning

URBAN SMART GROWTH DEMONSTRATION PROJECT

In April 2008, the County Planning Commission's Urban Smart Growth Demonstration Project received a Regional and Urban Design Award by the Grand Valley Chapter of the American Institute of Architects (AIA). The award was given for the Architectural Design Elements Portfolio and Downtown Master Plan that were developed for the City of Hudsonville as part of the Project. The Urban Smart Growth Demonstration Project also received the 2008 Outstanding Planning Project Award from the Michigan Association of Planning.

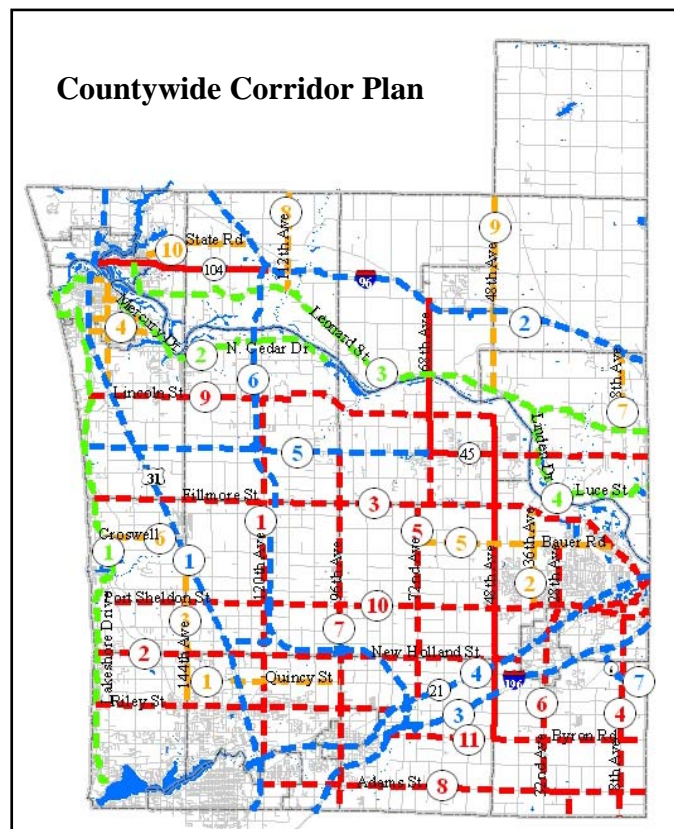
During 2008, the County Planning and Performance Improvement Department continued to work with the City of Hudsonville to rewrite the community's master plan and zoning ordinance. Similar to the Design Portfolio and Downtown Master Plan, these documents will be created as highly visual, graphics-based planning tools that will not only make it easier for local officials to manage future growth and development, but will also provide developers, architects, business owners, and residents with a clear understanding of how the community wants to grow and what it wants to look like in the future.

The community master plan and zoning code are expected to be completed by the fall of 2009.

COUNTYWIDE CORRIDOR PLAN

The Planning and Performance Improvement Department continued to implement the Ottawa County Countywide Corridor Plan during 2008. The Countywide Corridor Plan was created in 2006 in an effort to provide a framework from which to comprehensively plan for future traffic demand and to preserve the aesthetic character of the County’s overall roadway system. The implementation phase of the Plan included the development of a draft corridor overlay district ordinance for the M-104 corridor in Crockery and Spring Lake Townships. The ordinance contains standards for building setbacks, access management (driveway spacing, service drives, etc.), landscaping, signage, lighting, and natural feature preservation. The purpose of the ordinance is to maintain the safety, efficiency, and aesthetics of the corridor and to preserve the corridor for future expansion and improvements, if needed.

In 2008, the Planning and Performance Improvement Department finalized the draft ordinance and presented it at two separate public open houses. During the open houses, property owners along the M-104 corridor expressed some concerns about the potential implications of the ordinance’s regulations. Revisions are presently being made in order to address these concerns. The Planning and Performance Improvement Department will continue to work with each local unit of government to adopt the ordinance for all cross-county corridors (shown in red on the map) within their jurisdiction. Once the ordinance is in place on the cross-county corridors, the next phase of the plan will be to address the needs of the legacy corridors (shown in green on the map), the aesthetic preservation corridors (shown in blue on the map), and the local corridors (shown in orange on the map).



Technology

COUNTYWIDE WIRELESS BROADBAND NETWORK

Ottawa County’s public-private partnership with iPCS Wireless Inc. has resulted in the construction and placement of new wireless broadband towers and equipment throughout rural areas of Ottawa County. These towers and equipment are providing wireless, mobile, broadband coverage to many residents and



businesses throughout the County – many of whom found themselves in broadband dead-zones are already taking advantage of this new service. The installation of towers and equipment in two additional County locations within the next two months will mark the completion of this innovative partnership.

Several County agencies/departments have been using the system to improve their work processes. For instance, the County’s Emergency Management Division (EMD) utilized the network numerous times during the June flood events in order to maintain contact with State officials, as well as to obtain situation updates from the National Weather Service. They also utilized the network during Tulip Time, 4th of July Fireworks, and the County Fair. The Health Department, Michigan State University Extension, Prosecutor’s Office staff, and IT Department have also utilized the network for work-related projects. It is expected that all upgrades and additions will be completed by May, 2009 and, when completed, will provide wireless broadband service to more than 95% of the County’s population.

Community Open Houses will be held during the next several months to allow residents and businesses to learn more about the wireless system, view the equipment, use the service, and sign-up for wireless broadband on a 30 day trial basis.

TREASURER’S OFFICE ON-LINE PAYMENT CENTER

In conjunction with WebTecs, the Treasurer’s Office has established an on-line payment center that allows citizens to pay for services that they are receiving from the County either at home or at one of our County office locations. The customer is able to select a service and pay for it with a credit card. One of the benefits to the County is that the fees for the transaction belong to and are paid by the customer, not the County. The other benefit is that this same system can be used by the customer from their home or by a customer service person in any County department.

Quality of Life

RECREATION – PARK ACQUISITIONS AND IMPROVEMENT PROJECTS

The Parks Commission acquired 326 acres of land in 2008 toward its goal of expanding the county park system. In addition, a number of significant park improvement projects were completed in 2008 as summarized below:

- *Mt. Pisgah Dune Protection Project* – Construction of an access trail and 239 wooden steps to the top of Mt. Pisgah have been completed providing spectacular views of Lake Macatawa and the Lake Michigan shoreline. The project includes overlook decks and wooden boardwalk to provide visitors access to this outstanding natural feature. Interpretive displays plus hiking trail signs and maps will be added in early 2009.
- *North Beach Park Dune Stairs* – Work was substantially completed on a project including boardwalks, decks and stairs to provide access to the top of the large parabolic dune blow-out at North Beach Park. In addition to providing outstanding views of the lakeshore and surrounding area, this project serves to direct visitors away from fragile and eroding areas of the dune that are being restored with dune grass plantings. An additional stairway, scheduled for completion in 2009, will provide a connection through the rugged dune terrain to the adjacent North Ottawa Dune trail system.

- *North Ottawa Dunes* – A trail head parking area was constructed to provide formal access to the North Ottawa Dunes property. Located within Ferrysburg’s Coast Guard Park to take advantage of existing infrastructure and minimize impact to the spectacular dune property, the new trail head will provide information and orientation to this 500 acre site when the expanded trail system formally opens in the spring of 2009. A network of hiking and cross-country trails connecting to Hoffmaster State Park two miles away will be developed and signed.
- *Upper Macatawa Natural Area Dedication* – Dedication of this major new 595 acre park occurred in June of 2008 following completion of wetland restoration work and construction of park improvements. A section of the previously straightened river was re-meandered and extensive shallow water wetlands were established in an effort to improve water quality and expand wildlife habitat. Construction of park improvements for public access involved development of parking areas, trails for hiking and cross-country skiing, picnic areas and construction of a section of paved trail which will be part of a future greenway trail system.
- *Riley Trails Improvements*- A project was completed at Riley Trails in Park Township to begin implementation of the new master plan for this 300 acre park. Work included upgrading the existing parking area to improve circulation and define parking spaces and the addition of amenities including an entrance signs, a trail head kiosk and a rustic toilet.

Health and Welfare

PUBLIC HEALTH TRAINING VIDEO

One of the dominant risk factors for food borne illness, as well as the most frequently cited food service violation, is the temperature at which both hot and cold foods are held. If not in compliance foods fall into a “temperature danger zone,” the temperature where bacteria is likely to flourish, posing a risk to public health. Collaborating with the City of Holland, MacMedia, and Hope College, the Health Department produced a digital video that was supplied to all of the food service establishments in the county. The 13 minute training DVD was positively received by restaurants and more importantly, marked a noticeable improvement during inspections. Since the distribution of the DVD, there has been a 20 percent reduction in the targeted violation making food safer in Ottawa County. As a result of this success, the Ottawa County Health Department has been awarded funding to produce additional videos educating food service establishments and protecting public health.

HOLLAND RECYCLING AND HAZARDOUS WASTE COLLECTION CENTER

The Health Department’s Environmental Health-Waste Management Program completed the construction of a fourth Resource Recovery Service Center (RRSC) in early 2008. The RRSCs collect household hazardous waste and residential recycling. The new RRSC serves the south-west quadrant of the county including the City of Holland, at the Holland Township location. The property was leased from Holland Township and is adjacent to their closed landfill. The site was designed to integrate with the surrounding wooded and wetland property. Significant trees within the construction footprint were preserved, and a wooded buffer zone was maintained between the site and a nearby residential area. In addition, efforts were taken to ensure the environmental safety of the surrounding woods and Pine Creek, including a storm water collection system with an integrated oil-water separator and multiple retention basins.

SHERIFF'S DEPARTMENT EXPANSION OF THE SENIOR VOLUNTEER PROGRAM

This program of volunteers from the community who have attained the age of 55 or older began in 2006 with a core group of 12 people. Since its inception, the program has proved to be very valuable to our agency and the citizens of Ottawa County. As a result of the initial success of this program, we worked with the Board of Commissioners in receiving approval to expand the unit to 18 volunteers. This expansion has allowed us to provide additional volunteer services to all areas of the county in the form of home security checks, handicap parking enforcement, transfer of vehicles and items, abandoned vehicle processing, visibility patrols, community events and other related responsibilities.

COMMUNITY ACTION AGENCY

VITA/EITC Tax project: Expanded the tax program to help low-income families in Ottawa County realize approximately \$1,000,000 in tax refunds and credits. Ranked third in the state in amount of tax return money brought back into the county through the Community Action system.

Facility and Related Improvements

GRAND HAVEN COURTHOUSE

The forty-year-old, 67,000 square-foot County building in Grand Haven will be replaced with a new 118,000 square-foot Courthouse which is under construction on the historic County Courthouse site. The new Courthouse will suit the style and vision of the City of Grand Haven's Hilltop Neighborhood and signals a commitment to Grand Haven as the County seat well into the future. Prominent features of the proposed design include improved safety and better access to County services.



All court-related functions presently located in Grand Haven remain in Grand Haven, which maintains the link between local businesses and the court system. A resolution was adopted by the Board on June 27, 2006 authorizing the County Building Authority to move forward with the planning of the Courthouse in Grand Haven. Final project costs and design options were presented to the Board for approval in July, 2007. Construction began in August of 2007 and is progressing in line with the project master schedule. June, 2009 is the projected date that the courthouse will be ready for furniture, computers, and phones. We anticipate final completion and move in by departments by the end of August, 2009. The final phase of the project will include demolition of the old Courthouse, jail, parking lot, and construction of the new parking lot and landscaping. The final phase will be finished by the end of October, 2009.

WEST OLIVE ADDITION

A 35,000 square-foot expansion of the Administration Building on Fillmore Street was also approved during 2006. The new addition and some renovation to existing space has accommodated staff from Cooperative Extension, the Treasurer, Clerk vital records, Drain Commissioner and the Register of Deeds that were previously located in the Courthouse in

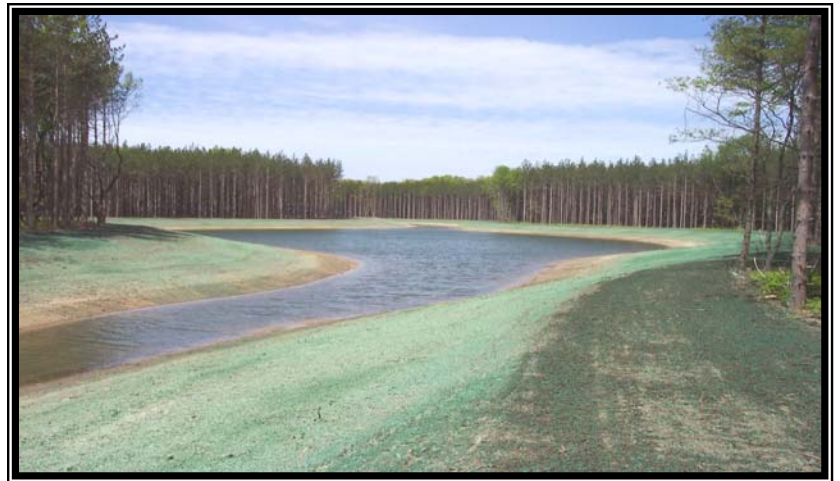


Grand Haven. The move consolidated operational staff that work together on a daily basis and allows citizens easier access to some services that were available only in Grand Haven. County wide elected officials will continue to provide services to the North Ottawa area from a public service center located in the new Ottawa County

Courthouse. A resolution was adopted by the Board on June 27, 2006 authorizing the County Building Authority to move forward with the planning of the addition at Fillmore Street. Construction began in October, 2007 and was completed in 2008. In addition to the new office spaces, the project also features a number of meeting rooms, room for growth, a second entrance into the facility, and an additional parking lot. The project was designed to match the existing facility in appearance and seamlessly connect the new and old facility. This project has been a success.

SOUTHWEST OTTAWA LANDFILL CLEAN-UP

A \$4.2 million upgrade to the SW Ottawa Landfill (closed) is close to completion. The upgrades to the Landfill and clean up efforts are divided in three categories: upgrades to the filtration plant/equipment, new piping/wells and the reshaping, recapping, and venting of the landfill. The plan included capping the landfill, putting down new purge wells, closing down gradient ineffective wells and installing new



treatment technology. The recapped landfill has been sculpted as to provide new recreational opportunities for the Riley Trails, our newest addition to the Parks System. The top of landfill has been shaped to allow sledding and hiking. The low land pond (shown above) will provide a natural flora and fauna habitat. The \$2 million capping effort was completed in October 2006; the remainder of the work will be completed early in 2009.

CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (Certificate of Achievement) to Ottawa County for its comprehensive annual financial report for the fiscal year ended December 31, 2007. The County has received this prestigious award for twenty five consecutive years.

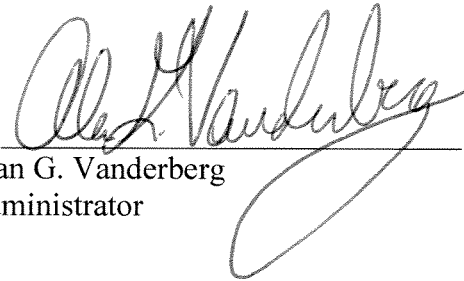
In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report (CAFR), whose contents conform to program standards. Such reports must satisfy both Generally Accepted Accounting Principles and applicable legal requirements.

A Certificate of Achievement is granted for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to the GFOA to determine its eligibility for a certificate.

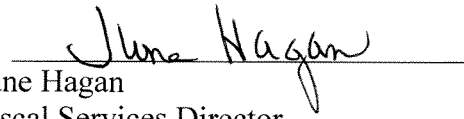
ACKNOWLEDGMENT

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Fiscal Services Department. We would like to express our gratitude to all members of the Ottawa County Board of Commissioners for their interest and support in planning and conducting financial operations of the County of Ottawa in a responsible and progressive manner.

Sincerely,

A handwritten signature in cursive script, reading "Alan G. Vanderberg", written over a horizontal line.

Alan G. Vanderberg
Administrator

A handwritten signature in cursive script, reading "June Hagan", written over a horizontal line.

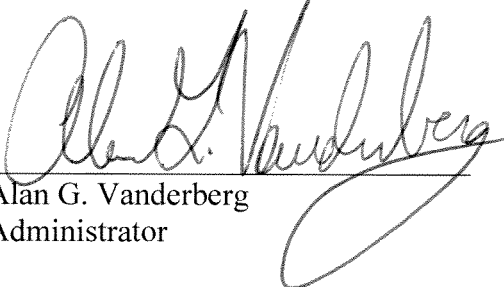
June Hagan
Fiscal Services Director

**STATEMENT OF MANAGEMENT'S
RESPONSIBILITY FOR FINANCIAL STATEMENTS**

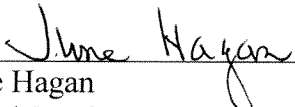
Responsibility for the integrity of the financial data presented rests with the County. We believe the data to be accurate in all material aspects. These financial statements are prepared in accordance with Generally Accepted Accounting Principles applicable to county government and State statutes.

The County maintains a system of internal controls to provide reasonable assurance that the books and records reflect authorized transactions of the County.

Vredeveld Haefner, independent certified public accountants, have audited the accompanying financial statements, and the supplemental financial information has been subjected to the auditing procedures applied in their audit. Vredeveld Haefner's report is included in the financial section of this report.



Alan G. Vanderberg
Administrator



June Hagan
Fiscal Services Director

Certificate of Achievement for Excellence in Financial Reporting

Presented to

County of Ottawa
Michigan

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

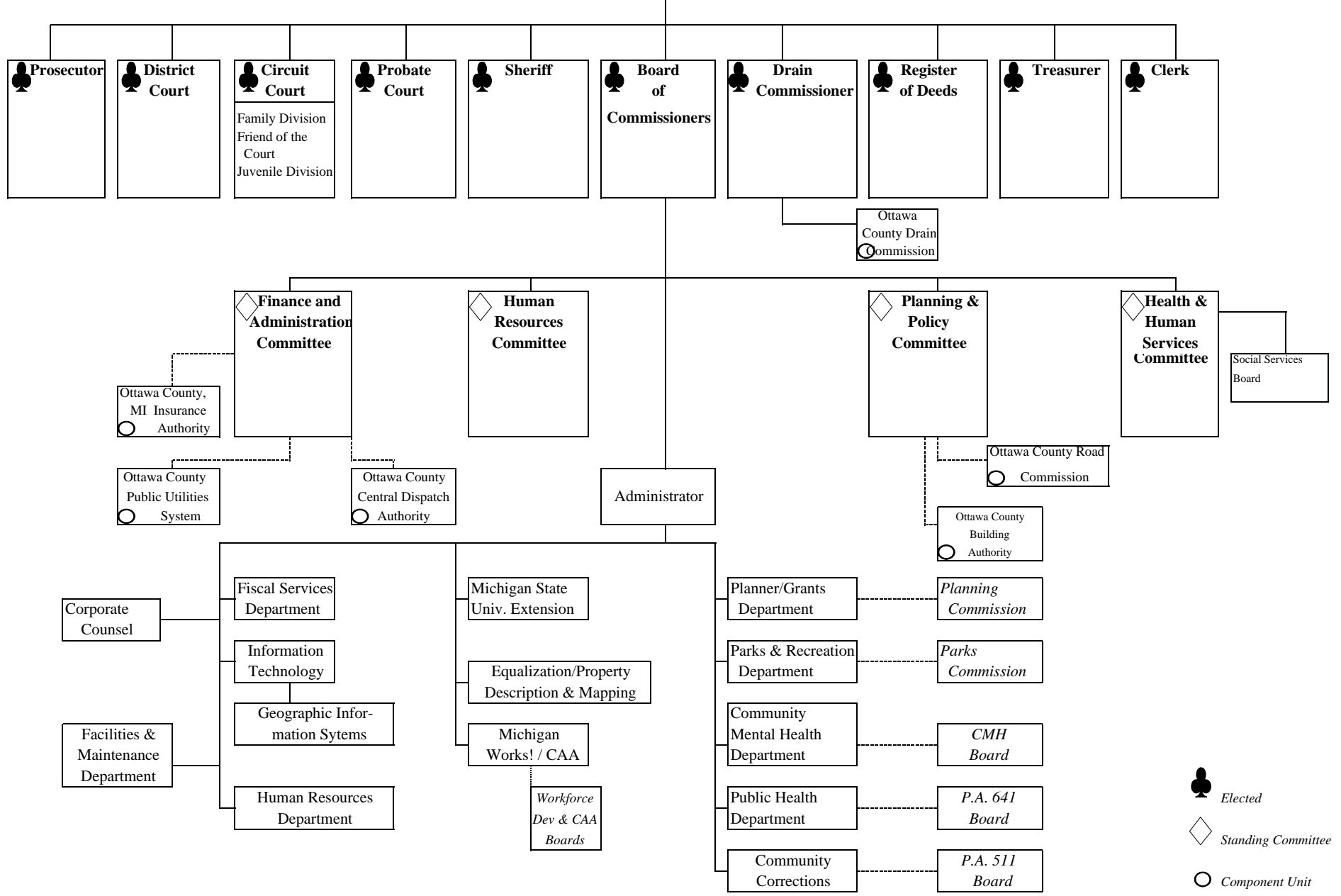





President

Executive Director

2008 ORGANIZATIONAL CHART

CITIZENS OF OTTAWA COUNTY



-  Elected
-  Standing Committee
-  Component Unit



Vredeveld Haefner LLC

CPA's and Consultants

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Grand Rapids, MI 49534

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Douglas J. Vredeveld, CPA

(616) 446-7474

Peter S. Haefner, CPA

(616) 460-9388

INDEPENDENT AUDITORS' REPORT

June 10, 2009

County of Ottawa
Board of County Commissioners
West Olive, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Ottawa, Michigan, as of and for the year ended December 31, 2008, which collectively comprise the County of Ottawa's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County of Ottawa's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Mental Health Special Revenue fund which is a major fund, or the Protected Self-Funded Insurance - Mental Health Internal Service fund. These represent 1.8 percent, 1.0 percent, and 25.7 percent, respectively, of the assets, net assets, and revenues of the governmental activities. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Mental Health funds, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Ottawa, Michigan as of December 31, 2008, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated June 10, 2009, on our consideration of the County of Ottawa's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and is important for assessing the results of our audit.

The management's discussion and analysis on pages 3 through 15, and the required supplementary information on pages 87 through 95 are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County of Ottawa's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the report of other auditors, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Uredovold Haefner LLC

Management's Discussion and Analysis

As management of the *County of Ottawa*, we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-xviii of this report.

Financial Highlights

- The assets of the County exceeded its liabilities at the close of the most recent fiscal year by \$215,431,648 (*net assets*). Of this amount, \$85,545,459 (*unrestricted net assets*) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets increased by \$1,703,738.
- As of the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$70,596,009, a decrease of \$15,021,276 in comparison with the prior year. Approximately 71 percent of this amount, or \$50,409,170 is *available for spending* at the government's discretion (*unreserved fund balance*).
- At the end of the current fiscal year, unreserved and undesignated fund balance for the General Fund was \$9,212,655 or 15 percent of total General Fund expenditures (including transfers).
- The County's total bonded debt (including component units) decreased by \$8,995,502 during the current fiscal year. Ottawa County Public Utilities, a component unit, issued \$1,272,265 of debt for the construction of water and sewer systems.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components:

1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the County's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues

and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of Ottawa County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include legislative, judicial, general government, public safety, public works, health and welfare, community and economic development, and culture and recreation. The business-type activities include the administration of the delinquent property tax collection system.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also four legally separate entities: Ottawa County Road Commission, Ottawa County Central Dispatch Authority (911), Ottawa County Public Utilities, and the Ottawa County Drain Commissioner. Financial information for the *component units* are reported separately from the financial information presented for the primary government itself. The Ottawa County Building Authority and the Ottawa County, Michigan Insurance Authority, although also legally separate, function for all practical purposes as departments of the County, and therefore have been included as an integral part of the primary government.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to the government-wide financial statements which facilitates comparison between *governmental funds* and *governmental activities*.

The County maintains 45 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Parks and Recreation, Health, Mental Health, Revenue Sharing Reserve, and Ottawa County Building Authority Capital Projects funds, each of which is considered to be a major fund. Data from the other 39 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds

is provided in the form of *combining statements* elsewhere in this report.

The County adopts an annual appropriated budget for its general, special revenue, debt service, capital projects and permanent funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

Proprietary funds. The County maintains two types of proprietary funds. Enterprise funds report the same functions as business-type activities in the government-wide financial statements. The County uses an enterprise fund to account for the Delinquent Tax Revolving Fund (5160).

The County maintains *internal service funds* to account for and allocate costs internally among the County's various functions. The County uses 11 internal service funds to account for the following functions: management information services, duplicating, telecommunications, equipment pool, and protected self-funded insurances (both liability and employee fringe benefit insurances to employees). Because these services predominantly benefit governmental functions, they have been included within *governmental activities* in the government-wide financial statements.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Required supplementary information. The required supplementary information includes major fund budget to actual schedules and provides multi year trend information on the funding progress of the County's defined benefit pension plan and other post employment benefits.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain *supplementary information*. This is limited to combining statements and schedules and statistical information.

Government-wide Financial Analysis

Statement of Net Assets

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the County of Ottawa, assets exceeded liabilities by \$215,431,648 at the close of the most recent fiscal year.

County of Ottawa's Net Assets

	Governmental Activities		Business-type Activities		Total	
	2008	2007	2008	2007	2008	2007
Current and other assets	\$125,581,333	\$144,692,371	\$24,571,671	\$24,405,939	\$150,153,004	\$169,098,310
Capital assets	123,651,177	107,069,894	2,025	3,037	123,653,202	107,072,931
Total assets	<u>249,232,510</u>	<u>251,762,265</u>	<u>24,573,696</u>	<u>24,408,976</u>	<u>273,806,206</u>	<u>276,171,241</u>
Long-term liabilities						
outstanding	27,970,830	30,503,151			27,970,830	30,503,151
Other liabilities	30,392,214	31,937,824	11,514	2,356	30,403,728	31,940,180
Total liabilities	<u>58,363,044</u>	<u>62,440,975</u>	<u>11,514</u>	<u>2,356</u>	<u>58,374,558</u>	<u>62,443,331</u>
Net assets:						
Invested in capital assets, net						
of related debt	96,135,351	81,991,023	2,025	3,037	96,137,376	81,994,060
Restricted	33,748,813	38,510,706			33,748,813	38,510,706
Unrestricted	60,985,302	68,819,561	24,560,157	24,403,583	85,545,459	93,223,144
Total net assets	<u>\$190,869,466</u>	<u>\$189,321,290</u>	<u>\$24,562,182</u>	<u>\$24,406,620</u>	<u>\$215,431,648</u>	<u>\$213,727,910</u>

Essentially, the County's net assets remained stable in 2008. A large portion of the County's net assets (40 percent) is unrestricted. *Unrestricted net assets* may be used to meet the government's ongoing obligations to citizens and creditors.

Capital assets, representing 45 percent of total net assets, includes land, buildings, vehicles and equipment less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt should be provided from other sources, since the capital assets themselves cannot readily be used to liquidate these liabilities. Capital assets increased in 2008 mostly due to the construction of the new Grand Haven Court house and the expansion of the Fillmore Street facility.

In addition to the net assets invested in capital assets, net of debt, certain other restrictions on the use of net assets apply due primarily to legal guidelines. These restricted net assets total \$33,748,813. The 2007 balance is higher due to the planned use of fund balance in the Revenue Sharing Reserve fund in 2008.

Statement of Activities

County of Ottawa's Changes in Net Assets

	Governmental Activities		Business-type Activities		Total	
	2008	2007	2008	2007	2008	2007
Revenues						
Program revenue:						
Charges for services	\$23,615,173	\$23,041,858	\$2,201,594	\$1,711,915	\$25,816,767	\$24,753,773
Operating grants and contributions	51,809,963	51,516,123			51,809,963	51,516,123
Capital grants and contributions	613,507	1,513,884			613,507	1,513,884
General revenues:						
Property taxes	43,141,153	41,740,361			43,141,153	41,740,361
Grants and contributions not						
Restricted to specific programs	29,044	21,545	3,577		32,621	21,545
Investment earnings	1,342,489	6,740,703	702,619	999,816	2,045,108	7,740,519
Other	379,989	524,250			379,989	524,250
Total revenues	120,931,318	125,098,724	2,907,790	2,711,731	123,839,108	127,810,455
Expenses:						
Legislative	548,719	627,625			548,719	627,625
Judicial	14,215,044	13,317,030			14,215,044	13,317,030
General government	15,345,245	13,401,945			15,345,245	13,401,945
Public safety	27,231,508	25,226,290			27,231,508	25,226,290
Public works	(739,191)	1,264,883			(739,191)	1,264,883
Health and welfare	58,762,909	57,160,468			58,762,909	57,160,468
Community and economic						
development	624,254	601,758			624,254	601,758
Culture and recreation	2,263,151	1,868,818			2,263,151	1,868,818
Interest on long-term debt	1,308,463	1,018,189			1,308,463	1,018,189
Business-type activities			2,602,228	2,541,550	2,602,228	2,541,550
Total expenses	119,560,102	114,487,006	2,602,228	2,541,550	122,162,330	117,028,556
Increase in net assets before transfers						
to other funds	1,371,216	10,611,718	305,562	170,181	1,676,778	10,781,899
Transfers	176,960	24,224	(150,000)		26,960	24,224
Increase (decrease) in net assets	1,548,176	10,635,942	155,562	170,181	1,703,738	10,806,123
Net assets, beginning of year	189,321,290	178,685,348	24,406,620	24,236,439	213,727,910	202,921,787
Net assets, end of year	\$190,869,466	\$189,321,290	\$24,562,182	\$24,406,620	\$215,431,648	\$213,727,910

Governmental Activities

The preceding table shows that the primary government's net assets increased by \$1.7 million during 2008. There are several reasons for this increase:

<u>Fund</u>	<u>Effect on Net Assets</u>
Parks and Recreation (2081)	\$2,156,000
Solid Waste Clean-up (2271)	1,658,000
Revenue Sharing Reserve Fund (2855)	(3,971,000)
Delinquent Tax Revolving Fund (5160)	2,774,000
Telecommunications (6550)	456,000
PSF Insurance (6770)	466,000
PSF Employee Insurances (6770-6775)	872,000
Ottawa County Insurance Authority (6780)	(2,687,000)

The Parks and Recreation fund (2081) has a ten-year levy for land acquisition and park development (capital costs). Financial results for this fund can vary depending on the initiatives undertaken. Capital expenditures of \$3.3 million in the Parks and Recreation fund were subtracted at the government-wide level. Consequently, at the government-wide level, the parks activities increased net assets (net of depreciation and debt principal) by \$2.16 million.

The Solid-Waste Clean-up fund (2271) increased net assets due to a decrease in the landfill reclamation liability (long-term) of \$1.66 million. The landfill liability decreased because the recapping of the landfill is nearing completion.

The Revenue Sharing Reserve fund (2855) net assets decreased by \$3.97 million in 2008. 2006 was the last year of property tax receipts into the fund. Beginning in 2007, the net assets decreased and will continue to decrease by \$4 million to \$5 million per year until it is depleted (anticipated in 2011). The payments out of this fund represent the State Revenue Sharing payments the County would have received had they not been discontinued by the State on September 30, 2004.

In the financial statements, the net assets of the Delinquent Tax Revolving Fund (5160) increased by only \$155,000. However, this is misleading because the building and equipment rental expenses and the transfers out include \$2.7 million in payments to the Ottawa County Building Authority Debt Service fund (5690-5695) pursuant to lease agreements between the County and the Building Authority. These payments from the Delinquent Tax Revolving Fund are used to make principal and interest payments on multiple bond issues.

In addition, the net assets of the Telecommunications fund (6550) increased due both to lower than anticipated expenditures as well as a significantly more favorable commission rate on phone calls made by inmates. The net assets of the Protected Self-Funded (PSF) Insurance fund (6770), and the PSF Health Insurance fund (6771) increased significantly. By their nature, the financial results of the self-insured programs can vary due to fluctuating claim incidents and amounts. The net assets of the Ottawa County, Michigan Insurance Authority fell by \$2.7 million due to losses in the fair value of investments held by the authority.

Revenues:

Revenues decreased by 3.1% in 2008. The majority of this decrease is in investment earnings, but there were fluctuations in other categories as well.

Program charges for services

Program charges for services increased 4.3% in 2008. The most significant variance is the \$490,000 increase in the Delinquent Tax Revolving fund (5160). Higher delinquencies (due to the bad economy) resulted in higher delinquencies which resulted in higher interest and penalty collections. The remainder of the increase came from higher reimbursements from local units that contract with the Sheriff's department for patrol services. These contracts require reimbursement of actual costs. Since most of the costs are related to personnel, the reimbursements increased.

Program operating grants and contributions:

Program grants essentially stayed the same in total. However, there are some significant variances by fund:

<u>Fund</u>	<u>Increase (decrease) in Program Operating Grants</u>
Health (2210)	(\$295,000)
Mental Health (2220)	766,000
Sheriff 9/30 Grants (2609)	(576,000)
Workforce Investment Act - 6/30 Grants (2743)	379,000
Workforce Investment Act - 9/30 Grants (2748)	276,000

In the Health fund, the value of vaccines received from the State of Michigan fell by \$166,000 due to a shortage of the Haemophilus influenzae type b (Hib) vaccine. In addition, State of Michigan funding for the Health department fell by \$147,000 in total, most of it in Family Planning funding.

In the Mental Health fund, Medicaid revenue increased \$565,000 with the implementation of a cost of living adjustment. In addition, the County received \$352,000 more in State General Fund dollars that were allocated from other counties, mainly Muskegon. In 2007, the Sheriff 9/30 Grant Programs fund (2609) received an additional \$698,000 in program operating grants due to Homeland Security grant awards. Other revenue in the fund did partially offset the current year decrease. Revenue in the Workforce Investment Act funds increased due to higher unemployment rates. In particular, the County received additional Trade Adjustment Assistance and No Worker Left Behind funding.

Program capital grants and contributions

These revenues vary depending on the number and scope of capital improvement projects. In 2007, the County received donated election equipment from the State of Michigan worth approximately \$623,000. The remaining capital grant revenue was in the Parks and Recreation fund. The 2007 amount of \$891,000 was for two State of Michigan grants for land acquisition and \$193,000 in donations for the North Ottawa Dunes Restoration project. 2008 included \$145,000 in donations for wetland development at Hemlock Crossing; State funding includes \$288,000 for the Bur Oak Land acquisition and \$111,000 for the Mt Pisgah dune protection program.

Property taxes

Taxes increased by \$1.4 million or 3.4% which is consistent with the increase in taxable value of 3.27%.

Investment Earnings

Investment earnings fell by \$5.7 million. In particular, poor market conditions at year end resulted in fair value losses on the investments of the Ottawa County, Michigan Insurance Authority of \$3.5

million. In addition, the County spent over \$10 million of its resources on the new court house in Grand Haven and Fillmore Street addition projects, so there was less cash available to invest.

Other revenue

In 2007, the Mental Health fund submitted a claim of \$227,000 to the Protected Self-Funded Insurance – Mental Health Internal Service Fund in relation the financial results of its managed care activity. In 2008, the fund only claimed \$32,000.

Expenses:

Expenses as a whole increased \$5.1 million or 4.4%. There are significant fluctuations in several of the expenditure categories.

Legislative

Legislative expenses decreased \$79,000 or 12.6%. The main reason for the decrease was that 2007 included a \$67,000 management study of Community Mental Health system performed by Plante Moran as authorized by the Board of Commissioners.

Judicial

Judicial expenses increased just over \$900,000 or 6.7%. The largest area of increase was in the District Court. The District Court moved into a new, larger facility with higher operating costs. The District Court has also made significant progress on the imaging initiative which has also increased costs. In addition, the deteriorating economic conditions have resulted in higher legal fees for indigent defendants that affected all of the courts.

General government

General government expenses increased by \$1.9 million or 14.5%. There were several reasons for higher expenses in 2008. The Survey and Remonumentation program is a ten year program that oversees the remonumentation and setting of Global Positioning System (GPS) coordinates of property-controlling, government corners. The project is approaching its ten year deadline, so activity has been accelerated to allow time for corrections and omissions. 2008 expenses for Survey and Remonumentation were \$405,000 higher than 2007. 2008 was also a presidential election year, so election expenses were higher by \$149,000. Geographic Information Systems expenses increased \$161,000 mainly due to contracted services for an aerial fly over of the County.

At the government wide level, indirect cost charges to other departments are subtracted both from revenue and general government expenditures. The subtraction for indirect costs was \$392,000 higher in 2008 than in 2007. Data Processing costs were \$120,000 higher in 2008 for the Clerk and Prosecuting Attorney with the continued implementation of imaging. Rising energy prices resulted in higher utility costs of \$92,000. The remainder of the increase is due to lower personnel vacancies and higher fringe benefit costs.

Public safety

Public safety expenses increased \$2 million or 7.9%. The majority of the increase is in personnel services. There were fewer vacancies in 2008 and the County also implemented charges for other post employment benefits. Other fringe benefits increased as well. In total, personnel services increased by \$1.3 million. The amount paid to the Ottawa County Central Dispatch Authority

(OCCDA) increased by \$223,000. A higher taxable value on the tax levy for OCCDA is the cause of the increase. Increases in gas prices also increased expenses by \$104,000. The remaining increase is spread over several accounts.

Public works

These expenses can vary significantly by year. During 2008, significant progress was made in the remediation efforts of the SouthWest Ottawa Landfill. Accordingly, the liability for the landfill decreased significantly (\$1.7 million). As a result, 2008 expenses were negative since the remaining public works expenses were under \$1.7 million.

