#### COMPREHENSIVE ANNUAL FINANCIAL REPORT

of

#### **COUNTY OF OTTAWA**

Grand Haven, Michigan

For the Year Ended December 31, 2009

#### **BOARD OF COMMISSIONERS**

2009

DONALD DISSELKOEN, CHAIRPERSON PHILIP KUYERS, VICE CHAIRPERSON

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ADMINISTRATOR ALAN G. VANDERBERG

FISCAL SERVICES DIRECTOR
JUNE HAGAN

#### **COUNTY OF OTTAWA**

#### Comprehensive Annual Financial Report For the Fiscal Year Ended December 31, 2009

#### TABLE OF CONTENTS

INTRODUCTORY SECTION	<u>Page</u>
Letter of Transmittal	i - xx
GFOA Certificate of Achievement	xxi
Organizational Chart	xxii
FINANCIAL SECTION	
Independent Auditors' Report	1 - 2
Management's Discussion and Analysis	3 - 17
Basic Financial Statements:	
Government-wide Financial Statements:	
Statement of Net Assets	18
Statement of Activities	19 - 20
Fund Financial Statements:	
Balance Sheet – Governmental Funds	21
Reconciliation of Fund Balances on the Balance Sheet for Governmental	
Funds to the Net Assets of Governmental Activities on the	
Statement of Net Assets	22
Statement of Revenue, Expenditures, and Changes in Fund Balances -	
Governmental Funds	23
Reconciliation of the Statement of Revenues, Expenditures, and Changes	
in Fund Balances of Governmental Funds to the Statement of Activities	24
Statement of Net Assets – Proprietary Funds	25
Statement of Revenue, Expenses, and Changes in Fund Net Assets –	
Proprietary Funds	26
Statement of Cash Flows – Proprietary Funds	27 - 28
Statement of Fiduciary Assets and Liabilities	29
Notes to the Financial Statements	31 - 84
Required Supplementary Information:	
Schedule of Revenues, Expenditures, and Changes in Fund Balance –	
Budget and Actual – General Fund	86
Schedule of Revenues, Expenditures, and Changes in Fund Balance –	
Budget and Actual – Parks and Recreation Fund	87
Schedule of Revenues, Expenditures, and Changes in Fund Balance –	0.0
Budget and Actual – Health Fund	88
Schedule of Revenues, Expenditures, and Changes in Fund Balance –	0.0
Budget and Actual – Mental Health Fund	89

Schedule of Revenues, Expenditures, and Changes in Fund Balance –	
Budget and Actual – Stabilization Fund	90
Defined Benefit Pension Plans – Schedule of Funding Progress	91
Other Post Employment Benefit Plans – Scheduled of Funding Progress	92
Other Supplementary Information:	
Combining Balance Sheet – Nonmajor Governmental Funds	98 - 103
Combining Statement of Revenues, Expenditures, and Changes in	
Fund Balances – Nonmajor Governmental Funds	104 - 109
Schedules of Revenues, Expenditures, and Changes in Fund Balance –	
Budget and Actual – All Nonmajor Governmental Funds	110 - 147
Combining Statement of Net Assets – Internal Service Funds	150 - 151
Combining Statement of Revenues, Expenses, and Changes in Fund	
Net Assets - Internal Service Funds	152 - 153
Combining Statement of Cash Flows – Internal Service Funds	154 - 157
Combining Statement of Fiduciary Net Assets	159
Combining Statement of Changes in Assets and Liabilities –	
All Agency Funds	160 - 161
STATISTICAL SECTION	
Net Assets by Component	163
Changes in Net Assets	164-165
Fund Balances – Governmental Funds	166
Changes in Fund Balances – Governmental Funds	167-168
Assessed Value and Estimated Value of Taxable Property	169
Direct and Overlapping Property Tax Rates	170
Principal Taxpayers	171
Property Tax Levies and Collections	172
Ratios of Outstanding Debt	173
Computation of Direct and Overlapping Debt	174
Ratio of Net General Obligation Debt Outstanding and Legal Debt Margin	175
Demographic and Economic Statistics	176
Principal Employers	177
Full-time Equivalents	178
Operating Indicators	179-180
Capital Asset Statistics	181



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May 28, 2010

Members of the Board and the Citizens of the County of Ottawa:

The Comprehensive Annual Financial Report of the County of Ottawa, Michigan, for the fiscal year ended December 31, 2009, is submitted herewith. The financial statements included in this report have been audited by Vredeveld Haefner LLC, an independent firm of certified public accountants. The report is prepared for the purpose of disclosing the County's financial condition to its residents, elected officials, and other interested parties.

The financial statements have been prepared in compliance with applicable State statutes and Generally Accepted Accounting Principles (GAAP) as stated in the Governmental Accounting Standards Board statements and interpretations. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the County. We believe the data, as presented, is accurate in all material aspects, and that it is presented in such a manner as to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its funds.

The independent audit of the financial statements of the County of Ottawa was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the County of Ottawa's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County of Ottawa's MD&A can be found immediately following the report of the independent auditors.

#### REPORTING ENTITY AND ITS SERVICES

Named for the Ottawa Indians who hunted and fished the area's forests and streams, Ottawa County was established in 1837. The County began operation in December of 1837, and the U.S. Census of 1840 listed only 208 people in all of Ottawa County. The estimated 2009 population is 261,957. Ottawa County, encompassing an area of approximately 565 square miles, is located in the southwestern portion of Michigan's lower peninsula having over 30 miles of Lake Michigan shoreline. The County is comprised of six cities, one village, and seventeen townships. Ottawa County is the eighth largest county in Michigan in terms of total population. The County is bordered by the City of Muskegon to the Northwest and the City of Grand Rapids to the East.

The topography of the County is flat to gently rolling, with approximately half of its land area being devoted to agricultural purposes. The County enjoys a healthy mix of tourism, industrial, commercial, and agricultural uses within its confines.

The County's legislative body is an eleven-member Board of Commissioners which is elected from single-member districts, determined by population, on a partisan basis for two-year terms. The Board annually elects from within its ranks a Chairman and Vice-Chairman by majority vote.

The financial reporting entity of Ottawa County includes all the funds and capital assets of the primary government (i.e., Ottawa County, as legally defined), as well as all of its component units. Component units are legally separate entities for which the primary government is financially accountable. The County provides a full range of services that are either mandated by State statute or authorized by the County Board of Commissioners. These services include legislative, judicial, public safety, public works, health, welfare, recreational, capital improvements and general administrative services.

Blended component units, although legally separate entities, are, in substance, part of the primary government's operations and are included as part of the primary government. Accordingly, the Ottawa County Building Authority is separated into the appropriate categories of Debt Service, Capital Projects, Capital Assets and Long-term Debt and the Ottawa County, Michigan Insurance Authority is reported as an internal service fund. Discretely presented component units are reported separately in the government wide financial statements to emphasize that they are legally separate from the primary government and to differentiate their financial position, results of operations and cash flows from those of the primary government. The Ottawa County Road Commission, the Ottawa County Central Dispatch Authority, the Ottawa County Public Utilities System, and the Ottawa County Drain Commission are reported as discretely presented component units.