Health and Welfare

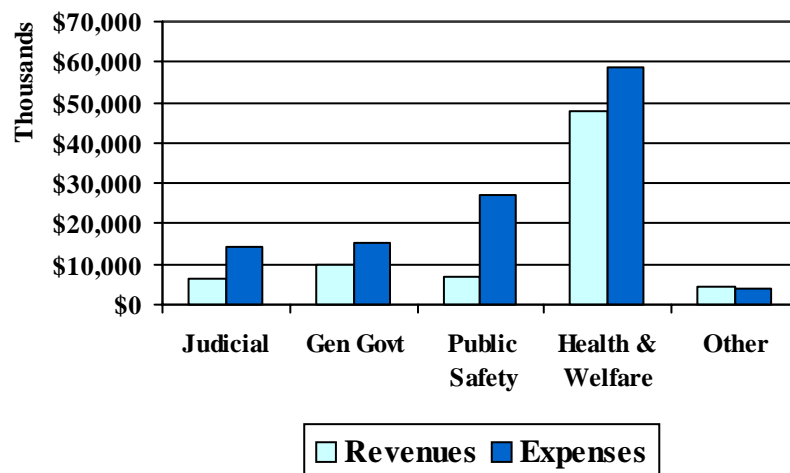
Health and Welfare programs increased by \$1.6 million or 2.8% in 2008. As a percentage, the increase is small. Unlike other expense categories, very little of this amount is from personnel services. The County discontinued the Parenting Plus program which eliminated 8.75 full time equivalents. Government-wide expenses for liability insurance increased \$886,000. Charges to departments were steady, but the 2007 net income of the Ottawa County, Michigan Insurance Authority (Internal Service fund) was quite high, resulting in a \$1.1 million decrease in insurance costs allocated to Health and Welfare functions in 2007. Net income in 2008 for the Authority was \$1.9 million less in total, decreasing the income allocation by \$886,000 to \$231,000. Consequently, insurance costs increased in 2008. However, as indicated in the program operating grants discussion, certain Michigan Works! Agency and the Community Action Agency programs received additional grant dollars in 2008, so those expenditures increased by \$644,000.

Interest on long-term debt

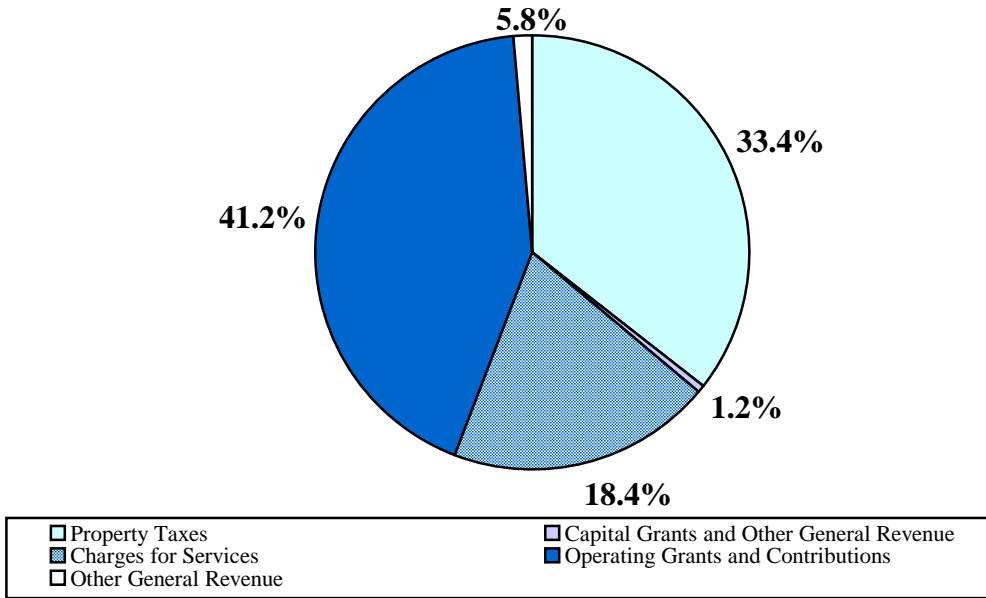
Interest on long-term debt increased 28.5% due to the interest payments on the Grand Haven Courthouse/Fillmore Street addition bond which was issued in 2007. 2008 was the first year of payments on the issue.

The graph below summarizes revenues and expenses by category.

Program Revenues and Expenses - Governmental Activities



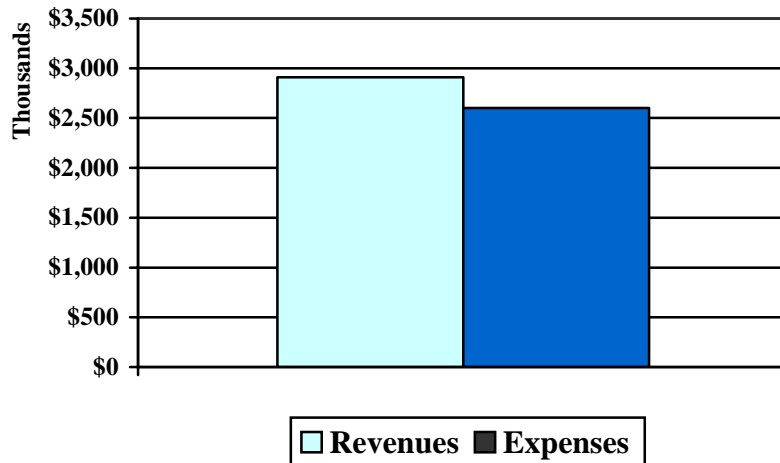
Revenues by Source - Governmental Activities



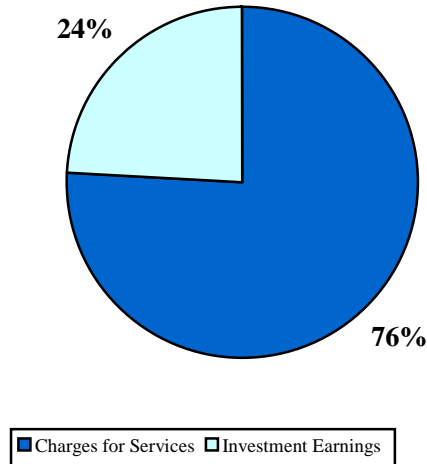
Business-type Activities

Business-type activities increased the County’s net assets by \$155,562. As originally planned, the net assets were expected to decrease. The revenues for the business-type activities are penalties and interest on delinquent taxes and investment income. Since the number of delinquencies is increasing, the penalties and interest earned is also increasing. The majority of the expenditures represent rent payments to the Ottawa County Building Authority (blended component unit). These payments cover principal and interest payments on several bond issues.

Program Revenues and Expenses - Business-type Activities



Revenue by Source - Business-type Activities



Financial Analysis of the Government's Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the County's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing the County's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$70,596,009, a decrease of over \$15 million in comparison with the prior year. The main reason for the decrease is the planned use of fund balance for the construction of a new Grand Haven courthouse and Fillmore Street addition. Approximately 71% percent of this total amount (\$50 million) constitutes *unreserved fund balance*, which is available for spending at the government's discretion. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed 1) due to legal restrictions (\$18,312,189), 2) to generate income to pay for perpetual cemetery care (\$5,770), 3) to provide a long term advance to component units and other funds (\$325,000) or 4) for other restricted purposes (\$1,543,880).

The General Fund (1010) is the chief operating fund of the County. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$19,685,285, while total fund balance was \$22,084,426. As a measure of the General Fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 32 percent of total General Fund expenditures.

The fund balance of the County's General Fund decreased by \$62,000 during 2008. Although the decrease is small, the County had budgeted to use \$864,000 of fund balance. Overall, revenues came in lower than anticipated. The projected increase in taxable value was higher than the final number, so tax revenue came in \$722,000 lower than anticipated. Similarly, revenue in the Register of Deeds office came in \$394,000 lower than anticipated. Volatile investment markets resulted in \$247,000 less investment income.

However, expenditures came in lower than anticipated. Like most governments, the County's resources are becoming more scarce. As a result, the County Board is increasingly conservative in regards to funding new initiatives and expansions, allowing the County to essentially maintain its service levels without interruption. One example of this conservatism is that of the \$566,000 budgeted for contingencies, only \$140,000 was used in 2008. In addition, personnel vacancies and employees opting out of health insurance provided approximately \$586,000 in savings at year end. The Friend of the Court received higher than anticipated incentive dollars and required a smaller operating transfer from the General Fund (\$132,000). Other funds also required smaller transfers, generally due to lower than anticipated expenditures (\$ 224,000). Last, not all of the planned contractual work in the Survey and Remonumentation program was finished at year end (\$231,000).

The Parks and Recreation fund (2081) has a total fund balance of \$7.5 million, which is a decrease of \$139,000. The Parks and Recreation department is undergoing a period of growth and development with the help of a .33 property tax millage approved for park acquisition and development. Accordingly, the fund balance of the fund will vary from year to year with land acquisitions and capital improvement projects. In 2008, the department made \$2.2 million in land purchases and another \$1.1 million in capital improvements to County parks. Some of these were partially grant funded, which lowered the decrease in fund balance.

The fund balance of the Health fund (2210) decreased by \$1,143,000. 2008 expenditures included a transfer of \$1.3 million to the Ottawa County Building Authority Capital Projects fund to be used towards the construction of a new Grand Haven courthouse and the addition on Fillmore street. The reason the decrease in fund balance was less than \$1.3 million is due to personnel vacancies and insurance opt-outs.

The fund balance of the Mental Health fund (2220) decreased by \$181,598. The amount of this decrease is less than 1% of expenditures.

As anticipated, the fund balance of the Revenue Sharing Reserve fund (2855) decreased by \$4.0 million. 2006 was the last year the fund received tax dollars under the State's plan to move the county operating levy from December to July. In 2008 and beyond, the fund balance will gradually decrease until depleted. Upon depletion, estimated in 2011, the State is legally obligated to reinstate the State revenue sharing dollars that were eliminated.

The fund balance of the Ottawa County Building Authority Capital Projects fund decreased to reflect the use of the remaining bond proceeds received in 2007. The remainder of the project is being funded by various other funds in the County.

General Fund Budgetary Highlights

The original revenue and expenditure budgets for the General Fund (1010) were \$62,651,515 and \$66,500,037 respectively. The amended revenue budget was \$62,046,498, and the amended expenditure budget was \$61,953,760.

The revenue budget decreased 1% during the year. The largest amendment to the General Fund was to reflect a lower than anticipated increase in taxable value. The County had budgeted a 5.5% increase in taxable value, but the actual increase was 3.27%. As a result, the tax revenue budget was decreased by \$750,000.

The budget for intergovernmental revenue was increased by \$453,000 during the year. The majority

of the increase is for unanticipated grant awards. However, some of the grants were not completely spent at year end. The revenue is also under budget because actual receipts for Court Equity funding from the State of Michigan fell \$50,000 short of the budget. The remaining budget variance is spread across several sources.

The budget for charges for services revenue was decreased by \$297,000 in total. Revenue budgets in the Register of Deeds office were decreased \$391,000 due to the decline in the housing market. However, court costs in total were increased \$47,000 to reflect the additional court costs generated by the increased caseloads, mainly civil. There were no significant budget to actual variances.

Interest on Investments came in \$627,000 under budget. Interest rates dropped precipitously from the time the budget was originally calculated. The budget was not adjusted for this drop, but was adjusted in anticipation of higher than anticipated changes in fair value. Rent budgets for certain Mental Health buildings were reduced to reflect the end of their fixed charges.

The budget for expenditures decreased \$4.55 million in total. The anticipated transfer of \$2.9 million to the Ottawa County Building Authority Capital Projects funds did not occur in 2008 as it was delayed to 2009. Judicial expenditures were increased \$213,000 for indigent legal fees. There have been multiple high profile murder cases that have incurred significant legal fees.

General government expenditure budgets were decreased \$645,000. Of this amount, \$223,000 was for personnel vacancies and insurance opt outs. In addition, not all of the Survey and Remonumentation work planned was completed, but the budget did not reflect that (\$168,000). The budget for elections expenditures was reduced by \$117,000 mainly due to lower than anticipated ballot costs. The budget to actual variance is spread across several departments and accounts.

The budget for public safety expenditures was decreased by \$303,000; \$241,000 was in personnel services. Small equipment needs are difficult to predict and the average daily population at the jail was lower than anticipated, so certain operational supplies budgets were also reduced (\$157,000). The budget to actual variance is spread across several departments and accounts.

Community and economic development were underspent because a grant received late in the year was not completed and has been carried over to 2009. Last, under Other governmental functions, as mentioned previously, only \$140,000 of the \$566,000 budgeted for contingencies was used, and budget was adjusted for that before year end.

Capital Asset and Debt Administration

Capital assets. The County's (primary government) investment in capital assets as of December 31, 2008, amounted to \$123,651,177 (net of accumulated depreciation). This investment in capital assets includes land and land improvements, buildings and improvements, machinery and equipment, and park facilities. The total increase in the County's investment in capital assets for the current fiscal year is 15.5%.

Major capital asset events during the current fiscal year included the following:

- Construction was completed on the Fillmore Street addition and significant progress was made on the new Grand Haven courthouse (\$15 million).
- Over \$2.2 million was spent on various land acquisitions for the Park system. The largest of

these was the Boynton (the “Bend”) property purchased for \$925,000. The County has a dedicated millage for park land acquisition and development. The County also spent \$1.1 million on various park improvement projects.

- The Health department spent \$241,000 on new software to maintain support and improve functionality.
- Approximately \$1.6 million was spent on installing a new extraction and treatment system at the (closed) landfill.
- Approximately \$714,000 was spent on new vehicles in 2008, mostly patrol vehicles.

County of Ottawa’s Governmental Activities Capital Assets
(net of depreciation)

	2008
Land	\$40,499,283
Land improvements	10,626,557
Buildings and improvements	52,201,847
Construction in progress	15,128,053
Machinery and equipment	5,195,437
	\$123,651,177

Long-term debt. At the end of the current fiscal year, the County had total general obligation bonds outstanding of \$124,274,234. Of this amount, \$122,843,501 of the bonds are backed by the County’s full faith and credit.

County of Ottawa’s Outstanding Debt
General Obligation Bonds

	Primary Government	Component Units	Total
General obligation bonds	\$16,715,000	\$73,419,234	\$90,134,234
General obligation bonds - Refunding	10,730,000	23,410,000	34,140,000
Total	\$27,445,000	\$96,829,234	\$124,274,234

The County’s total general obligation bonded debt decreased by \$9 million (6.7 percent). Debt from prior issues was reduced by \$10.3 million as planned.

The Ottawa County Drain Commissioner has various notes payable for which the benefiting drainage district has pledged its full faith and credit. No new notes were issued during 2008, but the

existing notes payable balance decreased by \$107,600.

The County has a “AAA” rating from Fitch on general obligation limited tax bonds. Moody’s bond rating is “Aa1” for general obligation unlimited and limited tax bonds. Standard and Poor’s bond rating is “AA” for general obligation unlimited and limited tax bonds.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current (2008) debt limitation for the County is \$1,199,772,710, which is significantly in excess of the County’s outstanding general obligation debt.

Additional information on the County’s long-term debt can be found in note III.G on pages 67-69 of this report.

Economic Factors and Next Year’s Budgets and Rates

The following factors were considered in preparing the County’s budget for the 2009 fiscal year:

- The County’s tax base has begun to feel the effects of the economic downturn. The change in taxable value went from 6.19% in 2007 to 3.27% in 2008 and is projected to be .9% for 2009. The County anticipates this change to be negative for fiscal year 2010. In Michigan, the taxable value of property has been artificially suppressed under Proposal A of 1994. This had been limiting the effect of the falling home prices for Michigan governments initially. However, if home prices continue to fall, they will reach the point of taxable value. At that point, the tax base as a whole will likely decline. For 2010, the County anticipates that the assessed value of 75% of its parcels will reach taxable value.

On the positive side, the County’s operating levy is 3.6 mills which is the same rate as last year. More impressive, the County’s millage rate is one of the lowest county millages in the State of Michigan. In fact, the County does not levy its maximum authorized levy to alleviate taxpayer burden. The County still has a cushion of .665 mills which provides an additional \$6.8 million the County may access with a vote of the Board of Commissioners.

- The unemployment rate for the County was 7.0 percent for 2008, which is higher than 2007 (5.6%). Unfortunately, the rate has increased to 12.6% as of March 2009. Ottawa County is now feeling the effects of the automotive industry and general downturn in the economy. Although we anticipate further increases in the rate, there has been some good news in recent months. Johnson Controls in Holland announced it will begin production of automotive batteries which should bring 500 jobs to the area. The work ethic of employees here was cited as a major consideration in locating the plant in Holland. The food industry has continued to expand despite the general national economy and agriculture remains strong. Developing industries include bio foods and bio fuels.
- Inflationary trends in the region compare favorably to national indices.

Highlights of the 2009 budget are as follows:

- Reduction in the tax levy of 16% over the maximum allowable levy
- The budget reflects a net decrease of 1.2 full time equivalents

- Includes \$2.1 million in new equipment
- Includes contingency of \$738,000
- The budget does include a fund balance use for operations. However, the County will continue to meet its financial goal of maintaining a General Fund undesignated fund balance that is at least 10% of the prior year's audited expenditures. Currently, fund balance is kept at the maximum of the County adopted policy of 15%.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to: Fiscal Services Director, 12220 Fillmore Street, Room 331, West Olive, Michigan, 49460.

**County of Ottawa
Statement of Net Assets
December 31, 2008**

	Primary Government			Component Units			
	Governmental Activities	Business-type Activities	Total	Ottawa County Road Commission	Ottawa County Central Dispatch Authority	Ottawa County Public Utilities System	Ottawa County Office of the Drain Commissioner
ASSETS							
Current assets:							
Cash and pooled investments	\$82,994,315	\$14,637,725	\$97,632,040	\$3,529,293	\$6,824,322	\$6,101,255	\$1,102,150
Investments	19,406,660		19,406,660			8,620,530	
Receivables (net of allowance for estimated uncollectibles):							
Taxes	7,873,313	7,941,195	15,814,508				
Accrued interest and penalties on delinquent taxes		1,205,353	1,205,353				
Accounts	1,486,167	3,600	1,489,767	745,569	266,406	2,153,649	
Accrued interest on investments	765,125		765,125	13,719			
Internal balances	(547,690)	702,618	154,928				
Advances to component units	325,000		325,000				
Due from other governmental units: due within one year	7,103,675		7,103,675	5,773,664	303,989	83,010,604	347,212
Due from primary government					20,004		
Due from component units		81,180	81,180				15,334
Inventory of supplies	383,034		383,034	1,025,439			
Prepaid expenses	1,503,765		1,503,765	325,205	290,629		
Total current assets	121,293,364	24,571,671	145,865,035	11,412,889	7,705,350	99,886,038	1,464,696
Noncurrent assets:							
Net pension asset	1,869,368		1,869,368				
Net other post employment benefits asset	319,025		319,025				
Due from other governments: due after one year	1,170,260		1,170,260				325,055
Unamortized bond issuance and deferred refunding costs	929,316		929,316			1,335,482	
Capital assets not being depreciated	55,627,336		55,627,336	1,367,182	3,001,896		
Capital assets being depreciated, net	68,023,841	2,025	68,025,866	164,357,455	1,248,643		22,049,739
Total noncurrent assets	127,939,146	2,025	127,941,171	165,724,637	4,250,539	1,335,482	22,374,794
Total assets	249,232,510	24,573,696	273,806,206	177,137,526	11,955,889	101,221,520	23,839,490
LIABILITIES							
Current liabilities:							
Accounts payable	15,152,703	7,478	15,160,181	1,938,491	506,882	2,561,671	112,551
Interest payable	201,042		201,042			1,151,092	6,504
Due to primary government						81,180	
Due to component units	20,004		20,004	15,334		175,476	
Due to other governmental units	1,098,870	4,036	1,102,906		10,468		
Notes payable							
Current portion of long-term debt	5,324,725		5,324,725	526,257		6,203,000	138,367
Advances from primary government						150,000	175,000
Advances from other governmental units	411,580		411,580	961,626			
Unearned revenue	8,183,290		8,183,290			12,190	
Total current liabilities	30,392,214	11,514	30,403,728	3,441,708	517,350	10,334,609	432,422
Noncurrent liabilities:							
Bond issuance costs and discount							
Unamortized bond premiums	601,333		601,333			1,349,509	
Noncurrent portion of long-term obligations	27,369,497		27,369,497	2,368,711	77,760	88,980,501	302,966
Total noncurrent liabilities	27,970,830		27,970,830	2,368,711	77,760	90,330,010	302,966
Total liabilities	58,363,044	11,514	58,374,558	5,810,419	595,110	100,664,619	735,388
NET ASSETS							
Invested in capital assets, net of related debt	96,135,351	2,025	96,137,376	163,874,097	4,250,539		21,608,406
Restricted for:							
Debt Service							147,515
Capital projects	14,122,714		14,122,714	3,604,049			325,915
Operations	19,626,099		19,626,099			555,978	53,716
Unrestricted	60,985,302	24,560,157	85,545,459	3,848,961	7,110,240	923	968,550
Total net assets	\$190,869,466	\$24,562,182	\$215,431,648	\$171,327,107	\$11,360,779	\$556,901	\$23,104,102

The accompanying notes are an integral part of the financial statements.

**County of Ottawa
Statement of Activities
For the Year Ended December 31, 2008**

Functions/Programs	Expenses	Indirect Expenses Allocation	Program Revenues		Net (Expense) Revenue
			Charges for Services	Operating Grants and Contributions	
Primary government					
Governmental activities:					
Legislative	\$545,957	\$2,762			(\$548,719)
Judicial	12,351,920	1,863,124	\$3,802,269	\$2,801,661	(7,611,114)
General government	24,130,394	(8,785,149)	7,281,714	2,683,513	(5,380,018)
Public safety	25,607,640	1,623,868	6,032,691	878,347	(20,320,470)
Public works	(754,240)	15,049	405,175	157,569	1,301,935
Health and welfare	55,901,902	2,861,007	2,784,887	45,262,534	\$5,395
Community and economic development	621,916	2,338	10,901	4,995	(608,358)
Culture and recreation	2,259,015	4,136	522,973	21,344	608,112
Interest on long-term debt	1,308,463		2,774,563		1,466,100
Total governmental activities	121,972,967	(2,412,865)	23,615,173	51,809,963	613,507
Business-type activities:					
Delinquent tax collection	222,241	2,379,987	2,201,594		(400,634)
Total primary government	\$122,195,208	(\$32,878)	\$25,816,767	\$51,809,963	\$613,507
Component units					
Ottawa County Road Commission	\$24,058,224		\$8,823,880	\$15,802,755	\$9,240,186
Ottawa County Central Dispatch Authority	3,805,038		497,970	4,634,677	1,327,609
Ottawa County Public Utilities	19,425,307		18,825,786		(599,521)
Ottawa County Office of the Drain Commissioner	1,819,183				967,812
Total component units	\$49,107,752		\$28,147,636	\$20,437,432	\$10,207,998

(Continued on next page)

**County of Ottawa
Statement of Activities (Concluded)
For the Year Ended December 31, 2008**

	<u>Primary Government</u>			<u>Component Units</u>			
	<u>Governmental Activities</u>	<u>Business- type Activities</u>	<u>Total</u>	<u>Ottawa County Road Commission</u>	<u>Ottawa County Central Dispatch Authority</u>	<u>Ottawa County Public Utilities</u>	<u>Ottawa County Office of the Drain Commissioner</u>
Primary Government:							
Changes in net assets:							
Net (expense) revenue	(\$43,521,459)	(\$400,634)	(\$43,922,093)	\$9,808,597	\$1,327,609	(\$599,521)	(\$851,371)
General Revenues:							
Property taxes, levied for general purposes	35,868,630		35,868,630				
Property taxes, levied for park development	3,039,393		3,039,393				
Property taxes, levied for debt service	4,233,130		4,233,130				
Grants and contributions not restricted to specific programs	29,044	3,577	32,621				
Investment earnings	1,342,489	702,619	2,045,108	139,561	177,011	573,555	65,807
Miscellaneous	379,989		379,989	814,375		38,832	
Transfers - internal activities	176,960	(150,000)	26,960				
Total general revenues and transfers	<u>45,069,635</u>	<u>556,196</u>	<u>45,625,831</u>	<u>953,936</u>	<u>177,011</u>	<u>612,387</u>	<u>65,807</u>
Change in net assets	1,548,176	155,562	1,703,738	10,762,533	1,504,620	12,866	(785,564)
Net assets - beginning of year	<u>189,321,290</u>	<u>24,406,620</u>	<u>213,727,910</u>	<u>160,564,574</u>	<u>9,856,159</u>	<u>544,035</u>	<u>23,889,666</u>
Net assets - end of year	<u>\$190,869,466</u>	<u>\$24,562,182</u>	<u>\$215,431,648</u>	<u>\$171,327,107</u>	<u>\$11,360,779</u>	<u>\$556,901</u>	<u>\$23,104,102</u>

The accompanying notes are an integral part of the financial statements.

(Concluded)

**County of Ottawa
Balance Sheet
Governmental Funds
December 31, 2008
(with comparative totals for December 31, 2007)**

	General	Parks and Recreation	Health	Mental Health	Revenue Sharing Reserve	Ottawa County	Other Governmental Funds	Total Governmental Funds	
						Building Authority Capital Projects		2008	2007
ASSETS									
Cash and pooled investments	\$23,264,863	\$6,628,159	\$1,338,907	\$1,557,738	\$9,166,704	\$917,777	\$27,343,249	\$70,217,397	\$85,845,566
Investments							5,770	5,770	202,434
Receivables (net of allowance for estimated uncollectibles):									
Taxes	4,958,432	2,914,881						7,873,313	7,450,149
Accounts	289,014	14,531	259,116	436,273			1,509,762	2,508,696	2,600,322
Accrued interest on investments	628,769							628,769	833,119
Due from other funds	31,926	357,836		105,340	526,673		863,073	1,884,848	2,244,887
Interfund receivable	1,724,930							1,724,930	883,462
Advances to component units	325,000							325,000	325,000
Due from other governmental units	2,441,227		496,660	114,326			4,051,462	7,103,675	6,180,468
Inventory of supplies	12,320		291,362	13,558			22,383	339,623	442,854
Prepaid expenditures	33,997	928,534	4,195	267,702			827	1,235,255	1,173,288
Total assets	\$33,710,478	\$10,843,941	\$2,390,240	\$2,494,937	\$9,693,377	\$917,777	\$33,796,526	\$93,847,276	\$108,181,549
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable	\$2,143,509	\$154,194	\$363,158	\$2,187,054		\$917,777	\$1,833,942	\$7,599,634	\$7,252,365
Due to other governmental units	110		954,891	96,952			282	1,052,235	880,107
Due to other funds	3,160,946							3,160,946	4,013,220
Due to component units	20,004							20,004	31,581
Interfund payable							1,345,127	1,345,127	817,132
Advances from other governmental units	89,994						321,586	411,580	253,587
Deferred revenue	6,211,489	3,158,021	108,341	3,371			180,519	9,661,741	9,316,272
Total liabilities	11,626,052	3,312,215	1,426,390	2,287,377		917,777	3,681,456	23,251,267	22,564,264
Fund balances:									
Reserved - General	2,399,141							2,399,141	2,383,291
Reserved - Special Revenue			291,362	13,558	\$9,693,377		7,783,631	17,781,928	22,538,740
Reserved - Debt Service									
Reserved - Permanent							5,770	5,770	5,770
Unreserved:									
Designated - General	10,472,630							10,472,630	9,185,047
Designated - Special Revenue		580					3,470,448	3,471,028	3,239,934
Undesignated - General	9,212,655							9,212,655	10,578,140
Undesignated - Special Revenue		7,531,146	672,488	194,002			18,844,249	27,241,885	32,908,314
Undesignated - Debt Service							10,488	10,488	10,801
Undesignated - Capital Projects									4,766,982
Undesignated - Permanent Fund							484	484	266
Total fund balances	22,084,426	7,531,726	963,850	207,560	9,693,377		30,115,070	70,596,009	85,617,285
Total liabilities and fund balances	\$33,710,478	\$10,843,941	\$2,390,240	\$2,494,937	\$9,693,377	\$917,777	\$33,796,526	\$93,847,276	\$108,181,549

The accompanying notes are an integral part of the financial statements.

County of Ottawa
Reconciliation of Fund Balances on the Balance Sheet
for Governmental Funds to Net Assets
of Governmental Activities on the Statement of Net Assets
December 31, 2008

Fund balances - total governmental funds	\$70,596,009
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources, and therefore are not reported in the funds.	
Add: capital assets used in the operation of governmental funds	154,107,024
Subtract: accumulated depreciation	(33,481,000)
The net pension asset, a long term asset, is not recorded in the funds.	1,869,368
The net other post employment benefits asset, a long term asset, is not recorded in the funds.	319,025
Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds on a cost reimbursement basis. The assets and liabilities of internal service funds are included in governmental activities in the statement of net assets.	
Add: net assets of governmental activities accounted for in internal service funds	28,328,085
Certain revenue that was earned and accrued in the current period but not received after 60 days is not recognized in the fund statement but recognized under full accrual.	1,627,410
Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore are not reported in the funds.	
Subtract: bonds payable	(27,445,000)
Subtract: landfill reclamation	(2,242,000)
Subtract: compensated absences	(2,936,396)
Subtract: accrued interest payable	(201,042)
Amortization of bond issue costs and premiums are not recorded in the governmental funds, but are netted against long-term liabilities on the Statement of Net Assets	
Subtract: unamortized bond premium	(601,333)
Add: unamortized bond issuance costs	929,316
Net assets of governmental activities	\$190,869,466

The accompanying notes are an integral part of the financial statements.

County of Ottawa
Statement of Revenue, Expenditures and Changes in Fund Balances
Governmental Funds
For the year ended December 31, 2008
(with comparative totals for the year ended December 31, 2007)

	Ottawa County						Total Governmental Funds		
	General	Parks and Recreation	Health	Mental Health	Revenue Sharing Reserve	Ottawa County Building Authority Capital Projects	Other Governmental Funds	2008	2007
Revenues									
Taxes	\$40,088,470	\$3,039,393					\$13,290	\$43,141,153	\$41,740,361
Intergovernmental revenues	4,612,460	420,870	\$4,055,163	\$29,870,229			17,475,487	56,434,209	56,197,074
Charges for services	6,308,875	486,812	818,294	1,055,116			1,295,548	9,964,645	9,767,081
Fines and forfeits	936,944						6,500	943,444	1,019,126
Interest on investments	1,552,691	357,836		56,694	\$526,673	\$72,965	903,170	3,470,029	4,362,275
Licenses and permits	247,209		392,769					639,978	624,236
Rental income	2,666,911	66,236					3,538,921	6,272,068	6,442,950
Other	312,650	278,586	223,775	94,404			756,523	1,665,938	1,764,038
Total revenue	56,726,210	4,649,733	5,490,001	31,076,443	526,673	72,965	23,989,439	122,531,464	121,917,141
Expenditures									
Current operations:									
Legislative	559,364							559,364	625,263
Judicial	10,060,800						4,424,229	14,485,029	13,576,215
General government	12,732,871						406,866	13,139,737	11,921,241
Public safety	22,735,971						4,858,037	27,594,008	26,445,126
Public works	73,561						2,457,672	2,531,233	1,202,554
Health and welfare	758,692		11,534,597	31,841,672			14,915,512	59,050,473	58,201,799
Community and economic development	611,925						22,055	633,980	600,570
Culture and recreation		5,318,836						5,318,836	4,430,735
Other governmental functions	272,874							272,874	147,251
Debt service							3,537,601	3,537,601	2,769,438
Capital projects						15,006,565		15,006,565	5,473,205
Total expenditures	47,806,058	5,318,836	11,534,597	31,841,672		15,006,565	30,621,972	142,129,700	125,393,397
Revenues over (under) expenditures	8,920,152	(669,103)	(6,044,596)	(765,229)	526,673	(14,933,600)	(6,632,533)	(19,598,236)	(3,476,256)
Other financing sources (uses)									
Transfers from other funds	4,497,515	530,000	6,201,489	583,631		10,166,618	6,958,445	28,937,698	18,396,869
Transfers to other funds	(13,479,719)		(1,300,000)		(4,497,515)		(5,083,504)	(24,360,738)	(18,343,645)
Issuance of bonds									10,000,000
Premium on bonds issued									78,851
Total other financing sources (uses)	(8,982,204)	530,000	4,901,489	583,631	(4,497,515)	10,166,618	1,874,941	4,576,960	10,132,075
Net change in fund balances	(62,052)	(139,103)	(1,143,107)	(181,598)	(3,970,842)	(4,766,982)	(4,757,592)	(15,021,276)	6,655,819
Fund balance, beginning of year	22,146,478	7,670,829	2,106,957	389,158	13,664,219	4,766,982	34,872,662	85,617,285	78,961,466
Fund balance, end of year	\$22,084,426	\$7,531,726	\$963,850	\$207,560	\$9,693,377	None	\$30,115,070	\$70,596,009	\$85,617,285

The accompanying notes are an integral part of the financial statements.

(Continued on next page)

County of Ottawa
Reconciliation of the Statement of Revenue, Expenditures
and Changes in Fund Balances
of Governmental Funds to the Statement of Activities
For the Year Ended December 31, 2008

Net change in fund balances - total governmental funds (\$15,021,276)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Add: capital outlay	20,669,867
Subtract: depreciation expense	(3,182,878)
Subtract: net book value of disposed capital assets	(541,938)

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net assets. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets.

Add: principal payments on long term liabilities	2,263,840
Add: decrease in landfill reclamation liability	1,657,702
Subtract: increase in compensated absences liability	(70,607)

Accrued interest expense on bonds and the amortization of bond issuance costs, premiums, and deferred losses are not recorded by governmental funds, but are reported as interest and fiscal charges for government-wide financial statements.

Add: decrease in accrued interest payable	18,289
Subtract: amortization of bond issue costs and deferred refunding loss	(82,943)
Add: amortization of premiums on bonds	58,792

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the fund statements, but rather are deferred to the following fiscal year

Subtract: net change in Health department revenues	(6,401)
Subtract: unearned training grant revenue	(7,651)
Add: net change in receivables for the Survey and Remonumentation expedited program	536,051

Changes in the net pension and other post employment benefits assets are not recorded in the fund statements

Subtract: decrease in the net pension asset	(46,186)
Add: increase in the net other post employment benefits asset	319,025

Donated capital asset is not recorded as revenue on the fund statements. 5,395

Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The net revenue (expense) of internal service funds is reported with governmental activities.

Subtract: net decrease in net assets from governmental activities accounted for in internal service funds	(5,020,905)
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Change in net assets of governmental activities	\$1,548,176
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The accompanying notes are an integral part of the financial statements.

**County of Ottawa
Statement of Net Assets
Proprietary Funds
December 31, 2008**

	Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund	Governmental Activities- Internal Service Funds
<u>ASSETS</u>		
Current assets:		
Cash and pooled investments	\$14,637,725	\$12,776,918
Investments		19,400,890
Receivables:		
Delinquent taxes receivable	7,941,195	
Accrued interest and penalties on delinquent taxes	1,205,353	
Accounts	3,600	147,731
Accrued interest on investments		136,356
Due from other funds	702,618	4,883,901
Due from component units	81,180	
Inventory of supplies		43,411
Prepaid expenses		268,510
Total current assets	24,571,671	37,657,717
Noncurrent assets:		
Capital assets:		
Office furniture and equipment	58,443	4,209,255
Copy machines		109,496
Telephone equipment		2,494,209
Vehicles		4,058,005
Less accumulated depreciation	(56,418)	(7,845,812)
Net capital assets	2,025	3,025,153
Total assets	24,573,696	40,682,870
<u>LIABILITIES</u>		
Current liabilities:		
Accounts payable	7,478	7,553,069
Interfund payable		379,803
Due to other funds		4,155,493
Due to other governmental units	4,036	46,635
Capital Lease		70,826
Unearned revenue		148,959
Total current liabilities	11,514	12,354,785
<u>NET ASSETS</u>		
Investment in capital assets, net of related debt	2,025	2,954,327
Restricted for managed care risk exposure		1,656,795
Unrestricted	24,560,157	23,716,963
Total net assets	\$24,562,182	\$28,328,085

The accompanying notes are an integral part of the financial statements.

County of Ottawa
Statement of Revenue, Expenses and
Changes in Fund Net Assets
Proprietary Funds
For the Year Ended December 31, 2008

	<u>Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund</u>	<u>Governmental Activities- Internal Service Funds</u>
Operating revenues:		
Charges for services	\$284,488	\$19,375,483
Penalties and interest in delinquent taxes	1,917,106	
Other revenue	3,577	10,340
Total operating revenues	<u>2,205,171</u>	<u>19,385,823</u>
Operating expenses:		
Personnel services		2,131,059
Contractual services	109,926	2,387,415
Supplies	22,878	149,980
Depreciation	1,012	1,311,736
Building and equipment rental	2,468,412	106,117
Claims and legal		11,370,514
Miscellaneous		451,150
Total operating expenses	<u>2,602,228</u>	<u>17,907,971</u>
Operating income (loss)	<u>(397,057)</u>	<u>1,477,852</u>
Nonoperating revenues (expenses):		
Interest on investments	702,619	1,384,504
Net change in the fair value of investments		(3,512,044)
Gain on retirement of capital assets		28,783
Total nonoperating revenues (expenses)	<u>702,619</u>	<u>(2,098,757)</u>
Income (loss) before transfers	<u>305,562</u>	<u>(620,905)</u>
Transfers in (out):		
Ottawa County Building Authority - Debt Service	(150,000)	(300,000)
Ottawa County Building Authority - Capital Projects		(4,100,000)
Total transfers	<u>(150,000)</u>	<u>(4,400,000)</u>
Change in net assets	155,562	(5,020,905)
Total net assets, beginning of year	24,406,620	33,348,990
Total net assets, end of year	<u>\$24,562,182</u>	<u>\$28,328,085</u>

The accompanying notes are an integral part of the financial statements.