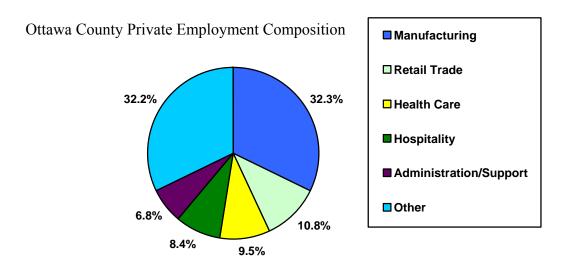
#### ECONOMIC CONDITION AND OUTLOOK

2009 was a year of continuing economic struggles for Ottawa County as it was around the nation. Leading economic indicators continue to track in a negative direction. Though most indicators deteriorated for the County in 2009, there are positive indications that improvement is on the horizon

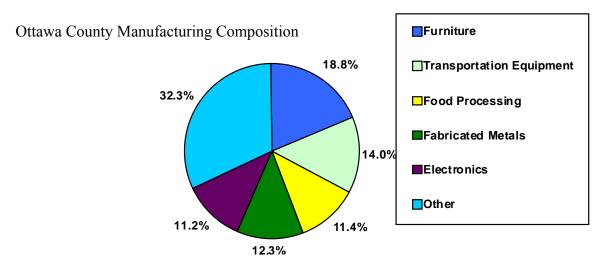
#### **Employment**

#### Composition of the Ottawa County Workforce

As of July 2009, the County's total employment of 98,536 included 83,398 private jobs and 13,138 public (local, State and federal government) jobs. Of all ten sectors which comprise total private employment, manufacturing still accounts for the largest share of workers in Ottawa County at 32.3 percent. By comparison, the State's manufacturing workforce accounted for approximately 13.8 percent of total non-farm employment in December 2008. The graph below details private employment by sector:

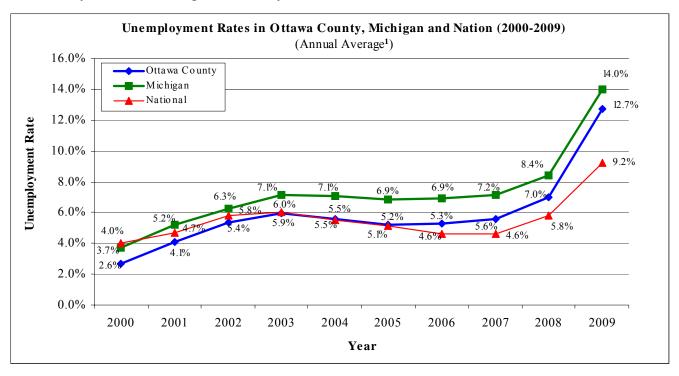


There are five industry groups that dominate in Ottawa County, constituting two thirds of the manufacturing base:



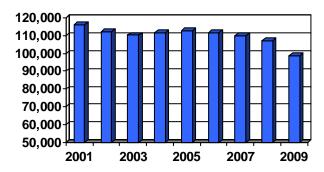
#### Current Unemployment Statistics

The east side of the State has experienced rising unemployment for several years. Ottawa County, on the west side of the State, has only recently felt the sharp increase. Previously, unemployment in the County tracked more closely with national averages. Unfortunately, that has changed. Although the County's unemployment rate remains better than the State's, the County's rate is tracking more closely to the State's rate:



The effects of the national recession have included significant job losses. In an approximate two-year period from December 2007 (when the recession started) until December 2009, total employment in Ottawa County declined by 15,202 jobs. For the State of Michigan, the net decline was 532,000 jobs. In the U.S., about 8.4 million jobs were lost. The graph below shows total employment statistics:

#### **Ottawa County Employment**



The good news is that job loss may be slowing. In 2008, the State's WARN list (companies who have notified the State of Michigan of pending plant closures or layoff events) included

two firms in Ottawa County with a combined total of 435 jobs in jeopardy. During 2009, eight firms in Ottawa County notified the State of Michigan of pending plant closures or layoff events. These firms on the State's WARN list accounted for 719 jobs. At the end of the first quarter of 2010, however, there are no Ottawa County firms on the State's WARN list.

#### Employment Outlook

An Upjohn Institute for Employment Research forecast (released in January 2010) showed that total employment in Ottawa County is estimated to decrease by 1.2 percent in 2010, but increase by almost one percent (0.9 percent) in 2011. It is important to note that the Upjohn forecast does not take into account that there are currently more large industrial development projects in the pipeline for construction in Ottawa County than at any other time over the last few years.

In fact, based on P.A. 198 industrial facilities exemption certificates, the County's manufacturing sector continues to expand. In 2009, 38 certificates were issued by the State Tax Commission to manufacturing firms who collectively proposed investments of approximately \$178.8 million in new buildings & improvements, land improvements and the acquisition of new personal property (machinery, equipment, furniture & fixtures) over a 24-month period. In 2009, Ottawa County ranked first in Michigan in terms of the number of certificates issued; and Ottawa County ranked third in the State in terms of the total amount of private investments. The chart below shows IFT exemptions per year over the last five years:

	Number of		
	Exemptions	<b>Total Exemption</b>	Estimated Job
Year	Granted	Amount	Creation
2005	70	\$258,925,004	1,071
2006	81	258,718,812	871
2007	62	172,841,439	1,133
2008	53	211,797,675	948
2009	38	178,710,366	656

Last year, the largest P.A. 198 project in Ottawa County was Continental Dairy Products, Inc.'s proposed new milk processing plant located at the former Delphi Corporation property in the City of Coopersville. Construction will begin this summer on a 42,000 square foot milk processing plant resulting in an estimated 25 to 150 construction jobs and at least 70 new full-time positions when the milk drying plant becomes operational. With a multiplier rate of 7.39 for this agricultural project, an estimated 447 spin-off jobs will be created in other economic sectors. This \$100 million project is being supported by a \$2.4 million Community Development Block Grant and a \$6.4 million USDA loan (and Recovery Zone Economic Development Bonds) for needed expansion to the municipal wastewater treatment system. Further, Ottawa County awarded its \$31 million in Recovery Zone Facility Bond allocation to this project, and it was awarded a tax abatement of \$90.8 million. When fully operational, the new milk plant will process approximately 6 million pounds of milk per day and will provide another long-term market for area dairy farmers.

Other large investment projects in 2009 include:

Location	Company	Investment
Olive Township	Sara Lee Foods	\$21.6 million
City of Zeeland	Gentex	\$15.1 million
Holland Township	Johnson Controls	\$12.0 million
City of Zeeland	Mead Johnson	\$ 7.8 million
City of Zeeland	ITW Drawform	\$ 7.3 million

#### 2010 and Beyond

In Ottawa County, there are a number of large industrial development projects proposed for construction in 2010 which will create construction jobs in the short-term and permanent manufacturing jobs in the long-term. During the summer of 2010, construction will begin on Request Foods' 200,000 square foot, \$35.2 million food processing plant on a 24-acre site in Holland Township. Over three years, approximately 155 new jobs will be created; by the end of five years a total of 250 direct new jobs will be created. Indirectly, many more jobs are created from Request Foods' growth since the company purchases a significant percentage of its food commodities (30 percent in 2009) from local farmers and agricultural processors. This project is being supported by the Michigan Economic Development Corporation with the award of a \$5.4 million infrastructure grant to help finance the upgrade to a wastewater pretreatment system. The project has also been approved for designation as an agricultural processing renaissance zone by Ottawa County and the State.