**County of Ottawa
Statement of Cash Flows
Proprietary Funds**

For the Year Ended December 31, 2008

	<u>Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund</u>	<u>Governmental Activities Internal Service Funds</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash received from interfund services provided		\$19,623,126
Cash receipts from customers	\$12,410,723	
Cash received from penalties and interest on delinquent taxes	1,579,656	
Cash payments to suppliers for goods and services	(2,593,638)	(2,598,380)
Cash payments for self-funded insurance claims		(12,536,111)
Cash payments to employees for services		(2,131,059)
Purchase of delinquent tax rolls	<u>(13,054,776)</u>	
Net cash provided by (used for) operating activities	<u>(1,658,035)</u>	<u>2,357,576</u>
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:		
Operating transfers in from other funds		313,473
Transfers in from other funds		(4,400,000)
Transfers out to other funds	<u>(150,000)</u>	
Net cash used for noncapital financing activities	<u>(150,000)</u>	<u>(4,086,527)</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:		
Acquisition of capital assets		(857,720)
Proceeds from sale of equipment		36,940
Payment on capital lease		<u>(35,413)</u>
Net cash used for capital and related financing activities		<u>(856,193)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of investments		(26,736,614)
Interest on investments	999,817	1,355,614
Proceeds on sale of investments		<u>22,811,458</u>
Net cash provided by investing activities	<u>999,817</u>	<u>(2,569,542)</u>
Net decrease in cash and pooled investments	(808,218)	(5,154,686)
Cash and pooled investments, beginning of year	<u>15,445,943</u>	<u>17,931,604</u>
Cash and pooled investments, end of year	<u><u>\$14,637,725</u></u>	<u><u>\$12,776,918</u></u>

The accompanying notes are an integral part of the financial statements.

(Continued on next page)

**County of Ottawa
Statement of Cash Flows
Proprietary Funds**

For the Year Ended December 31, 2008

	<u>Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund</u>	<u>Governmental Activities Internal Service Funds</u>
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:		
Operating income (loss)	(\$397,057)	\$1,477,852
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:		
Depreciation	1,012	1,311,736
Interest income		
Change in assets and liabilities not affecting cash provided by (used for) operating activities:		
(Increase) decrease in receivables	(1,271,148)	(96,008)
(Increase) decrease in due from other funds		
(Increase) decrease in advances to other funds		
(Increase) decrease in due from component units		
(Increase) decrease in inventory		(2,035)
(Increase) decrease in prepaid expenses		106,024
Increase (decrease) in unpaid claims liability		334,095
Increase (decrease) in unearned revenue		(45,833)
Increase (decrease) in accounts payable	7,478	(1,003,373)
Increase (decrease) in due to other funds		256,802
Increase (decrease) in due to other governmental units	1,680	18,316
Net cash provided by (used for) operating activities	<u><u>(\$1,658,035)</u></u>	<u><u>\$2,357,576</u></u>
		<i>(Concluded)</i>

Noncash investing activities:

The change in fair value of investments for the internal service funds was (\$3,512,044).

The accompanying notes are an integral part of the financial statements.

COUNTY OF OTTAWA

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

December 31, 2008

(with comparative totals for December 31, 2007)

	Ottawa County Other Post Employment Benefit Plan	Agency Funds	
	<u>2008</u>	<u>2008</u>	<u>2007</u>
ASSETS			
Cash and pooled investments		\$2,508,542	\$2,908,572
U.S. Government securities	\$16,522		
U.S. Government agencies	138,411		
Corporate Bonds	88,539		
Mutual funds			
Money Market Mutual Funds	52,362		
Domestic Equity	489,167		
International Equity	192,995		
Receivables:			
Accounts		110,467	41,003
Due from other governmental units		56,157	9,192
Total assets	<u>977,996</u>	<u>\$2,675,166</u>	<u>\$2,958,767</u>
LIABILITIES			
Liabilities:			
Due to other governmental units:			
Due to State of Michigan		\$743,358	\$904,675
Fines and fees due to local libraries		439,632	464,880
Agency deposits		1,492,176	1,589,212
Total liabilities		<u>\$2,675,166</u>	<u>\$2,958,767</u>
Net Assets held in trust for other post employee benefits	<u>\$977,996</u>		

The accompanying notes are an integral part of the financial statements.

**County of Ottawa
Statement of Changes in Plan Net Assets
Fiduciary Funds
For the Year Ended December 31, 2008**

	Other Post Employment Benefit Plan
Additions	
Contributions	
Employer	\$919,941
Investment income	58,055
Total Additions	977,996
Deductions	
Benefits	
Administrative expense	
Total Deductions	
Total Net increase	977,996
Net Assets held in trust for other post employee benefits	
Beginning of year	
End of Year	\$977,996

The accompanying notes are an integral part of the financial statements.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The County of Ottawa, Michigan (the "County") was incorporated in 1837 and covers an area of approximately 565 square miles with the County seat located in the City of Grand Haven. The County operates under an elected Board of Commissioners (11 members) and provides services to its estimated 260,364 residents in many areas including law enforcement, administration of justice, community enrichment and development and human services.

The financial statements of the County have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

A. Reporting entity

The accompanying financial statements present the County (the primary government) and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the County's operations, so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize they are legally separate from the County.

Blended Component Units

The Building Authority is governed by a three-member board appointed by the Ottawa County Board of Commissioners. Its sole purpose is to finance and construct the County's public buildings. It is reported in the appropriate fund categories of Debt Service and Capital Projects and has a December 31 year-end. A separate report is not prepared for the Building Authority.

The Ottawa County, Michigan Insurance Authority is a separate legal entity organized for the purpose of providing insurance coverage and risk management and related services to public entities in the County of Ottawa, Michigan pursuant to State of Michigan Act No. 36 of the Public Acts of 1988. The governing board consists of one appointed and four elected officials of the County and one appointed official from each other participating public entity. The County and the Building Authority are currently the only participating entities. The Insurance Authority is reported in an internal service fund and has a December 31 year-end.

Complete financial statements for the Insurance Authority can be obtained from:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Reporting entity (continued)

Fiscal Services Director
Ottawa County
12220 Fillmore Street, Room 331
West Olive, MI 49460

Discretely Presented Component Units

The Ottawa County Road Commission was established pursuant to the County Road Law (MCL 224.1). The governing board is appointed by the Ottawa County Board of Commissioners. The Road Commission deposits receipts with and has investments through the County. It may not issue debt or levy a tax without the approval of the County Board of Commissioners. If approval is granted, Road Commission taxes are levied under the taxing authority of the County, as approved by the County electors, and would be included as part of the County's total tax levy as well as reported in the Road Commission Fund. The Road Commission has a September 30 year-end.

The Ottawa County Central Dispatch Authority is governed by an eight-member board with two members appointed by the County's Board of Commissioners. It is financially accountable to the County as a result of fiscal dependency. It cannot levy taxes or issue bonded debt without approval of the County. It operates in facilities and with equipment partially financed through the Building Authority. The services provided cover all County residents and the County levies a property tax of up to one-half mill to finance the operations of the Dispatch Authority. The Dispatch Authority has a December 31 year-end.

The Ottawa County Public Utilities System's governing board is appointed by the Ottawa County Board of Commissioners. The Public Utilities System deposits receipts with and invests through the County. It is fiscally dependent upon the County because the County Board must approve debt issuances of Public Act 342 bonds. The Ottawa County Public Utilities System has a December 31 year-end.

Complete financial statements for the Road Commission and the Public Utilities System can be obtained from:

Finance Director
Ottawa County Road Commission
P.O. Box 73934
Grand Haven, MI 49417

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Reporting entity (continued)

Complete financial statements for the Dispatch Authority can be obtained from:

Director
Ottawa County Central Dispatch Authority
15 North 6th Street
Grand Haven, MI 49417

Ottawa County Office of the Drain Commissioner drainage districts established pursuant to the Drain Code of 1956 are separate legal entities, with the power to contract, to sue and be sued, to hold, manage and dispose of real and personal property, etc. The Office of the Drain Commissioner is considered to be a component unit of the County because the County has the ability to significantly influence operations and has accountability for fiscal matters. Specifically, the County Board of Commissioners formally approves the Drain Commissioner's budget (as submitted) and all financial management functions are performed by the County. The statutory drainage board of Chapter 20 drainage districts consists of the Drain Commissioner, the Chair of the County Board of Commissioners and one other member of the Board of Commissioners. The statutory drainage board of Chapter 6 and 21 drainage districts consists of the State Director of Agriculture and the Drain Commissioner of each county involved in the project. The Drain Commissioner has sole responsibility to administer the drainage district established pursuant to Chapter 4 and 8 of the Drain Code. The drainage board or Drain Commissioner, on behalf of the drainage district, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the drainage district.

Complete financial statements for the Office of the Drain Commissioner can be obtained from:

Fiscal Services Director
Ottawa County
12220 Fillmore Street, Room 331
West Olive, MI 49460

B. Funds with Other Year Ends

The financial statements of the Friend of the Court, 9/30 Judicial Grants, Health, Mental Health, Transportation System, Prosecuting Attorney Grants, Sheriff 9/30 Grant Programs, Sheriff Contracts, Sheriff Road Patrol, Workforce Investment Act - 9/30 Grant Programs, Grant Programs - Pass Thru, Emergency Feeding, Federal Emergency Management Agency, Community Corrections,

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Funds with Other Year Ends (continued)

Community Action Agency, Child Care – Circuit Court and Child Care - Social Services funds (included with Governmental Funds and reflecting total assets and revenues of 10.54% and 41.87%, respectively, of the Governmental Fund totals) and the Protected Self-Funded Insurance-Mental Health Fund (included with Internal Service Funds and reflecting total assets and revenues of 4.93% and .00%, respectively, of the related fund type totals) have been included in the accompanying 2008 financial statements using their fiscal year ended September 30, 2008.

The financial statements of the Workforce Investment Act – Administrative Cost Pool, Workforce Investment Act - Youth, Workforce Investment Act – Adult, and Workforce Investment Act - 6/30 Grant Programs funds (included with Governmental Funds and reflecting total assets and revenues of .63% and 2.71%, respectively, of the Governmental Fund totals) have been included in the accompanying 2008 financial statements using their fiscal year ended June 30, 2008.

The financial statements of the Weatherization and the Workforce Investment Act-3/31 Grant Programs funds (included with Governmental Funds and reflecting assets and revenues of .04% and .16%, respectively, of the Governmental Fund totals) has been included in the accompanying 2008 financial statements using their fiscal year ended March 31, 2008.

Interfund balances, due to/from account balances, indirect expense allocations, as well as transfers, do not agree across all funds due to the different year ends reported in these funds.

C. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. The effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Indirect expenses* are charged based upon a County-wide cost allocation plan which allocates costs based upon the number of full time equivalents, number of transactions, and other pertinent information. *Program revenues* include (1) charges to customers or

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Government-wide and fund financial statements (continued)

applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

D. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund statements. The fiduciary fund financial statements are reported using the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. After March 1 of the following year, the Delinquent Tax Revolving Fund pays the County for any outstanding taxes as of that date. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, landfill closure costs and compensated absences are recorded only when payment is due.

Intergovernmental revenue, charges for services, grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. The County considers these to be available if received within 180 days of year end. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Measurement focus, basis of accounting, and financial statement presentation (continued)

All other revenue items are considered to be measurable and available only when cash is received by the County.

The County reports the following major governmental funds:

The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Parks and Recreation Fund (2081) – This fund was established for the development, maintenance, and operation of Ottawa County parks. Funding is provided by General Fund appropriations, State grants, and user charges. A Millage of .33 mills was re-approved by the County electorate during 2006 for ten years and expires in 2016.

Health Fund (2210) – This fund is used to account for monies received from Federal, State, and local grants and County appropriations. These monies are utilized in providing a variety of health-related services to County residents.

Mental Health Fund (2220) – This fund is used to account for monies to provide mental health services within the County. Monies are provided by Federal, State, and County appropriations, contributions, and charges for services.

Revenue Sharing Reserve Fund (2855) - Public Act 357 of 2004 provides a funding mechanism to serve as a substitute for state revenue sharing payments. This substitute funding mechanism involved a gradual shift of county property tax millage from a winter tax levy to a summer tax levy and additionally, requires the establishment of a restricted fund to be known as the Revenue Sharing Reserve Fund.

Ottawa County Authority Capital Projects Fund (5690-5695)- This Fund was established to account for construction projects of the building authority. Financing is provided by bond proceeds, interest income, and occasionally State grants.

The County reports the following major proprietary fund:

Delinquent Tax Revolving Fund (5160) – This Enterprise Fund is used to pay each local governmental unit, including the County General Fund, the respective amount of delinquent taxes not collected as of March 1 of each year. Financing is provided by subsequent collection of delinquent property taxes by the County Treasurer.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Measurement focus, basis of accounting, and financial statement presentation (continued)

Additionally, the County reports the following fund types:

Special Revenue Funds are used to account for revenue from specific revenue sources (other than fiduciary or major capital projects) and related expenditures which are restricted for specific purposes by administrative action or law.

The *Debt Service Fund* accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The *Capital Projects Fund* accounts for construction projects of the Building Authority.

The *Permanent Fund* is used to record the activity of the Cemetery Trust which provides funds for perpetual care of cemetery lots.

Internal Service Funds account for data processing, equipment purchases, and insurance coverage provided to County departments on a cost reimbursement basis.

The *OPEB Trust Fund* is used to account for the activity of the County's other post employment benefit program.

Agency Funds are used to account for assets held on behalf of outside parties, including other governments. The majority of the balances in the Agency funds represent payments collected on behalf of the State of Michigan and other governmental agencies.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Delinquent Tax Revolving enterprise fund are interest and penalties on delinquent taxes. The principal operating revenues of the County's internal service funds are charges to County departments for equipment amortization and insurance coverage. Operating expenses for the enterprise fund include depreciation on capital assets and rent payments for certain County facilities

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

D. Measurement focus, basis of accounting, and financial statement presentation (continued)

designed to pay the debt obligations of the related bond issue. Operating expenses for the internal service funds include the cost of services (including claims), administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

E. Assets, liabilities, and net assets or equity

1. *Cash and pooled investments*

For purposes of the statement of cash flows, the County considers all assets held in the cash and investment pool to be cash equivalents because the investments are not identifiable to specific funds and the assets can be withdrawn at anytime, similar to a demand deposit account. The investments of the County investment pool consist primarily of U.S. treasuries, U.S government agency securities, commercial paper, certificates of deposit, local government investment pools, and mutual funds.

Investments of the Insurance Authority and Other Post Employment Benefit Plan trust consist of U.S. government and U.S. government agency securities and corporate securities. All investments are recorded at fair value.

2. *Receivables, payables and due from other government*

During the course of operations, numerous transactions occur between individual funds and/or between the primary government and component units for goods provided or services rendered. These receivables and payables are classified as "due from other funds/component units" or "due to other funds/component units" on the balance sheet. Short-term interfund loans are classified as "interfund receivables/payables".

Any residual balances outstanding between the governmental activities and business-type activity are reported in the government-wide financial statements as "internal balances."

Property taxes for general County operations are levied as of July 1 on property values assessed as of the same date. Property taxes for Parks and the Ottawa County Central Dispatch Authority are levied December 1 on property values assessed as of the same date. The taxes levied December 1 are due on February 14 of the following year and taxes levied July 1 are due on September 14 after which the applicable property is subject to lien, and penalties and interest are assessed.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

2. *Receivables, payables and due from other government (continued)*

Other accounts receivable is shown net of the allowance for estimated uncollectibles. For the Mental Health receivables, an allowance of \$128,739 has been established. For the jail and inmate housing receivable and various other receivables an allowance of \$733,827 has been established.

Due from other governments greater than one year consist of loans made to local units. During 2008, no new loans were issued. However, during 2006, the County provided \$500,000 to Coopersville Township for infrastructure projects out of the County's Infrastructure Revolving Loan Fund Program. This loan will be repaid over 10 years, at 3% interest, with the Township's obligated funds for major roads.

During 2005, the County provided \$950,000 to Tallmadge Township for infrastructure projects out of the County's Infrastructure Revolving Loan Fund Program. This loan will be repaid over 10 years, at 3% interest, with the Township's Water and Sewer Fund dollars.

During 2004, the County provided \$705,000 in loans to Allendale Township for two infrastructure projects out of the County's Infrastructure Revolving Loan Fund Program. The loan for \$365,000 will be repaid over 5 years, at 3% interest, with the Township's captured Downtown Development Authority revenues. The loan for \$340,000 will be repaid over 5 years, at 3% interest, with the Township's Water and Sewer Fund dollars. These loans are recorded in the non major special revenue Infrastructure fund (2444). As of December 31, 2008, the gross amount of these outstanding loans from governmental type funds was \$1,438,524. No allowance has been established for these loans.

3. *Advances to other funds*

Noncurrent portions of long-term interfund loans receivable in governmental funds are reported as advances and are offset by a fund balance reserve account which indicates that they do not constitute expendable available financial resources and therefore are not available for appropriation.

4. *Inventories and prepaids*

Inventories are valued at cost on the first-in / first-out (FIFO) method. Inventories are recorded as expenditures when consumed rather than when purchased. Payments made to vendors for

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

4. *Inventory and Prepays (continued)*

services that will benefit periods beyond a fund's fiscal year-end are recorded as prepaid in both government-wide and fund financial statements.

5. *Restricted Net Assets*

The net assets of the Parks and Recreation Fund (Special Revenue Fund 2081) are comprised mainly of unused revenue from a specially designated tax levy. Hence, the entire \$7,531,726 is restricted. In addition, Under Act 136, Public Acts of 1956 (Sections 141.261-141.263, Compiled Laws of 1979), the net assets of the Public Improvement Fund (Special Revenue Fund 2450) in the amount of \$6,590,988 are restricted for statutory Public Improvement.

Under Act 30, Public Acts of 1978, the use of the net assets of the Stabilization Fund (Special Revenue Fund 2570) in the amount of \$8,269,673 are restricted to 1) cover a deficit, 2) prevent a reduction in the level of public services or number of employees in the current or next fiscal year, or 3) cover expenses arising from a natural disaster.

The net assets of the Revenue Sharing Reserve Fund (Special Revenue Fund 2855) in the amount of \$9,693,377 are restricted in compliance with Public Act 357 of 2005.

The use of the \$ 6,254 in net assets of the Cemetery Trust is restricted to the perpetual care of certain cemetery lots.

The net assets of the Protected Self-Funded Insurance – Mental Health (Internal Service Fund 6782) are restricted for mental health programs (\$1,656,795).

It is the County's policy to spend restricted resources first if it meets the criteria of the restricted net asset and use unrestricted resources when the restricted funds are depleted.

The discretely presented component units also have certain restrictions on net assets. Specifically, the Ottawa County Road Commission has restricted \$3,604,049 for primary and local road construction and maintenance. The Drain Commissioner has restricted \$147,515 for debt service, \$325,915 for capital projects, and \$53,716 for general drain maintenance. Last, Ottawa County Public Utilities has restricted \$555,978 for operations and maintenance.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

6. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the governmental activities column in the government-wide financial statements. For the County, infrastructure exists in the Road Commission and the Drain Commission component units. The capitalization threshold ranges from \$1,000 - \$25,000. Capital assets are defined by the primary government as assets with an initial, individual cost of more than \$5,000 (amount not rounded) and an estimated useful life in excess of two years. Such assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exists. Donated capital assets are valued at their estimated fair market value on the date received. The amount reported for infrastructure includes assets acquired or constructed since 1980.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable.

No interest expense has been incurred or capitalized on capital assets reported in proprietary funds.

Depreciation of the capital assets (including infrastructure) of the primary government, as well as the component units, is computed using the straight-line or sum-of-the-years digits method over the following estimated useful lives:

	<u>Years</u>
Land improvements	25
Buildings	25 - 30
Office furniture and equipment	5 - 20
Vehicles	3 - 10
Public domain infrastructure	50
System infrastructure	30

7. Self-insurance claims incurred but not reported

At December 31, 2008 the County has several Internal Service funds which account for various uninsured risks. The County is self-insured up to certain limits, which vary by type of risk, and purchases reinsurance to cover claims in excess of those limits. The County records estimates of self-insurance claims incurred but not reported as of December 31 based on historical trend information and claims reported subsequent to year-end. Such estimates are included in accounts payable.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

8. *Compensated absences*

Substantially all County employees are granted vacation and sick leave in varying amounts based on length of service. Vacation pay is fully vested when earned and accrued in the government-wide financial statements. Employees are granted varying amounts of sick days annually and may accumulate up to a maximum of 15 days. Unused sick leave accumulated under the current plan is forfeited upon termination or retirement. Therefore, no liability for unpaid accumulated sick leave is recorded. All employees except judges and elected officials are covered under short and long-term disability benefits if an illness lasts longer than 10 working days or six months, respectively.

Employees who accumulated sick days under the County's prior sick leave policy before moving into the current plan have been allowed to bank up to 120 hours of their sick days accumulated under the prior plan in a holding account at the pay rate in effect when they entered the current plan. Employees' accounts earn interest annually at the average rate earned by the County Treasurer. Employees with at least ten years of continuous service are paid for accumulated sick days in full upon death or retirement and at the rate of 50% of accumulated benefits upon termination for reasons other than death or retirement.

A liability for this amount is accrued and reported in the government-wide financial statements. The County estimates that the maximum liability for unpaid and unused sick leave would be approximately \$548,609 at December 31, 2008 if all employees who accumulated sick leave under the prior plan retired. Only the portion of this liability that has matured is recognized as a current liability. An actuarial estimate of the amount payable to employees upon retirement at December 31, 2008 is \$542,896 and is funded in the Compensated Absences Fund, a Special Revenue Fund, with a corresponding designated fund balance. On the government-wide statements, however, it is included in the non-current portion of long-term obligations.

The County has fully funded its vacation pay liability. The vacation pay expenditure/expense was recorded in each fund, and this amount was transferred and recorded in the Compensated Absences Fund, a Special Revenue Fund, with a corresponding designated fund balance. An adjustment was made at December 31, 2008 to reflect the change in the balance to \$2,398,312.

Under the Road Commission's personnel policy and contracts negotiated with employee groups, individual employees have a vested right to receive payments for unused vacation and sick leave under formulas and conditions specified in the policy and contracts. Accumulated leave of the general fund is recorded on the statement of net assets and not on the general fund balance sheet because it is not expected to be liquidated with expendable available financial resources.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

8. *Compensated absences (continued)*

The Central Dispatch Authority's personnel policy and employment agreements provide employees a vested right to receive payments for unused vacation leave under formulas and conditions specified in the policy and agreements. Accumulated leave of the general fund is recorded on the statement of net assets and not on the general fund balance sheet because it is not expected to be liquidated with expendable available financial resources.

9. *Deferred compensation plan*

The County, the Road Commission and the Central Dispatch Authority offer to their employees several different deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plans are available to County and Dispatch Authority employees with various options depending on which bargaining unit the employee is a member. All plans permit employees to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. The County employee contributions for 2008 were \$2,373,731 and the County match was \$440,343.

All amounts of compensation deferred under the plans, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights are held in trust for the exclusive benefit of participants and their beneficiaries.

Investments are managed by the plans' trustees, under one of several investment options, or combination thereof. The choice of the investment option(s) is made by the participants or the investment manager at the option of the employee. As the assets of the trust are managed by the plans trustees, the plan assets are not recorded in the financial statements of the County.

10. *Employee Retirement Plans*

The County, the Road Commission and the Dispatch Authority have contributory pension plans covering substantially all of their employees. The plans are funded through annual contributions to the Michigan Municipal Employees' Retirement System in amounts sufficient to fund the normal cost of the plans and to amortize prior service cost over 30 years.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

11. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, the long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. For new bond issuances after the implementation of GASB Statement No. 34, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

12. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. Details on these reservations and designations follow:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

12. Fund equity (continued)

	General Fund	Parks and Recreation Fund	Health Fund	Mental Health Fund	Revenue Sharing Reserve Fund	Other Governmental Funds
Reserved:						
Long-term advances to other funds and component units	\$325,000					
Inventories	46,317		\$291,362	\$13,558		\$22,383
Convention facilities tax money	1,806,414					
Public Improvement Revenue Sharing Reserve					\$9,693,377	6,590,988
Infrastructure loans						1,170,260
Jail booking fees	221,410					
Perpetual care						5,770
Total Reserved	\$2,399,141		\$291,362	\$13,558	\$9,693,377	\$7,789,401
Designated:						
Voting machines	\$71,047					
Planning	504,298					
Grants	310,585					
Mental Health	686,579					
Parks/Open Space		\$580				
Aerial survey	867,274					
Building Improvements	7,017,915					
Computer technology	14,932					
Reserve for budget	1,000,000					
Register of Deeds technology						\$534,052
Compensated absences						2,936,396
Total Designated	\$10,472,630	\$580				\$3,470,448

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

E. Assets, liabilities, and net assets or equity (continued)

13. Comparative data/reclassifications

Presentation of comparative total data for the prior year have been presented when available in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary information

The General, Special Revenue, Debt Service, Capital Projects, and Permanent Funds are under formal budgetary control.

Formal budgetary integration is employed as a management control device during the year for governmental funds. Formal budgetary integration is not employed for other funds; however, informational summaries are prepared and presented to the Board for consideration for proprietary fund types. The County adopts its budget in accordance with Public Act 621, the Uniform Budgeting and Accounting Act, which mandates an annual budget process and an annual appropriation act to implement the budget. Budgets, as presented for these funds in the accompanying financial statements, were prepared on the modified accrual basis of accounting. The County does not use encumbrances in its accounting system.

The Fiscal Services Director presents the budget requests for the succeeding fiscal year to the County Administrator in August. The Administrator, Fiscal Services Director, and Budget/Audit Manager meet with all department heads during August to review and discuss the requested revenue and expenditures levels. The Fiscal Services Director presents initial budget information to the Board of Commissioners at a work session following the second Board Meeting in August. A proposed budget with balancing options, if required, is presented at the Board of Commissioners Work Session following the first board meeting in September. The preliminary budgets for all funds are presented to the Finance Committee in September and the Board of Commissioners Work Session following the second board meeting in September. A public hearing and formal budget presentation is held at the first Board Meeting in October to provide any county resident with an opportunity to discuss the budget with the Board prior to approval. The budget, and an appropriation ordinance implementing it, is approved by the Finance Committee and forwarded to the Board for approval at the second Board Meeting in October. A separate budget report is then made available to the public.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

A. Budgetary information (continued)

Budgets for the current year are continually reviewed for any required revisions of original estimates. Proposed increases or reductions in appropriations are presented to the Finance Committee and the Board for their action. The Board amends the general appropriation act as soon as it becomes apparent this action is necessary. The budgetary information as presented herein has been amended by official actions of the Finance Committee and/or County Board of Commissioners.

Transfers of any unexpended budget balance, or any portion thereof, to any other appropriation account may not be made without approval by the Finance Committee with certain exceptions. The Board has delegated authority to the Administrator and Fiscal Services Director to approve budget transfers within a fund if the amount to be transferred does not exceed \$50,000.

Budgetary control over expenditures is maintained on a line item basis by department, which is the legal level of control. A separate budgetary report is prepared which demonstrates compliance at the legal level of control and is available to the public in the County Clerk's office. Expenditures may not legally exceed budgeted amounts and certain Special Revenue Funds expenditures must be in accordance with the respective agreements with Federal and State grantor agencies.

All budget appropriations lapse at the end of each fiscal year unless specific Board action is taken.

B. Excess of expenditures over appropriations

Certain nonmajor funds experienced overages, all of which were immaterial. These expenditures were permitted either because the County was assured of reimbursement from an outside party (grants) or because the funds had sufficient fund balance to cover the overage. In kind commodities donated from the State were recorded after year end in the Emergency Feeding fund. Matching donated revenue was also recorded. More hours and resources were available for this program than originally anticipated. Compensated Absences fund expenditures fluctuate yearly depending on the number of terminations or retirements, making expenditures difficult to predict and budget.

III. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Cash and cash equivalents consist primarily of various short-term investments with an original maturity of three months or less and are carried at cost, which approximates fair value.

A reconciliation of deposit and investment balances at year end follows:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

	Primary Government	Component Units	Total
Cash on hand	\$16,568	\$260	\$16,828
Carrying amount of checking and savings accounts	5,919,871	6,700,497	12,620,368
Carrying amount of certificates of deposit	15,269,489	1,635,000	16,904,489
Carrying amount of investments	80,494,325	17,841,793	98,336,118
Carrying amount of investments - Ottawa County Other Post Employment Benefit Plan	977,996		977,996
Carrying amount of investments - Ottawa County Insurance Authority	17,846,989		17,846,989
Total	\$120,525,238	\$26,177,550	\$146,702,788
Statement of net assets			
Cash and pooled investments	\$97,632,040	\$17,557,020	\$115,189,060
Investments	19,406,660	8,620,530	28,027,190
Statement of fiduciary assets and liabilities			
Cash and pooled investments	2,508,542		2,508,542
Investments	977,996		977,996
Total	\$120,525,238	\$26,177,550	\$146,702,788

The County's investments, as well as the investments of Ottawa County Public Utilities handled by the County, are stated at fair value which is determined as follows: (a) securities are priced by FTI, an on-line pricing service, as of the end of each business day and (b) investments that do not have established market values are reported at estimated fair value.

Michigan statutes authorize the County to invest in bonds, other direct obligations and repurchase agreements of the United States, certificate of deposits, savings accounts, deposit accounts or receipts of a bank which is a member of the FDIC, commercial paper, bankers' acceptances of United States banks, obligations of the State of Michigan and its political subdivisions, external investment pools, and certain mutual funds. The County's investment policy, last amended in April of 2000, allows for all of these types of investments.

The Ottawa County Other Post Employment Benefit Plan can utilize all investment options allowed for the County as well as equity and corporate securities. The Ottawa County Insurance Authority investment policy allows for all of the investment types authorized for the County as well as investment grade fixed income securities and common stock of U.S. companies.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

Investments are stated at fair value which is determined as follows: (a) securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates and (b) investments that do not have established market values are reported at estimated fair value.

The majority of the County departments participate in the internal investment pool. However, the following programs/organizations also maintain separate cash and/or investments:

Ottawa County Insurance Authority
Ottawa County Road Commission
Ottawa County Public Utilities System
Ottawa County Central Dispatch Authority
Ottawa County Building Authority
Ottawa County Drain Commission Vincent Drain Debt Service
Ottawa County Drain Commission Nunica Drain Debt Service

The County chooses to disclose its investments by Weighted Average Maturity. As of December 31, 2008, the County had the following investments:

<u>Investment Type</u>	<u>Fair Value</u>	<u>Weighted Average Maturity (years)</u>
Money Market Fund	\$26,801,961	N/A
Commercial Paper	\$2,474,875	0.0384
Agency - FHLB	9,401,384	3.1479
Agency - FNMA	6,251,358	3.6055
Agency - FHLMC	8,774,925	1.3616
Agency - FFCB	5,009,059	1.7863
Treasury Note	21,780,763	1.9616
	<u>\$80,494,325</u>	
Portfolio Weighted Average Maturity		1.9836

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

The County also invests funds of the Ottawa County Public Utilities System (the “System”) and the Ottawa County Road Commission and follows the County’s deposit and investment policy. Cash and investments held by the County for these component units consist of the following at year end:

	Ottawa County Public Utilities System	Ottawa County Road Commission
Checking	\$171,408	\$1,894,293
Certificates of Deposit		1,635,000
Mutual Funds	5,929,847	
Ottawa County Investment Pool		
Investments	8,620,530	
	\$14,721,785	\$3,529,293

The County chooses to disclose the investments of the Ottawa County Public Utilities System by specifically identifying each. As of 12/31/08, the investments of the System held by the County are as follows:

Investment	Maturity	Fair Value	Rate	Rating	Source
Money Market Mutual Funds	N/A	\$5,929,847	N/A	Unrated	N/A
Collateralized Mortgage					
Obligation (CMO) 31394KGZ1	08/15/27	502,704	4.50%	AAA	S & P
CMO 31393XSV0	03/25/31	42,449	6.00%	AAA	S & P
CMO 31393JNK0	01/15/26	127,930	4.50%	AAA	S & P
CMO 31395PAS1	08/15/26	441,861	5.00%	AAA	S & P
CMO 31394BHY3	01/25/25	393,222	5.00%	AAA	S & P
CMO 31392JZH5	11/25/25	22,320	4.50%	AAA	S & P
CMO 31395AC78	08/15/29	54,045	5.00%	AAA	S & P
Commercial Paper 35075RQP4	03/23/09	2,990,160	N/A	A1+/P1	S & P
FFCB 31331XQM7	02/23/09	1,308,528	5.00%	AAA	S & P
FHLB 3133XFLG9	06/12/09	1,328,028	5.25%	AAA	S & P
FNMA 3136F55H0	08/13/09	1,023,440	4.50%	AAA	S & P
FNMA 31398APX4	05/06/10	385,843	3.05%	AAA	S & P
		\$14,550,377			

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

The amount invested by the County's investment pool for the Road Commission consists of money market mutual funds and certificates of deposit which are unrated.

The Ottawa County Central Dispatch Authority, a discretely presented component unit, chooses to disclose its investments by specifically identifying them:

	Fair Value	Rating	Source
MBIA Class Investment Pool	\$3,291,415	AAA/VI+	Fitch

In addition, as of December 31, 2008 the County's Other Post Employment Benefit Plan held the following investments:

	Fair Value	Investment Maturities (fair value by years)			
		Less Than 1	1-5	6-10	Over 10
U.S. treasuries	\$16,522		\$16,522		
U.S. agencies:					
Bonds	99,646		49,017	\$50,629	
Corporate bonds	127,304		58,497	58,546	\$10,261
	243,472		\$124,036	\$109,175	\$10,261
Mutual Funds:					
Money Market	52,362				
Domestic Equity	489,167				
International Equity	192,995				
Total investments held by the OPEB Plan	\$977,996				

As of December 31, 2008, the Ottawa County Insurance Authority had the following investments and maturities in debt securities (none of which are callable):

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

	Cost	Fair Value	Investment Maturities (fair value by years)			
			Less Than 1	1-5	6-10	Over 10
Money market funds	\$385,231	\$385,231	\$385,231			
U.S. treasuries	747,276	774,668		\$261,136	\$513,532	
U.S. agencies:						
Mortgage-backed	781,229	812,343		812,343		
Discount notes	83,912	85,000	85,000			
Agency Passthroughs	1,762,188	1,825,070				\$1,825,070
Other U.S. government agencies	14,993	15,063		15,063		
Corporate bonds	1,710,750	1,691,034	17,730	755,039	902,217	16,048
Foreign Corporate bonds	179,580	169,564		39,976	129,588	
U.S. Corporate asset backed	317,125	314,459		276,628	37,831	
	5,982,284	6,072,432	487,961	2,160,185	1,583,168	1,841,118
Equities						
Common Stock	4,269,595	3,355,384				
Mutual Funds:						
Domestic Equity	2,329,792	1,497,981				
International Equity	2,002,077	1,377,602				
Total investments held by the Authority	14,583,748	12,303,399				

In 1998, to comply with Michigan Insurance Bureau regulations, the Ottawa County Insurance Authority transferred certain investments – i.e., U.S. Treasury Notes – to the Michigan Department of Treasury as security for the benefit of the Authority’s policyholders. As these investments mature, they are replaced with comparable investments to maintain a face value balance of \$5.0 million. Such investments held by the State Treasurer as of December 31, 2008 and 2007, are as summarized:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

<u>Description</u>	<u>Maturity Date</u>	<u>Interest Rate</u>	<u>Face Value</u>	<u>Fair Value</u>	
				<u>2008</u>	<u>2007</u>
U.S. Treasury Notes	03/31/11	4.875%	\$ 1,400,000	\$ 1,546,566	\$ 1,477,434
U.S. Treasury Notes	07/31/11	4.875%	1,675,000	1,850,355	1,767,644
U.S. Treasury Notes	08/15/16	4.875%	485,000	585,904	516,448
U.S. Treasury Notes	02/28/13	2.750%	1,100,000	1,179,750	-
U.S. Treasury Notes	11/15/08	4.750%	1,100,000	-	1,112,375
U.S. Treasury Notes	02/15/12	4.875%	340,000	381,015	360,665
				<u>\$ 5,543,590</u>	<u>\$ 5,234,566</u>

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of bank failure, the County’s deposits may not be returned to the County. It is County policy to review and verify a bank’s creditworthiness through a system of ratio analysis and from information provided by several third party sources. The County policy also places maximum limits on percent of portfolio, per issuer and duration. The County places concentration limits on banks based on creditworthiness analysis. As of December 31, 2008, \$39,829,594 of the County’s bank balance (including certificates of deposit) of \$45,629,594 was uninsured and uncollateralized. Deposits of the Ottawa County Road Commission, the Ottawa County Public Utilities and the portion of the Ottawa County Drain commission that are pooled with the County’s (primary government) deposits cannot be separately identified for federal depository insurance purposes.

The Ottawa County Other Post Employment Benefit Plan had no deposits outstanding at year end.

The Ottawa County Insurance Authority’s cash in the amount of \$1,231 at December 31, 2008 was FDIC insured. For the Ottawa County Drain Commission, none of the \$142,531 in deposits at December 31, 2008 was exposed to custodial credit risk. As of December 31, 2008, \$3,295,093 of the Ottawa County Central Dispatch Authority’s bank balance of \$3,545,093 was exposed to custodial credit risk.

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The County’s investment policy

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (*continued*)

requires that investment securities be held in third-party safekeeping by an institution designated as primary agent. The policy further states that safekeeping agent follows the procedure of delivery vs. payment. As of December 31, 2008, the County's \$53,692,364 in treasury investments and commercial paper were held in third-party safekeeping in the County's name.

The County also invests in money market funds that have their securities safe kept with a third party selected by the counter party. However, the pool's securities are held in trust for the participants of the fund and are not available to the counter party if the counter party should happen to fail. The County believes this arrangement satisfies the County's investment policy's safekeeping requirement. The short-term investments in money market funds by the Ottawa County Public Utilities system in the amount of \$5,929,848 at December 31, 2008, are unrated and not subject to custodial risk categorization because they do not consist of specifically identifiable securities.

Of the balance of investments for the Ottawa County Other Post Employment Benefit Plan, the County has a custodial credit risk of \$243,472 because the related securities are uninsured, unregistered and held by the County's investment manager which is also the counterparty for these particular securities. Of the above mutual fund investments the County's custodial credit risk exposure cannot be determined because the mutual funds do not consist of specifically identifiable securities.

The Ottawa County Insurance Authority's short-term investments in money market funds amounting to \$385,231 at December 31, 2008 are not subject to custodial risk categorization. At December 31, 2008, the Authority did not have any custodial credit risk on its investments.

Credit Risk. State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations with a maximum maturity of 270 days. The County's investment policy further limits its investment choices by limiting the maturity to A-1 90 days and A-2 60 days. As of December 31, 2008, the County had \$2,474,875 in commercial paper that is included in the amount listed above. The three money market bank investment pools used by the County are rated Aaa by Moody's, Fitch Ratings or Standard & Poor's. The County's investment policy is silent on the use of rated vs. unrated money market funds. In addition, there is no rating level requirement for those money market funds that are rated.

The investments of the Other Post Employment Benefits Plan in U.S. Government Agency Securities and U.S. and Foreign corporate bonds were rated by Moody's as follows:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (continued)

<u>Rating</u>	<u>Fair Value</u>
Aaa	\$ 99,646
Aa1	9,209
Aa2	10,275
A2	39,646
A1	10,261
Baa2	19,298
Baa1	38,615
	<u><u>\$ 226,950</u></u>

As of December 31, 2008, the Ottawa County Insurance Authority's investments in the mortgage-backed bonds of U.S. agencies were rated AAA by Moody's; the discount notes of U.S. agencies were rated A-1+ by Moody's; Agency Passthrough pools were not rated; other U.S. government agencies were rated AAA by Moody's; and U.S. Corporate Asset backed securities were rated AAA by Moody's. The Authority's investments in U.S. and Foreign corporate bonds were rated by Moody's as follows:

<u>Rating</u>	<u>Fair Value</u>
AAA	\$ 228,189
AA3	158,333
AA2	102,978
AA1	123,031
A3	197,521
A2	353,541
A1	189,904
BAA3	56,040
BAA2	205,511
BAA1	245,550
	<u><u>\$ 1,860,598</u></u>

Concentration of Credit Risk. The County's investment policy specifies a plan to diversify and set concentration limits to further manage credit risk. The policy sets maximum percentages of the pooled portfolio by investment type with additional maximums by issuer. A minimum of 15% is to be invested in U.S. Treasuries. The policy sets a maximum of 50% in U.S. agencies with a maximum of 20% in any one issuer. Certificates of deposit have a 50% maximum with concentration limits set at 5% of the issuer's net worth. More than 5% of the County's investments were in Treasury Notes (21.3%), FHLB

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

A. Deposits and Investments (*continued*)

(9.5%), FHLMC (8.7%), FFCB (5.1%), and FNMA (6.4%), however, they do not exceed the County's policy. No other issuer of investments exceeded 5%.

The County's investment policy for the Other Post Employment Benefit Plan provides for no more than 50% fixed income securities, 70% equities, 20% international securities, 15% commodities and 50% cash and equivalents. Investments at year end do comply with policy.

Interest Rate Risk. The County does have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The policy sets the maximum maturity by specific type of security and by specific issuer with the maximum of 10 years. The average maturity of the portfolio as a whole may not exceed three years.

B. Deferred/Unearned Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period or for resources that have been received, but not yet earned. The governmental activities column of the statement of net assets reports unearned revenue for resources that have been received, but not yet earned as well as property taxes which have been levied as of year end for use in the next fiscal year.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

C. Capital assets

Capital asset activity for the year ended December 31, 2008 was as follows:

Primary Government:

Governmental activities:	Beginning of Year	Additions	Deductions	End of Year
Capital assets, not being depreciated:				
Land	\$38,061,402	\$2,437,881		\$40,499,283
Construction in progress	5,331,952	9,796,101		15,128,053
Total capital assets, not being depreciated	43,393,354	12,233,982		55,627,336
Capital assets, being depreciated:				
Land Improvements	13,538,204	2,788,127		16,326,331
Buildings	65,821,788	5,304,434	(\$374,325)	70,751,897
Machinery and equipment	21,834,038	1,299,448	(861,061)	22,272,425
Total assets, being depreciated	101,194,030	9,392,009	(1,235,386)	109,350,653
Less accumulated depreciation for:				
Land Improvements	(4,993,828)	(705,946)		(5,699,774)
Buildings	(16,759,627)	(2,048,770)	258,347	(18,550,050)
Machinery and equipment	(15,764,035)	(2,162,851)	849,898	(17,076,988)
Total accumulated depreciation	(37,517,490)	(4,917,567)	1,108,245	(41,326,812)
Net capital assets, being depreciated	63,676,540	4,474,442	(127,141)	68,023,841
Net governmental activities capital assets	\$107,069,894	\$16,708,424	(\$127,141)	\$123,651,177

Business-type activities:	Beginning of Year	Additions	Deductions	End of Year
Capital assets, being depreciated:				
Machinery and equipment	\$58,443			\$58,443
Less: accumulated depreciation for:				
Machinery and equipment	(55,406)	(\$1,012)		(56,418)
Net business-type activities capital assets	\$3,037	(\$1,012)		\$2,025

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

D. Capital assets (continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

Judicial	\$5,888
General government	2,130,106
Public safety	341,096
Public works	117,228
Health and Welfare	454,623
Culture and recreation	556,890

Capital assets held by the government's internal service funds
are charged to the various functions based on their usage
of the net assets

1,311,736

Total depreciation expense - governmental activities

\$4,917,567

Business-type activities:

Delinquent tax collection

\$1,012

Discretely Presented Component Units

Activity for the capital assets of the component units for the various years ended were as follows:

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

D. Capital assets (continued)

	Beginning of Year	Additions	Deductions	End of Year
Capital assets, not being depreciated:				
Land and improvements	\$1,367,182			\$1,367,182
Construction in progress	64,807	\$2,937,089		3,001,896
Total capital assets, not being depreciated	<u>1,431,989</u>	<u>2,937,089</u>		<u>4,369,078</u>
Capital assets, being depreciated:				
Buildings	11,179,350			11,179,350
Machinery and equipment	24,238,284	883,760	(\$909,479)	24,212,565
Infrastructure	250,504,469	18,574,389		269,078,858
Total assets, being depreciated	<u>285,922,103</u>	<u>19,458,149</u>	<u>(909,479)</u>	<u>304,470,773</u>
Less accumulated depreciation for:				
Buildings	(2,937,197)	(226,846)		(3,164,043)
Machinery and equipment	(19,328,729)	(1,578,545)	696,892	(20,210,382)
Infrastructure	(84,780,787)	(8,659,724)		(93,440,511)
Total accumulated depreciation	<u>(107,046,713)</u>	<u>(10,465,115)</u>	<u>696,892</u>	<u>(116,814,936)</u>
Net capital assets, being depreciated	<u>178,875,390</u>	<u>8,993,034</u>	<u>(212,587)</u>	<u>187,655,837</u>
Net component unit capital assets	<u>\$180,307,379</u>	<u>\$11,930,123</u>	<u>(\$212,587)</u>	<u>\$192,024,915</u>

Commitments

At December 31, 2008, the County has \$7.2 million in commitments for the construction of the Grand Haven Courthouse and the Fillmore Street Annex project. In addition, \$110,000 is committed for various park improvement projects.

The Ottawa County Public Utilities discrete component unit has commitments for plant and infrastructure improvement projects totaling approximately \$6,135,000. These commitments are being funded from bond proceeds issued in prior years.

The Ottawa County Central Dispatch Authority discrete component unit has commitments of \$3,175,111 for building design and construction costs.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Interfund receivables, payables, and transfers

The composition of interfund balances as of December 31, 2008, is as follows:

Amounts Due to and from Other Funds

	<u>Due from Other Funds</u>	<u>Due to Other Funds</u>
Primary Government:		
Major Governmental Funds:		
General Fund	\$31,926	\$3,160,946
Parks and Recreation	357,836	
Mental Health	105,340	
Revenue Sharing Reserve Fund	526,673	
Major Enterprise Fund:		
Delinquent Tax Revolving	702,618	
Non-major Governmental Funds	863,073	
Internal Service Funds	4,883,901	4,155,493
	<u>7,471,367</u>	<u>7,316,439</u>
September 30 due from paid before December 31 year end		154,928
	<u><u>\$7,471,367</u></u>	<u><u>\$7,471,367</u></u>

Interfund balances primarily reflect the interest on investments that will be allocated from the General Fund. However, included in the Internal Service Funds is \$4,093,358 which represents funds from the Worker's Compensation program that are invested by the Ottawa County Insurance Authority. There are no plans to pay off this liability within the next year.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Interfund receivables, payables, and transfers (continued)

Due to and from Primary Government and Component Units

	<u>Due from Component Units</u>	<u>Due to Primary Government</u>
Major Enterprise Fund:		
Delinquent Tax Revolving	\$81,180	
Ottawa County Public Utilities System		\$81,180
Total	<u>\$81,180</u>	<u>\$81,180</u>

	<u>Due from Primary Government</u>	<u>Due to Component Units</u>
Major Governmental Fund:		
General Fund		\$20,004
Ottawa County Central Dispatch Authority	\$20,004	
Total	<u>\$20,004</u>	<u>\$20,004</u>

Due to and from Other Component Units

	<u>Due from Other Component Units</u>	<u>Due to Other Component Units</u>
Ottawa County Public Utilities		\$175,476
Ottawa County Road Commission		15,334
Ottawa County Drains	\$15,334	
	<u>15,334</u>	<u>190,810</u>
December 31 due from established after September 30 year end	175,476	
	<u>\$190,810</u>	<u>\$190,810</u>

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Interfund receivables, payables, and transfers (continued)

In addition, certain funds that are a part of the County's pooled cash report negative cash balances at year end. Accordingly, an interfund payable is established in the amount of the negative cash balance, and a corresponding interfund receivable is established in the General Fund.

Interfund Receivables and Payables

	Interfund Receivable	Interfund Payable
Major Funds:		
General Fund	\$1,724,930	
Non-major Governmental Funds		\$1,345,127
Internal Service Funds		379,803
Total	\$1,724,930	\$1,724,930

Long-Term Advances to and from Primary Government and Component Units

	Advances to Component Units	Advances from Primary Government
Primary Government:		
Major Governmental Funds:		
General Fund	\$325,000	
Component Units:		
Ottawa County Public Utilities		\$150,000
Ottawa County Drain Commissioner		175,000
Total	\$325,000	\$325,000

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

E. Interfund receivables, payables, and transfers (continued)

Interfund transfers within the Primary Government

	Transfer In:						Total
	General fund	Parks and Recreation	Health	Mental Health	Ottawa County Building Authority- Capital Projects	Nonmajor Governmental funds	
Transfer out:							
Major Funds:							
General fund		\$530,000	\$6,201,489	\$583,631		\$6,195,732	(\$31,133) \$13,479,719
Health					\$1,300,000		1,300,000
Revenue Sharing Reserve	\$4,497,515						4,497,515
Nonmajor governmental funds					4,766,618	312,713	4,173 5,083,504
Delinquent Tax Revolving						150,000	150,000
Internal Service funds					4,100,000	300,000	4,400,000
	<u>\$4,497,515</u>	<u>\$530,000</u>	<u>\$6,201,489</u>	<u>\$583,631</u>	<u>\$10,166,618</u>	<u>\$6,958,445</u>	<u>(\$26,960) \$28,910,738</u>

Transfers are used to: (1) move unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations and (2) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

F. Leases

Operating Leases

The County is committed under various leases for building and office space. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended December 31, 2008 amounted to \$339,209. Future minimum lease payments for these leases are as follows:

<u>Year Ending</u>	<u>Amount</u>
2009	\$349,914
2010	251,445
2011	147,502
2012	111,720
2013	39,843
	<u>\$900,424</u>

In addition, the County is a lessor under various operating lease agreements for office space and marinas. The original cost of these assets was \$17,227,608 and the accumulated depreciation totals \$5,130,658 leaving a carrying value of \$12,096,950.

Lease revenue for the year ending December 31, 2008 was \$1,258,540. Future lease revenues for these leases are as follows:

<u>Year Ending</u>	<u>Amount</u>
2009	\$662,177
2010	661,500
2011	661,500
2012	661,500
2013	660,823
2014 - 2016	636,300
	<u>\$3,943,800</u>

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

G. Long-term debt

The County issues general obligation bonds to provide funds for the construction of water and sewage disposal systems, drains and buildings and to refund previously issued bonds. General obligations have been issued only for governmental activities and component units. The bonds are being repaid generally from funds received from local municipalities in the County, from drain assessments levied, and from lease revenues received by the Building Authority. Under the terms of the bond agreements, the local municipalities have pledged their full faith and credit to pay the County, each year, amounts sufficient to make principal and interest payments on the bonds.

In addition, the County has pledged its full faith and credit for payment on the bonds. The County has not established a reserve or sinking fund to cover defaults by property owners or local units. These bonds generally are issued as 20-year serial bonds with varying amounts of principal maturing each year.

The original issue amount of the primary government's bonds is \$33,170,000. The original issue amount of the Drain Commissioner's and Ottawa County Public Utilities' bonds are \$376,500 and \$135,058,000, respectively.

In November 2001, the Ottawa County Road Commission issued \$4,500,000 in Public Act 143 bonds for the purpose of constructing a maintenance facility in Holland. The borrowing will be paid from State revenue allocated to the County Road Commission for road purposes. The County did not pledge its full faith and credit for these bonds.

General obligation bonds currently outstanding are as follows:

Purpose	Interest Rate	Primary Government	Component Units			Total Ottawa County
			Ottawa County Road Commission	Ottawa County Public Utilities System	Ottawa County Drain Commissioner	
Governmental activities	2.0 - 6.0%	\$16,715,000	\$1,350,000	\$71,773,501	\$295,733	\$90,134,234
Governmental activities - refunding	2.5 - 7.6%	10,730,000		23,410,000		34,140,000
		<u>\$27,445,000</u>	<u>\$1,350,000</u>	<u>\$95,183,501</u>	<u>\$295,733</u>	<u>\$124,274,234</u>

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

G. Long-term debt (continued)

The annual debt service requirements (to maturity) for the bonds outstanding at year-end follow. Interest is payable on all bond obligations semi-annually. Principal payments are made annually.

Year Ending December 31	<u>Governmental Activities</u>			
	<u>Primary Government</u>		<u>Component Units</u>	
	<u>Principal</u>	<u>Interest</u>	<u>Principal</u>	<u>Interest</u>
2009	\$2,335,000	\$1,206,246	\$6,683,767	\$4,090,391
2010	2,035,000	1,114,332	7,316,767	3,829,619
2011	2,110,000	1,033,868	5,791,767	3,563,536
2012	1,635,000	949,794	5,298,767	3,337,443
2013	1,690,000	887,519	5,445,766	3,119,259
2014-2018	8,550,000	3,133,170	23,525,833	12,514,513
2019-2023	5,245,000	1,562,296	16,964,599	8,168,141
2024-2028	3,845,000	393,114	13,841,968	4,754,133
2029-2033			11,890,000	1,399,741
2034-2036			70,000	3,588
	<u>\$27,445,000</u>	<u>\$10,280,339</u>	<u>\$96,829,234</u>	<u>\$44,780,364</u>

Capital Lease. During 2007, the County (Primary Government) signed a three year capital lease for conversion software. The software will provide a graphical user interface for Justice System software. The agreement provides financing of \$105,008 for this project. As of 12/31/08, capital assets of \$70,826 are included in Internal Service Fund statements as well as the Statement of Net Assets. Terms for this agreement include monthly payments of \$3,157 (including interest of 4.68%) which will end 12/31/2010.

Current Year Advance Refundings. There were no advance refundings for the Primary government or its component units during 2008.

Prior Years Advance Refundings. In prior years, the Building Authority and the Ottawa County Public Utilities System advance refunded certain general obligation bonds by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. The advance refunding resulted in a defeasance of the bonds. As a result of these advance refundings, the trust account assets and the liability for the defeased bonds are not included in these financial statements. At December 31, 2008, \$10,780,000 and \$4,405,000 of bonds are considered defeased for the Building Authority and the Ottawa County Public Utilities System, respectively.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

G. Long-term debt (continued)

Changes in Long-Term Liabilities. Long-term liability activity for the year ended December 31, 2008 was as follows:

Primary Government

	Beginning of Year	Additions	Reductions	End of Year	Due within One Year
Governmental activities:					
General obligation bonds	\$29,680,000		\$2,235,000	\$27,445,000	\$2,335,000
Landfill reclamation	3,899,702		1,657,702	2,242,000	556,000
Compensated absences	2,865,789	332,724	262,117	2,936,396	2,398,312
Parks & Recreation land contracts	28,840		28,840		
Capital lease	106,239		35,413	70,826	35,413
Total	\$36,580,570	\$332,724	\$4,219,072	\$32,694,222	\$5,324,725

The reporting entity's legal debt margin at December 31, 2008 is \$1,077,076,724.

For the governmental activities, compensated absences are generally liquidated by the Compensated Absences Special Revenue fund. Future payments for the land contracts are paid out of the Parks and Recreation Special Revenue fund.

Discretely Presented Component Units

	Beginning of Year	Additions	Reductions	End of Year	Due within One Year
Governmental activities:					
General obligation bonds	\$103,589,736	\$1,272,265	\$8,032,767	\$96,829,234	\$6,683,767
Notes payable	253,200		107,600	145,600	107,600
Claims payable	123,163	185,040	111,030	197,173	
Compensated absences	723,457	316,382	284,170	755,669	
Other Post Employment Benefits		169,346		169,346	
Capital Leases/Installment Purchases	910,030		409,490	500,540	76,257
Total	\$105,599,586	\$1,943,033	\$8,945,057	\$98,597,562	\$6,867,624

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

H. Landfill reclamation

The County owns the Southwest Ottawa County Refuse Disposal Center ("SOCRDC") otherwise known as the Southwest Ottawa County Landfill. Waste Management operated the landfill from the early 1970's until it was closed in 1981. The landfill was closed per the terms of the "1981 closure agreement" between the County and the Department of Natural Resources (DNR). The agreement outlined a plan to cap the landfill and install a pump and carbon filtration system. Waste Management installed the cap in the mid 1980's; the pump and carbon filtration system was built by the County in 1987, as per the terms of the closure agreement. The County has been operating the pump and filter system 24 hours a day, 7 days a week since beginning operation in 1987.

The pump and filter system have not been effective in containing the plume of contaminants in the groundwater down gradient from the landfill. As a result, contaminants have escaped past the outer purge wells and are migrating southwest towards Lake Michigan. Even though the contaminated water meets drinking water standards, the County is providing municipal water to the property owners in the path of the plume, and is working with the local unit of government to place institutional controls on future users moving into the area. The County has completed negotiations with the Michigan Department of Environmental Quality (MDEQ), formerly known as the DNR, with a revised plan to clean up the contamination. The County began work in 2006 to recap the landfill. Enhancing the water filtration system started in 2006 as well, costing \$1,836,926 to date. The total cost of these enhancements could well exceed \$4.5 million dollars.

The County's estimate of annual operating and maintenance costs and capital improvements for the purge system is as follows:

<u>Year Ending</u>	<u>Estimated Cost</u>
2009	\$556,000
2010	180,000
2011	193,000
2012	183,000
2013	193,000
2014-2018	937,000
	<u>\$2,242,000</u>

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION

A. Defined benefit pension plan

1. *Plan Description.* The County of Ottawa, the Ottawa County Road Commission and the Ottawa County Central Dispatch Authority have defined benefit pension plans which provide retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The County of Ottawa, the Ottawa County Road Commission and the Ottawa County Central Dispatch Authority participate in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer plan administered by the MERS Retirement Board. Act No. 427 of the Public Acts of 1984, as amended, establishes and amends the benefit provisions of the participants in MERS. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplementary information for MERS. That report may be obtained by writing to the Municipal Employees Retirement System of Michigan, 447 North Canal Road, Lansing, Michigan, 48917 or by calling (800) 767-6377.
2. *Funding Policy.*

County of Ottawa:

The County is required to contribute at an actuarially determined rate; the current rate ranges from 5.47% to 21.16% as a percentage of annual covered payroll and varies by participating division. Certain employee groups are currently required to contribute 0% to 6.99% of their annual covered payroll to the plan. The contribution requirements of the County are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members, if any, are established and may be amended by the County, depending on the MERS contribution program adopted and/or negotiated by the County.

Ottawa County Road Commission:

The Road Commission is required to contribute at an actuarially determined rate of 14.19% to 38.63% as a percentage of annual covered payroll and varies by participating division. Employees are currently not required to contribute to the plan. The contribution requirements of the Road Commission are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members, if any, are established and may be amended by the Road Commission, depending on the MERS contribution program adopted by the Road Commission and/or negotiated by the Road Commission.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

A. Defined benefit pension plan (continued)

Ottawa County Central Dispatch Authority:

The Authority is required to contribute at a predetermined rate because the plans are closed. The predetermined contributions vary based on employment division. Employees currently do not contribute to the plan. The contribution requirements of the Authority are established and may be amended by the Retirement Board of MERS. The contribution requirements of plan members, if any, are established and may be amended by the Authority, depending on the MERS contribution program adopted by the Authority and/or negotiated by the Authority.

Annual Pension Cost - County of Ottawa:

For the year ended December 31, 2008, the County's annual pension cost of \$4,524,858 was greater than the County's required contribution of \$4,478,672. The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.40% per year, depending on age, attributable to seniority/merit.

Actuarially determined contribution	\$4,478,672
Interest on Net Pension Asset	153,244
Adjustment to actuarially determined contribution	(107,058)
Annual pension cost	<u>4,524,858</u>
Contributions made	<u>4,478,672</u>
Decrease in Net Pension Asset	(46,186)
Net Pension Asset at beginning of year	1,915,554
Net Pension Asset at end of year	<u><u>\$1,869,368</u></u>

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

A. Defined benefit pension plan (continued)

County of Ottawa (continued):

Three Year Trend Information			
Fiscal Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Asset
12/31/2006	\$4,048,120	99%	\$1,965,237
12/31/2007	4,366,827	99%	1,915,554
12/31/2008	4,524,858	99%	1,869,368

Accrued Actuarial Liability – County of Ottawa

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The County's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll over a period of 28 years on an open basis. The remaining amortization period at December 31, 2007, the date of the latest actuarial valuation, was 28 years.

Funding Progress: As of December 31, 2007, the date of the most recent actuarial valuation date, the plan was 84 percent funded. The actuarial accrued liability for benefits was \$151,513,633, and the actuarial value of assets was \$127,103,598, resulting in an unfunded accrued actuarial liability (UAAL) of \$24,410,035. The covered payroll (annual payroll of active employees covered by the plan) was \$41,772,689, and the ratio of the UAAL to the covered payroll was 58 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Ottawa County Road Commission:

Annual Pension Cost – Ottawa County Road Commission

For the year ended September 30, 2008, the Road Commission's annual pension cost of \$976,575 for MERS was equal to the Road Commission's required and actual contributions. The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

A. Defined benefit pension plan (continued)

Ottawa County Road Commission (continued):

assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.4% per year, depending on age, attributable to seniority/merit.

Three Year Trend Information

Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Liability
9/30/2006	\$850,700	100%	\$0
9/30/2007	943,400	100%	0
9/30/2008	976,575	100%	0

Accrued Actuarial Liability – Ottawa County Road Commission

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The Road Commission's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2007, the date of the latest actuarial valuation, was 28 years.

Funding Progress: As of December 31, 2007, the date of the most recent actuarial valuation date, the plan was 78 percent funded. The actuarial accrued liability for benefits was \$41,829,814, and the actuarial value of assets was \$32,465,731, resulting in an unfunded accrued actuarial liability (UAAL) of \$9,364,083. The covered payroll (annual payroll of active employees covered by the plan) was \$6,329,343, and the ratio of the UAAL to the covered payroll was 148 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

A. Defined benefit pension plan (continued)

Ottawa County Central Dispatch Authority:

Annual Pension Cost - Ottawa County Central Dispatch Authority

For the year ended December 31, 2008, the Dispatch Authority's annual pension expense of \$40,800 for MERS was equal to the Authority's required and actual contributions. The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.4% per year, depending on age, attributable to seniority/merit.

Three Year Trend Information

Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Liability
12/31/2006	\$57,932	100%	\$0
12/31/2007	52,968	100%	0
12/31/2008	40,800	100%	0

Actuarial Accrued Liability – Ottawa County Central Dispatch Authority

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The Dispatch Authority's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll over a period of 30 years. The remaining amortization period at December 31, 2007, the date of the latest actuarial valuation, was 30 years.

Funding Progress: As of December 31, 2007, the date of the most recent actuarial valuation date, the plan was 95 percent funded. The actuarial accrued liability for benefits was \$1,653,276, and the actuarial value of assets was \$1,575,191, resulting in an unfunded accrued actuarial liability (UAAL) of \$78,085. The covered payroll (annual payroll of active employees covered by the plan) was \$410,974, and the ratio of the UAAL to the covered payroll was 19 percent. The schedule of funding progress, presented as required supplementary information immediately

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

A. Defined benefit pension plan (continued)

Ottawa County Central Dispatch Authority:

following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

B. Defined contribution pension plan

The Ottawa County Central Dispatch Authority's defined contribution pension plan provides pension benefits for employees hired after January 1, 2000 who work 30 or more hours per week and those hired before January 1, 2000 electing participation in the defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate immediately upon employment. The Authority contributes 2% of each participant's base salary to the plan. The Authority also matches employee contributions up to a total Authority contribution of 5%. Employees are required to contribute a minimum of 2% of base pay to the plans. Participating employee contributions are vested 100% upon hire. The plan provisions and contribution amounts were established by the Authority Board and may be amended by the Authority Board. The plan is administered by MERS.

The Authority and member contributions were \$59,713 and \$59,713, respectively, for the current year. Employer and plan member contributions are recognized in the period that the contributions are due. Plan investments are excluded from this report as the fiduciary responsibility rests with MERS.

C. Self-insurance

The County is self-funded for liability, worker's compensation, health insurance, unemployment, dental insurance and vision insurance. The claims liabilities reported at December 31, 2008 are based on the requirements of Statement No. 10 of the Governmental Accounting Standards Board, which requires that a liability for claims be reported if it is probable that a liability has been incurred at the date of the financial statements and the amount of loss can be reasonably estimated.

The Ottawa County, Michigan Insurance Authority (the "Insurance Authority") blended component unit accounts for the self-insurance program for municipal excess liability, law enforcement liability, professional liability, and property liability. The Insurance Authority's participating members include the County of Ottawa and the Ottawa County Building Authority blended component unit.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

C. Self-insurance (continued)

The Insurance Authority purchases municipal excess liability, auto liability, professional liability and property coverage. Property coverage carries a \$50,000 deductible and the liability coverages attach above a \$1 million SIR for all other coverages. The liability policies in total provide layers of coverage of up to \$12 million which is equal to the coverage from the prior year for liability protection. In addition, the Ottawa County Insurance Authority, a blended component unit, provides coverage above the \$12 million for total aggregate coverage of \$20 million. The property coverage is \$127,413,787 which is \$2,796,507 more than the prior year. Coverage was adjusted to reflect updated property values and the continuing construction of the new Grand Haven courthouse as well as the completed Fillmore Street complex addition.

The revenues for this fund's operation are reimbursements from various funds. The funds are charged based on the number of full time equivalents, number of vehicles and other pertinent information. Losses, damages and administrative expenses are all paid from this fund. Administrative expenses are first paid from Internal Service fund 6770, Protected Self-Funded Insurance Programs and then invoiced to the Authority. The claim liability for known claims and incurred but not reported claims are determined by an actuary. No annuity contracts have been purchased to satisfy claim liabilities. Settled claims have not exceeded insurance coverage in the history of the self-insurance program.

The changes in the claims liability for the years ended December 31, 2007 and 2008 as recorded in the Insurance Authority blended component unit are as follows:

	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	End of Year Liability
2007	\$7,457,906	(\$1,331,770)	\$371,507	\$5,754,629
2008	5,754,629	515,177	181,082	6,088,724

The County's self-insured worker's compensation program provides Michigan statutorily required coverage for worker's compensation claims. It also provides employer's liability coverage of \$13 million excess above the \$750,000 self-insured retention. An independent third party administrator administers the program for an annual fee.

The self-insurance program for health insurance including prescription coverage, dental and vision insurance is accounted for in the Protected Self-Funded Health fund (Internal Service fund 6771). An independent administrator is contracted to process the daily claims. For the health insurance, the

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

C. Self-insurance (continued)

County is responsible for claims up to \$200,000 per individual, and purchases specific excess reinsurance to a lifetime maximum of \$2 million. There is no aggregate limit on the claims for which the county is responsible. The deductible on the specific excess reinsurance is the same as it was for the prior year. Benefits for the dental program stayed the same as the prior year and are capped at \$800 to \$1,400 per person annually, depending on bargaining unit and the dental plan chosen. Vision is capped at various dollar limits per person every two years for eye exams, frames, and lenses. The County is also responsible for paying administrative charges which are included in this fund. The revenues for this fund's operation are reimbursements from various funds, employee withholdings, and retiree co-payments. The liability at the end of the year is based on claims already incurred and reported.

Settled claims have not exceeded insurance coverage in the history of the self-insurance program. The changes in the claims liability for the years ended December 31, 2007 and 2008 are as follows:

	Beginning of Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	End of Year Liability
2007	\$1,174,560	\$10,731,604	\$10,360,942	\$1,545,222
2008	1,545,222	9,640,171	10,455,629	729,764

The self-insurance program for unemployment is accounted for in the Protected Self-Funded Unemployment fund (Internal Service fund 6772). Unemployment claims are reimbursed to the Michigan Employment Security Commission based on actual claims annually and were \$28,319 and \$46,635 in 2007 and 2008, respectively.

Discretely Presented Component Units:

The Ottawa County Road Commission is exposed to lawsuits and claims made by individuals. In response to this exposure, the Ottawa County Road Commission participates in the Michigan County Road Commission Self-Insurance Pool (MCRCSIP). Participation in the MCRCSIP requires payment of premiums to the pool. The pool purchases commercial reinsurance on behalf of its members.

Due to the Road Commission's participation in this pool, the liability of the Ottawa County Road Commission relative to claims covered by the pool is limited to \$25,000 per occurrence.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

C. Self-insurance (continued)

The Road Commission's self-funded workers' compensation program contains stop-loss and coverage of \$300,000 per incident. This limits the Commissions' responsibility for payment to \$300,000 per workers' compensation claim.

Settled claims for the Road Commission have not exceeded coverage during the past three years. There have been no significant reductions in insurance coverage during the past year.

The Road Commission's self-funded insurance claims that have been incurred through the end of the year include both those claims that have been reported as well as those that have not been reported. These estimates are recorded in the government-wide statements as they are not expected to be liquidated with available financial resources. The Commission is exposed to various risks of loss related to torts, destruction of assets and errors and omissions for which it obtains coverage from commercial insurance companies. The Commission had no settled claims resulting from these risks that exceeded commercial coverage in any of the past three years. Changes in the estimates are as follows:

	MCRCSIP Liability Plan	Workers' Compensation Plan	Total
Estimated liability - September 30, 2006	\$81,007	\$53,411	\$134,418
Estimated claims incurred including changes in estimates	29,623	93,751	123,374
Claims paid	(34,725)	(99,904)	(134,629)
Estimated liability – September 30, 2007	75,905	47,258	123,163
Estimated claims incurred including changes in estimates	96,579	88,461	185,040
Claims paid	(27,896)	(83,134)	(111,030)
Estimated liability – September 30, 2008	<u>\$144,588</u>	<u>\$52,585</u>	<u>\$197,173</u>

The Ottawa County Central Dispatch Authority is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries, and natural disasters. The Authority has purchased commercial insurance for the above risks of loss. Settled claims have not exceeded insurance coverage for the last three fiscal years.

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

C. Self-insurance (continued)

Ottawa County Public Utilities System is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omission; injuries to employees and natural disasters. In order to minimize its exposure to these risks, Ottawa County Public Utility System participates in the Michigan County Road Commission Self-Insurance Pool. Settled claims relating to participation in Michigan County Road Commission Self-Insurance Pool have not exceeded the amount of insurance coverage in any of the past three fiscal years.

D. Litigation

In the normal course of its activities, the County is a party to various legal actions and subject to certain asserted and unasserted claims and assessments. Although some actions have been brought, the County has not experienced significant losses or costs. The County administration is of the opinion that the outcome of any pending actions will not have a material effect on the County's financial position or results of operations.

E. Other post-employment benefits

County of Ottawa:

The County administers a single-employer defined benefit healthcare plan (the Retiree Health Plan). The plan provides health insurance premiums for retirees until age 65 (medicare eligible). Benefit provisions are established through negotiations between the County and bargaining units and employee groups. For employees hired before January 1, 2008, the County offers health care benefits to retirees that they may purchase at the actuarially determined blended rate for current employees and retirees. There are currently 916 participants in the plan. The Retiree Health Plan does not issue a publicly available financial report, but a legal trust has been established for the plan.

In addition, the County provides certain post retirement health care benefits to unclassified employees and employees of the Police Officers Association of Michigan and the Command Officers Association of Michigan in accordance with their contracts in which the County will credit the retiree \$4 - \$10 for each year of service, to a maximum of \$100 - \$250 per month, to be applied toward health coverage through the County for the retiree and spouse until age 65. The County makes contributions to the Other Post Employment Benefit Fund based on actuarially determined rates.

Annual OPEB Cost – County of Ottawa

The County's annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

E. Other post-employment benefits (continued)

parameters of GASB Statement #45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period of 30 years. In the January 1, 2009, actuarial valuation, the projected unit credit actuarial cost method, level dollar, closed amortization method, and an amortization period of 30 years were utilized. The actuarial assumptions included a 6.5% return on plan net assets, 3.2% inflation, medical and medication inflation rate declining from 9% in 2010 to 5.1% in 2051 with implicit subsidy provided.

The first actuarial valuation of the Retiree Health Plan was performed as of January 1, 2008. Fiscal year 2007 was the first year for which an actuarially required contribution (ARC) was determined. For the current year the County's contributions was \$919,941. Current year contributions exceeded the actuarially determined requirements which resulted in a net other post employment benefit asset being recorded on the government-wide financial statements. The following table shows the components of the County's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County's OPEB obligation to the plan

Annual required OPEB contribution	\$ 600,916
Interest on net OPEB obligation	-
Adjustment to annual required contributions	-
	<u>600,916</u>
Contributions made by the County	919,941
Increase in net OPEB asset	319,025
New OPEB asset, beginning of year	-
New OPEB asset, end of year	<u><u>\$ 319,025</u></u>

Three Year Trend Information

Fiscal Year End	Annual Required Contribution (ARC)	Percentage of ARC Contributed	Net OPEB Obligation
1/1/2008	\$346,807	100%	\$0
1/1/2009	600,916	153%	(319,025)

Actuarial data before 12/31/2007 is not available

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

E. Other post-employment benefits

Accrued Actuarial Liability – County of Ottawa

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and the plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

Funding Progress: As of January 1, 2009, the date of the most recent actuarial valuation date, the plan was 12.45 percent funded. The actuarial accrued liability for benefits was \$7,853,881, and the actuarial value of assets was \$977,996, resulting in an unfunded accrued actuarial liability (UAAL) of \$6,875,885. The covered payroll (annual payroll of active employees covered by the plan) was \$43,379,815, and the ratio of the UAAL to the covered payroll was 15.9 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Ottawa County Road Commission:

The Ottawa County Road Commission administers a single-employer defined benefit healthcare plan (the Retiree Health Plan). The plan provides health insurance premiums for retirees until age 65 (Medicare eligible). Benefit provisions are established through negotiations between the Commission, bargaining units and employee groups. There are currently 141 participants in the plan. The Commission makes 100% of the premium payment to the plan. The Retiree Health Plan does not issue a publicly available financial report and a legal trust has not been established for the plan.

Annual OPEB Cost – Ottawa County Road Commission

The Commission's annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement #45. The ARC represents a level of funding

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

E. Other post-employment benefits (continued)

that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period of thirty years. The first actuarial valuation of the Retiree Health Plan was performed as of January 1, 2008 with the requirements of GASB Statement # 45 being implemented prospectively. Fiscal year 2008 is the first year for which an actuarially required contribution (ARC) has been determined. In the January 1, 2008, actuarial valuation, the projected unit credit actuarial cost method, level dollar, closed amortization method, and an amortization period of 30 years were utilized. The actuarial assumptions included a 0% return on plan net assets as the plan is not funded, a discount rate of 4%, 10% inflation in 2008 graded to 5% in 2013.

The Commission's contribution is based on pay-as-you-go financing requirements. For the current year, the annual required contribution (ARC) was \$217,453 while actual contributions were \$48,107. The following table shows the components of the Commission's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Commission OPEB obligation to the plan.

Annual required contribution	\$217,453
Interest on net OPEB obligation	-
Adjustment to annual required contribution	-
Annual OPEB cost (expense)	<u>217,453</u>
Contribution made	48,107
Increase in net OPEB obligation	169,346
Net OPEB obligation, beginning of year	-
Net OPEB obligation, end of year	<u><u>\$169,346</u></u>

Three-Year Trend Information

Fiscal Year	Annual Required	Percentage of ARC	Net OPEB
Ending	Contribution (ARC)	Contributed	Obligation
9/30/2008	\$ 217,453	22%	\$ 169,345

Accrued Actuarial Liability – Ottawa County Road Commission

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

E. Other post-employment benefits (continued)

assumptions about future employment, mortality, and healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Commission is currently funding the plan on a pay as you go basis.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and the plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

Funding Progress: As of September 30, 2008, the date of the most recent actuarial valuation date, the plan was completely unfunded because the Commission's financing is on a pay-as-you-go basis. The actuarial accrued liability for benefits was \$1,835,591, and the actuarial value of assets was \$0, resulting in an unfunded accrued actuarial liability (UAAL) of \$1,835,591. The covered payroll (annual payroll of active employees covered by the plan) was \$6,329,343, and the ratio of the UAAL to the covered payroll was 29 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

F. Litigation

In the normal course of its activities, the County is a party to various legal actions and subject to certain asserted and unasserted claims and assessments. Although some actions have been brought, the County has not experienced significant losses or costs. The County administration is of the opinion that the outcome of any pending actions will not have a material effect on the County's financial position or results of operations.