In May of 2010, Consumer's Energy J.H. Campbell Complex in Port Sheldon Township announced the start of construction on a \$200 million emissions control system upgrade project. Though the long-term effect on employment as a result of this large electric utility improvement project is unknown at this time, an estimated 150 construction jobs will be created this summer.

In addition, there are two large projects that represent a new industry in the electronics and electrical components sector affecting Ottawa County - the manufacture of lithium ion batteries to be utilized in the next generation of hybrid electric and plug-in hybrid electric vehicles. Supported with substantial federal grants, Johnson Controls, Inc. (based in Milwaukee, Wisconsin) and Compact Power, Inc. (LG Chem, Ltd. of Korea) will be establishing battery manufacturing operations in the City of Holland. Though technically located in the Allegan County portion of the City, they are anticipated to have a significant effect on Ottawa County employment.

The Johnson Controls- Saft Advanced Power Solutions battery project will be located in the existing 130,000 square foot Meadowbrook facility which will be renovated. An estimated 292 full-time construction jobs will be created over the approximate two and a half year construction period. When operational, this battery plant will create 266 direct new full-time jobs. Compact Power, Inc.'s (CPI) project involves the construction of a new 620,000 square foot manufacturing facility on an 80-acre site in the City of Holland. The land has been acquired and annexed into the City. The site plan review and permitting processes are next, and the start of construction is anticipated this summer. When operational in 2012, this battery plant will employ 450 full-time workers. CPI's batteries will be utilized in the new Chevy Volt which will be GM's first high volume production extended range electric vehicle.

Federal grants were awarded to Johnson Controls & Compact Power in the amount of \$299 million and \$151 million, respectively. In addition, these projects are supported by the State of Michigan with tax incentives (e.g., Michigan Economic Growth Authority and renaissance zone tax credits) as well as infrastructure and worker training grants. The federal support is necessary to accelerate the development and production of electric drive vehicles in order to reduce the nation's consumption of petroleum. In addition to stimulating the economy and reducing unemployment, these projects are intended to establish a world-class domestic advanced battery manufacturing industry in the U.S.

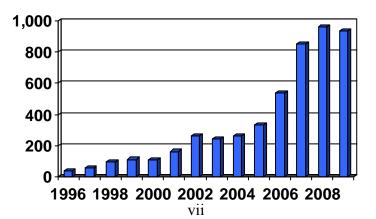
There are also several alternative energy development projects underway in Ottawa County, include the manufacture of turbine blades made from innovative materials for large wind generators by Energetx Composites in Holland (a related company to Tiara Yachts) and several emerging companies located in the Michigan State University Bioeconomy Institute in Holland Township. Energetx Composites was awarded a \$3.5 million Clean Energy Advanced Manufacturing Grant and tax credits by the State of Michigan. Over the next two years, approximately 300 new jobs are expected to be created; over five years, a total of 1,068 new jobs are anticipated.

The two new advanced battery manufacturing plants in Ottawa County are anticipated to become industry anchors that will create the potential for establishing a service and supplier base in West Michigan. It has been estimated that a new energy storage and power management cluster could generate 10,000 jobs by 2020 and as much as \$2 billion in investments. Further, LG Chem, Ltd.'s selection of a site in Ottawa County over sites potentially anywhere else in the country, validates our area and opens the door to the attraction of other Korean companies once the attributes of the area are experienced firsthand and communicated abroad by the new residents. Those attributes include the work ethic; employee reliability, dedication and loyalty, attractive environment, and a low cost of living.

#### **Property Values**

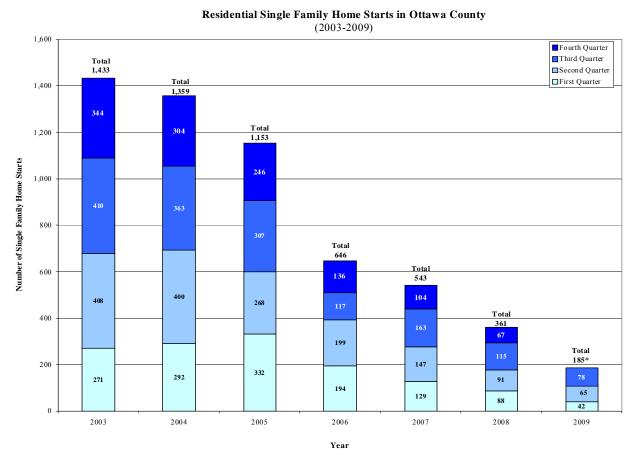
The current recession has been marked by record high home foreclosures throughout the country. Although Michigan has been the leading State in the nation in terms of having a high unemployment rate, it ranked 6<sup>th</sup> in the nation in terms of having the most properties with foreclosure filings. States in the west (Nevada, Arizona, California and Utah) and south (Florida) were the leaders in home foreclosures as of the first quarter of 2010. In Ottawa County, home foreclosures began rising in 2007 to 850 for the year (which was 57 percent higher than the total of 540 for 2006). Currently, there are approximately 1,208 bank-owned properties located in Ottawa County. The chart that follows shows the increase in home foreclosures.

Ottawa County Mortgage Foreclosures



The number of home foreclosures remained high at 957 filings in 2008 and 933 filings in 2009. Though the numbers are higher, it appears as though foreclosures have reached their peak.

Unfortunately, housing starts remain low:



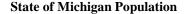
\* This is the number of home starts through the third quarter of 2009

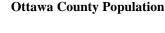
For the first quarter of 2010, 86 single family residential unit starts have been recorded so far as well as two multi-family starts. The downward trend in new residential construction may continue into the current year.

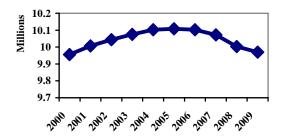
Another negative effect of this recession has been a reduction in existing property values. Several local units of government in Ottawa County began experiencing decreases in taxable property values in 2009. Overall, Ottawa County experienced a 1.21 percent increase for that year. However, in 2010, almost all (22 of 23) local units of government reported decreases in taxable property values, with the largest individual unit decrease being 9.55 percent. Total taxable values in Ottawa County fell by an average of 4.05 percent. These reduced taxable values (in the absence of any millage rate increases) result in substantially less tax revenues for local, county and State taxing authorities. This will likely impact the ability of governments to provide continued levels of municipal programs and services which may lead to reductions in public sector employment.

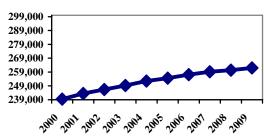
#### **Population**

In spite of the recession, Ottawa County's total population continues to grow, although the rate of growth has slowed in recent years. Also, since 2007, net migration has been negative. Ottawa County's total population in 2010 is estimated to be 263,212. Between 2000 and 2009, Ottawa County's total population had a net increase of 22,490 residents for a growth rate of 9.4 percent. During this period, the total population of the State of Michigan increased by only 31,283 or 0.3 percent. In 2009, Ottawa County was the eighth largest county in Michigan in terms of total population and the third fastest growing county. The graphs below show the different population trends between Ottawa County and the State of Michigan.









Ottawa County gained national notoriety earlier this year when the Gallup-Healthways Well-Being Index named the Holland-Grand Haven area second in health and well-being in the nation. In an interview with ABC World News Tonight anchor Diane Sawyer, Holland mayor Kurt Dykstra cited the community's long and rich history of religion and emphasis on family for its high ranking on the happiness list, saying Holland exists in "a Norman Rockwell world." The Western Michigan region was also recently named the second most generous region in the country by the Chronicle of Philanthropy. In February of 2010, Ottawa County was ranked second in the state for healthiest residents by a study performed by the Robert Wood Johnson Foundation and University of Wisconsin Population Health Institute. The study shows overall West Michigan residents have better access to quality programs that promote good health, are less likely to die before age 75, and are more likely to engage in healthy behaviors.