G. Related party transactions

At December 31, 2008, the County's financial statements included taxes receivable of \$4,059,022 and deferred revenue of \$4,380,946 relating to Ottawa County Central Dispatch Authority (OCCDA) property tax millage, which was levied for use in 2009. In addition, during the year ended

COUNTY OF OTTAWA, MICHIGAN

Notes to the Financial Statements

For the Year Ended December 31, 2008

IV. OTHER INFORMATION (CONTINUED)

G. Related party transactions (continued)

December 31, 2008, Ottawa County provided operating grants of \$3,865,791 to OCCDA, \$127,697 of which had not yet been transferred as of 12/31/08.

The Drains assess the Ottawa County Road Commission (a component unit of Ottawa County) and Ottawa County (the primary government of which the Drain Commissioner is a component unit) for drain projects. During 2008 the following assessments were paid to the Drain Commissioner by:

Ottawa County	<u>\$ 73,561</u>
Ottawa County Road Commission	<u>\$ 64,080</u>

There are also assessments due from the Ottawa County Road Commission of \$15,334 which are included in amounts due from other governmental units. Ottawa County Public Utilities (OCPU) incurred expenses of \$683,000 for services and labor provided by the Ottawa County Road Commission which also provides fiscal and managerial services to OCPU. At year end, OCPU owed the Ottawa County Road Commission \$175,476 for these goods and services.

H. Subsequent Events

Subsequent to year end, the Ottawa County, Michigan Insurance Authority (a blended component unit) sustained a decline in the value of its investment portfolio of approximately \$540,000.

REQUIRED SUPPLEMENTARY INFORMATION

COUNTY OF OTTAWA

**GENERAL FUND (1010) - SCHEDULE OF REVENUES, EXPENDITURES AND
CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008

(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Taxes	\$40,831,115	\$40,081,437	\$40,088,470	\$7,033	\$38,840,291
Intergovernmental revenues	4,342,734	4,796,113	4,612,460	(183,653)	4,793,385
Charges for services	6,573,141	6,275,205	6,308,875	33,670	6,832,311
Fines and forfeits	1,047,600	930,100	936,944	6,844	1,012,626
Interest on investments	1,800,000	2,180,000	1,552,691	(627,309)	1,987,811
Licenses and permits	274,025	246,525	247,209	684	261,763
Rental income	2,930,343	2,674,113	2,666,911	(7,202)	2,610,933
Other	341,757	365,489	312,650	(52,839)	339,433
Total revenues	<u>58,140,715</u>	<u>57,548,982</u>	<u>56,726,210</u>	<u>(822,772)</u>	<u>56,678,553</u>
Expenditures:					
Current operations:					
Legislative	605,507	579,973	559,364	20,609	625,263
Judicial	9,920,100	10,073,504	10,060,800	12,704	9,354,626
General government	13,614,106	12,969,264	12,732,871	236,393	11,277,029
Public safety	23,194,538	22,891,130	22,735,971	155,159	22,179,907
Public works	142,300	73,862	73,561	301	219,386
Health and welfare	766,648	769,343	758,692	10,651	706,799
Community and economic development	664,414	720,182	611,925	108,257	573,309
Other governmental functions	760,500	273,084	272,874	210	147,251
Total expenditures	<u>49,668,113</u>	<u>48,350,342</u>	<u>47,806,058</u>	<u>544,284</u>	<u>45,083,570</u>
Revenues over expenditures	<u>8,472,602</u>	<u>9,198,640</u>	<u>8,920,152</u>	<u>(278,488)</u>	<u>11,594,983</u>
Other Financing Sources (Uses):					
Transfers from other funds	4,510,800	4,497,516	4,497,515	(1)	4,425,399
Transfers to other funds	(16,831,924)	(13,603,418)	(13,479,719)	123,699	(13,737,530)
Total other financing sources (uses)	<u>(12,321,124)</u>	<u>(9,105,902)</u>	<u>(8,982,204)</u>	<u>123,698</u>	<u>(9,312,131)</u>
Net change in fund balance	(3,848,522)	92,738	(62,052)	(154,790)	2,282,852
Fund balance, beginning of year	<u>22,146,478</u>	<u>22,146,478</u>	<u>22,146,478</u>		<u>19,863,626</u>
Fund balance, end of year	<u>\$18,297,956</u>	<u>\$22,239,216</u>	<u>\$22,084,426</u>	<u>(\$154,790)</u>	<u>\$22,146,478</u>

COUNTY OF OTTAWA

**PARKS AND RECREATION SPECIAL REVENUE FUND (2081) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Taxes	\$3,052,370	\$3,058,070	\$3,039,393	(\$18,677)	\$2,887,799
Intergovernmental revenues	2,384,370	2,033,191	420,870	(1,612,321)	697,785
Charges for services	368,400	486,020	486,812	792	515,619
Interest on investments	150,000	150,000	357,836	207,836	463,134
Licenses and permits					
Rental income	39,000	65,835	66,236	401	39,588
Other	581,000	705,946	278,586	(427,360)	198,504
Total revenues	6,575,140	6,499,062	4,649,733	(1,849,329)	4,802,429
Expenditures:					
Current operations:					
Personnel services	1,282,009	1,284,234	1,270,914	13,320	1,164,382
Supplies	152,150	164,500	150,543	13,957	151,555
Other services and charges	559,563	656,864	521,899	134,965	426,240
Debt service	31,509	31,509	29,478	2,031	81,508
Capital outlay	6,636,100	9,682,793	3,346,002	6,336,791	2,607,050
Total expenditures	8,661,331	11,819,900	5,318,836	6,501,064	4,430,735
Revenues over (under) expenditures	(2,086,191)	(5,320,838)	(669,103)	4,651,735	371,694
Other financing sources (uses):					
Transfers in (out):					
General Fund	530,000	530,000	530,000		530,000
Total other financing sources (uses)	530,000	530,000	530,000		530,000
Net change in fund balance	(1,556,191)	(4,790,838)	(139,103)	4,651,735	901,694
Fund balance, beginning of year	7,670,829	7,670,829	7,670,829		6,769,135
Fund balance, end of year	<u>\$6,114,638</u>	<u>\$2,879,991</u>	<u>\$7,531,726</u>	<u>\$4,651,735</u>	<u>\$7,670,829</u>

COUNTY OF OTTAWA
HEALTH SPECIAL REVENUE FUND (2210) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$3,585,442	\$3,859,702	\$4,055,163	\$195,461	\$4,349,298
Charges for services	878,914	848,054	818,294	(29,760)	791,491
Interest on investments					
Licenses and permits	494,840	387,264	392,769	5,505	362,473
Rental income					
Other	200,233	267,116	223,775	(43,341)	213,200
Total revenues	5,159,429	5,362,136	5,490,001	127,865	5,716,462
Expenditures:					
Current operations:					
Personnel services	6,991,802	6,668,000	6,525,929	142,071	6,374,861
Supplies	1,651,757	1,742,206	1,846,840	(104,634)	1,861,913
Other services and charges	2,837,578	3,141,279	2,920,357	220,922	2,972,674
Capital outlay	305,000	305,000	241,471	63,529	
Debt service					
Total expenditures	11,786,137	11,856,485	11,534,597	321,888	11,209,448
Revenues over (under) expenditures	(6,626,708)	(6,494,349)	(6,044,596)	449,753	(5,492,986)
Other financing sources (uses):					
Transfers in (out):					
General Fund	6,221,708	6,201,490	6,201,489	(1)	5,926,606
Ottawa County Building Authority - Capital Projects		(1,300,000)	(1,300,000)		
Total other financing sources (uses)	6,221,708	4,901,490	4,901,489	(1)	5,926,606
Net change in fund balance	(405,000)	(1,592,859)	(1,143,107)	449,752	433,620
Fund balance, beginning of year	2,106,957	2,106,957	2,106,957		1,673,337
Fund balance, end of year	\$1,701,957	\$514,098	\$963,850	\$449,752	\$2,106,957

COUNTY OF OTTAWA

**MENTAL HEALTH SPECIAL REVENUE FUND (2220) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$29,838,896	\$30,354,194	\$29,870,229	(\$483,965)	\$29,886,034
Charges for services	910,505	1,053,615	1,055,116	1,501	444,217
Interest on investments	92,000	56,694	56,694		58,887
Rental income					143,960
Other	55,399	94,406	94,404	(2)	303,651
Total revenues	30,896,800	31,558,909	31,076,443	(482,466)	30,836,749
Expenditures:					
Current operations:					
Personnel services	12,004,656	11,924,138	11,899,261	24,877	11,485,205
Supplies	611,853	421,933	421,727	206	607,186
Other services and charges	18,770,310	19,547,637	19,520,684	26,953	19,223,740
Capital outlay					(14,000)
Total expenditures	31,386,819	31,893,708	31,841,672	52,036	31,302,131
Revenues over (under) expenditures	(490,019)	(334,799)	(765,229)	(430,430)	(465,382)
Other financing sources (uses):					
Transfers in (out):					
General Fund	583,631	583,631	583,631		476,500
Total other financing sources (uses)	583,631	583,631	583,631		476,500
Net change in fund balance	93,612	248,832	(181,598)	(430,430)	11,118
Fund balance, beginning of year, as restated	389,158	389,158	389,158		378,040
Fund balance, end of year	<u>\$482,770</u>	<u>\$637,990</u>	<u>\$207,560</u>	<u>(\$430,430)</u>	<u>\$389,158</u>

COUNTY OF OTTAWA

**REVENUE SHARING RESERVE SPECIAL REVENUE FUND (2855) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Taxes					
Intergovernmental revenues					
Charges for services					
Interest on investments	\$371,000	\$371,000	\$526,673	\$155,673	640,041
Licenses and permits					
Rental income					
Other					
Total revenues	371,000	371,000	526,673	155,673	640,041
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges					
Capital outlay					
Debt service					
Total expenditures					
Revenues over (under) expenditures	371,000	371,000	526,673	155,673	640,041
Other financing sources (uses):					
Transfers in (out):					
General Fund	(4,510,800)	(4,510,800)	(4,497,515)	13,285	(4,396,399)
Total other financing sources (uses)	(4,510,800)	(4,510,800)	(4,497,515)	13,285	(4,396,399)
Net change in fund balance	(4,139,800)	(4,139,800)	(3,970,842)	168,958	(3,756,358)
Fund balance, beginning of year	13,664,219	13,664,219	13,664,219		17,420,577
Fund balance, end of year	\$9,524,419	\$9,524,419	\$9,693,377	\$168,958	\$13,664,219

COUNTY OF OTTAWA

**OTTAWA COUNTY BUILDING AUTHORITY CAPITAL PROJECTS FUND (5690 - 5695) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Interest on investments	\$60,000	\$84,000	\$72,965	(\$11,035)	\$81,615
Other					
Total revenues	60,000	84,000	72,965	(11,035)	81,615
Expenditures:					
Capital outlay	12,831,971	16,841,971	15,006,565	1,835,406	5,353,630
Bond issue costs					119,575
Total expenditures	12,831,971	16,841,971	15,006,565	1,835,406	5,473,205
Revenues over (under) expenditures	(12,771,971)	(16,757,971)	(14,933,600)	1,824,371	(5,391,590)
Other financing sources (uses):					
Transfers in (out):					
General Fund	2,927,327				
Health	1,300,000	1,300,000	1,300,000		
Solid Waste Clean-up		2,500,000	2,500,000		
Public Improvement		348,841	1,266,618	917,777	(173,994)
Department of Human Services	500,000	500,000	500,000		
Circuit Court - Child Care		500,000	500,000		
Telecommunications	2,600,000	2,600,000	2,600,000		
Equipment Pool	1,500,000	1,500,000	1,500,000		
Issuance of bonds					10,000,000
Premium on bonds issued					78,851
Total other financing sources (uses)	8,827,327	9,248,841	10,166,618	917,777	9,904,857
Net change in fund balance	(3,944,644)	(7,509,130)	(4,766,982)	2,742,148	4,513,267
Fund balances, beginning of year	4,766,982	4,766,982	4,766,982		253,715
	4,766,982	4,766,982	4,766,982		
Fund balances, end of year	\$822,338	(\$2,742,148)	None	\$2,742,148	\$4,766,982

COUNTY OF OTTAWA

**DEFINED BENEFIT PENSION PLANS
SCHEDULE OF FUNDING PROGRESS
FOR THE YEAR ENDED DECEMBER 31, 2008**

Ottawa County (Primary Government):

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll (b-a/c)
12/31/2005	\$106,312,114	\$126,887,611	\$20,575,497	84%	\$38,259,539	54%
12/31/2006	116,418,835	138,434,883	22,016,048	84%	40,525,474	54%
12/31/2007	127,103,598	151,513,633	24,410,035	84%	41,772,689	58%

Ottawa County Road Commission (Component Unit):

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAL) (b-a)	Fund Ratio (a/b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll (b-a/c)
12/31/2005	\$29,768,361	\$37,092,752	\$7,324,391	80%	\$6,478,421	113%
12/31/2006	31,130,701	38,533,848	7,403,147	81%	6,272,650	118%
12/31/2007	32,465,731	41,829,814	9,364,083	78%	6,329,343	148%

Ottawa County Central Dispatch Authority (Component Unit):

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAL) (b-a)	Fund Ratio (a/b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll (b-a/c)
12/31/2005	\$1,312,860	\$1,369,486	\$56,626	96%	\$538,217	11%
12/31/2006	1,451,371	1,517,960	66,589	96%	443,927	15%
12/31/2007	1,575,191	1,653,276	78,085	95%	410,974	19%

COUNTY OF OTTAWA

**OTHER POST EMPLOYMENT BENEFIT PLANS
SCHEDULE OF FUNDING PROGRESS
FOR THE YEAR ENDED DECEMBER 31, 2008**

Ottawa County (Primary Government):

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll (b-a/c)
1/1/2008	\$0	\$7,802,674	\$7,802,674	0.0%	\$42,248,922	18.5%
1/1/2009	977,996	7,853,881	6,875,885	12.5%	43,379,815	15.9%

Actuarial data before 12/31/2007 is not available

Ottawa County Road Commission (Component Unit):

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Entry Age (b)	Unfunded AAL (UAL) (b-a)	Fund Ratio (a/b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll (b-a/c)
1/1/2008	\$0	\$1,835,591	\$1,835,591	0%	\$6,329,343	29%

The fiscal year end for the Ottawa County Road Commission is September 30. Actuarial data before 12/31/2007 is not available.

OTHER SUPPLEMENTARY INFORMATION

**COUNTY OF OTTAWA
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED DECEMBER 31, 2008

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue from specific revenue sources (other than major capital projects) and related expenditures which are restricted for specific purposes by administrative action or law.

Friend of the Court Fund (2160) - This Fund accounts for the operations of the Friend of the Court including the Co-op Reimbursement Grant, the Medical Support Enforcement Grant, and the 3% Friend of the Court incentive payments established under Act 297 of 1982, Section 2530.

9/30 Judicial Grants (2170) - This Fund accounts for miscellaneous grant revenue received from the State and other agencies for judicial programs.

Solid Waste Clean-Up Fund (2271) - This Fund was established to account for monies received from settlement of a claim. The monies are mainly used for the clean-up of the Southwest Ottawa Landfill.

Landfill Tipping Fees Fund (2272) - This Fund was established to account for the County's share of the tipping fee surcharge of Ottawa County Farms landfill starting in 1991 in accordance with an agreement between Ottawa County, Sunset Waste System, Inc., and the Township of Polkton. The monies are to be used for implementation of the Solid Waste Management Plan.

Transportation System Fund (2320) - This Fund is used to account for a grant from the Michigan Department of Transportation to provide public transportation in concentrated areas for persons who are handicapped or who are sixty-five years of age or older.

Planning Commission Fund (2420) - This Fund was established by the County Board under MCLA 125. A planning commission was created to prepare and oversee a County Development Plan relative to the economic, social and physical development of the County.

Infrastructure Fund (2444) - This fund was established by the County Board to provide financial assistance to local units of government for water, sewer, road and bridge projects that are especially unique, non-routine, and out-of-the ordinary.

Public Improvement Fund (2450) - This fund is used for earmarked revenues set aside for public improvements. Funding is provided from General Fund appropriations and building rentals.

COUNTY OF OTTAWA

NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2008

SPECIAL REVENUE FUNDS (CONTINUED)

Homestead Property Tax (2550) – This fund was established as a result of the passage of Public Act 105 of 2003 which provides for the denial of homestead status by local governments, counties and/or State of Michigan. The County's share of interest on tax revenue collected under this statute is to be used solely for the administration of this program, and any unused funds remaining after a period of three years may be transferred to the county general fund (MCL 211.7cc, as amended).

Register of Deeds Technology Fund (2560) – This Fund was established under Public Act 698 of 2002 to account for newly authorized additional recording fees effective March 31, 2003. The revenue collected is to be spent on technology upgrades.

Stabilization Fund (2570) - This Fund was established to assure the continued solid financial condition of the County in case of an emergency.

Prosecuting Attorney Grants Fund (2601) - This Fund is used to account for monies granted to the County by the State for prosecution against drug offenders.

Sheriff 9/30 Grant Programs Fund (2609) - This Fund accounts for miscellaneous grant revenue received by the Sheriff's department from the State for special purpose programs.

Sheriff Contracts (2610) - These Funds account for Federal monies granted to the townships who contract with the County to improve the long-term ability of local law enforcement agencies public safety through innovative crime prevention, including community policing.

Emergency Medical Technician ("EMT") Georgetown Township Fund (2650) - This Fund is used to account for monies received under contractual agreement with Georgetown Township. The County agrees to provide police protection and emergency medical services to the Township on a cost-reimbursement basis.

Sheriff Road Patrol Fund (2661) - This Fund accounts for monies granted to the County by the State for the purpose of providing additional police supervision of traffic safety and additional patrol of the roads and parks as described in Public Act 416 of 1978.

Law Library Fund (2690) - This Fund is used to account for monies received from the Library Penal Fine Fund in accordance with Public Act 18 of 1982 and appropriations from the County for the purpose of maintaining the County's law library.

COUNTY OF OTTAWA

NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2008

SPECIAL REVENUE FUNDS (CONTINUED)

Workforce Investment Act Funds (2740, 2741, 2742, 2743, 2744, 2748, and 2749) - These Funds are used to account for Federal funds which are received by the County under the Workforce Investment Act. These Funds are targeted for training and employment programs for the under employed and economically disadvantaged citizens.

Grant Programs - Pass Thru Fund (2750) - This Fund is used to account for monies received from State and Federal grants which are passed on to outside agencies through contractual agreements to carry out the grants intended purpose.

Emergency Feeding Fund (2800) - This Fund is used to account for monies received from the State for the purpose of distributing surplus food to the impoverished residents of the County.

Federal Emergency Management Agency Fund (2810) - This Fund is used to account for monies received through the Emergency Food and Shelter National Board program for utility payments to prevent utility disconnection or heating source loss in households that have exhausted all other resources and do not qualify for other Community Action emergency funds.

Community Corrections Fund (2850) - This Fund is used to account for State monies and fees received to enhance the delivery of adult probation services in the County. This fund also receives money from the County for a Domestic Violence Intervention Program.

Community Action Agency Fund (2870) - This Fund is used to account for monies received from the State to be applied to various community programs for the impoverished residents of the County.

Weatherization Fund (2890) - This Fund is used to account for monies received through a State grant which aids in weatherizing homes of the disadvantaged, the elderly and people in the poverty zone.

Department of Human Services (2900) - This Fund is used primarily to account for monies from State and local funding sources and to assist with the welfare program which offers aid to disadvantaged individuals of Ottawa County.

**COUNTY OF OTTAWA
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED DECEMBER 31, 2008

SPECIAL REVENUE FUNDS (CONTINUED)

Child Care Funds (2920 and 2921) - These Funds are used to account for foster child care in the County. This encompasses the Ottawa County Detention Center, which is a facility that houses juveniles on a short-term basis. The primary funding comes from the State and a County appropriation which is used to aid children who require placement outside of their home.

Soldiers' and Sailors' Relief Fund (2930) - This Fund is used to account for monies earmarked for indigent veterans and is mandated by State Law.

Veterans Trust Fund (2940) - This fund was established under Section 35.607 of the Compiled laws of 1970. It is used to account for monies received by the State and distributed to needy veterans.

Compensated Absences Fund (2980) - This Fund is used to account for future payments of accumulated sick pay of County employees under the sick days/short and long-term disability plan. This fund is also used to accrue vacation pay.

DEBT SERVICE FUND

Building Authority Fund (5690-5695) - This Fund was established to account for the accumulation of resources for payment of principal and interest on bonds issued to finance building projects for the County of Ottawa. Bonds have been issued for the following projects: 1985-Life Consultation Center; 1990-Ottawa County Central Dispatch Authority; 1992-Probate Court/Jail Complex; 1997-Jail addition and Sheriff and Administrative Annex; 2005- Holland District Court. A portion of the 1985 and 1990 bonds were refunded during 1993. A portion of the 1992 bonds were refunded during 1997; 2007-Grand Haven Courthouse. A portion of the 1997 bonds were refunded during 2005. Financing is provided by cash rental payments pursuant to lease agreements with the County of Ottawa.

PERMANENT FUND

Cemetery Trust Fund (1500) - This Fund was established under State statute to care for cemetery plots of specific individuals who have willed monies in trust to the County for perpetual care of their gravesites.

COUNTY OF OTTAWA

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS**

December 31, 2008

(with comparative totals for December 31, 2007)

	Special Revenue					
	Friend of the Court (2160)	9/30 Judicial Grants (2170)	Solid Waste Clean-Up (2271)	Landfill Tipping Fees (2272)	Transpor- tation System (2320)	Planning Commission (2420)
ASSETS						
Cash and pooled investments			\$3,725,091	\$978,913	\$25,787	\$190,697
Investments						
Receivables (net of allowance for estimated uncollectibles):						
Accounts	\$218			59,932		
Due from other funds			274,840			
Due from other governmental units	661,189	\$286,083			39,393	
Inventory of supplies						
Prepaid expenditures	525					
Total assets	<u>\$661,932</u>	<u>\$286,083</u>	<u>\$3,999,931</u>	<u>\$1,038,845</u>	<u>\$65,180</u>	<u>\$190,697</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$79,501	\$43,216	\$71,264	\$26,994	\$39,393	\$473
Due to other funds						
Due to other governmental units	128					
Due to component units						
Interfund payable	384,309	242,012				
Advances from other governmental units						
Interest payable						
Deferred revenue						
Advances from other funds						
Total liabilities	<u>463,938</u>	<u>285,228</u>	<u>71,264</u>	<u>26,994</u>	<u>39,393</u>	<u>473</u>
Fund balances:						
Reserved for inventories						
Reserved for perpetual care						
Reserved for infrastructure loans						
Reserved for public improvement						
Unreserved:						
Designated for register of deeds technology						
Designated for compensated absences						
Undesignated	197,994	855	3,928,667	1,011,851	25,787	190,224
Total fund balances	<u>197,994</u>	<u>855</u>	<u>3,928,667</u>	<u>1,011,851</u>	<u>25,787</u>	<u>190,224</u>
Total liabilities and fund balances	<u>\$661,932</u>	<u>\$286,083</u>	<u>\$3,999,931</u>	<u>\$1,038,845</u>	<u>\$65,180</u>	<u>\$190,697</u>

Special Revenue

Infrastructure (2444)	Public Improvement (2450)	Homestead Property Tax (2550)	Register of Deeds Technology (2560)	Stabilization (2570)	Prosecuting Attorney Grants (2601)	Sheriff 9/30 Grant Programs (2609)	Sheriff Contracts (2610)	EMT Georgetown Township (2650)
\$1,373,165	\$6,267,108	\$135,051	\$540,373	\$8,269,673	\$9,712			
1,170,260							\$37,674	
56,596	328,062	5,717	21,537		18,241	\$78,764	608,852	
<u>\$2,600,021</u>	<u>\$6,595,170</u>	<u>\$140,768</u>	<u>\$561,910</u>	<u>\$8,269,673</u>	<u>\$27,953</u>	<u>\$78,764</u>	<u>\$646,526</u>	<u>Closed</u>
			\$27,858		\$2,861	\$22,160	\$104,101	
						56,604	240,598	
							300,586	
	\$4,182							
	4,182		27,858		2,861	78,764	645,285	
\$1,170,260	6,590,988							
			534,052					
1,429,761		\$140,768		\$8,269,673	25,092		1,241	
2,600,021	6,590,988	140,768	534,052	8,269,673	25,092		1,241	
<u>\$2,600,021</u>	<u>\$6,595,170</u>	<u>\$140,768</u>	<u>\$561,910</u>	<u>\$8,269,673</u>	<u>\$27,953</u>	<u>\$78,764</u>	<u>\$646,526</u>	<u>Closed</u>

COUNTY OF OTTAWA

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS**

December 31, 2008

(with comparative totals for December 31, 2007)

	Special Revenue					
	Sheriff Road Patrol (2661)	Law Library (2690)	Workforce Investment Act - ACP (2740)	Workforce Investment Act - Youth (2741)	Workforce Investment Act - Adult (2742)	Workforce Investment Act - 6/30 Grant Programs (2743)
ASSETS						
Cash and pooled investments	\$7,976	\$59,575				\$31,507
Investments						
Receivables (net of allowance for estimated uncollectibles):						
Accounts						8,535
Due from other funds						
Due from other governmental units			\$40,892	\$93,726	\$110,908	309,643
Inventory of supplies						175
Prepaid expenditures						
Total assets	<u>\$7,976</u>	<u>\$59,575</u>	<u>\$40,892</u>	<u>\$93,726</u>	<u>\$110,908</u>	<u>\$349,860</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$7,976	\$2,396	\$25,833	\$84,512	\$59,350	\$243,589
Due to other funds						
Due to other governmental units						154
Due to component units						
Interfund payable			14,111	9,214	51,047	
Advances from other governmental units						
Interest payable						
Deferred revenue						
Advances from other funds						
Total liabilities	<u>7,976</u>	<u>2,396</u>	<u>39,944</u>	<u>93,726</u>	<u>110,397</u>	<u>243,743</u>
Fund balances:						
Reserved for inventories						175
Reserved for perpetual care						
Reserved for infrastructure loans						
Reserved for public improvement						
Unreserved:						
Designated for register of deeds technology						
Designated for compensated absences						
Undesignated		57,179	948		511	105,942
Total fund balances		<u>57,179</u>	<u>948</u>		<u>511</u>	<u>106,117</u>
Total liabilities and fund balances	<u>\$7,976</u>	<u>\$59,575</u>	<u>\$40,892</u>	<u>\$93,726</u>	<u>\$110,908</u>	<u>\$349,860</u>

Special Revenue

Workforce Investment Act - 12/31 Grant Programs (2744)	Workforce Investment Act- 9/30 Grant Programs (2748)	Workforce Investment Act- 3/31 Grant Programs (2749)	Grant Programs - Pass Thru (2750)	Emergency Feeding (2800)	Federal Emergency Management Agency (2810)	Community Corrections (2850)	Community Action Agency (2870)	Weather- ization (2890)
				\$4,550	\$348	\$187,752	\$54,802	
						206,930		
\$137,591	\$568,134		\$24,616	22,208		53,922	103,728	\$41,929
							50	
<u>\$137,591</u>	<u>\$568,134</u>	<u>None</u>	<u>\$24,616</u>	<u>\$26,758</u>	<u>\$348</u>	<u>\$448,604</u>	<u>\$158,580</u>	<u>\$41,929</u>
\$65,617	\$246,187		\$21,121	\$4,550	\$348	\$27,263	\$17,638	\$10,071
15,576	303,655		3,495					24,506
						167,153		7,184
<u>81,193</u>	<u>549,842</u>		<u>24,616</u>	<u>4,550</u>	<u>348</u>	<u>194,416</u>	<u>17,638</u>	<u>41,761</u>
				22,208				
56,398	18,292					254,188	140,942	168
56,398	18,292			22,208		254,188	140,942	168
<u>\$137,591</u>	<u>\$568,134</u>	<u>None</u>	<u>\$24,616</u>	<u>\$26,758</u>	<u>\$348</u>	<u>\$448,604</u>	<u>\$158,580</u>	<u>\$41,929</u>

COUNTY OF OTTAWA

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS**

December 31, 2008

(with comparative totals for December 31, 2007)

	Special Revenue					
	Department of Human Services (2900)	Child Care - Circuit Court (2920)	Child Care - Social Services (2921)	Soldiers' and Sailors' Relief (2930)	Veterans Trust (2940)	Compensated Absences (2980)
ASSETS						
Cash and pooled investments	\$277,971	\$1,059,694	\$73,786	\$1,276	\$1,242	\$4,056,228
Investments						
Receivables (net of allowance for estimated uncollectibles):						
Accounts	16,440	9,773				
Due from other funds						176,321
Due from other governmental units	16,258	857,593				
Inventory of supplies						
Prepaid expenditures		252				
Total assets	\$310,669	\$1,927,312	\$73,786	\$1,276	\$1,242	\$4,232,549
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$7,455	\$586,127		\$1,276		\$4,812
Due to other funds						
Due to other governmental units						
Due to component units						
Interfund payable						
Advances from other governmental units	21,000					
Interest payable						
Deferred revenue	2,000					
Advances from other funds						
Total liabilities	30,455	586,127		1,276		4,812
Fund balances:						
Reserved for inventories						
Reserved for perpetual care						
Reserved for infrastructure loans						
Reserved for public improvement						
Unreserved:						
Designated for register of deeds technology						
Designated for compensated absences						2,936,396
Undesignated	280,214	1,341,185	\$73,786		\$1,242	1,291,341
Total fund balances	280,214	1,341,185	73,786		1,242	4,227,737
Total liabilities and fund balances	\$310,669	\$1,927,312	\$73,786	\$1,276	\$1,242	\$4,232,549

Special Revenue	Debt Service Ottawa County Building Authority (5690-5695)	Permanent Cemetery Trust (1500)	Total Nonmajor Governmental Funds	
Total			2008	2007
\$27,332,277	\$10,488	\$484 5,770	\$27,343,249 5,770	\$31,220,943 202,434
1,509,762			1,509,762	1,701,173
863,073			863,073	1,082,824
4,051,462			4,051,462	3,310,897
22,383			22,383	27,265
827			827	4,498
<u>\$33,779,784</u>	<u>\$10,488</u>	<u>\$6,254</u>	<u>\$33,796,526</u>	<u>\$37,550,034</u>
\$1,833,942			\$1,833,942	\$1,556,643
282			282	1,747
1,345,127			1,345,127	817,132
321,586			321,586	169,150
180,519			180,519	132,700
<u>3,681,456</u>			<u>3,681,456</u>	<u>2,677,372</u>
22,383			22,383	27,265
1,170,260		\$5,770	5,770	5,770
6,590,988			1,170,260	1,438,524
534,052			6,590,988	7,008,669
2,936,396			534,052	373,565
18,844,249	\$10,488	484	2,936,396	2,865,789
<u>30,098,328</u>	<u>10,488</u>	<u>6,254</u>	<u>18,855,221</u>	<u>23,153,080</u>
<u>\$33,779,784</u>	<u>\$10,488</u>	<u>\$6,254</u>	<u>\$33,796,526</u>	<u>\$37,550,034</u>

COUNTY OF OTTAWA

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2008
(with comparative totals for the year ended December 31, 2007)

	Special Revenue					
	Friend of the Court (2160)	9/30 Judicial Grants (2170)	Solid Waste Clean-Up (2271)	Landfill Tipping Fees (2272)	Transpor- tation System (2320)	Planning Commission (2420)
Revenues:						
Taxes						
Intergovernmental revenues	\$1,978,016	\$366,546			\$157,569	\$1,700
Charges for services	258,723			\$379,926		
Fines and forfeits						
Interest on investments			\$274,840			
Rental income						
Other		3,500		33,879		585
Total revenues	<u>2,236,739</u>	<u>370,046</u>	<u>274,840</u>	<u>413,805</u>	<u>157,569</u>	<u>2,285</u>
Expenditures:						
Current operations:						
Judicial	2,962,548	412,575				
General government						
Public safety						
Public works			1,845,315	454,788	157,569	
Health and welfare						
Community and economic development						22,055
Debt service						
Capital outlay						
Total expenditures	<u>2,962,548</u>	<u>412,575</u>	<u>1,845,315</u>	<u>454,788</u>	<u>157,569</u>	<u>22,055</u>
Revenues over (under) expenditures	<u>(725,809)</u>	<u>(42,529)</u>	<u>(1,570,475)</u>	<u>(40,983)</u>		<u>(19,770)</u>
Other financing sources (uses):						
Transfers in (out):						
General Fund	748,284	43,384				19,770
Infrastructure						
Delinquent Tax Revolving						
Public Improvement						
Community Action Agency						
Workforce Investment Act 12/31 Grant Programs						
Ottawa County Building Authority - Debt Service						
Ottawa County Building Authority - Capital Projects			(2,500,000)			
Telecommunications						
Ottawa County, Michigan Insurance Authority						
Total other financing sources (uses)	<u>748,284</u>	<u>43,384</u>	<u>(2,500,000)</u>			<u>19,770</u>
Net change in fund balances	22,475	855	(4,070,475)	(40,983)		
Fund balances, beginning of year	<u>175,519</u>		<u>7,999,142</u>	<u>1,052,834</u>	<u>25,787</u>	<u>190,224</u>
Fund balances, end of year	<u>\$197,994</u>	<u>\$855</u>	<u>\$3,928,667</u>	<u>\$1,011,851</u>	<u>\$25,787</u>	<u>\$190,224</u>

Special Revenue

Infrastructure (2444)	Public Improvement (2450)	Homestead Property Tax (2550)	Register of Deeds Technology (2560)	Stabilization (2570)	Prosecuting Attorney Grants (2601)	Sheriff 9/30 Grant Programs (2609)	Sheriff Contracts (2610)	EMT Georgetown Township (2650)
		\$13,290			\$140,400	\$283,372	\$3,949,855	
\$28,539			\$227,596					
95,695	\$328,830 764,358	5,717	21,537		1,755		4,376	
<u>124,234</u>	<u>1,093,188</u>	<u>19,007</u>	<u>249,133</u>		<u>142,155</u>	<u>283,372</u>	<u>3,954,231</u>	
	56,538	546	88,646		177,052	299,992	4,166,197	
	<u>56,538</u>	<u>546</u>	<u>88,646</u>		<u>177,052</u>	<u>299,992</u>	<u>4,166,197</u>	
<u>124,234</u>	<u>1,036,650</u>	<u>18,461</u>	<u>160,487</u>		<u>(34,897)</u>	<u>(16,620)</u>	<u>(211,966)</u>	
				\$37,604	34,897	14,016	212,707	
(125,000)	(187,713)							
	(1,266,618)							
<u>(125,000)</u>	<u>(1,454,331)</u>			<u>37,604</u>	<u>34,897</u>	<u>14,016</u>	<u>212,707</u>	
(766)	(417,681)	18,461	160,487	37,604		(2,604)	741	
<u>2,600,787</u>	<u>7,008,669</u>	<u>122,307</u>	<u>373,565</u>	<u>8,232,069</u>	<u>25,092</u>	<u>2,604</u>	<u>500</u>	
<u>\$2,600,021</u>	<u>\$6,590,988</u>	<u>\$140,768</u>	<u>\$534,052</u>	<u>\$8,269,673</u>	<u>\$25,092</u>	<u>None</u>	<u>\$1,241</u>	<u>Closed</u>

(Continued on next page)

COUNTY OF OTTAWA

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2008
(with comparative totals for the year ended December 31, 2007)

	Special Revenue Funds						
	Sheriff Road Patrol (2661)	Law Library (2690)	Workforce Investment Act - ACP (2740)	Workforce Investment Act - Youth (2741)	Workforce Investment Act - Adult (2742)	Workforce Investment Act - 6/30 Grant Programs (2743)	Workforce Investment Act - 12/31 Grant Programs (2744)
Revenues:							
Taxes							
Intergovernmental revenues	\$234,561		\$218,792	\$680,651	\$521,757	\$1,892,867	\$196,936
Charges for services							917
Fines and forfeits		\$6,500					
Interest on investments							
Rental income							
Other						3,013	35,950
Total revenues	<u>234,561</u>	<u>6,500</u>	<u>218,792</u>	<u>680,651</u>	<u>521,757</u>	<u>1,895,880</u>	<u>233,803</u>
Expenditures:							
Current operations:							
Judicial		33,560					
General government							
Public safety	316,911						
Public works							
Health and welfare			218,792	680,651	521,757	1,915,719	187,272
Community and economic development							
Debt service							
Capital outlay							
Total expenditures	<u>316,911</u>	<u>33,560</u>	<u>218,792</u>	<u>680,651</u>	<u>521,757</u>	<u>1,915,719</u>	<u>187,272</u>
Revenues over (under) expenditures	<u>(82,350)</u>	<u>(27,060)</u>				<u>(19,839)</u>	<u>46,531</u>
Other financing sources (uses):							
Transfers in (out):							
General Fund	82,350	27,060					
Infrastructure							
Delinquent Tax Revolving							
Public Improvement							
Community Action Agency							(4,173)
Workforce Investment Act 12/31 Grant Programs							
Ottawa County Building Authority - Debt Service							
Ottawa County Building Authority - Capital Projects							
Telecommunications							
Ottawa County, Michigan Insurance Authority							
Total other financing sources (uses)	<u>82,350</u>	<u>27,060</u>					<u>(4,173)</u>
Net change in fund balances						(19,839)	42,358
Fund balances, beginning of year		57,179	948		511	125,956	14,040
Fund balances, end of year	<u>None</u>	<u>\$57,179</u>	<u>\$948</u>	<u>None</u>	<u>\$511</u>	<u>\$106,117</u>	<u>\$56,398</u>