The road ahead will be difficult. However, both the State and Ottawa County are committed to diversification of the manufacturing sector and have taken major steps to achieve this goal. The County continues to look for ways to make itself an attractive venue for new business. Additional transportation planning and County-wide broadband access are two such initiatives. The County is confident that the quality and work ethic of the County's workforce, the many living amenities the County has to offer as well as the initiatives it has undertaken to promote new business will attract investment and jobs to the workforce.

#### Long Term Financial Planning/Financial Policies

In addition to the local economy, the actions the County Board takes also affect the financial outlook for the County. As a part of its budget process, the County projects financial results for five years for the General Fund. Beginning with the 2005 budget cycle, the projections showed that expenditures would continue to outpace revenues, eating up the County's fund balance

rather quickly. It became clear that some of the negative revenue trends were not just temporary setbacks, but were permanent operating deficits.

The Ottawa County Operating Budget Policy requires that the operating budget be supported by ongoing, recurring operating revenues, rather than through bonds or one-time dollars. This protects the County from fluctuating service levels and avoids crisis when onetime revenues are reduced or removed. Consequently, a five year deficit reduction plan was developed and implemented. Specifically, the County planned the following strategies to reduce the operational deficit:

- Raise the operating millage levy .1 mill in 2005, 2006, and 2007
- General Fund hiring freeze for new full-time positions
- Increase employee health insurance co-pay from 3% to 10%
- Improve disease prevention and management to reduce health care costs
- Review and rank discretionary services for possible reductions

The County has been financially able to delay levying the final .1 mill increase authorized by the plan. Only a handful of positions funded by the General Fund have been added in the last couple of years, and these positions were necessary to maintain service levels or accommodate new facilities. However, other departments have eliminated positions resulting in a net decrease in full time equivalents with the 2010 budget. Employee health insurance co-pay is now 10% of the actuarially determined cost.

The strategy to review and rank discretionary services for possible reductions was directed by the County's fiscal policy which charges the Board to establish priorities and funding mechanisms which allow the County to respond to local and regional economic trauma, changes in service requirements, changes in State and Federal priorities and funding as they affect the County's residents. Currently, County services have been categorized as mandatory, discretionary but necessary, or discretionary. Beginning in 2008, the County Board ranked the discretionary items to establish the priorities twice per year. In January of 2010, the Board also ranked a listing of <u>all</u> County functions. The study of mandatory services will continue in order to determine minimum service levels for these services. The above strategies as well as other operating budget and fiscal policies guided the 2009 budget and, by extension, the financial results for 2009.

In addition, County fiscal policies direct the County to establish an undesignated fund balance in the General fund to pay expenditures caused by unforeseen emergencies, for cash short-falls caused by revenue declines and to eliminate any short-term borrowing. The undesignated fund balance shall be maintained at an amount which represents a minimum of 10% and up to 15% of the General Fund actual expenditures for the most recently completed audit but not more than the equivalent of three months of operations of the planned budget year. 2008 audited General Fund expenditures were \$61,285,777 which produces a target undesignated fund balance range of \$6.1 million to just under \$9.2 million. The 2009 undesignated fund balance was \$9,656,964, so in 2010 the Board has allocated the \$464,000 above the 15% ceiling to close the gap between budgeted property tax revenue and anticipated receipts in 2010.

Unfortunately, the economic downturn and the sharp decline in housing values necessitate additional response in order to maintain long-term financial stability. There are several

negative pressures converging on the County all at once. Property tax makes up 60 percent of the General Fund revenue budget, so the decline in housing prices has a major impact. As the State works through its budget woes, funding to local units – including the County – is falling. Not only does the County have to deal with its own tax base decline, but also the shortfall of the State which gets passed on to the municipalities throughout the State. At the same time, demand for County services typically increases in a bad economy. In short, the County has less resources and more demand.

Work is underway to address these new challenges. During 2008, the County Board approved 23 financial policies as part of an initiative to update all Board policies. Some of the financial policies included minor updates, but new policies were also adopted (e.g., Risk Management, Performance Measurement). Specific policies are key in addressing our financial challenges. One key policy is that the County will strive to fully fund the County's financing tools. The financing tools are a set of funds established (in some cases) as far back as 20 years ago. These funds address a variety of ongoing costs by providing alternate funding sources. Costs addressed by the financing tools include debt service, landfill clean-up, equipment replacement, and capital improvements. The County estimates that over the next five years, the financing tools will be covering an average of \$8.5 million in costs each year.

With financial forecasting, the creation of long-term financing tools, and strict adherence to budget and fiscal policies, the County has positively impacted all future financial decisions and the County's financial stability. These tools have permitted the County to maintain low property tax rates, lower costs to departments, and provide services needed by County citizens. Maintaining these practices will be critical in addressing the new financial challenges before us.

#### **MAJOR INITIATIVES**

The Ottawa County Board of Commissioners initiated and/or completed a number of major initiatives in 2009 designed to enhance Ottawa County residents' quality of life and increase the effectiveness of County government. The following identifies the major initiative areas and the specific initiatives started, continued, or completed in each area.

#### **Strategic Planning and Evaluations**

#### METROPOLITAN STATISTICAL AREA (MSA) ASSESSMENT

Since 2003, Ottawa County has been a separate MSA based on boundary definition changes made by the Office of Management and Budget in 2003. In April 2009, the Planning and Performance Improvement Department began reviewing the advantages and disadvantages of the County's Metropolitan Statistical Area (MSA) designation. MSAs are geographic areas created by the Office of Management and Budget that are used as "statistical yardsticks" which can influence a region's ranking to secure federal funding, including Medicaid and Medicare.

Two or more counties can be joined to form a single MSA if they demonstrate strong economic ties as measured by commuting pattern and labor force data from the U.S. Census Bureau. An important factor in analyzing options for the County was that federal Medicare reimbursements received by local hospitals could be reduced by millions of dollars annually if Ottawa County were to remain in a smaller MSA. On May 5, 2009, the Ottawa County Planning Commission approved a Resolution which supports having Ottawa County join the Kent County (i.e. Grand

Rapids) Metropolitan Statistical Area in order to achieve an MSA that has a population of more than 1,000,000.

#### DEFINED BENEFIT/DEFINED CONTRIBUTION ANALYSIS

Ottawa County has a defined benefit pension plan with the Michigan Employees Retirement System (MERS) that provides employees with a monthly stipend based on final average compensation and years of service. Employers bear the investment risk and costs for an employee's retirement, making this system costly to an employer, especially in a bad market. A study was completed to identify both the short and long-term cost ramifications of changing retirement plans for new employees. On May 25, 2010, the County Board approved a resolution to move new County employees from a defined benefit pension to a defined contribution pension when fiscally appropriate.

#### **HUMAN SERVICES DUPLICATION STUDY**

For years questions were raised as to whether or not duplication existed in County-funded human service functions, but there was no definitive answer to this question. In 2009, the Administrator's Office, Fiscal Services, and Planning and Performance Improvement came together to provide a collaborative answer to the duplication question. The Administrator's Office brought on an intern to identify a variety of human service functions and get information on those functions. Planning and Performance Improvement created a survey to collect data and then analyzed the data when received. The data provided by departments and courts showed that while some programs or activities serve a similar purpose, the populations served were different and often times unique to each department. There was no evidence of direct duplication within the human service activities funded by Ottawa County.

#### **Land Use Planning**

#### URBAN SMART GROWTH DEMONSTRATION PROJECT

The Downtown Master Plan and Architectural Design Elements Portfolio (ADEP) that were created for the City of Hudsonville as part of the County Planning Commission's Urban Smart Growth Demonstration Project received a 2009 NACo Achievement Award. These documents



also received an Outstanding Planning Project Award from the Michigan Association of Planning (MAP) and an Urban Design Award from the American Institute of Architects (AIA).

A new Zoning Ordinance that is being created for the City as part of this Project will be completed in the spring of 2010. In accordance with the goals and objectives of the Project, the new Ordinance will be a highly visual, graphics-based document that is

comprised of innovative and creative elements which are not common to zoning ordinances currently utilized by other communities. A few of the unique regulatory elements include: site disposition standards; public open space standards; and environmental and sustainability standards. The Ordinance will also incorporate the design element standards of the award winning ADEP.

#### WEST MICHIGAN TRANSIT LINKAGES STUDY

At the request of the County Board of Commissioners, The West Michigan Transit Linkages Study is being conducted to assess existing transportation services, determine the need for expanded regional transportation, and the feasibility of developing, operating, and implementing regional transportation services.

In 2009, the Planning and Performance Improvement Department continued to provide leadership and technical support for the Study. The first phase of the study, the needs assessment, has been completed. The needs assessment provided a review of the existing transit services, Census data, and other relevant commuter data. The second phase of the Study is to determine the feasibility of developing, operating, and implementing regional transportation routes and is expected to be completed in 2010. The Planning and Performance Improvement Department will continue to provide leadership and maintain the focus of analyzing the need and feasibility of commuter transit services.

#### OTTAWA COUNTY PURCHASE OF DEVELOPMENT RIGHTS PROGRAM

At the request of the Ottawa County Board of Commissioners, the Planning & Performance Improvement Department initiated the process of creating a county-wide Purchase of Development Rights Program (PDR). The primary purpose of this program would be to increase the capability of farmers and local units of government in Ottawa County to access state and federal funding for farmland preservation. The PDR Program allows local farmers to sell the development rights of qualified farmland while still maintaining ownership of the land. This transaction places a permanent agricultural easement on the farmer's property held jointly by the State of Michigan and Ottawa County in perpetuity.

In 2009, the Ottawa County Agricultural Preservation Board was established to administer the PDR Program. In order to obtain State approval for the County PDR Program, the board approved a scoring system and monitoring plan authorized by the Board of Commissioners.

The State of Michigan Farmland Preservation Office officially approved the Ottawa County Purchase of Development Rights Program on January 20, 2010. Ottawa County is now eligible to apply for State grants to preserve farmland. It is important to note that no State funding is currently available for the PDR Program, and the Agricultural Preservation Board plans to research other funding mechanisms.

#### **Technology**

#### COUNTYWIDE WIRELESS BROADBAND NETWORK

In March 2009, the Planning and Performance Improvement Department announced the completion of a wireless broadband network that provides high-speed, fully-mobile Internet access to approximately 95% of the County's population. The deployment of the network is the result of an innovative public-private partnership between Ottawa County and iPCS Wireless Inc., a Sprint affiliate company.

Through the partnership, iPCS Wireless Inc. installed broadband equipment on 34 tower sites, many of



which were situated in rural areas of the County where residents did not have any other options for broadband service. Although the wireless signal cannot reach every household, it does provide a broadband option to many residents who previously had no broadband access.

The Planning and Performance Improvement Department is continuing to work with iPCS Wireless Inc. to identify a solution that will provide the broadband service to the remaining five percent of the County's population that is unable to access the signal due to difficult terrain and dense foliage. The use of economic stimulus funding to purchase and construct additional tower sites in these areas is one potential solution that has been identified.

#### HUMAN RESOURCES ON-LINE APPLICATION SYSTEM

In 2009, Human Resources worked closely with WebTecs and the County IT Department to implement the on-line employment application system in response to an identified need to modernize and streamline the county's hiring and application process. The on-line system was developed for general county employment applications and special supplemental applications. The on-line application system saves paper, makes applications readily available to department hiring managers, and stores hiring statistics for reporting purposes. In 2009, 5,022 applicants applied for county jobs using the on-line system. As a component of the new application system, emails and letters are generated automatically to the applicants informing them of our receipt of their application, thereby providing a timely response to everyone who applies for a job with the County. As a result of the success of the on-line application process, in 2009 work began on two additional major initiatives, an electronic hiring packet and an on-line Board appointment application system. The electronic hiring packet will achieve a paperless concept to activate a new employee or transition a current employee. The on-line Board application process was developed to automate the application for Board appointments and maintain electronic storage of historical data.

#### INFORMATION TECHNOLOGY

Major Initiatives from the Information Technology Department include:

- Expanded Virtualization and consolidated storage During 2009, the County's virtual environment was further consolidated with the seven servers being incorporated to a virtualized environment. Storage for servers was consolidated into a new Storage Area Network unit. The County has approximately 60% of its servers running in a virtual environment. This increases the use of shared hardware resources, reducing replacement costs and reducing power consumption. The Virtual environment also provides improved maintenance and recovery features for server based systems.
- Constructed a new Cell Tower Completed in May 2009 in West Olive, the new tower
  provides wireless access including cellular phone service to iPCS/Sprint and Verizon
  customers. It provides coverage for a portion of the County that was previously
  underserved.
- GIS Incident Reporting The GIS Team implemented a new capability using a product known as Silverlight which allows information to popup as the mouse floats over the hotspot. This was made available to the public resulting in a significant increase in web site visits and page hits after its release.

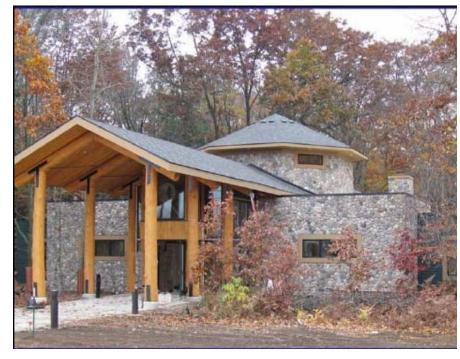
#### **Quality of Life**

#### RECREATION – PARK ACQUISITION AND IMPROVEMENT PROJECTS

The Parks and Recreation Commission acquired 149.3 acres of land in 2009 and laid the groundwork for several important purchases projected to occur in 2010:

- Olive Shores Acquisition and Master Plan Two parcels comprising 13.6 acres with 538 feet of Lake Michigan frontage were acquired in Port Sheldon Township to expand a waterfront site acquired in 1999. A \$2 million grant from the Michigan Natural Resources Trust Fund assisted with the \$3,842,000 purchase. Master planning began immediately for the 20 acre site with assistance from a Coastal Management Program grant. A park master plan was approved in the fall which calls for dune stairs and trails providing beach access while preserving the site's high quality wooded dunes.
- *Kuits Bayou Purchase* Progress in acquiring key land along the Grand River continued with the acquisition of 80 acres in Allendale Township. County Parks acquired the land from two owners for a total of \$341,720. The property is a wooded floodplain with 1.2 miles of frontage on the Grand River and 2,650 feet of frontage on Kuits Bayou.
- Nature Education Center -Tremendous progress was made in the design and construction of the new Ottawa County Parks Nature Education Center. The 8,000 square foot facility is scheduled to be completed in early 2010 and open to the public in the spring. The new facility will house all nature interpretive functions including the department's two naturalists and will also serve as a visitor center for the county park and open space system. The new center is expected to be LEED certified at the gold level and features geothermal heating and cooling. The

Ottawa County Parks and Recreation Nature Education Center



\$1,840,000 cost of the new facility is funded by \$443,000 in donations, \$420,000 in red pine thinning revenues and \$977,000 from the parks millage.