Special Revenue

Workforce Investment Act - 9/30 Grant Programs (2748)	Workforce Investment Act - 3/31 Grant Programs (2749)	Grant Programs - Pass Thru (2750)	Emergency Feeding (2800)	Federal Emergency Management Agency (2810)	Community Corrections (2850)	Community Action Agency (2870)	Weather- ization (2890)
\$1,593,331	\$16,779	\$84,435	\$217,979	\$20,000	\$220,000 244,125	\$577,680	\$179,015
<u>1,593,331</u>	<u>16,779</u>	<u>84,435</u>	<u>217,979</u>	<u>20,000</u>	<u>10,736</u> <u>474,861</u>	<u>38,831</u> <u>616,511</u>	<u>179,015</u>
		34,227			981,319		
		74,937					
1,579,885	16,779		220,629	20,000		628,865	179,015
<u>1,579,885</u>	<u>16,779</u>	<u>109,164</u>	<u>220,629</u>	<u>20,000</u>	<u>981,319</u>	<u>628,865</u>	<u>179,015</u>
13,446		(24,729)	(2,650)		(506,458)	(12,354)	
		24,729			522,785	29,000	
		<u>24,729</u>			<u>522,785</u>	<u>29,000</u>	
13,446			(2,650)		16,327	16,646	
4,846			24,858		237,861	124,296	168
<u>\$18,292</u>	<u>None</u>	<u>None</u>	<u>\$22,208</u>	<u>None</u>	<u>\$254,188</u>	<u>\$140,942</u>	<u>\$168</u>

(Continued on next page)

COUNTY OF OTTAWA

COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2008
(with comparative totals for the year ended December 31, 2007)

	Special Revenue					
	Department of Human Services (2900)	Child Care - Circuit Court (2920)	Child Care - Social Services (2921)	Soldiers' and Sailors' Relief (2930)	Veterans Trust (2940)	Compensated Absences (2980)
Revenues:						
Taxes						
Intergovernmental revenues	\$180,871	\$3,731,471	\$3,604		\$27,300	
Charges for services	36,000					\$119,722
Fines and forfeits						
Interest on investments						176,321
Rental income						
Other	3,000	620,898				
Total revenues	219,871	4,352,369	3,604		27,300	296,043
Expenditures:						
Current operations:						
Judicial						
General government						84,084
Public safety						
Public works						
Health and welfare	438,426	8,239,505	7,458	\$34,275	26,484	
Community and economic development						
Debt service						
Capital outlay						
Total expenditures	438,426	8,239,505	7,458	34,275	26,484	84,084
Revenues over (under) expenditures	(218,555)	(3,887,136)	(3,854)	(34,275)	816	211,959
Other financing sources (uses):						
Transfers in (out):						
General Fund	253,508	4,107,509	3,854	34,275		
Infrastructure						
Delinquent Tax Revolving						
Public Improvement						
Community Action Agency						
Workforce Investment Act 12/31 Grant Programs						
Ottawa County Building Authority - Debt Service						
Ottawa County Building Authority - Capital Projects	(500,000)	(500,000)				
Telecommunications						
Ottawa County, Michigan Insurance Authority						
Total other financing sources (uses)	(246,492)	3,607,509	3,854	34,275		
Net change in fund balances	(465,047)	(279,627)			816	211,959
Fund balances, beginning of year	745,261	1,620,812	73,786		426	4,015,778
Fund balances, end of year	\$280,214	\$1,341,185	\$73,786	None	\$1,242	\$4,227,737

Special Revenue	Debt Service Ottawa County Building Authority (5690-5695)	Permanent Cemetery Trust (1500)	Total Nonmajor Governmental Funds	
			2008	2007
Total				
\$13,290			\$13,290	\$12,271
17,475,487			17,475,487	16,470,572
1,295,548			1,295,548	1,183,443
6,500			6,500	6,500
902,940	\$12	\$218	903,170	1,130,787
764,358	2,774,563		3,538,921	3,648,469
756,523			756,523	709,250
<u>21,214,646</u>	<u>2,774,575</u>	<u>218</u>	<u>23,989,439</u>	<u>23,161,292</u>
4,424,229			4,424,229	4,221,589
406,866			406,866	644,212
4,858,037			4,858,037	4,265,219
2,457,672			2,457,672	983,168
14,915,512			14,915,512	14,983,421
22,055			22,055	27,261
	3,537,601		3,537,601	2,769,438
<u>27,084,371</u>	<u>3,537,601</u>		<u>30,621,972</u>	<u>27,894,308</u>
<u>(5,869,725)</u>	<u>(763,026)</u>	<u>218</u>	<u>(6,632,533)</u>	<u>(4,733,016)</u>
6,195,732			6,195,732	6,828,648
	125,000		125,000	
	150,000		150,000	173,994
	187,713		187,713	325
(4,173)			(4,173)	(35,397)
				35,397
(312,713)			(312,713)	(325)
(4,766,618)			(4,766,618)	
	150,000		150,000	
	150,000		150,000	
<u>1,112,228</u>	<u>762,713</u>		<u>1,874,941</u>	<u>7,002,642</u>
(4,757,497)	(313)	218	(4,757,592)	2,269,626
<u>34,855,825</u>	<u>10,801</u>	<u>6,036</u>	<u>34,872,662</u>	<u>32,603,036</u>
<u>\$30,098,328</u>	<u>\$10,488</u>	<u>\$6,254</u>	<u>\$30,115,070</u>	<u>\$34,872,662</u>

COUNTY OF OTTAWA

**FRIEND OF THE COURT SPECIAL REVENUE FUND (2160) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$1,724,487	\$1,972,607	\$1,978,016	\$5,409	\$2,057,326
Charges for services	234,522	264,800	258,723	(6,077)	240,468
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	1,959,009	2,237,407	2,236,739	(668)	2,297,794
Expenditures:					
Current operations:					
Personnel services	2,389,907	2,391,043	2,383,445	7,598	2,295,449
Supplies	72,359	70,170	62,862	7,308	60,600
Other services and charges	552,054	538,174	516,241	21,933	489,087
Capital outlay					
Total expenditures	3,014,320	2,999,387	2,962,548	36,839	2,845,136
Revenues over (under) expenditures	(1,055,311)	(761,980)	(725,809)	36,171	(547,342)
Other financing sources (uses):					
Transfers in (out):					
General Fund	879,794	784,367	748,284	(36,083)	722,861
Total other financing sources (uses)	879,794	784,367	748,284	(36,083)	722,861
Net change in fund balance	(175,517)	22,387	22,475	88	175,519
Fund balance, beginning of year	175,519	175,519	175,519		
Fund balance, end of year	\$2	\$197,906	\$197,994	\$88	\$175,519

COUNTY OF OTTAWA

**9/30 JUDICIAL GRANTS SPECIAL REVENUE FUND (2170) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$299,584	\$404,298	\$366,546	(\$37,752)	\$266,186
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other		6,200	3,500	(2,700)	
Total revenues	299,584	410,498	370,046	(40,452)	266,186
Expenditures:					
Current operations:					
Personnel services	312,622	329,409	298,964	30,445	254,325
Supplies	53,652	56,270	61,311	(5,041)	34,658
Other services and charges	18,674	80,399	52,300	28,099	9,593
Capital outlay					
Total expenditures	384,948	466,078	412,575	53,503	298,576
Revenues over (under) expenditures	(85,364)	(55,580)	(42,529)	13,051	(32,390)
Other financing sources (uses):					
Transfers in (out):					
General Fund	85,364	55,580	43,384	(12,196)	32,390
Total other financing sources (uses)	85,364	55,580	43,384	(12,196)	32,390
Net change in fund balance			855	855	
Fund balance, beginning of year					
Fund balance, end of year	None	None	\$855	\$855	None

COUNTY OF OTTAWA

**SOLID WASTE CLEAN-UP SPECIAL REVENUE FUND (2271) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Interest on investments	\$247,162	\$247,162	\$274,840	\$27,678	\$443,448
Licenses and permits					
Rental income					
Other					
Total revenues	<u>247,162</u>	<u>247,162</u>	<u>274,840</u>	<u>27,678</u>	<u>443,448</u>
Expenditures:					
Current operations:					
Personnel services					
Supplies			647	(647)	
Other services and charges	163,000	163,000	140,578	22,422	130,388
Capital outlay	1,373,182	1,845,182	1,704,090	141,092	178,968
Total expenditures	<u>1,536,182</u>	<u>2,008,182</u>	<u>1,845,315</u>	<u>162,867</u>	<u>309,356</u>
Revenues over (under) expenditures	<u>(1,289,020)</u>	<u>(1,761,020)</u>	<u>(1,570,475)</u>	<u>190,545</u>	<u>134,092</u>
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Ottawa County Building Authority - Capital Projects		(2,500,000)	(2,500,000)		
Total other financing sources (uses)		<u>(2,500,000)</u>	<u>(2,500,000)</u>		
Net change in fund balance	(1,289,020)	(4,261,020)	(4,070,475)	190,545	134,092
Fund balance, beginning of year	7,999,142	7,999,142	7,999,142		7,865,050
Fund balance, end of year	<u>\$6,710,122</u>	<u>\$3,738,122</u>	<u>\$3,928,667</u>	<u>\$190,545</u>	<u>\$7,999,142</u>

COUNTY OF OTTAWA

**LANDFILL TIPPING FEES SPECIAL REVENUE FUND (2272) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services	\$380,000	\$392,900	\$379,926	(\$12,974)	\$390,402
Interest on investments					
Licenses and permits					
Rental income					
Other	13,806	34,280	33,879	(401)	21,189
Total revenues	393,806	427,180	413,805	(13,375)	411,591
Expenditures:					
Current operations:					
Personnel services	282,831	265,201	258,065	7,136	218,683
Supplies	11,630	14,672	9,386	5,286	28,598
Other services and charges	205,090	188,452	167,650	20,802	108,636
Capital outlay		19,720	19,687	33	160,326
Total expenditures	499,551	488,045	454,788	33,257	516,243
Revenues over (under) expenditures	(105,745)	(60,865)	(40,983)	19,882	(104,652)
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance	(105,745)	(60,865)	(40,983)	19,882	(104,652)
Fund balance, beginning of year	1,052,834	1,052,834	1,052,834		1,157,486
Fund balance, end of year	\$947,089	\$991,969	\$1,011,851	\$19,882	\$1,052,834

COUNTY OF OTTAWA

**TRANSPORTATION SYSTEM SPECIAL REVENUE FUND (2320) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008			2007 Actual
	Original Budget	Final Amended Budget	Actual	
Revenues:				
Intergovernmental revenues	\$157,569	\$157,569	\$157,569	\$157,569
Charges for services				
Interest on investments				
Licenses and permits				
Rental income				
Other				
Total revenues	157,569	157,569	157,569	157,569
Expenditures:				
Current operations:				
Personnel services				
Supplies				
Other services and charges	157,569	157,569	157,569	157,569
Capital outlay				
Total expenditures	157,569	157,569	157,569	157,569
Revenues over (under) expenditures				
Other financing sources (uses):				
Transfers in (out):				
General Fund				
Total other financing sources (uses)				
Net change in fund balance				
Fund balance, beginning of year	25,787	25,787	25,787	25,787
Fund balance, end of year	<u>\$25,787</u>	<u>\$25,787</u>	<u>\$25,787</u>	<u>None</u>

COUNTY OF OTTAWA

**PLANNING COMMISSION SPECIAL REVENUE FUND (2420) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$17,000	\$1,700	\$1,700		\$3,703
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other	30	585	585		30
Total revenues	17,030	2,285	2,285		3,733
Expenditures:					
Current operations:					
Personnel services	1,129	1,129	776	\$353	697
Supplies	7,498	5,998	4,646	1,352	3,912
Other services and charges	112,800	16,786	16,633	153	22,652
Capital outlay					
Total expenditures	121,427	23,913	22,055	1,858	27,261
Revenues over (under) expenditures	(104,397)	(21,628)	(19,770)	1,858	(23,528)
Other financing sources (uses):					
Transfers in (out):					
General Fund	55,237	13,683	19,770	6,087	48,995
Total other financing sources (uses)	55,237	13,683	19,770	6,087	48,995
Net change in fund balance	(49,160)	(7,945)		7,945	25,467
Fund balance, beginning of year	190,224	190,224	190,224		164,757
Fund balance, end of year	\$141,064	\$182,279	\$190,224	\$7,945	\$190,224

COUNTY OF OTTAWA

**INFRASTRUCTURE SPECIAL REVENUE FUND (2444) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services	\$28,539	\$28,539	\$28,539		\$29,836
Interest on investments	97,816	88,638	95,695	\$7,057	100,750
Licenses and permits					
Rental income					
Other					
Total revenues	126,355	117,177	124,234	7,057	130,586
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges	125,000				
Capital outlay					
Total expenditures	125,000				
Revenues over (under) expenditures	1,355	117,177	124,234	7,057	130,586
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Ottawa County Building Authority - Debt Service		(125,000)	(125,000)		
Total other financing sources (uses)		(125,000)	(125,000)		
Net change in fund balance	1,355	(7,823)	(766)	7,057	130,586
Fund balance, beginning of year	2,600,787	2,600,787	2,600,787		2,470,201
Fund balance, end of year	\$2,602,142	\$2,592,964	\$2,600,021	\$7,057	\$2,600,787

COUNTY OF OTTAWA

**PUBLIC IMPROVEMENT SPECIAL REVENUE FUND (2450) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Interest on investments	\$276,929	\$276,929	\$328,830	\$51,901	\$346,122
Licenses and permits					
Rental income	756,830	756,830	764,358	7,528	879,031
Other					
Total revenues	1,033,759	1,033,759	1,093,188	59,429	1,225,153
Expenditures:					
Current operations:					
Personnel services					
Supplies	100,000	100,000	52,880	47,120	
Other services and charges	200,000	25,000	3,482	21,518	5,515
Capital outlay		176	176		125,636
Total expenditures	300,000	125,176	56,538	68,638	131,151
Revenues over (under) expenditures	733,759	908,583	1,036,650	128,067	1,094,002
Other financing sources (uses):					
Transfers in (out):					
Ottawa County Building Authority - Debt Service Fund		(187,713)	(187,713)		(325)
Ottawa County Building Authority - Capital Projects Fund		(348,841)	(1,266,618)	(917,777)	173,994
Total other financing sources (uses)		(536,554)	(1,454,331)	(917,777)	173,669
Net change in fund balance	733,759	372,029	(417,681)	(789,710)	1,267,671
Fund balance, beginning of year	7,008,669	7,008,669	7,008,669		5,740,998
Fund balance, end of year	\$7,742,428	\$7,380,698	\$6,590,988	(\$789,710)	\$7,008,669

The accompanying notes are an integral part of the financial statements.

COUNTY OF OTTAWA

**HOMESTEAD PROPERTY TAX SPECIAL REVENUE FUND (2550) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Amended Budget	Actual	Variance	
Revenues:					
Taxes	\$15,000	\$15,000	\$13,290	(\$1,710)	\$12,271
Intergovernmental revenues					
Charges for services					
Interest on investments	6,000	6,000	5,717	(283)	2,080
Licenses and permits					
Rental income					
Other					
Total revenues	21,000	21,000	19,007	(1,993)	14,351
Expenditures:					
Personnel services					
Supplies	560	560	546	14	530
Other services and charges					
Capital outlay					
Total expenditures	560	560	546	14	530
Revenues over (under) expenditures	20,440	20,440	18,461	(1,979)	13,821
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance	20,440	20,440	18,461	(1,979)	13,821
Fund balance, beginning of year	122,307	122,307	122,307		108,486
Fund balance, end of year	\$142,747	\$142,747	\$140,768	(\$1,979)	\$122,307

COUNTY OF OTTAWA

**REGISTER OF DEEDS TECHNOLOGY SPECIAL REVENUE FUND (2560) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services	\$280,000	\$280,000	\$227,596	(\$52,404)	\$254,395
Interest on investments	13,025	13,025	21,537	8,512	17,431
Licenses and permits					
Rental income					
Other					
Total revenues	293,025	293,025	249,133	(43,892)	271,826
Expenditures:					
Personnel services					
Supplies	1,060	1,060		1,060	1,467
Other services and charges	276,022	276,022	88,646	187,376	134,832
Capital outlay					
Total expenditures	277,082	277,082	88,646	188,436	136,299
Revenues over (under) expenditures	15,943	15,943	160,487	144,544	135,527
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance	15,943	15,943	160,487	144,544	135,527
Fund balance, beginning of year	373,565	373,565	373,565		238,038
Fund balance, end of year	\$389,508	\$389,508	\$534,052	\$144,544	\$373,565

COUNTY OF OTTAWA

**STABILIZATION SPECIAL REVENUE FUND (2570) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues					
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges					
Capital outlay					
Total expenditures					
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund			\$37,604	\$37,604	\$359,719
Total other financing sources (uses)			37,604	37,604	359,719
Net change in fund balance			37,604	37,604	359,719
Fund balance, beginning of year	\$8,232,069	\$8,232,069	8,232,069		7,872,350
Fund balance, end of year	<u>\$8,232,069</u>	<u>\$8,232,069</u>	<u>\$8,269,673</u>	<u>\$37,604</u>	<u>\$8,232,069</u>

COUNTY OF OTTAWA

**PROSECUTING ATTORNEY GRANTS SPECIAL REVENUE FUND (2601) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$140,400	\$140,400	\$140,400		\$140,400
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other	360	1,810	1,755	(\$55)	360
Total revenues	140,760	142,210	142,155	(55)	140,760
Expenditures:					
Current operations:					
Personnel services	186,933	186,933	164,172	22,761	160,356
Supplies	15,057	14,561	7,333	7,228	13,012
Other services and charges	4,814	6,760	5,547	1,213	4,853
Capital outlay					
Total expenditures	206,804	208,254	177,052	31,202	178,221
Revenues over (under) expenditures	(66,044)	(66,044)	(34,897)	31,147	(37,461)
Other financing sources (uses):					
Transfers in (out):					
General Fund	66,044	66,044	34,897	(31,147)	37,461
Total other financing sources (uses)	66,044	66,044	34,897	(31,147)	37,461
Net change in fund balance					
Fund balance, beginning of year	25,092	25,092	25,092		25,092
Fund balance, end of year	<u>\$25,092</u>	<u>\$25,092</u>	<u>\$25,092</u>	<u>None</u>	<u>\$25,092</u>

COUNTY OF OTTAWA

**SHERIFF 9/30 GRANT PROGRAMS SPECIAL REVENUE FUND (2609) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$121,368	\$305,702	\$283,372	(\$22,330)	\$859,318
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	121,368	305,702	283,372	(22,330)	859,318
Expenditures:					
Current operations:					
Personnel services	94,641	151,604	130,460	21,144	55,606
Supplies	36,308	60,255	59,296	959	167,537
Other services and charges	8,701	30,257	27,315	2,942	15,805
Capital outlay		82,921	82,921		620,518
Total expenditures	139,650	325,037	299,992	25,045	859,466
Revenues over (under) expenditures	(18,282)	(19,335)	(16,620)	2,715	(148)
Other financing sources (uses):					
Transfers in (out):					
General Fund	15,678	16,731	14,016	(2,715)	2,752
Total other financing sources (uses)	15,678	16,731	14,016	(2,715)	2,752
Net change in fund balance			(2,604)		2,604
Fund balance, beginning of year	2,604	2,604	2,604		
Fund balance, end of year	\$2,604	\$2,604	None	None	\$2,604

COUNTY OF OTTAWA

**SHERIFF CONTRACTS SPECIAL REVENUE FUND (2610) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$4,254,259	\$4,253,402	\$3,949,855	(\$303,547)	\$2,294,781
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other		3,776	4,376	600	
Total revenues	4,254,259	4,257,178	3,954,231	(302,947)	2,294,781
Expenditures:					
Current operations:					
Personnel services	3,773,051	3,774,327	3,523,409	250,918	2,141,390
Supplies	142,750	139,909	99,071	40,838	79,809
Other services and charges	592,646	597,130	543,717	53,413	288,939
Capital outlay					
Total expenditures	4,508,447	4,511,366	4,166,197	345,169	2,510,138
Revenues over (under) expenditures	(254,188)	(254,188)	(211,966)	42,222	(215,357)
Other financing sources (uses):					
Transfers in (out):					
General Fund	254,188	254,188	212,707	(41,481)	215,357
Total other financing sources (uses)	254,188	254,188	212,707	(41,481)	215,357
Net change in fund balance			741	741	
Fund balance, beginning of year	500	500	500		500
Fund balance, end of year	\$500	\$500	\$1,241	\$741	\$500

COUNTY OF OTTAWA

**EMT GEORGETOWN TOWNSHIP SPECIAL REVENUE FUND (2650) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008			2007 Actual
	Original Budget	Final Amended Budget	Actual	
Revenues:				
Intergovernmental revenues				\$531,108
Charges for services				
Interest on investments				
Licenses and permits				
Rental income				
Other				
Total revenues				531,108
Expenditures:				
Current operations:				
Personnel services				448,985
Supplies				14,301
Other services and charges				67,822
Capital outlay				
Total expenditures				531,108
Revenues over (under) expenditures				
Other financing sources (uses):				
Transfers in (out):				
General Fund				
Total other financing sources (uses)				
Net change in fund balance				
Fund balance, beginning of year				
Fund balance, end of year	<u>Closed</u>	<u>Closed</u>	<u>Closed</u>	<u>None</u>

COUNTY OF OTTAWA

**SHERIFF ROAD PATROL SPECIAL REVENUE FUND (2661) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$234,561	\$234,561	\$234,561		\$263,166
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	234,561	234,561	234,561		263,166
Expenditures:					
Current operations:					
Personnel services	270,409	270,409	262,046	\$8,363	248,731
Supplies	14,550	13,329	9,359	3,970	2,844
Other services and charges	53,450	54,671	45,506	9,165	42,879
Capital outlay					
Total expenditures	338,409	338,409	316,911	21,498	294,454
Revenues over (under) expenditures	(103,848)	(103,848)	(82,350)	21,498	(31,288)
Other financing sources (uses):					
Transfers in (out):					
General Fund	103,848	103,848	82,350	(21,498)	31,288
Total other financing sources (uses)	103,848	103,848	82,350	(21,498)	31,288
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

COUNTY OF OTTAWA

**LAW LIBRARY SPECIAL REVENUE FUND (2690) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Fines and forfeits	\$6,500	\$6,500	\$6,500		\$6,500
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	6,500	6,500	6,500		6,500
Expenditures:					
Current operations:					
Personnel services					
Supplies	35,000	38,000	33,560	\$4,440	31,902
Other services and charges					
Capital outlay					
Total expenditures	35,000	38,000	33,560	4,440	31,902
Revenues over (under) expenditures	(28,500)	(31,500)	(27,060)	4,440	(25,402)
Other financing sources (uses):					
Transfers in (out):					
General Fund	28,500	28,500	27,060	(1,440)	31,000
Total other financing sources (uses)	28,500	28,500	27,060	(1,440)	31,000
Net change in fund balance		(3,000)		3,000	5,598
Fund balance, beginning of year	57,179	57,179	57,179		51,581
Fund balance, end of year	\$57,179	\$54,179	\$57,179	\$3,000	\$57,179

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT - ADMINISTRATIVE COST POOL SPECIAL REVENUE FUND (2740) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended June 30, 2008
(with comparative actual amounts for the year ended June 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$236,625	\$245,624	\$218,792	(\$26,832)	\$194,079
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	236,625	245,624	218,792	(26,832)	194,079
Expenditures:					
Current operations:					
Personnel services	166,586	154,586	144,187	10,399	133,577
Supplies	5,138	22,093	16,385	5,708	7,512
Other services and charges	64,901	68,945	58,220	10,725	42,868
Capital outlay					10,122
Total expenditures	236,625	245,624	218,792	26,832	194,079
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	948	948	948		948
Fund balance, end of year	<u>\$948</u>	<u>\$948</u>	<u>\$948</u>	<u>None</u>	<u>\$948</u>

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT - YOUTH SPECIAL REVENUE FUND (2741) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended June 30, 2008
(with comparative actual amounts for the year ended June 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$635,578	\$716,376	\$680,651	(\$35,725)	\$677,241
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	635,578	716,376	680,651	(35,725)	677,241
Expenditures:					
Current operations:					
Personnel services	108,342	109,380	114,835	(5,455)	76,049
Supplies	2,890	4,290	3,256	1,034	2,294
Other services and charges	524,346	602,706	562,560	40,146	598,898
Capital outlay					
Total expenditures	635,578	716,376	680,651	35,725	677,241
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	<u>None</u>	<u>None</u>	<u>None</u>	<u>None</u>	<u>None</u>

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT - ADULT SPECIAL REVENUE FUND (2742) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended June 30, 2008
(with comparative actual amounts for the year ended June 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$407,272	\$551,212	\$521,757	(\$29,455)	\$488,996
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	407,272	551,212	521,757	(29,455)	488,996
Expenditures:					
Current operations:					
Personnel services	69,695	68,495	61,377	7,118	51,624
Supplies	1,606	7,514	5,956	1,558	2,192
Other services and charges	335,971	475,203	454,424	20,779	435,180
Capital outlay					
Total expenditures	407,272	551,212	521,757	29,455	488,996
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	511	511	511		511
Fund balance, end of year	<u>\$511</u>	<u>\$511</u>	<u>\$511</u>	<u>None</u>	<u>\$511</u>

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT - 6/30 GRANT PROGRAMS
SPECIAL REVENUE FUND (2743) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended June 30, 2008
(with comparative actual amounts for the year ended June 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$1,597,554	\$2,200,897	\$1,892,867	(\$308,030)	\$1,514,355
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other	3,013	3,013	3,013		
Total revenues	1,600,567	2,203,910	1,895,880	(308,030)	1,514,355
Expenditures:					
Current operations:					
Personnel services	199,719	241,734	228,151	13,583	170,265
Supplies	10,266	28,112	18,841	9,271	32,209
Other services and charges	1,390,582	1,934,064	1,668,727	265,337	1,294,948
Capital outlay					13,442
Total expenditures	1,600,567	2,203,910	1,915,719	288,191	1,510,864
Revenues over (under) expenditures			(19,839)	(19,839)	3,491
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance			(19,839)	(19,839)	3,491
Fund balance, beginning of year	125,956	125,956	125,956		122,465
Fund balance, end of year	<u>\$125,956</u>	<u>\$125,956</u>	<u>\$106,117</u>	<u>(\$19,839)</u>	<u>\$125,956</u>

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT - 12/31 GRANT PROGRAMS
SPECIAL REVENUE FUND (2744) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$337,906	\$545,526	\$196,936	(\$348,590)	\$259,484
Charges for services		2,000	917	(1,083)	13,953
Interest on investments					
Licenses and permits					
Rental income					
Other		50,200	35,950	(14,250)	56,303
Total revenues	337,906	597,726	233,803	(363,923)	329,740
Expenditures:					
Current operations:					
Personnel services	62,055	71,209	13,080	58,129	28,077
Supplies	1,608	3,522	1,305	2,217	806
Other services and charges	274,243	522,995	172,887	350,108	296,920
Total expenditures	337,906	597,726	187,272	410,454	325,803
Revenues over (under) expenditures			46,531	46,531	3,937
Other financing sources (uses):					
Transfers in (out):					
Community Action Agency			(4,173)	(4,173)	(35,397)
Total other financing sources (uses)			(4,173)	(4,173)	(35,397)
Net change in fund balance			42,358	42,358	(31,460)
Fund balance, beginning of year	14,040	14,040	14,040		45,500
Fund balance, end of year	<u>\$14,040</u>	<u>\$14,040</u>	<u>\$56,398</u>	<u>\$42,358</u>	<u>\$14,040</u>

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT-9/30 GRANT PROGRAMS
SPECIAL REVENUE FUND (2748) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$769,268	\$1,592,963	\$1,593,331	\$368	\$1,317,551
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	769,268	1,592,963	1,593,331	368	1,317,551
Expenditures:					
Current operations:					
Personnel services	202,593	179,162	166,474	12,688	198,529
Supplies	8,456	21,074	21,673	(599)	8,844
Other services and charges	558,219	1,392,727	1,391,738	989	1,131,096
Capital outlay					1,887
Total expenditures	769,268	1,592,963	1,579,885	13,078	1,340,356
Revenues over (under) expenditures			13,446	13,446	(22,805)
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance			13,446	13,446	(22,805)
Fund balance, beginning of year	4,846	4,846	4,846		27,651
Fund balance, end of year	\$4,846	\$4,846	\$18,292	\$13,446	\$4,846

COUNTY OF OTTAWA

**WORKFORCE INVESTMENT ACT-3/31 GRANT PROGRAMS
SPECIAL REVENUE FUND (2749) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended March 31, 2008
(with comparative actual amounts for the year ended March 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$16,780	\$16,780	\$16,779	(\$1)	\$24,152
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	16,780	16,780	16,779	(1)	24,152
Expenditures:					
Current operations:					
Personnel services					1,624
Supplies					2,226
Other services and charges	16,780	16,780	16,779	1	20,302
Capital outlay					
Total expenditures	16,780	16,780	16,779	1	24,152
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

COUNTY OF OTTAWA

**GRANT PROGRAMS - PASS THRU SPECIAL REVENUE FUND (2750)-
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$62,403	\$462,403	\$84,435	(\$377,968)	\$105,118
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	62,403	462,403	84,435	(377,968)	105,118
Expenditures:					
Current operations:					
Personnel services	82,829	82,829	68,004	14,825	63,234
Supplies	2,500	2,500	562	1,938	1,073
Other services and charges	8,283	408,283	40,598	367,685	63,946
Capital outlay					
Total expenditures	93,612	493,612	109,164	384,448	128,253
Revenues over (under) expenditures	(31,209)	(31,209)	(24,729)	6,480	(23,135)
Other financing sources (uses):					
Transfers in (out):					
General Fund	31,209	31,209	24,729	(6,480)	23,135
Total other financing sources (uses)	31,209	31,209	24,729	(6,480)	23,135
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

COUNTY OF OTTAWA

**EMERGENCY FEEDING SPECIAL REVENUE FUND (2800) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$170,464	\$174,411	\$217,979	\$43,568	\$172,327
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	170,464	174,411	217,979	43,568	172,327
Expenditures:					
Current operations:					
Personnel services	18,523	21,042	21,203	(161)	14,968
Supplies	120,644	123,561	168,596	(45,035)	126,783
Other services and charges	31,297	29,808	30,830	(1,022)	23,380
Capital outlay					
Total expenditures	170,464	174,411	220,629	(46,218)	165,131
Revenues over (under) expenditures			(2,650)	(2,650)	7,196
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance			(2,650)	(2,650)	7,196
Fund balance, beginning of year	24,858	24,858	24,858		17,662
Fund balance, end of year	<u>\$24,858</u>	<u>\$24,858</u>	<u>\$22,208</u>	<u>(\$2,650)</u>	<u>\$24,858</u>

COUNTY OF OTTAWA

**FEDERAL EMERGENCY MANAGEMENT AGENCY SPECIAL REVENUE FUND (2810) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008			2007 Actual
	Original Budget	Final Amended Budget	Actual	
Revenues:				
Intergovernmental revenues		\$20,000	\$20,000	\$20,000
Charges for services				
Interest on investments				
Licenses and permits				
Rental income				
Other				
Total revenues		20,000	20,000	20,000
Expenditures:				
Current operations:				
Personnel services				
Supplies				
Other services and charges		20,000	20,000	20,000
Capital outlay				
Total expenditures		20,000	20,000	20,000
Revenues over (under) expenditures				
Other financing sources (uses):				
Transfers in (out):				
General Fund				
Total other financing sources (uses)				
Net change in fund balance				
Fund balance, beginning of year				
Fund balance, end of year	None	None	None	None

COUNTY OF OTTAWA

**COMMUNITY CORRECTIONS SPECIAL REVENUE FUND (2850) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$324,025	\$220,000	\$220,000		\$305,120
Charges for services	173,500	222,750	244,125	\$21,375	182,418
Interest on investments					
Licenses and permits					
Rental income					
Other	9,936	9,936	10,736	800	10,943
Total revenues	507,461	452,686	474,861	22,175	498,481
Expenditures:					
Current operations:					
Personnel services	739,663	712,492	704,061	8,431	658,681
Supplies	33,320	33,420	28,134	5,286	19,465
Other services and charges	357,263	258,283	249,124	9,159	309,629
Capital outlay					
Total expenditures	1,130,246	1,004,195	981,319	22,876	987,775
Revenues over (under) expenditures	(622,785)	(551,509)	(506,458)	45,051	(489,294)
Other financing sources (uses):					
Transfers in (out):					
General Fund	522,785	522,785	522,785		432,089
Total other financing sources (uses)	522,785	522,785	522,785		432,089
Net change in fund balance	(100,000)	(28,724)	16,327	45,051	(57,205)
Fund balance, beginning of year	237,861	237,861	237,861		295,066
Fund balance, end of year	<u>\$137,861</u>	<u>\$209,137</u>	<u>\$254,188</u>	<u>\$45,051</u>	<u>\$237,861</u>

COUNTY OF OTTAWA

**COMMUNITY ACTION AGENCY SPECIAL REVENUE FUND (2870) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$437,976	\$645,332	\$577,680	(\$67,652)	\$493,263
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other	20,000	42,046	38,831	(3,215)	24,757
Total revenues	457,976	687,378	616,511	(70,867)	518,020
Expenditures:					
Current operations:					
Personnel services	324,674	351,786	334,627	17,159	274,745
Supplies	11,757	84,997	77,624	7,373	68,642
Other services and charges	150,545	289,845	216,614	73,231	207,458
Capital outlay					
Total expenditures	486,976	726,628	628,865	97,763	550,845
Revenues over (under) expenditures	(29,000)	(39,250)	(12,354)	26,896	(32,825)
Other financing sources (uses):					
Transfers in (out):					
General Fund	29,000	29,000	29,000		29,000
Workforce Investment Act - 12/31 Grant Programs					35,397
Total other financing sources (uses)	29,000	29,000	29,000		64,397
Net change in fund balance		(10,250)	16,646	26,896	31,572
Fund balance, beginning of year	124,296	124,296	124,296		92,724
Fund balance, end of year	<u>\$124,296</u>	<u>\$114,046</u>	<u>\$140,942</u>	<u>\$26,896</u>	<u>\$124,296</u>

COUNTY OF OTTAWA

**WEATHERIZATION SPECIAL REVENUE FUND (2890) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended March 31, 2008
(with comparative actual amounts for the year ended March 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$175,180	\$206,549	\$179,015	(\$27,534)	\$254,073
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	175,180	206,549	179,015	(27,534)	254,073
Expenditures:					
Current operations:					
Personnel services	31,557	47,819	38,463	9,356	66,006
Supplies	102,606	114,614	107,375	7,239	144,834
Other services and charges	41,017	44,116	33,177	10,939	43,233
Capital outlay					
Total expenditures	175,180	206,549	179,015	27,534	254,073
Revenues over (under) expenditures					
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Community Action Agency					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	168	168	168		168
Fund balance, end of year	<u>\$168</u>	<u>\$168</u>	<u>\$168</u>	<u>None</u>	<u>\$168</u>

COUNTY OF OTTAWA

**DEPARTMENT OF HUMAN SERVICES SPECIAL REVENUE FUND (2900) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$240,000	\$240,000	\$180,871	(\$59,129)	\$215,761
Charges for services	36,000	36,000	36,000		33,153
Interest on investments					
Licenses and permits					
Rental income					
Other		5,000	3,000	(2,000)	832
Total revenues	276,000	281,000	219,871	(61,129)	249,746
Expenditures:					
Current operations:					
Personnel services	57,014	63,085	67,400	(4,315)	579,969
Supplies	228,850	228,850	180,699	48,151	215,635
Other services and charges	268,998	249,524	190,327	59,197	104,239
Capital outlay					
Total expenditures	554,862	541,459	438,426	103,033	899,843
Revenues over (under) expenditures	(278,862)	(260,459)	(218,555)	41,904	(650,097)
Other financing sources (uses):					
Transfers in (out):					
General Fund	278,862	253,508	253,508		729,070
Ottawa County Building Authority - Capital Projects Fund	(500,000)	(500,000)	(500,000)		
Total other financing sources (uses)	(221,138)	(246,492)	(246,492)		729,070
Net change in fund balance	(500,000)	(506,951)	(465,047)	41,904	78,973
Fund balance, beginning of year	745,261	745,261	745,261		666,288
Fund balance, end of year	<u>\$245,261</u>	<u>\$238,310</u>	<u>\$280,214</u>	<u>\$41,904</u>	<u>\$745,261</u>

COUNTY OF OTTAWA

**CHILD CARE - CIRCUIT COURT SPECIAL REVENUE FUND (2920) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$3,886,336	\$3,846,397	\$3,731,471	(\$114,926)	\$3,804,722
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other	558,569	614,780	620,898	6,118	594,836
Total revenues	4,444,905	4,461,177	4,352,369	(108,808)	4,399,558
Expenditures:					
Current operations:					
Personnel services	4,355,622	4,138,793	4,028,902	109,891	3,998,225
Supplies	271,560	253,163	212,602	40,561	271,683
Other services and charges	3,975,838	4,215,980	3,998,001	217,979	4,158,972
Capital outlay					
Total expenditures	8,603,020	8,607,936	8,239,505	368,431	8,428,880
Revenues over (under) expenditures	(4,158,115)	(4,146,759)	(3,887,136)	259,623	(4,029,322)
Other financing sources (uses):					
Transfers in (out):					
General Fund	4,158,115	4,146,759	4,107,509	(39,250)	4,081,921
Ottawa County Building Authority - Capital Projects Fund		(500,000)	(500,000)		
Total other financing sources (uses)	4,158,115	3,646,759	3,607,509	(39,250)	4,081,921
Net change in fund balance		(500,000)	(279,627)	220,373	52,599
Fund balance, beginning of year	1,620,812	1,620,812	1,620,812		1,568,213
Fund balance, end of year	<u>\$1,620,812</u>	<u>\$1,120,812</u>	<u>\$1,341,185</u>	<u>\$220,373</u>	<u>\$1,620,812</u>

COUNTY OF OTTAWA

**CHILD CARE - SOCIAL SERVICES SPECIAL REVENUE FUND (2921) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended September 30, 2008
(with comparative actual amounts for the year ended September 30, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$21,125	\$10,907	\$3,604	(\$7,303)	\$22,397
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	21,125	10,907	3,604	(7,303)	22,397
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges	42,250	21,814	7,458	14,356	44,062
Capital outlay					
Total expenditures	42,250	21,814	7,458	14,356	44,062
Revenues over (under) expenditures	(21,125)	(10,907)	(3,854)	7,053	(21,665)
Other financing sources (uses):					
Transfers in (out):					
General Fund	21,125	10,907	3,854	(7,053)	21,125
Total other financing sources (uses)	21,125	10,907	3,854	(7,053)	21,125
Net change in fund balance					(540)
Fund balance, beginning of year	73,786	73,786	73,786		74,326
Fund balance, end of year	<u>\$73,786</u>	<u>\$73,786</u>	<u>\$73,786</u>	<u>None</u>	<u>\$73,786</u>

COUNTY OF OTTAWA

**SOLDIERS' AND SAILORS' RELIEF SPECIAL REVENUE FUND (2930) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues					
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges	\$60,000	\$60,000	\$34,275	\$25,725	\$30,485
Capital outlay					
Total expenditures	60,000	60,000	34,275	25,725	30,485
Revenues over (under) expenditures	(60,000)	(60,000)	(34,275)	25,725	(30,485)
Other financing sources (uses):					
Transfers in (out):					
General Fund	60,000	60,000	34,275	(25,725)	30,485
Total other financing sources (uses)	60,000	60,000	34,275	(25,725)	30,485
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

COUNTY OF OTTAWA

**VETERANS TRUST SPECIAL REVENUE FUND (2940) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues	\$12,347	\$28,205	\$27,300	(\$905)	\$28,376
Charges for services					
Interest on investments					
Licenses and permits					
Rental income					
Other					
Total revenues	12,347	28,205	27,300	(905)	28,376
Expenditures:					
Current operations:					
Personnel services					
Supplies					
Other services and charges	12,347	28,205	26,484	1,721	28,611
Capital outlay					
Total expenditures	12,347	28,205	26,484	1,721	28,611
Revenues over (under) expenditures			816	816	(235)
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance			816	816	(235)
Fund balance, beginning of year	426	426	426		661
Fund balance, end of year	<u>\$426</u>	<u>\$426</u>	<u>\$1,242</u>	<u>\$816</u>	<u>\$426</u>

COUNTY OF OTTAWA

**COMPENSATED ABSENCES SPECIAL REVENUE FUND (2980) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services	\$155,526	\$155,526	\$119,722	(\$35,804)	\$38,818
Interest on investments	209,500	209,500	176,321	(33,179)	220,595
Licenses and permits					
Rental income					
Other					
Total revenues	365,026	365,026	296,043	(68,983)	259,413
Expenditures:					
Current operations:					
Personnel services	57,852	57,852	84,084	(26,232)	198,011
Supplies					
Other services and charges					
Capital outlay					
Total expenditures	57,852	57,852	84,084	(26,232)	198,011
Revenues over (under) expenditures	307,174	307,174	211,959	(95,215)	61,402
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance	307,174	307,174	211,959	(95,215)	61,402
Fund balance, beginning of year	4,015,778	4,015,778	4,015,778		3,954,376
Fund balance, end of year	<u>\$4,322,952</u>	<u>\$4,322,952</u>	<u>\$4,227,737</u>	<u>(\$95,215)</u>	<u>\$4,015,778</u>

COUNTY OF OTTAWA

**OTTAWA COUNTY BUILDING AUTHORITY DEBT SERVICE FUND (5690 - 5695) -
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Interest on investments	\$5,300	\$300	\$12	(\$288)	\$95
Rental income	3,525,923	2,775,923	2,774,563	(1,360)	2,769,438
Total revenues	3,531,223	2,776,223	2,774,575	(1,648)	2,769,533
Expenditures:					
Debt service:					
Principal retirement	2,260,000	2,235,000	2,235,000		1,830,000
Interest and fiscal charges	1,265,923	1,304,636	1,302,601	2,035	939,438
Bond issuance costs					
Total expenditures	3,525,923	3,539,636	3,537,601	2,035	2,769,438
Revenues over (under) expenditures	5,300	(763,413)	(763,026)	387	95
Other financing sources (uses):					
Transfers in (out)					
Infrastructure		125,000	125,000		
Public Improvement Fund		188,713	187,713	(1,000)	325
Delinquent Tax Revolving Fund		150,000	150,000		
Telecommunications		150,000	150,000		
Ottawa County, Michigan Insurance Authority		150,000	150,000		
Premium on refunding bonds					
Payment to refunding bond					
Total other financing sources (uses)		763,713	762,713	(1,000)	325
Net change in fund balance	5,300	300	(313)	(613)	420
Fund balances, beginning of year	10,801	10,801	10,801		10,381
Fund balances, end of year	<u>\$16,101</u>	<u>\$11,101</u>	<u>\$10,488</u>	<u>(\$613)</u>	<u>\$10,801</u>

COUNTY OF OTTAWA

**CEMETERY TRUST PERMANENT FUND (1500)
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET (GAAP BASIS) AND ACTUAL**

For the Year Ended December 31, 2008
(with comparative actual amounts for the year ended December 31, 2007)

	2008				2007 Actual
	Original Budget	Final Amended Budget	Actual	Variance	
Revenues:					
Intergovernmental revenues					
Charges for services					
Interest on investments	\$236	\$236	\$218	(\$18)	\$266
Licenses and permits					
Rental income					
Other					
Total revenues	236	236	218	(18)	266
Expenditures:					
Personnel services					
Supplies					
Other services and charges					
Capital outlay					
Total expenditures					
Revenues over (under) expenditures	236	236	218	(18)	266
Other financing sources (uses):					
Transfers in (out):					
General Fund					
Total other financing sources (uses)					
Net change in fund balance	236	236	218	(18)	266
Fund balance, beginning of year	6,036	6,036	6,036		5,770
Fund balance, end of year	\$6,272	\$6,272	\$6,254	(\$18)	\$6,036

COUNTY OF OTTAWA
INTERNAL SERVICE FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2008

Internal Service Funds are established to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis.

Information Technology Fund (6360) - The Information Technology Fund is used to account for revenues collected from user departments for service charges to cover the costs incurred in the operation of the department including computer processing time and programming time.

Duplicating Fund (6450) - The Duplicating Fund is used to account for revenues received from user departments and expenses incurred in providing copier services.

Telecommunications Fund (6550) - The Telecommunications Fund is used to account for revenues received from user departments and expenses incurred in providing telephone service.

Equipment Pool Fund (6641) - The Equipment Pool Fund is used to account for revenues collected from user departments for the equipment rental charges to cover the costs incurred to administer the equipment pool fund and depreciation of the equipment.

Protected Self-Funded Insurance Programs Fund (6770) - The Protected Self-Funded Insurance Programs Fund is used to account for the administrative costs associated with managing the self-insured portion of the vehicle protection program, the workers' compensation program, the liability protection program and the property and fire protection program.

Protected Self-Funded Employee Insurance Fund (6771) - The Protected Self-Funded Employee Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded health insurance program, third party administrative expenses and actual health claims paid.

Protected Self-Funded Unemployment Fund (6772) - The protected Self-Funded Unemployment Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded unemployment insurance program, third party administrative expenses and actual unemployment claims paid.

Long-Term Disability Insurance Fund (6775) - The Long-term Disability Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the long-term disability insurance program and insurance premiums paid.

COUNTY OF OTTAWA

INTERNAL SERVICE FUNDS (CONTINUED)

FOR THE YEAR ENDED DECEMBER 31, 2008

Ottawa County, Michigan Insurance Authority Fund (6780) - The Ottawa County, Michigan Insurance Authority Fund is used to account for insurance coverage and risk management related services to participating public entities pursuant to State of Michigan Act No. 36 of the Public Acts of 1988.

Protected Self-Funded Insurance - Mental Health Fund (6782) - The Protected Self-Funded Insurance - Mental Health Fund is used to account for funds covering risk exposure under the Managed Care Specialty Services Program.

COUNTY OF OTTAWA

**INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF NET ASSETS
December 31, 2008
(with comparative totals for December 31, 2007)**

	Information Technology (6360)	Duplicating (6450)	Telecommunications (6550)
	<u> </u>	<u> </u>	<u> </u>
<u>ASSETS</u>			
Current assets:			
Cash and pooled investments	\$2,275,125	\$646,812	\$2,287,434
Investments			
Accounts receivable	582		11,245
Accrued interest on investments			
Due from other funds	95,327	28,937	195,159
Inventory of supplies	43,411		
Prepaid expenses	111,946		27,582
	<u> </u>	<u> </u>	<u> </u>
Total current assets	<u>2,526,391</u>	<u>675,749</u>	<u>2,521,420</u>
Noncurrent assets:			
Capital assets:			
Office furniture and equipment	43,000		
Copy machines		109,496	
Telephone equipment			2,494,209
Vehicles			
Less accumulated depreciation	(43,000)	(52,213)	(1,828,433)
	<u> </u>	<u> </u>	<u> </u>
Net capital assets	<u> </u>	<u>57,283</u>	<u>665,776</u>
Total assets	<u>2,526,391</u>	<u>733,032</u>	<u>3,187,196</u>
<u>LIABILITIES</u>			
Current liabilities:			
Accounts payable	79,660	1,547	15,836
Interfund payable			
Due to other funds			
Due to other governmental units			
Capital lease payable			
Unearned revenue			148,959
	<u> </u>	<u> </u>	<u> </u>
Total current liabilities	<u>79,660</u>	<u>1,547</u>	<u>164,795</u>
<u>NET ASSETS</u>			
Investment in capital assets		57,283	665,776
Restricted for managed care risk exposure			
Unrestricted	2,446,731	674,202	2,356,625
	<u> </u>	<u> </u>	<u> </u>
Total net assets	<u>\$2,446,731</u>	<u>\$731,485</u>	<u>\$3,022,401</u>

Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)	Protected Self-Funded Employee Insurance (6771)	Protected Self-Funded Unemployment (6772)	Long-Term Disability Insurance (6775)
\$2,255,973		\$3,788,353	\$1,026,617	\$110,142
		135,904		
147,134	\$4,109,071	191,095	46,244	4,625
	10,000	9,700	500	
<u>2,403,107</u>	<u>4,119,071</u>	<u>4,125,052</u>	<u>1,073,361</u>	<u>114,767</u>
4,166,255				
4,058,005 (5,922,166)				
<u>2,302,094</u>				
<u>4,705,201</u>	<u>4,119,071</u>	<u>4,125,052</u>	<u>1,073,361</u>	<u>114,767</u>
95,696	377,655 79,803	874,381	19,130	440
			46,635	
70,826				
<u>166,522</u>	<u>457,458</u>	<u>874,381</u>	<u>65,765</u>	<u>440</u>
2,231,268				
<u>2,307,411</u>	<u>3,661,613</u>	<u>3,250,671</u>	<u>1,007,596</u>	<u>114,327</u>
<u>\$4,538,679</u>	<u>\$3,661,613</u>	<u>\$3,250,671</u>	<u>\$1,007,596</u>	<u>\$114,327</u>

COUNTY OF OTTAWA

**INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF NET ASSETS**

December 31, 2008

(with comparative totals for December 31, 2007)

	Ottawa County, Michigan Insurance Authority (6780)	Protected Self-Funded Insurance - Mental Health (6782)	Totals	
	<u> </u>	<u> </u>	<u>2008</u>	<u>2007</u>
<u>ASSETS</u>				
Current assets:				
Cash and pooled investments	\$386,462		\$12,776,918	\$17,931,604
Investments	17,461,758	\$1,939,132	19,400,890	18,987,778
Accounts receivable			147,731	51,723
Accrued interest on investments	136,356		136,356	155,911
Due from other funds		66,309	4,883,901	4,878,508
Inventory of supplies			43,411	41,376
Prepaid expenses	108,782		268,510	374,534
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total current assets	<u>18,093,358</u>	<u>2,005,441</u>	<u>37,657,717</u>	<u>42,421,434</u>
Noncurrent assets:				
Capital assets:				
Office furniture and equipment			4,209,255	4,203,793
Copy machines			109,496	121,358
Telephone equipment			2,494,209	2,462,910
Vehicles			4,058,005	3,825,623
Less accumulated depreciation			<u>(7,845,812)</u>	<u>(7,219,368)</u>
			<u> </u>	<u> </u>
Net capital assets			<u>3,025,153</u>	<u>3,394,316</u>
Total assets	<u>18,093,358</u>	<u>2,005,441</u>	<u>40,682,870</u>	<u>45,815,750</u>
<u>LIABILITIES</u>				
Current liabilities:				
Accounts payable	6,088,724		7,553,069	8,129,337
Interfund payable		300,000	379,803	66,330
Due to other funds	4,106,847	48,646	4,155,493	3,941,743
Due to other governmental units			46,635	28,319
Capital lease payable			70,826	106,239
Unearned revenue			148,959	194,792
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total current liabilities	<u>10,195,571</u>	<u>348,646</u>	<u>12,354,785</u>	<u>12,466,760</u>
<u>NET ASSETS</u>				
Investment in capital assets			2,954,327	3,394,316
Restricted for managed care risk exposure		1,656,795	1,656,795	1,928,884
Unrestricted	7,897,787		23,716,963	28,025,790
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total net assets	<u>\$7,897,787</u>	<u>\$1,656,795</u>	<u>\$28,328,085</u>	<u>\$33,348,990</u>

COUNTY OF OTTAWA

**INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES, AND
CHANGES IN FUND NET ASSETS**

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Information Technology (6360)	Duplicating (6450)	Telecommunications (6550)
Operating revenues:			
Charges for services	\$2,587,723	\$115,034	\$705,878
Other revenue			825
Total operating revenues	<u>2,587,723</u>	<u>115,034</u>	<u>706,703</u>
Operating expenses:			
Personnel services	1,561,867	7,292	114,790
Contractual services	568,214	32,559	191,509
Supplies	52,984	71,713	3,786
Depreciation		22,448	117,997
Building and equipment rental	106,117		
Claims and legal			
Miscellaneous	232,310	12,130	17,419
Total operating expenses	<u>2,521,492</u>	<u>146,142</u>	<u>445,501</u>
Operating income (loss)	<u>66,231</u>	<u>(31,108)</u>	<u>261,202</u>
Nonoperating revenues (expenses):			
Interest on investments	95,327	28,937	195,159
Net change in the fair value of investments			
Gain (loss) on retirement of capital assets			
Total nonoperating revenues (expenses)	<u>95,327</u>	<u>28,937</u>	<u>195,159</u>
Income (loss) before transfers	161,558	(2,171)	456,361
Transfers in (out):			
General Fund			
Ottawa County Building Authority - Debt Service			(150,000)
Ottawa County Building Authority - Capital Projects			(2,600,000)
Total transfers			<u>(2,750,000)</u>
Change in net assets	161,558	(2,171)	(2,293,639)
Total net assets, beginning of year	2,285,173	733,656	5,316,040
Total net assets, end of year	<u><u>\$2,446,731</u></u>	<u><u>\$731,485</u></u>	<u><u>\$3,022,401</u></u>

Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)	Protected Self-Funded Employee Insurance (6771)	Protected Self-Funded Unemployment (6772)	Long-Term Disability Insurance (6775)
\$1,295,978	\$411,859	\$12,202,701	\$153,419	\$158,699
<u>1,295,978</u>	<u>411,859</u>	<u>12,202,701</u>	<u>153,419</u>	<u>158,699</u>
31,337	176,120	179,778	50,173	9,702
	48,135	704,431	15,510	155,228
71	250	21,176		
1,171,291				
	(100,057)	10,560,113	46,635	
33,779	13,195	20,138	118,522	3,657
<u>1,236,478</u>	<u>137,643</u>	<u>11,485,636</u>	<u>230,840</u>	<u>168,587</u>
<u>59,500</u>	<u>274,216</u>	<u>717,065</u>	<u>(77,421)</u>	<u>(9,888)</u>
147,134	191,649	191,095	46,244	4,625
28,783				
<u>175,917</u>	<u>191,649</u>	<u>191,095</u>	<u>46,244</u>	<u>4,625</u>
235,417	465,865	908,160	(31,177)	(5,263)
(1,500,000)				
<u>(1,500,000)</u>				
(1,264,583)	465,865	908,160	(31,177)	(5,263)
5,803,262	3,195,748	2,342,511	1,038,773	119,590
<u>\$4,538,679</u>	<u>\$3,661,613</u>	<u>\$3,250,671</u>	<u>\$1,007,596</u>	<u>\$114,327</u>

(Continued on next page)

COUNTY OF OTTAWA

**INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES, AND
CHANGES IN FUND NET ASSETS**

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Ottawa County, Michigan Insurance Authority (6780)	Protected Self-Funded Insurance - Mental Health (6782)	<u>Totals</u>	
			2008	2007
Operating revenues:				
Charges for services	\$1,744,192		\$19,375,483	\$18,656,232
Other revenue	9,515		10,340	33,533
Total operating revenues	<u>1,753,707</u>		<u>19,385,823</u>	<u>18,689,765</u>
Operating expenses:				
Personnel services			2,131,059	2,073,604
Contractual services	671,829		2,387,415	2,361,689
Supplies			149,980	128,838
Depreciation			1,311,736	1,233,377
Building and equipment rental			106,117	63,057
Claims and legal	515,177	\$348,646	11,370,514	9,704,693
Miscellaneous			451,150	381,774
Total operating expenses	<u>1,187,006</u>	<u>348,646</u>	<u>17,907,971</u>	<u>15,947,032</u>
Operating income (loss)	<u>566,701</u>	<u>(348,646)</u>	<u>1,477,852</u>	<u>2,742,733</u>
Nonoperating revenues (expenses):				
Interest on investments	407,777	76,557	1,384,504	1,569,030
Net change in the fair value of investments	(3,512,044)		(3,512,044)	809,398
Gain (loss) on retirement of capital assets			28,783	(32,632)
Total nonoperating revenues (expenses)	<u>(3,104,267)</u>	<u>76,557</u>	<u>(2,098,757)</u>	<u>2,345,796</u>
Income (loss) before transfers	(2,537,566)	(272,089)	(620,905)	5,088,529
Transfers in (out):				
General Fund				(29,000)
Ottawa County Building Authority - Debt Service	(150,000)		(300,000)	
Ottawa County Building Authority - Capital Projects			(4,100,000)	
Total transfers	<u>(150,000)</u>		<u>(4,400,000)</u>	<u>(29,000)</u>
Change in net assets	(2,687,566)	(272,089)	(5,020,905)	5,059,529
Total net assets, beginning of year	10,585,353	1,928,884	33,348,990	28,289,461
Total net assets, end of year	<u>\$7,897,787</u>	<u>\$1,656,795</u>	<u>\$28,328,085</u>	<u>\$33,348,990</u>

Concluded

COUNTY OF OTTAWA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Information Technology (6360)	Duplicating (6450)	Tele- communications (6550)
Cash flows from operating activities:			
Cash received from interfund services provided	\$2,587,766	\$115,034	\$682,458
Cash payments to suppliers for goods and services	(860,624)	(115,476)	(213,429)
Cash payments for self-funded insurance claims			
Cash payments to employees for services	<u>(1,561,867)</u>	<u>(7,292)</u>	<u>(114,790)</u>
Net cash provided by (used for) operating activities	<u>165,275</u>	<u>(7,734)</u>	<u>354,239</u>
Cash flows from noncapital financing activities:			
Transfers in from other funds			
Transfers out to other funds			(2,750,000)
Net cash provided by (used for) noncapital financing activities			<u>(2,750,000)</u>
Cash flows from capital and related financing activities:			
Acquisition of capital assets		(31,448)	(31,299)
Payment on capital lease			
Proceeds from sale of equipment			
Net cash provided by (used for) capital and related financing activities		<u>(31,448)</u>	<u>(31,299)</u>
Cash flows from investing activities:			
Purchase of investments			
Interest on investments	127,126	36,072	246,288
Proceeds on sale of investments			
Net cash provided by (used for) investing activities	<u>127,126</u>	<u>36,072</u>	<u>246,288</u>
Net increase (decrease) in cash and pooled investments	292,401	(3,110)	(2,180,772)
Cash and pooled investments, beginning of year	<u>1,982,724</u>	<u>649,922</u>	<u>4,468,206</u>
Cash and pooled investments, end of year	<u><u>\$2,275,125</u></u>	<u><u>\$646,812</u></u>	<u><u>\$2,287,434</u></u>

Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)	Protected Self-Funded Employee Insurance (6771)	Protected Self-Funded Unemployment (6772)	Long-Term Disability Insurance (6775)
\$1,295,978	\$411,859	\$12,202,701	\$153,419	\$158,699
(33,850)	(61,580)	(745,745)	(137,671)	(146,060)
(31,337)	(213,534)	(11,374,119)	(28,319)	(9,702)
<u>1,230,791</u>	<u>(176,120)</u>	<u>(179,778)</u>	<u>(50,173)</u>	<u>(9,702)</u>
	(39,375)	(96,941)	(62,744)	2,937
	13,473			
<u>(1,500,000)</u>				
	13,473			
<u>(1,500,000)</u>				
(794,973)				
(35,413)				
<u>36,940</u>				
<u>(793,446)</u>				
164,320	25,902	185,767	60,055	6,195
<u>164,320</u>	<u>25,902</u>	<u>185,767</u>	<u>60,055</u>	<u>6,195</u>
(898,335)		88,826	(2,689)	9,132
<u>3,154,308</u>		<u>3,699,527</u>	<u>1,029,306</u>	<u>101,010</u>
<u>\$2,255,973</u>	<u>None</u>	<u>\$3,788,353</u>	<u>\$1,026,617</u>	<u>\$110,142</u>

(Continued on next page)

COUNTY OF OTTAWA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Ottawa County, Michigan Insurance Authority (6780)	Protected Self-Funded Insurance - Mental Health (6782)	Totals	
			2008	2007
Cash flows from operating activities:				
Cash received from interfund services provided	\$1,923,514	\$91,698	\$19,623,126	\$18,888,028
Cash payments to suppliers for goods and services	(283,945)		(2,598,380)	(2,646,822)
Cash payments for self-funded insurance claims	(571,493)	(\$348,646)	(12,536,111)	(11,566,173)
Cash payments to employees for services			(2,131,059)	(2,073,604)
Net cash provided by (used for) operating activities	1,068,076	(256,948)	2,357,576	2,601,429
Cash flows from noncapital financing activities:				
Transfers in from other funds		300,000	313,473	
Transfers out to other funds	(150,000)		(4,400,000)	(102,500)
Net cash provided by (used for) noncapital financing activities	(150,000)	300,000	(4,086,527)	(102,500)
Cash flows from capital and related financing activities:				
Acquisition of capital assets			(857,720)	(1,035,505)
Payment on capital lease			(35,413)	
Proceeds from sale of equipment			36,940	
Net cash provided by (used for) capital and related financing activities			(856,193)	(1,035,505)
Cash flows from investing activities:				
Purchase of investments	(24,797,482)	(1,939,132)	(26,736,614)	(25,257,856)
Interest on investments	427,332	76,557	1,355,614	976,554
Proceeds on sale of investments	22,811,458		22,811,458	24,695,603
Net cash provided by (used for) investing activities	(1,558,692)	(1,862,575)	(2,569,542)	414,301
Net increase (decrease) in cash and pooled investments	(640,616)	(1,819,523)	(5,154,686)	1,877,725
Cash and pooled investments, beginning of year	1,027,078	1,819,523	17,931,604	16,053,879
Cash and pooled investments, end of year	\$386,462	None	\$12,776,918	\$17,931,604

(Continued on next page)

COUNTY OF OTTAWA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Information Technology (6360)	Duplicating (6450)	Tele- communications (6550)
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:			
Operating income (loss)	\$66,231	(\$31,108)	\$261,202
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:			
Depreciation		22,448	117,997
Change in assets and liabilities not affecting cash provided by (used for) operating activities:			
(Increase) decrease in receivables	43		21,588
(Increase) decrease in due from other funds			
(Increase) decrease in due from other governmental units			
(Increase) decrease in due from component units			
(Increase) decrease in inventory	(2,035)		
(Increase) decrease in prepaid expenses	101,710		(12,036)
Increase (decrease) in unpaid claims liability			
Increase (decrease) in unearned revenue			(45,833)
Increase (decrease) in accounts payable	(674)	926	11,321
Increase (decrease) in due to other governmental units			
Increase (decrease) in due to other funds			
	<hr/>	<hr/>	<hr/>
Net cash provided by (used for) operating activities	<u>\$165,275</u>	<u>(\$7,734)</u>	<u>\$354,239</u>

Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)	Protected Self-Funded Employee Insurance (6771)	Protected Self-Funded Unemployment (6772)	Long-Term Disability Insurance (6775)
\$59,500	\$274,216	\$717,065	(\$77,421)	(\$9,888)
1,171,291		(117,639)		
			1,440	12,734
	(313,591)	(696,367)	(5,079) 18,316	91
<u>\$1,230,791</u>	<u>(\$39,375)</u>	<u>(\$96,941)</u>	<u>(\$62,744)</u>	<u>\$2,937</u>

(Continued on next page)

COUNTY OF OTTAWA
INTERNAL SERVICE FUNDS
COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2008

(with comparative totals for the year ended December 31, 2007)

	Ottawa County, Michigan Insurance Authority (6780)	Protected Self-Funded Insurance - Mental Health (6782)	Totals	
			2008	2007
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities:				
Operating income (loss)	\$566,701	(\$348,646)	\$1,477,852	\$2,742,733
Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:				
Depreciation			1,311,736	1,233,377
Change in assets and liabilities not affecting cash provided by (used for) operating activities:				
(Increase) decrease in receivables			(96,008)	(11,610)
(Increase) decrease in due from other funds				
(Increase) decrease in due from other governmental units				(52,068)
(Increase) decrease in due from component units				
(Increase) decrease in inventory			(2,035)	(5,518)
(Increase) decrease in prepaid expenses	2,176		106,024	(156,126)
Increase (decrease) in unpaid claims liability	334,095		334,095	(1,703,277)
Increase (decrease) in unearned revenue			(45,833)	(45,833)
Increase (decrease) in accounts payable			(1,003,373)	334,702
Increase (decrease) in due to other governmental units			18,316	
Increase (decrease) in due to other funds	165,104	91,698	256,802	265,049
Net cash provided by (used for) operating activities	\$1,068,076	(\$256,948)	\$2,357,576	\$2,601,429
				<i>(Concluded)</i>

COUNTY OF OTTAWA

FIDUCIARY FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2008

Fiduciary Funds are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

AGENCY FUNDS

Trust and Agency Fund (7010) - This Fund was established to account for monies received by the County for later distribution to other agencies or persons. Primarily the fund accounts for revenue received and later remitted to the State of Michigan.

Library Penal Fine Fund (7210) - This Fund was established under Act 236, Section 4351 to account for monies received from District Court fines which are allocated annually for operations of the County's libraries.

Imprest Payroll Fund (7040) - This Fund was established to account for the salaries and fringes of the County employees payroll. Money is disbursed from the Imprest Payroll Fund after being reimbursed by the benefiting funds.

Inland Lake Improvement (8725) – The Drain Commissioner serves on various inland lake boards that do not meet the requirements of a component unit. The Drain Commissioner also serves as the treasurer for these boards, so the financial activity is recorded on the County's general ledger. Accordingly, the County is recording this activity in an agency fund.

COUNTY OF OTTAWA

FIDUCIARY FUNDS

COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

December 31, 2008

(with comparative totals for December 31, 2007)

	Agency Funds				Total	
	Trust and Agency 7010	Library Penal Fine 7210	Imprest Payroll 7040	Inland Lake Improvement 8725	2008	2007
ASSETS						
Cash and pooled investments	\$1,242,493	\$439,632	\$675,335	\$151,082	\$2,508,542	\$2,908,572
Receivables:						
Accounts	110,467				110,467	41,003
Due from other governmental units	56,157				56,157	9,192
Total assets	<u>\$1,409,117</u>	<u>\$439,632</u>	<u>\$675,335</u>	<u>\$151,082</u>	<u>\$2,675,166</u>	<u>\$2,958,767</u>
LIABILITIES						
Liabilities:						
Due to other governmental units:						
Due to State of Michigan	\$584,761		\$158,597		\$743,358	\$904,675
Fines and fees due to local libraries		\$439,632			439,632	464,880
Agency deposits	824,356		516,738	\$151,082	1,492,176	1,589,212
Total liabilities	<u>\$1,409,117</u>	<u>\$439,632</u>	<u>\$675,335</u>	<u>\$151,082</u>	<u>\$2,675,166</u>	<u>\$2,958,767</u>

**COUNTY OF OTTAWA
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS**

FOR THE YEAR ENDED DECEMBER 31, 2008

	<u>Balances January 1, 2008</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balances December 31, 2008</u>
<u>TRUST AND AGENCY FUND (7010)</u>				
<u>ASSETS</u>				
Cash and pooled investments	\$1,602,764	\$115,663,672	\$116,023,943	\$1,242,493
Accounts receivable	41,003	1,006,783	937,319	110,467
Due from other governmental units	9,192	371,924	324,959	56,157
Total assets	<u>\$1,652,959</u>	<u>\$117,042,379</u>	<u>\$117,286,221</u>	<u>\$1,409,117</u>
<u>LIABILITIES</u>				
Due to other taxing units		\$41,189,334	\$41,189,334	
Due to State of Michigan	\$761,940	65,787,651	65,964,830	\$584,761
Agency deposits	891,019	79,387,542	79,454,205	824,356
Total liabilities	<u>\$1,652,959</u>	<u>\$186,364,527</u>	<u>\$186,608,369</u>	<u>\$1,409,117</u>
 <u>LIBRARY PENAL FINE FUND (7210)</u>				
<u>ASSETS</u>				
Cash and pooled investments	\$464,880	\$886,056	\$911,304	\$439,632
Total assets	<u>\$464,880</u>	<u>\$886,056</u>	<u>\$911,304</u>	<u>\$439,632</u>
<u>LIABILITIES</u>				
Fines and fees due to local libraries	\$464,880	\$886,056	\$911,304	\$439,632
Agency deposits		894,799	894,799	
Total liabilities	<u>\$464,880</u>	<u>\$1,780,855</u>	<u>\$1,806,103</u>	<u>\$439,632</u>

(Continued on next page)

**COUNTY OF OTTAWA
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS**

FOR THE YEAR ENDED DECEMBER 31, 2008

	Balances January 1, 2008	Additions	Deductions	Balances December 31, 2008
<u>IMPREST PAYROLL FUND (7040)</u>				
<u>ASSETS</u>				
Cash and pooled investments	\$645,485	\$68,270,649	\$68,240,799	\$675,335
Accounts receivable		64,996,059	64,996,059	
Total assets	<u>\$645,485</u>	<u>\$133,266,708</u>	<u>\$133,236,858</u>	<u>\$675,335</u>
<u>LIABILITIES</u>				
Due to State of Michigan	\$142,735	\$1,864,971	\$1,849,109	\$158,597
Agency deposits	502,750	70,391,009	70,377,021	516,738
Total liabilities	<u>\$645,485</u>	<u>\$72,255,980</u>	<u>\$72,226,130</u>	<u>\$675,335</u>
<u>INLAND LAKE IMPROVEMENT (8725)</u>				
<u>ASSETS</u>				
Cash and pooled investments	\$195,443	\$213,477	\$257,838	\$151,082
Total assets	<u>\$195,443</u>	<u>\$213,477</u>	<u>\$257,838</u>	<u>\$151,082</u>
<u>LIABILITIES</u>				
Agency deposits	\$195,443	\$213,477	\$257,838	\$151,082
Total liabilities	<u>\$195,443</u>	<u>\$213,477</u>	<u>\$257,838</u>	<u>\$151,082</u>
<u>TOTALS - AGENCY FUNDS</u>				
<u>ASSETS</u>				
Cash and pooled investments	\$2,908,572	\$185,033,854	\$185,433,884	\$2,508,542
Accounts receivable	41,003	66,002,842	65,933,378	110,467
Due from other governmental units	9,192	371,924	324,959	56,157
Total assets	<u>\$2,958,767</u>	<u>\$251,408,620</u>	<u>\$251,692,221</u>	<u>\$2,675,166</u>
<u>LIABILITIES</u>				
Due to other taxing units		\$41,189,334	\$41,189,334	
Due to State of Michigan	\$904,675	67,652,622	67,813,939	\$743,358
Fines and fees due to local libraries	464,880	886,056	911,304	439,632
Agency deposits	1,589,212	150,886,827	150,983,863	1,492,176
Total liabilities	<u>\$2,958,767</u>	<u>\$260,614,839</u>	<u>\$260,898,440</u>	<u>\$2,675,166</u>

(Concluded)

**COUNTY OF OTTAWA
STATISTICAL SECTION**

This part of the County of Ottawa’s comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government’s overall financial health.

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<i>These schedules contain trend information to help the reader understand how the County’s financial performance and well-being have changed over time.</i>	174
Revenue Capacity	
<i>These schedules contain information to help the reader assess the County’s most significant local revenue source, the property tax.</i>	180
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Source: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**COUNTY OF OTTAWA
NET ASSETS BY COMPONENT
LAST EIGHT FISCAL YEARS***

	Fiscal Year							
	2008	2007	2006	2005	2004	2003	2002	2001
Governmental Activities								
Invested in capital assets, net of related debt	\$96,135,351	\$81,991,023	\$78,519,838	\$74,348,852	\$62,513,315	\$54,652,223	\$36,869,011	\$35,558,261
Restricted	33,748,813	38,510,706	40,108,692	35,040,583	31,077,232	26,913,213	33,832,570	25,622,231
Unrestricted	60,985,302	68,819,561	60,800,956	54,030,017	47,241,713	46,050,289	45,780,029	48,344,792
Total Governmental Activities Net Assets	<u>\$190,869,466</u>	<u>\$189,321,290</u>	<u>\$179,429,486</u>	<u>\$163,419,452</u>	<u>\$140,832,260</u>	<u>\$127,615,725</u>	<u>\$116,481,610</u>	<u>\$109,525,284</u>
Business-Type Activities								
Invested in capital assets, net of related debt	\$2,025	\$3,037	\$4,049	\$5,423	\$6,873	\$8,690	\$10,433	\$13,084
Unrestricted	24,560,157	24,403,583	24,232,390	24,337,816	25,220,565	26,569,311	27,483,344	27,416,325
Total Business-Type Activities Net Assets	<u>\$24,562,182</u>	<u>\$24,406,620</u>	<u>\$24,236,439</u>	<u>\$24,343,239</u>	<u>\$25,227,438</u>	<u>\$26,578,001</u>	<u>\$27,493,777</u>	<u>\$27,429,409</u>
Primary Government								
Invested in capital assets, net of related debt	\$96,137,376	\$81,994,060	\$78,523,887	\$74,354,275	\$62,520,188	\$54,660,913	\$36,879,444	\$35,571,345
Restricted	33,748,813	38,510,706	40,108,692	35,040,583	31,077,232	26,913,213	33,832,570	25,622,231
Unrestricted	85,545,459	93,223,144	85,033,346	78,367,833	72,462,278	72,619,600	73,263,373	75,761,117
Total Primary Government Net Assets	<u>\$215,431,648</u>	<u>\$213,727,910</u>	<u>\$203,665,925</u>	<u>\$187,762,691</u>	<u>\$166,059,698</u>	<u>\$154,193,726</u>	<u>\$143,975,387</u>	<u>\$136,954,693</u>

*The County of Ottawa implemented GASB Statement No. 34 as of and for the year ended December 31, 2001. Accordingly, data prior to 2001 is unavailable.