■ Eastmanville Bayou – Two houses were removed from the 157 acre Eastmanville Bayou property in preparation for improvements planned for 2010. A master planning process was initiated in 2009 and nearly completed by year end. The site will offer trails along the

Grand River and provide access to Eastmanville Bayou, a particularly popular site with area fisherman.

#### **Health and Welfare**

#### LOCAL PUBLIC HEALTH ACCREDITATION

In May 2009, the Ottawa County Health Department had their Michigan Local Public Health Accreditation Program review. The accreditation program enhances the quality of local public health by identifying and promoting public health standards for health departments, and assuring departments meet these standards. Ottawa County Health Department program areas such as food sanitation, communicable disease control, and family planning were measured against federal and state requirements. A comprehensive review was also conducted to assess the Department's capacity to carry out public health laws, collaborate with community partners, assess the needs of the community, set local health policy and communicate effectively with residents. Evaluators commended the Department in all areas, specifically for driving programs with data, research and measurable goals, for building community relationships, and for using and exploring new technology. Ottawa County is proud to be a leader in quality assurance in the State of Michigan.

#### PANDEMIC H1N1 INFLUENZA

In April 2009, the US Centers for Disease Control and Prevention declared a public health emergency in reaction to the escalation of "swine flu" H1N1 cases in Mexico and the United States. This series of events launched emergency preparedness plans into action. For over a month, Health Department response teams worked to investigate, contain and prevent the spread of the disease. Overall, the event enabled the Department to determine that emergency response plans were effective, that partnerships were strong and intact, and that the organization was indeed prepared to perform during the demands of a public health threat. Because of their leadership throughout the experience, the Ottawa County Health Department earned the 2009 Michigan Department of Community Health Director's Award. The award is presented annually to a local health department that demonstrates innovation, excellence and outstanding programs.

#### MICHIGAN WORKS!/COMMUNITY ACTION AGENCY

Major Initiatives from the Michigan Works!/Community Action Agency (CAA) include:

- Administered a \$4 million influx of federal stimulus (ARRA) funding for workforce development involving staff additions and outside contractors.
- Administered over \$1.1 million in National Emergency Grant funds via US Department of Labor/MI Department of Energy, Labor, & Economic Growth (Fall 2009). Anticipate another \$1.1 million in early 2010. Funds are for training of dislocated workers (lay offs & plant/business closings)
- Applied for and became Fiscal Agent for West Shoreline Michigan Prisoner Re-Entry Initiative. Ottawa County will administer the \$1,012,155 for a three county region (Ottawa,

Muskegon, and Oceana). Staffing and outside contractors have been secured for this initiative.

Administered \$2.8 million in ARRA funding for period of 4/1/09 – 3/31/12 – over \$1 million per year, including regular weatherization funds. The additional resources assisted 500 eligible households for weatherization work.

#### **Facility and Related Improvements**

#### GRAND HAVEN COURTHOUSE

The forty-year-old, 67,000 square-feet County building in Grand Haven has been replaced with a new 118,000 square-feet Courthouse on the historical County Courthouse site. The new, \$23 million Courthouse suits the style and vision of the City of Grand Haven's Hilltop

Neighborhood and signals a commitment to Grand Haven as the County seat well into the future. Prominent features of the design include improved safety and better access to County services. The Treasurer, in cooperation with the Register of Deeds, created, staffed and opened a Public Service Center in the new Grand Haven Court House. This center is the repository of the historical documents for both the Register of Deeds and the Treasurer's offices. Customers are able to come to this location for



many of the services offered by the County wide Elected Officials.

All court-related functions previously located in Grand Haven remained in Grand Haven, which maintains the link between local businesses and the court system. County departments moved into the new facility in July of 2009.

## CERTIFICATE OF ACHIEVEMENT FOR EXCELLENCE IN FINANCIAL REPORTING

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting (Certificate of Achievement) to Ottawa County for its comprehensive annual financial report for the fiscal year ended December 31, 2008. The County has received this prestigious award for twenty six consecutive years.

In order to be awarded a Certificate of Achievement, a governmental unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report (CAFR), whose contents conform to program standards. Such reports must satisfy both Generally Accepted Accounting Principles and applicable legal requirements.

A Certificate of Achievement is granted for a period of one year only. We believe our current report continues to conform to the Certificate of Achievement program requirements, and we are submitting it to the GFOA to determine its eligibility for a certificate.

#### **ACKNOWLEDGMENT**

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Fiscal Services Department. We would like to express our gratitude to all members of the Ottawa County Board of Commissioners for their interest and support in planning and conducting financial operations of the County of Ottawa in a responsible and progressive manner.

Sincerely,

Alan G. Vanderberg Administrator

June Hagan

Fiscal Services Director

## STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

Responsibility for the integrity of the financial data presented rests with the County. We believe the data to be accurate in all material aspects. These financial statements are prepared in accordance with Generally Accepted Accounting Principles applicable to county government and State statutes.

The County maintains a system of internal controls to provide reasonable assurance that the books and records reflect authorized transactions of the County.

Vredeveld Haefner, independent certified public accountants, have audited the accompanying financial statements, and the supplemental financial information has been subjected to the auditing procedures applied in their audit. Vredeveld Haefner's report is included in the financial section of this report.

Alan G. Vanderberg

Fiscal Services Director

Administrator

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# County of Ottawa Michigan

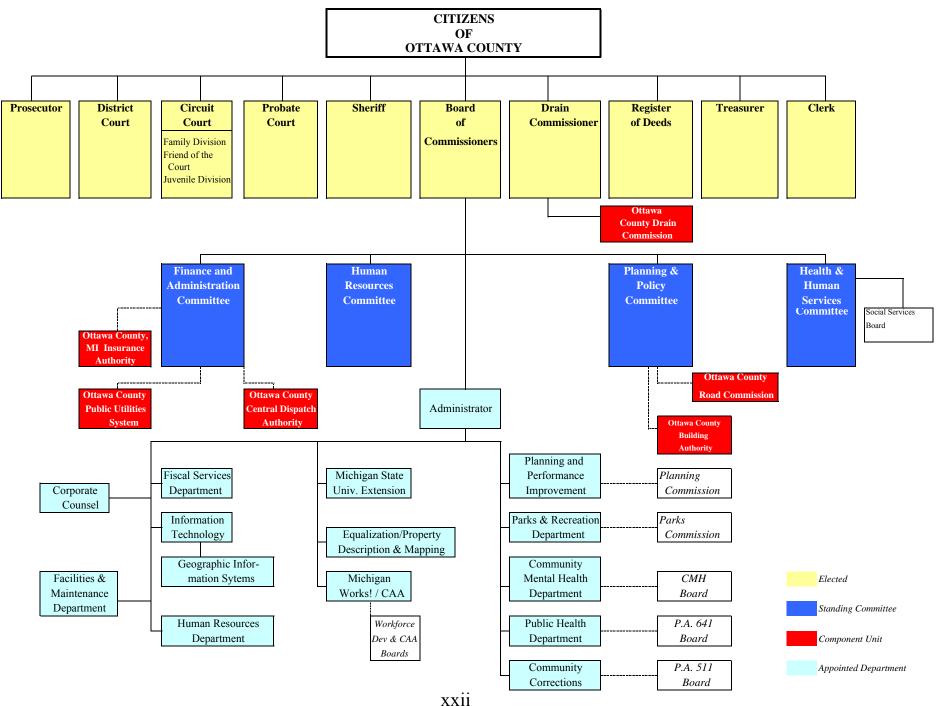
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2008