**COUNTY OF OTTAWA
CHANGES IN NET ASSETS
LAST EIGHT FISCAL YEARS***

	Fiscal Year							
	2008	2007	2006	2005	2004	2003	2002	2001
Expenses								
Governmental Activities:								
Legislative	\$548,719	\$627,625	\$520,618	\$548,532	\$469,994	\$485,174	\$495,502	\$475,045
Judicial	14,215,044	13,317,030	12,605,344	11,987,986	11,736,487	11,922,865	12,742,673	12,314,531
General government	15,345,245	13,401,945	15,175,102	13,962,772	13,628,246	11,665,978	11,048,540	9,462,268
Public safety	27,231,508	25,226,290	24,441,981	23,328,246	21,832,984	21,912,133	22,417,791	19,734,031
Public works	(739,191)	1,264,883	(1,437,838)	(508,530)	1,044,377	742,711	26,442	4,567,437
Health and welfare	58,762,909	57,160,468	54,270,351	51,784,416	48,066,300	45,357,514	43,436,806	39,924,234
Community and economic development	624,254	601,758	605,805	555,485	848,964	558,852		
Culture and recreation	2,263,151	1,868,818	1,994,991	1,830,849	1,658,024	1,326,197	1,310,229	1,324,736
Interest on long-term debt	1,308,463	1,018,189	741,070	709,485	890,774	958,283	1,009,585	1,274,567
Total Governmental Activities Expenses	119,560,102	114,487,006	108,917,424	104,199,241	100,176,150	94,929,707	92,487,568	89,076,849
Business-Type Activities:								
Delinquent tax collection	2,602,228	2,541,550	2,243,439	1,789,661	1,888,210	1,892,364	1,893,669	1,884,112
Total Business-Type Activities Expenses	2,602,228	2,541,550	2,243,439	1,789,661	1,888,210	1,892,364	1,893,669	1,884,112
Total Primary Government Expenses	\$122,162,330	\$117,028,556	\$111,160,863	\$105,988,902	\$102,064,360	\$96,822,071	\$94,381,237	\$90,960,961
Program Revenues								
Governmental Activities:								
Charges for services:								
Judicial	\$3,802,269	\$3,737,197	\$3,799,831	\$3,669,496	\$3,337,581	\$3,210,168	\$3,371,423	\$3,372,516
General government	7,281,714	7,937,129	7,828,177	8,030,479	8,049,440	8,747,622	7,760,923	7,002,539
Public safety	6,032,691	5,047,927	5,048,970	4,761,022	4,442,960	4,139,168	3,893,681	3,327,639
Public works	405,175	403,922	446,501	441,146	417,824	417,582	445,492	432,764
Health and welfare	2,784,887	2,575,152	2,717,256	2,750,778	2,434,930	2,445,701	2,228,505	2,280,064
Community and economic development	10,901	10,605	23,770	20,997				
Culture and recreation	522,973	560,488	289,658	301,842	411,092	355,147	276,531	274,806
Interest on long-term debt	2,774,563	2,769,438	2,439,503	2,008,656	2,243,461	2,351,754	2,357,518	2,359,120
Operating grants and contributions	51,809,963	51,516,123	46,999,986	47,211,640	42,742,884	38,146,000	39,075,902	38,045,513
Capital grants and contributions	613,507	1,513,884	850,262	9,250,395	464,436	944,647	412,699	613,085
Total Governmental Activities Program Revenues	\$76,038,643	\$76,071,865	\$70,443,914	\$78,446,451	\$64,544,608	\$60,757,789	\$59,822,674	\$57,708,046
Business-Type Activities:								
Charges for services:								
Delinquent tax collection	2,201,594	1,711,915	1,291,853	1,095,241	936,481	1,004,489	1,175,605	1,234,332
Total Business-Type Activities Program Revenues	2,201,594	1,711,915	1,291,853	1,095,241	936,481	1,004,489	1,175,605	1,234,332
Total Primary Government Program Revenues	\$78,240,237	\$77,783,780	\$71,735,767	\$79,541,692	\$65,481,089	\$61,762,278	\$60,998,279	\$58,942,378

(continued on next page)

**COUNTY OF OTTAWA
CHANGES IN NET ASSETS
LAST EIGHT FISCAL YEARS***

	Fiscal Year							
	2008	2007	2006	2005	2004	2003	2002	2001
Net (Expense)/Revenue								
Governmental activities	(\$43,521,459)	(\$38,415,141)	(\$38,473,510)	(\$25,752,790)	(\$35,631,542)	(\$34,171,918)	(\$32,664,894)	(\$31,368,803)
Business-type activities	(400,634)	(829,635)	(951,586)	(694,420)	(951,729)	(887,875)	(718,064)	(649,780)
Total Primary Government Net Expense	<u>(\$43,922,093)</u>	<u>(\$39,244,776)</u>	<u>(\$39,425,096)</u>	<u>(\$26,447,210)</u>	<u>(\$36,583,271)</u>	<u>(\$35,059,793)</u>	<u>(\$33,382,958)</u>	<u>(\$32,018,583)</u>
General Revenues and Other Changes in Net Assets								
Governmental Activities:								
Taxes								
Property taxes	\$43,141,153	\$41,740,361	\$49,182,314	\$44,867,713	\$41,606,745	\$30,477,703	\$29,108,216	\$27,635,964
Unrestricted grants and contributions	29,044	21,545	24,657	31,374	1,448,461	4,236,699	4,759,864	5,456,975
Investment earnings	1,342,489	6,740,703	5,007,679	2,514,383	2,440,814	3,622,427	4,896,600	5,974,915
Miscellaneous	379,989	524,250	261,156	307,525	316,890	258,117	413,552	629,538
Capital contributions				0	100,000	6,149,100		
Transfers	176,960	24,224	7,738	618,987	805,899	746,305	442,988	508,140
Special item: Contribution to West Michigan Enforcement Team for formation						(481,329)		
Total Governmental Activities	<u>\$45,069,635</u>	<u>\$49,051,083</u>	<u>\$54,483,544</u>	<u>\$48,339,982</u>	<u>\$46,718,809</u>	<u>\$45,009,022</u>	<u>\$39,621,220</u>	<u>\$40,205,532</u>
Business-Type Activities:								
Unrestricted grants	3,577							
Investment earnings	702,619	999,816	844,786	440,423	401,166	547,099	1,332,432	1,421,743
Transfers	(150,000)			(630,202)	(800,000)	(575,000)	(550,000)	(525,000)
Total Business-Type Activities	<u>556,196</u>	<u>999,816</u>	<u>844,786</u>	<u>(189,779)</u>	<u>(398,834)</u>	<u>(27,901)</u>	<u>782,432</u>	<u>896,743</u>
Total Primary Government	<u>\$45,625,831</u>	<u>\$50,050,899</u>	<u>\$55,328,330</u>	<u>\$48,150,203</u>	<u>\$46,319,975</u>	<u>\$44,981,121</u>	<u>\$40,403,652</u>	<u>\$41,102,275</u>
Changes in Net Assets								
Governmental activities	\$1,548,176	\$10,635,942	\$16,010,034	\$22,587,192	\$11,087,267	\$10,837,104	\$6,956,326	\$8,836,729
Business-type activities	155,562	170,181	(106,800)	(884,199)	(1,350,563)	(915,776)	64,368	246,963
Total Primary Government	<u>\$1,703,738</u>	<u>\$10,806,123</u>	<u>\$15,903,234</u>	<u>\$21,702,993</u>	<u>\$9,736,704</u>	<u>\$9,921,328</u>	<u>\$7,020,694</u>	<u>\$9,083,692</u>

(concluded)

*The County of Ottawa implemented GASB Statement No. 34 as of and for the year ended December 31, 2001. Accordingly, data prior to 2001 is unavailable.

**COUNTY OF OTTAWA
FUND BALANCES, GOVERNMENTAL FUNDS,
LAST TEN FISCAL YEARS**

	Fiscal Year									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
General Fund										
Reserved	\$2,399,141	\$2,383,291	\$2,359,739	\$1,914,675	\$1,734,514	\$1,630,225	\$1,388,523	\$1,368,696	\$1,353,157	\$1,444,077
Unreserved	19,685,285	19,763,187	17,503,887	15,970,916	15,567,791	12,932,053	10,929,404	13,797,056	12,696,152	12,141,816
Total General Fund	<u>\$22,084,426</u>	<u>\$22,146,478</u>	<u>\$19,863,626</u>	<u>\$17,885,591</u>	<u>\$17,302,305</u>	<u>\$14,562,278</u>	<u>\$12,317,927</u>	<u>\$15,165,752</u>	<u>\$14,049,309</u>	<u>\$13,585,893</u>
All Other Governmental Funds										
Reserved	\$17,787,698	\$22,544,510	\$24,704,233	\$19,584,065	\$7,559,074	\$580,576	\$564,962	\$488,764	\$622,943	\$591,014
Unreserved, reported in:										
Special revenue funds	30,712,913	36,148,248	34,129,511	33,089,612	39,980,174	43,869,777	49,118,501	41,504,475	32,731,498	25,747,034
Capital projects funds		4,766,982	253,715	2,374,153					54,407	470,733
Permanent funds	484	266		331	209			4,996		
Debt service funds	10,488	10,801	10,381							
	<u>\$48,511,583</u>	<u>\$63,470,807</u>	<u>\$59,097,840</u>	<u>\$55,048,161</u>	<u>\$47,539,457</u>	<u>\$44,450,353</u>	<u>\$49,683,463</u>	<u>\$41,998,235</u>	<u>\$33,408,848</u>	<u>\$26,808,781</u>

COUNTY OF OTTAWA
CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS
LAST TEN YEARS

	2008	2007	2006	2005	2004
Revenues					
Taxes	\$43,141,153	\$41,740,361	\$49,182,314	\$44,867,713	\$41,606,745
Intergovernmental	56,434,209	56,197,074	50,708,309	56,055,124	47,634,209
Charges for services	9,964,645	9,767,081	9,646,695	9,795,022	10,135,135
Fines and forfeits	943,444	1,019,126	1,054,192	1,076,449	1,033,297
Investment earnings	3,470,029	4,362,275	3,184,509	1,561,657	1,413,570
Licenses and permits	639,978	624,236	674,810	745,950	704,422
Rental Income	6,272,068	6,442,950	5,998,857	5,442,363	5,253,344
Other revenues	1,665,938	1,764,038	1,832,591	2,189,691	989,481
Total Revenues	122,531,464	121,917,141	122,282,277	121,733,969	108,770,203
Expenditures					
Legislative	559,364	625,263	524,438	549,673	463,217
Judicial	14,575,881	13,576,215	12,723,585	12,124,762	11,754,724
General government	13,465,836	12,752,949	13,872,461	12,470,763	11,528,237
Public safety	27,521,666	25,809,803	24,611,221	23,646,691	21,889,931
Public works	807,457	863,260	668,915	550,295	682,435
Health and welfare	58,852,249	57,774,307	54,761,277	51,346,970	47,197,156
Community and economic development	633,980	600,570	605,318	555,363	843,051
Culture and recreation	1,774,863	1,498,687	1,641,831	1,507,733	1,310,643
Other governmental functions	272,874	147,251	163,642	119,565	107,577
Capital outlay	20,127,929	8,856,079	3,791,647	17,313,458	8,915,367
Debt service					
Interest and fiscal charges	1,302,601	1,059,013	733,395	1,298,259	904,901
Principal	2,235,000	1,830,000	1,720,000	1,460,000	1,395,000
Total Expenditures	142,129,700	125,393,397	115,817,730	122,943,532	106,992,239
Excess of Revenues Over (Under) Expenditures	(19,598,236)	(3,476,256)	6,464,547	(1,209,563)	1,777,964
Other Financing Sources (Uses)					
Transfers from other funds	28,937,698	18,396,869	17,593,905	21,046,183	18,932,766
Transfers to other funds	(24,360,738)	(18,343,645)	(18,030,738)	(19,880,952)	(14,881,599)
Transfers to component units					
Proceeds from Land Contract					
Issuance of bonds		10,000,000		7,865,000	
Refunding bonds issued				10,005,000	
Premium on bonds issued		78,851		690,972	
Payment to refunding bond escrow agent				(10,424,650)	
Total Other Financing Sources (Uses)	4,576,960	10,132,075	(436,833)	9,301,553	4,051,167
Special Item:					
Contribution to West Michigan Enforcement Team for formation					
Residual Equity Transfer					
Net Change in Fund Balances	(\$15,021,276)	\$6,655,819	\$6,027,714	\$8,091,990	\$5,829,131
Debt Service as a Percentage of Noncapital Expenditures (1)	2.90%	2.48%	2.19%	2.61%	2.34%

(1) Capital expenditures within the functional expenditure categories have been deducted.

2003	2002	2001	2000	1999
\$30,477,703	\$29,108,216	\$27,635,964	\$26,228,129	\$25,332,297
45,591,195	46,857,944	46,792,519	43,848,640	38,846,726
10,797,855	9,335,988	8,468,512	7,636,824	7,432,594
1,000,292	1,068,804	1,083,225	1,016,413	1,101,646
1,826,467	4,442,975	4,804,119	3,810,625	1,257,063
661,333	545,031	533,326	456,867	454,486
5,244,366	5,504,855	5,424,089	5,050,184	4,622,025
1,013,754	1,153,830	1,378,215	2,789,556	3,830,534
<u>96,612,965</u>	<u>98,017,643</u>	<u>96,119,969</u>	<u>90,837,238</u>	<u>82,877,371</u>
480,630	489,564	469,478	483,042	364,344
11,717,496	12,709,838	12,190,228	11,682,651	10,603,396
9,828,250	9,789,942	8,235,430	9,135,010	11,703,261
20,811,049	21,798,498	16,521,273	15,061,039	13,321,138
677,432	746,928	625,731	536,191	552,978
43,501,375	43,083,010	39,256,986	39,744,250	35,212,144
555,858				
977,414	1,126,684	1,156,873	2,919,619	5,759,894
99,322	60,411	49,341	54,464	1,070,854
12,504,071	1,658,659	3,942,697	431,414	1,280,767
965,822	1,020,975	1,072,564	1,120,902	1,165,832
<u>1,340,000</u>	<u>1,295,000</u>	<u>1,245,000</u>	<u>1,200,000</u>	<u>1,135,000</u>
<u>103,458,719</u>	<u>93,779,509</u>	<u>84,765,601</u>	<u>82,368,582</u>	<u>82,169,608</u>
(6,845,754)	4,238,134	11,354,368	8,468,656	707,763
12,420,974	16,127,216	15,080,069	13,172,429	12,686,227
(11,141,169)	(15,527,947)	(14,274,755)	(12,662,718)	(12,717,760)
		(2,461,108)	(2,325,777)	(2,143,889)
				24,300
<u>1,279,805</u>	<u>599,269</u>	<u>(1,655,794)</u>	<u>(1,816,066)</u>	<u>(2,151,122)</u>
(481,329)			410,893	416,315
<u>(\$6,047,278)</u>	<u>\$4,837,403</u>	<u>\$9,698,574</u>	<u>\$7,063,483</u>	<u>(\$1,027,044)</u>
2.54%	2.51%	2.87%	2.83%	2.84%

**COUNTY OF OTTAWA
ASSESSSED VALUE AND ESTIMATED VALUE OF TAXABLE PROPERTY
LAST TEN CALENDAR YEARS**

Fiscal Year Ended Dec 31,	Residential Property (1)	Commercial Property (1)	Industrial Property (1)	Other Property (1)	Total Assessed Value (2)	Total Direct Tax Rate	Total Taxable Value (3)	Total Estimated Actual Value	Percentage of Assessed to Estimated Values
1999	\$4,406,152,953	\$971,912,201	\$824,265,224	\$421,126,041	\$6,623,456,419	4.4804	\$5,836,800,599	\$13,317,149,486	49.74%
2000	4,833,093,942	1,048,378,980	849,485,071	450,393,358	7,181,351,351	4.3812	6,192,771,645	14,417,045,022	49.81%
2001	5,276,733,794	1,131,363,739	913,986,052	515,736,876	7,837,820,461	4.3760	6,677,256,800	15,743,384,265	49.78%
2002	5,753,888,867	1,219,397,186	1,019,559,776	563,791,514	8,556,637,343	4.2722	7,179,278,659	17,199,500,005	49.75%
2003	6,249,467,098	1,280,277,578	1,014,262,258	612,132,852	9,156,139,786	4.1672	7,564,368,026	18,402,627,432	49.75%
2004	6,716,873,710	1,322,251,677	1,042,548,460	653,989,617	9,735,663,464	4.1611	8,017,866,823	19,552,979,984	49.79%
2005	7,236,894,083	1,384,464,924	1,043,983,418	680,080,009	10,345,422,434	4.2593	8,503,786,076	20,805,877,296	49.72%
2006	7,856,224,166	1,443,751,850	1,043,810,103	684,435,873	11,028,221,992	4.2579	9,027,094,310	22,170,339,035	49.74%
2007	8,322,378,855	1,525,255,251	1,138,353,787	733,806,001	11,719,793,894	4.3572	9,585,665,481	23,594,493,916	49.67%
2008	8,454,588,788	1,592,147,608	1,183,541,453	767,449,246	11,997,727,095	4.3572	9,898,685,191	24,198,304,107	49.58%

Source: Ottawa County Equalization Department

(1) Real and personal properties have been combined into the categories above.

(2) County assesses property at approximately 50% of the actual value.

(3) For taxes levied in 1995, and each year thereafter, the legislature shall provide for the taxable value of each parcel of property not to increase by more than the increase in the immediately preceding general price level (CPI), or 5%, whichever is less, until such time as ownership of the property is transferred. When ownership of the parcel is transferred, the parcel shall be assessed at the applicable proportion of the current true cash value.

County of Ottawa
Direct and Overlapping Property Tax Rates (per \$1,000 of Taxable Value)
Last Ten Calendar Years

	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
County Direct Rates										
Operating	3.7055	3.6000	3.6000	3.5000	3.4000	3.4000	4.6666	4.6666	4.7666	3.6000
Parks	0.3289	0.3267	0.3245	0.3229	0.3208	0.3182	0.3174	0.3168	0.3165	0.3165
E-911	0.4460	0.4545	0.4515	0.4493	0.4464	0.4429	0.4419	0.4411	0.4407	0.4407
Total Direct Rate (1)	4.4804	4.3812	4.3760	4.2722	4.1672	4.1611	5.4259	5.4245	5.5238	4.3572
City and Village Rates										
Coopersville	15.4765	15.4488	15.2882	15.2700	15.1222	14.9036	14.9939	14.7991	14.9025	15.1987
Ferrysburg	11.0000	11.9975	11.9971	11.9899	11.9864	11.9788	11.9788	11.9788	11.5828	11.5027
Grand Haven	12.4820	12.6783	13.4788	12.7319	12.8663	13.2423	13.0859	13.0859	13.1853	14.3642
Holland	15.6699	15.9323	15.9104	15.6662	15.5895	15.5695	15.5396	15.4996	15.6497	15.9894
Hudsonville	13.3542	13.3542	12.2369	12.2369	12.2342	12.2322	12.2322	11.2226	11.2050	11.2623
Zeeland	15.1000	14.8858	12.8858	12.3852	11.3854	11.3854	11.3854	11.3854	11.3854	11.4854
Spring Lake Village	12.1619	12.1619	12.1619	12.1619	13.1619	13.1619	13.0619	11.9619	11.8619	11.8619
Township Rates	1.25-8.10	1.35-8.07	1.09-9.33	1.03-8.11	1.0-8.02	1.21-8.02	1.21-8.08	1.35-8.12	1.35-8.12	1.35-7.97
School Rates (2)										
Homestead	3.29 - 8.15	3.40 - 8.15	3.40 - 9.23	3.34 - 9.23	3.28 - 9.21	3.10 - 9.25	3.00 - 9.25	3.00 - 9.25	3.00 - 9.25	2.8 - 9.25
Non-Homestead	21.29 - 26.15	21.40 - 26.15	21.40 - 26.69	21.34 - 26.68	21.28 - 27.21	21.10 - 27.25	21.00 - 26.96	21.00 - 26.78	21.00 - 26.78	20.80 - 27.25

(1) In October of 2004, the State of Michigan eliminated State Revenue Sharing payments to counties. To assist counties in preventing the loss of key services, the county property tax levy will gradually be moved up from December to July over three years. Effective December 2004 through 2006 tax collection, one third of the levy is placed into the Revenue Sharing Reserve Fund (RSRF) that the County will manage and be able to withdraw an amount equal to what we would have received in 2004, plus an annual increase equal to CPI (Consumer Price Index).

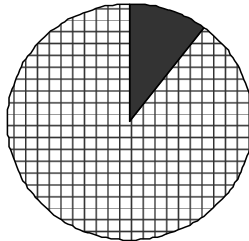
(2) Includes Community Colleges and Intermediate School Districts

**COUNTY OF OTTAWA
PRINCIPAL TAXPAYERS
CURRENT YEAR AND NINE YEARS AGO**

Taxpayer	Type of Business	2008			1999		
		Taxable Assessed Valuation (1)	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Valuation (1)	Rank	Percentage of Total County Taxable Assessed Value
Consumers Energy	Utility	\$647,174,405	1	6.54%	\$318,774,797	1	5.46%
Gentex Corporation	Automotive Components	93,238,068	2	0.94%			
Herman Miller Inc.	Office Furniture	58,442,728	3	0.59%	58,410,106	3	1.00%
Mead Johnson and Co.	Food Products	52,792,132	4	0.53%	64,713,302	2	1.11%
Leprino Foods Inc.	Cheese Production	38,046,398	5	0.38%			
Shape Corp.	Metal Extrusion	35,608,195	6	0.36%			
Bil Mar Foods Inc./Sara Lee	Food Products	28,776,111	7	0.29%			0.00%
Johnson Controls Interiors	Automotive Components	21,299,077	8	0.22%			0.00%
ARC Holland Real Estate	Real Estate	19,514,397	9	0.20%			0.00%
SEMCO	Utility	18,301,350	10	0.18%	15,523,949	10	0.27%
Parke-Davis Co.	Pharmaceutical				55,066,060	4	0.94%
Delphi Automotive	Automotive Components				50,107,500	5	0.86%
Meijer	Retail Store				21,720,694	6	0.37%
Westshore Mall LLC	Mall				17,033,153	7	0.29%
JSJ Corp.	Mixed Industrial Holding Co.				16,496,621	8	0.28%
Freedom Village	Retirement Home				16,490,100	9	0.28%
		<u>\$1,013,192,861</u>		<u>10.23%</u>	<u>\$634,336,282</u>		<u>10.86%</u>

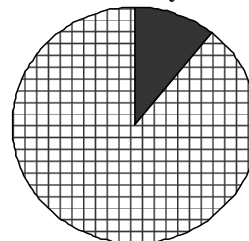
(1) Ottawa County Equalization Department. The 2008 and 1999 total Taxable Values were \$9,898,685,191 and \$5,836,800,599.

**Concentration of Taxpayers in
Ottawa County - 2008**



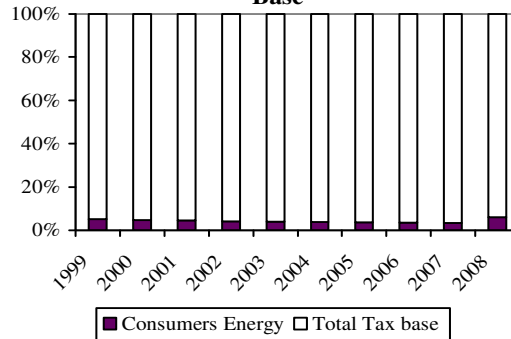
■ Top Ten Taxpayers □ All Other Taxpayers

**Concentration of Taxpayers in
Ottawa County - 1999**



■ Top Ten Taxpayers □ All Other Taxpayers

**Consumers Energy as a Percentage of Tax
Base**



**County of Ottawa
Property Tax Levies and Collections
Last Ten Calendar Years**

Fiscal Year Ended Dec 31,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
1999	\$24,700,201	\$23,380,348	94.66%	\$1,262,045	\$24,642,393	99.77%
2000	25,573,706	24,321,050	95.10%	1,193,165	25,514,215	99.77%
2001	27,098,718	25,716,262	94.90%	1,253,132	26,969,394	99.52%
2002	28,526,677	27,050,217	94.82%	1,306,377	28,356,594	99.40%
2003	29,917,491	28,520,096	95.33%	1,221,451	29,741,547	99.41%
2004	31,476,092	30,124,717	95.71%	1,186,588	31,311,305	99.48%
2005	35,555,360	34,244,434	96.31%	1,276,732	35,521,166	99.90%
2005/2006 (1)	36,588,240	35,249,126	96.34%	886,676	36,135,802	98.76%
2006	38,982,510	37,412,013	95.97%	904,946	38,316,959	98.29%
2007	41,867,866	40,269,739	96.18%	896,723	41,166,462	98.32%
2008	43,144,926	41,437,107	96.04%	n/a	n/a	n/a

(1) Tax levy date is December 1 of each year until calendar year 2005, at which time a shift in the tax levy from December 1 to July 1 over a three-year period began in accordance with State of Michigan legislation. In 2005, 1/3 of the total levy was for 2005 operations, 1/3 was for 2006 operations and 1/3 of the total levy was for the Revenue Sharing Reserve Fund. In 2006, 2/3 of the total levy was for 2006 operations and 1/3 was for the Revenue Sharing Reserve Fund. All of the amount levied in 2007 was for 2007 operations.

**COUNTY OF OTTAWA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**

Fiscal Year	General Obligation Bonds	Parks & Recreation Land Contract	Capital Leases	Total (1)	Percent of Personal Income	Personal Income (2)	(rounded)	Population (2)	Per Capita Debt	Assessed Value (3)	Bonds Percent of Assessed Value
							Per Capita Personal Income (2)				
1999	\$23,270,000	\$491,027	n/a	\$23,761,027	0.37%	\$6,408,233	\$27,279	234,916	101.15	\$6,623,456,419	0.35%
2000	22,070,000	443,085	n/a	22,513,085	0.34%	6,677,656	27,885	239,467	94.01	7,181,351,351	0.31%
2001	20,825,000	391,595	n/a	21,216,595	0.31%	6,763,271	27,776	243,491	87.14	7,837,820,461	0.27%
2002	19,530,000	336,242	n/a	19,866,242	0.29%	6,868,133	27,876	246,379	80.63	8,556,637,343	0.23%
2003	18,190,000	284,781	n/a	18,474,781	0.26%	7,134,942	28,618	249,319	74.10	9,156,139,786	0.20%
2004	16,795,000	228,737	n/a	17,023,737	0.23%	7,425,237	29,408	252,494	67.42	9,735,663,464	0.17%
2005	23,230,000	167,703	n/a	23,397,703	0.30%	7,889,807	30,995	254,551	91.92	10,345,422,434	0.22%
2006	21,510,000	101,232	n/a	21,611,232	0.26%	8,260,913	32,122	257,172	84.03	11,028,221,992	0.20%
2007	29,680,000	28,840	106,239	29,815,079	0.47%	6,321,956	24,460	259,206	115.02	11,719,793,894	0.25%
2008	27,445,000	n/a	70,826	27,515,826	n/a	n/a	n/a	260,364	105.68	11,997,727,095	0.23%

- (1) Does not include the landfill reclamation, compensated absences, and the net pension obligation.
Does not include Component Units, certain debt issued by Component Units is guaranteed by the County.
- (2) Bureau of Economic Analysis, U.S. Department of Commerce - Personal Income (Thousands of Dollars) adjusted annually.
- (3) County assesses property at approximately 50% of the actual value.

COUNTY OF OTTAWA

COMPUTATION OF DIRECT AND OVERLAPPING DEBT

DECEMBER 31, 2008

	<u>Net Debt Outstanding</u>	<u>Percentage Applicable To County of Ottawa</u>	<u>Amount Applicable To County of Ottawa</u>
Direct:			
County at large	\$27,445,000	100.0%	\$27,445,000
Townships (1)	<u>92,947,606</u>	100.0%	<u>92,947,606</u>
Total Direct	<u>\$120,392,606</u>		<u>\$120,392,606</u>
Overlapping:			
School districts	\$822,914,545	79.6%	\$654,775,090
Cities and villages (1)	80,217,520	84.7%	67,928,463
Grand Rapids Community College	47,445,000	1.3%	602,552
Library	11,480,000	100.0%	11,480,000
Holland Area Swimming Pool	<u>7,110,000</u>	66.9%	<u>4,753,746</u>
Total Overlapping	<u>\$969,167,065</u>		<u>\$739,539,851</u>
Grand Total	<u><u>\$1,089,559,671</u></u>		<u><u>\$859,932,457</u></u>

(1) Includes county-issued bonds paid by local municipalities

COUNTY OF OTTAWA

RATIO OF NET GENERAL OBLIGATION DEBT OUTSTANDING AND LEGAL DEBT MARGIN INFORMATION
LAST TEN FISCAL YEARS

	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Assesd Value of Proerty	\$ 11,997,727,095	\$ 11,719,793,894	\$ 11,028,221,992	\$ 10,345,422,434	\$ 9,735,663,464	\$ 9,156,139,786	\$ 8,556,637,343	\$ 7,837,820,461	\$ 7,181,351,351	\$ 6,623,456,419
Debt Limit 10% of Assessed Value	1,199,772,710	1,171,979,389	1,102,822,199	1,034,542,243	973,566,346	915,613,979	855,663,734	783,782,046	718,135,135	662,345,642
Amount of Debt Applicable to Limit										
General Obligation Bond Debt	122,843,501	131,383,236	89,765,533	96,122,533	92,044,536	94,911,536	103,277,895	104,101,021	110,336,981	116,071,903
Other Debt		28,840	101,232	167,703	228,737	284,781	336,242	429,095	596,395	738,147
Less: Resources Restricted to Paying Principal	(147,515)	(167,828)	(1,448,703)	(1,433,484)	(1,303,300)	(2,104,346)	(1,453,457)	(799,270)	(2,739,270)	(2,681,204)
Total Net debt applicable to Limit	122,695,986	131,244,248	88,418,062	94,856,752	90,969,973	93,091,971	102,160,680	103,730,846	108,194,106	114,128,846
Legal Debt Margin	\$ 1,077,076,724	\$ 1,040,735,141	\$ 1,014,404,137	\$ 939,685,491	\$ 882,596,373	\$ 822,522,008	\$ 753,503,054	\$ 680,051,200	\$ 609,941,029	\$ 548,216,796
Total Net Debt applicble to the Limit as a percentage of Debt Limit	10.23%	11.20%	8.02%	9.17%	9.34%	10.17%	11.94%	13.23%	15.07%	17.23%
Ratio of Net General Obligation Debt to Assessed Value of Property	1.023%	1.120%	0.802%	0.917%	0.934%	1.017%	1.194%	1.323%	1.507%	1.723%

(1) Total bonded debt does not include the Road Commission Bonds nor does it include the Vicent Drainage because the County does not guarantee them.

Note: Under State of Michigan law, the County's outstanding debt should not exceed 10% of state equalized value less amounts available for repaing the applicable bonds

**County Of Ottawa
Demographic and Economic Statistics
Last Ten Calendar Years**

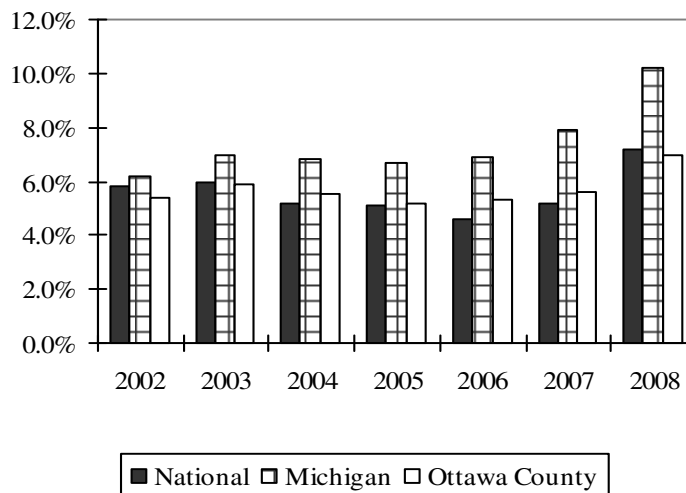
Fiscal Year	Population (1)	Personal Income (thousands of dollars) (1)	Per Capita Income (1)	Median Age (2)	School Enrollment (3)	Unemployment Rate (4)
1999	234,916	\$6,408,233	\$27,279	n/a	53,213	2.4%
2000	239,462	6,677,656	27,886	32.3	54,068	2.6%
2001	243,438	6,763,271	27,782	32.4	54,620	4.1%
2002	246,239	6,868,133	27,892	32.6	55,293	5.4%
2003	249,129	7,134,942	28,640	32.9	55,060	5.9%
2004	252,229	7,425,237	29,438	33.1	55,696	5.5%
2005	254,231	7,758,822	30,519	33.4	55,575	5.2%
2006	256,512	8,108,638	31,611	33.6	55,412	5.3%
2007	258,461	8,471,660	32,777	33.7	55,032	5.6%
2008	260,364	n/a	n/a	n/a	54,662	7.0%

n/a: Information is unavailable.

Sources:

- (1) U.S. Department of Commerce, Bureau of Economic Analysis, updated with most recent census figures
- (2) U.S. Census Bureau, updated with most recent census figures
- (3) Fourth Friday Count, Ottawa Area Intermediate School District
- (4) U.S. Department of Labor, Bureau of Labor Statistics, updated with most recent census figures

**National, State and County
Unemployment Rates**



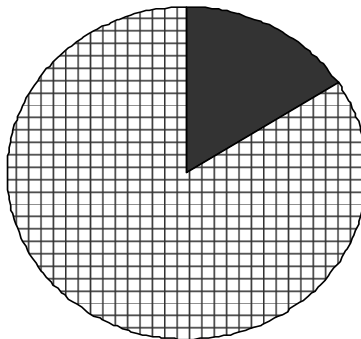
**COUNTY OF OTTAWA
PRINCIPAL EMPLOYERS
CURRENT YEAR AND NINE YEARS AGO**

Employer	Type of Business	2008			1999		
		Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Herman Miller	Office Furniture	4,206	1	3.5%	5,302	2	3.9%
Grand Valley State University	Higher Education	2,893	2	2.4%	1,493	7	1.1%
Gentex Corporation	Automotive Mirrors	2,298	3	1.9%	1,421	8	1.0%
Holland Hospital	Health Care	1,806	4	1.5%	1,220	9	0.9%
Haworth (1)	Office Furniture	1,753	5	1.4%	3,492	3	2.5%
Meijer	Retailer	1,303	6	1.1%	2,158	6	1.6%
Shape Corporation	Metal Roll Forming	1,274	7	1.1%			
Johnson Controls (1)	Automotive Interior Parts	1,259	8	1.0%	6,139	1	4.5%
Magna Mirrors (1)	Automotive Windows	1,227	9	1.0%	2,285	5	1.7%
County of Ottawa	Government	1,189	10	1.0%			
Family Fare, Inc.	Retailer				2,721	4	2.0%
Holland Public Schools	Education				1,217	10	0.9%
		19,208		15.8%	27,448		20.0%

Source: Ottawa County Economic Development Office, Inc. Total employment in 2008 was 121,753 and in 1999 was 137,375

(1) Facilities located within Ottawa County and/or the City of Holland portion of Allegan County

Concentration of Employers in Ottawa County



■ Top Ten Employers ▨ All Other Employers

COUNTY OF OTTAWA
FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION,
LAST TEN FISCAL YEARS

	Fiscal Year									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Function/Program										
Legislative	11.000	11.000	11.000	11.000	11.000	11.000	13.000	13.000	13.000	13.000
Judicial	126.775	125.775	127.900	127.175	129.727	142.975	149.975	145.600	143.075	139.825
General Government	179.650	180.150	181.150	181.750	175.350	172.350	166.975	161.825	153.325	139.625
Public Safety	218.950	217.200	211.200	210.490	204.800	205.100	182.100	174.460	172.260	156.010
Public Works	4.720	4.720	4.600	4.600	2.600	2.590	2.090	1.590	1.590	1.400
Health and welfare	375.455	382.455	393.160	397.800	376.100	361.860	362.620	346.460	331.391	314.826
Community and economic deveopment	6.950	6.950	6.950	6.950	6.950	7.950	7.950	4.950	4.950	3.950
Culture and recreation	13.000	13.000	12.000	12.000	10.000	9.540	9.540	9.540	9.540	9.000
Total	<u>936.500</u>	<u>941.250</u>	<u>947.960</u>	<u>951.765</u>	<u>916.527</u>	<u>913.365</u>	<u>894.250</u>	<u>857.425</u>	<u>829.131</u>	<u>777.636</u>

Source: Ottawa County Payroll

Full-time-equivalent employment is calculated by dividing total labor hours by 2,080.

**COUNTY OF OTTAWA
OPERATING INDICATORS BY FUNCTION/PROGRAM,
LAST TEN FISCAL YEARS**

Function/Program	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Judicial										
Circuit Court										
Total Civil Cases	1,548	1,263	1,237	1,202	2,105	1,713	1,614	1,833	1,556	1,560
Total Criminal Cases	1,389	1,218	1,169	1,055	1,359	1,136	1,104	977	917	942
District Court										
Felony Cases	1,542	1,584	1,477	1,347	1,385	1,392	1,449	1,325	1,344	1,146
Misdemeanor Cases	10,301	10,606	10,317	9,714	8,889	10,695	11,634	12,182	12,293	12,357
General Civil Cases	7,067	6,532	4,918	4,341	4,625	4,142	3,544	3,225	2,869	2,656
Probate Court										
Open Cases	6,487	6,031	5,838	4,894	3,328	3,587	1,899	1,725	N/A	N/A
Juvenile Court										
Total Offenses	2,494	3,019	2,439	2,737	2,760	3,086	3,115	2,810	3,160	3,099
Public Safety										
Jail:										
Subject Admitted	8,079	8,473	9,002	8,533	9,095	9,287	9,551	9,530	8,899	9,016
Average daily population	366.6	395.0	368.0	328.9	356.6	341.0	335.8	299.1	307.9	256.1
Police:										
Calls for Service	72,665	76,171	73,523	71,737	71,459	70,293	67,179	66,005	63,537	60,740
Criminal Arrests	9,177	9,755	10,122	9,890	9,412	9,615	11,075	9,954	10,081	9,838
Traffic Violations	24,170	26,283	28,011	25,937	20,272	20,657	22,557	23,723	20,394	20,426
Health and welfare										
Public Health										
# of Fixed Food Service Inspections	1,124	1,123	1,122	1,032	1,150	1,132	1,007	1,004	1,269	1,212
% of new entrants enrolled in school immunized	99%	98%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Pregnancy Service:										
# of Home Visits	4,155	4,720	4,847	4,997	4,258	7,529	10,300	11,227	12,486	11,721
# of Children in Fluoride Mouth Rinse Program	3,706	4,818	4,291	4,818	4,669	4,988	5,225	8,549	8,550	8,696
Mental Health										
# of Persons Served	3,064	3,076	2,964	3,041	2,955	3,088	3,008	3,228	3,017	n/a
Culture and recreation										
Parks:										
# of Operating Days	99	100	101	101	97	100	95	99	103	101
Daily Permits	31,524	30,450	30,663	30,933	23,068	28,454	32,925	31,507	25,723	31,430
Annual Permits	5,115	5,925	5,638	5,850	4,218	4,857	5,470	5,379	4,580	5,266
General Government										
Register of Deeds:										
# of Deeds Recorded	9,428	10,173	10,156	11,625	12,452	13,549	12,145	11,243	10,590	11,758

**COUNTY OF OTTAWA
OPERATING INDICATORS BY FUNCTION/PROGRAM,
LAST TEN FISCAL YEARS**

Function/Program	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
County Clerk:										
# of Certified Copies (Births, Deaths, etc.)	21,096	21,182	19,294	19,097	18,773	21,178	22,913	23,895	18,823	20,946
County Treasurer:										
# of Receipts Written Real Properties Returned Delinquent	14,239	15,172	15,477	15,271	17,950	24,199	23,892	23,768	24,200	23,271
Fiscal Services:										
# of A/P Checks Processed	7,170	7,043	6,349	6,814	6,453	6,887	7,672	7,632	7,958	7,453
# of Invoices Issued	25,278	25,678	26,517	26,891	25,471	25,633	26,188	25,768	25,302	24,661
Facilities Maintenance:										
# of Work Orders Processed	15,200	11,929	11,002	10,388	8,823	8,015	7,701	7,199	7,098	7,086
	44,211	41,775	38,016	35,569	32,547	30,206	26,881	23,844	21,995	18,775

Source: Ottawa County Departments

**COUNTY OF OTTAWA
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS**

Function/Program	Fiscal Year									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
Public Safety:										
Vehicular Patrol Units	137	134	133	130	131	130	128	116	111	86
Sheriff's Substations	8	8	8	7	7	7	7	6	6	6
Health and welfare										
Number of Clinics	4	4	4	4	4	4	4	4	4	4
Culture and recreation										
Total Park Acres	3,560	3,360	3,351	3,032	2,369	2,073	781	781	781	782
General Government										
Total Square Footage of Buildings	728,033	582,161	582,161	538,612	542,173	542,173	542,173	542,173	542,173	482,173
Number of IT Servers	26	34	27	24	14	11	11	10	9	8

Source: Ottawa County Departments