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

President

**Executive Director** 

#### 2009 ORGANIZATIONAL CHART





# Vredeveld Haefner LLC CPA's and Consultants

4001 Granada Ct. Grand Rapids, MI 49534 FAX (616) 828-0307 Douglas J. Vredeveld, CPA (616) 446-7474 Peter S. Haefner, CPA (616) 460-9388

INDEPENDENT AUDITORS' REPORT

May 21, 2010

County of Ottawa Board of County Commissioners West Olive, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Ottawa, Michigan, as of and for the year ended December 31, 2009, which collectively comprise the County of Ottawa's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the County of Ottawa's management. Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Mental Health Special Revenue fund which is a major fund, or the Protected Self-Funded Insurance - Mental Health Internal Service fund. These represent 1.8 percent, 1.0 percent, and 24.9 percent, respectively, of the assets, net assets, and revenues of the governmental activities. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Mental Health funds, is based on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County of Ottawa, Michigan as of December 31, 2009, and the respective changes in financial position, and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated May 21, 2010, on our consideration of the County of Ottawa's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and is important for assessing the results of our audit.

The management's discussion and analysis on pages 3 through 17, and the required supplementary information on pages 86 through 92 are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County of Ottawa's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied by us and the other auditors in the audit of the basic financial statements and, in our opinion, based on our audit and the report of other auditors, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Uredeveld Haefner LLC

#### **Management's Discussion and Analysis**

As management of the *County of Ottawa*, we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2009. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-xx of this report.

#### **Financial Highlights**

- The assets of the County exceeded its liabilities at the close of the most recent fiscal year by \$212,724,745 (net assets). Of this amount, \$78,988,915 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets decreased by \$2,706,903.
- As of the close of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$53,176,434, a decrease of \$17,419,575 in comparison with the prior year. Approximately 78 percent of this amount, or \$41,401,431 is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved and undesignated fund balance for the General Fund was \$9,656,964 or 15 percent of total General Fund expenditures (including transfers).
- The County's total bonded debt (including component units) increased by \$9,401,233 during the current fiscal year. Ottawa County Public Utilities, a component unit, issued \$18,420,000 of debt for the construction of water and sewer systems.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components:

1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the County's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash* flows. Thus, revenues

and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

Both of the government-wide financial statements distinguish functions of Ottawa County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include legislative, judicial, general government, public safety, public works, health and welfare, community and economic development, and culture and recreation. The business-type activities include the administration of the delinquent property tax collection system.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also four legally separate entities: Ottawa County Road Commission, Ottawa County Central Dispatch Authority (911), Ottawa County Public Utilities, and the Ottawa County Drain Commissioner. Financial information for the *component units* are reported separately from the financial information presented for the primary government itself. The Ottawa County Building Authority and the Ottawa County, Michigan Insurance Authority, although also legally separate, function for all practical purposes as departments of the County, and therefore have been included as an integral part of the primary government.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to the government-wide financial statements which facilitates comparison between *governmental funds* and *governmental activities*.

The County maintains 43 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General, Parks and Recreation, Health, Mental Health, and Stabilization funds, each of which is considered to be a major fund. Data from the other 38 governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* 

elsewhere in this report.

The County adopts an annual appropriated budget for its general, special revenue, debt service, capital projects and permanent funds. Budgetary comparison statements or schedules have been provided herein to demonstrate compliance with those budgets.

**Proprietary funds.** The County maintains two types of proprietary funds. Enterprise funds report the same functions as business-type activities in the government-wide financial statements. The County uses an enterprise fund to account for the Delinquent Tax Revolving Fund (5160).

The County maintains *internal service funds* to account for and allocate costs internally among the County's various functions. The County uses 10 internal service funds to account for the following functions: management information services, duplicating, telecommunications, equipment pool, and protected self-funded insurances (both liability and employee fringe benefit insurances to employees). Because these services predominantly benefit governmental functions, they have been included within *governmental activities* in the government-wide financial statements.

*Fiduciary funds.* Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

**Required supplementary information.** The required supplementary information includes major fund budget to actual schedules and provides multi year trend information on the funding progress of the County's defined benefit pension plan and other post employment benefits.

**Other information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *supplementary information*. This is limited to combining statements and schedules and statistical information.

#### **Government-wide Financial Analysis**

#### Statement of Net Assets

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the County of Ottawa, assets exceeded liabilities by \$212,724,745 at the close of the most recent fiscal year.

#### **County of Ottawa's Net Assets**

	Governmental Activities		<b>Business-type Activities</b>		Total	
_	2009	2008	2009	2008	2009	2008
Current and other assets	\$111,870,308	\$125,581,333	\$24,734,424	\$24,571,671	\$136,604,732	\$150,153,004
Capital assets	135,276,298	123,651,177		2,025	135,276,298	123,653,202
Total assets	247,146,606	249,232,510	24,734,424	24,573,696	271,881,030	273,806,206
Long-term liabilities						
outstanding	26,682,047	27,970,830			26,682,047	27,970,830
Other liabilities	32,467,114	30,392,214	7,124	11,514	32,474,238	30,403,728
Total liabilities	59,149,161	58,363,044	7,124	11,514	59,156,285	58,374,558
Net assets:						
Invested in capital assets, net						
of related debt	110,087,094	96,135,351		2,025	110,087,094	96,137,376
Restricted	23,416,355	33,748,813	232,381		23,648,736	33,748,813
Unrestricted	54,493,996	60,985,302	24,494,919	24,560,157	78,988,915	85,545,459
Total net assets	\$187,997,445	\$190,869,466	\$24,727,300	\$24,562,182	\$212,724,745	\$215,431,648

Essentially, the County's net assets remained stable in 2009. A large portion of the County's net assets (37 percent) is unrestricted. *Unrestricted net assets* may be used to meet the government's ongoing obligations to citizens and creditors.

Capital assets, representing 52 percent of total net assets, includes land, buildings, vehicles and equipment less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt should be provided from other sources, since the capital assets themselves cannot readily be used to liquidate these liabilities. Capital assets increased in 2009 mostly due to the construction of the new Grand Haven Courthouse and the \$4.6 million in land purchases made by Parks and Recreation.

In addition to the net assets invested in capital assets, net of debt, certain other restrictions on the use of net assets apply due primarily to legal guidelines. These restricted net assets total \$23,648,736. The 2008 balance is higher due to the planned use of net assets in the Revenue Sharing Reserve fund (\$4.6 million), the Public Improvement fund (\$3.6 million), and the Parks and Recreation fund (\$2.5 million) in 2009.

#### **Statement of Activities**

#### **County of Ottawa's Changes in Net Assets**

	Governmental	Activities	Business-type	Activities	Total	I
	2009	2008	2009	2008	2009	2008
Revenues						
Program revenue:						
Charges for services	\$22,779,968	\$23,615,173	\$2,795,750	\$2,201,594	\$25,575,718	\$25,816,767
Operating grants and contributions	53,071,822	51,809,963			53,071,822	51,809,963
Capital grants and contributions	2,213,859	613,507			2,213,859	613,507
General revenues:						
Property taxes	43,680,112	43,141,153			43,680,112	43,141,153
Grants and contributions not						
Restricted to specific programs	52,393	29,044		3,577	52,393	32,621
Investment earnings	3,305,967	1,342,489	157,817	702,619	3,463,784	2,045,108
Other	368,669	379,989	(1,434)		367,235	379,989
Total revenues	125,472,790	120,931,318	2,952,133	2,907,790	128,424,923	123,839,108
Expenses*:						
Legislative	547,466	548,719			547,466	548,719
Judicial	14,519,351	14,215,044			14,519,351	14,215,044
General government	17,110,266	15,345,245			17,110,266	15,345,245
Public safety	29,113,616	27,231,508			29,113,616	27,231,508
Public works	2,153,528	(739,191)			2,153,528	(739,191)
Health and welfare	60,438,578	58,762,909			60,438,578	58,762,909
Community and economic						
development	638,164	624,254			638,164	624,254
Culture and recreation	2,810,712	2,263,151			2,810,712	2,263,151
Interest on long-term debt	1,215,945	1,308,463			1,215,945	1,308,463
Business-type activities			2,637,015	2,602,228	2,637,015	2,602,228
Total expenses	128,547,626	119,560,102	2,637,015	2,602,228	131,184,641	122,162,330
Increase in net assets before transfers						
to other funds	(3,074,836)	1,371,216	315,118	305,562	(2,759,718)	1,676,778
Transfers	202,815	176,960	(150,000)	(150,000)	52,815	26,960
Increase (decrease) in net as sets	(2,872,021)	1,548,176	165,118	155,562	(2,706,903)	1,703,738
Net assets, beginning of year	190,869,466	189,321,290	24,562,182	24,406,620	215,431,648	213,727,910
Net assets, end of year	\$187,997,445	\$190,869,466	\$24,727,300	\$24,562,182	\$212,724,745	\$215,431,648

<sup>\*</sup>Expenses include indirect expense allocation

The preceding table shows that the primary government's net assets decreased by \$2.7 million during 2009. There are several reasons for this decrease:

	Effect on
Fund	Net Assets
Parks and Recreation (2081)	\$3,401,000
Solid Waste Clean-up (2271)	(1,163,000)
Revenue Sharing Reserve Fund (2855)	(4,621,000)
Compensated Absences (2980)	(446,000)
Delinquent Tax Revolving Fund (5160)	1,908,000
PSF Self Insurance Funds (6771 - 6775)	(1,228,000)
Ottawa County, Michigan Insurance Authority (6780)	1,278,000
Capital Assets	(\$1,268,000)

The Parks and Recreation fund (2081) has a ten-year levy for land acquisition and park development (capital costs). Financial results for this fund can vary depending on the initiatives undertaken. Capital expenditures of \$6.6 million in the Parks and Recreation fund were subtracted at the government-wide level. Consequently, at the government-wide level, the parks activities increased net assets (net of depreciation) by \$3.4 million. The department received \$2.1 million in capital grants; the remainder is due to revenue over expenditures.

The Solid-Waste Clean-up fund (2271) decreased net assets due to an increase in the landfill reclamation liability (long-term) of \$866,000. In addition, current year expenses for clean-up and depreciation exceeded the investment income (the only revenue in the fund) by an additional \$297,000. The landfill liability is increasing because more aggressive clean-up efforts have commenced.

The Revenue Sharing Reserve fund (2855) net assets decreased by \$4.62 million in 2009. 2006 was the last year of property tax receipts into the fund. Beginning in 2007, the net assets decreased and will continue to decrease by \$4 million to \$5 million per year until it is depleted (anticipated in 2011). The payments out of this fund represent the State Revenue Sharing payments the County would have received had they not been discontinued by the State on September 30, 2004.

The Compensated Absences fund (2980) net assets decreased by \$446,000 in 2009 (net of the reduction in the compensated absences liability). During the 2009 budget process, the County chose to transfer \$500,000 from this fund to the General Fund to help cover operational costs. Sufficient equity remains in the fund to cover the long-term compensated absences liability.

In the financial statements, the net assets of the Delinquent Tax Revolving Fund (5160) increased by only \$165,000. However, this is misleading because the building and equipment rental expenses and the transfers out include \$2.6 million in payments (including \$868,000 in interest) to the Ottawa County Building Authority Debt Service fund (5690-5695) pursuant to lease agreements between the County and the Building Authority. These payments from the Delinquent Tax Revolving Fund are used to make principal and interest payments on multiple bond issues.

The net assets of the PSF Insurance funds (6771 - 6775) decreased significantly. By their nature, the financial results of the self-insured programs can vary due to fluctuating claim incidents and amounts. 2009 saw heavier utilization of health insurance, and the County covered claims for three catastrophic illnesses (up to the retention amount of \$200,000 per illness). The net assets of the Ottawa County, Michigan Insurance Authority (6780) increased by \$1.3 million due to increases in the fair value of investments held by the authority.

During 2009, the County essentially completed construction on the new Grand Haven Courthouse. As part of the process, the former County building was demolished, resulting in a loss on disposal of \$715,000. The new, \$23 million facility resulted in additional depreciation charges of \$553,000 for its first year.

#### **Revenues:**

Revenues increased by 3.6% in 2009. The majority of this increase is in program grants and contributions, program capital grants and contributions and investment earnings.

#### <u>Program operating grants and contributions:</u>

Program grant revenue increased primarily in the Workforce Investment Act funds (2740 – 2749). The funding allocations are based on available dollars at the federal level as well as local employment statistics. The majority of the funding was for training programs for dislocated workers.

#### Program capital grants and contributions

These revenues vary depending on the number and scope of capital improvement projects. 2008 included \$145,000 in donations for wetland development at Hemlock Crossing; State funding included \$288,000 for the Bur Oak Land acquisition and \$111,000 for the Mt Pisgah dune protection program. 2009 includes \$1.8 million primarily from the Michigan Natural Resources Trust Fund used towards the acquisition of the Olive Shores property. The property acquisition is 13.2 acres and includes 538 feet of Lake Michigan frontage. The Parks and Recreation department also received \$200,000 in donations for the Hemlock Crossing Nature Education Center.

#### Property taxes

Taxes increased by \$539,000 or 1.25% which is consistent with the increase in taxable value of 1.21%.

#### **Investment Earnings**

Investment earnings increased by \$1.4 million. The improvement in the stock market resulted in fair value gains on the investments of the Ottawa County, Michigan Insurance Authority of \$2 million. However, the investments in the County's general investment pool saw deteriorating returns. This, combined with lower cash balances due to construction on the new courthouse in Grand Haven and Fillmore Street addition projects, resulted in a decrease in investment income.

#### **Expenses:**

Expenses as a whole increased \$9 million or 7.4%. There are significant fluctuations in several of the expenditure categories.

#### General government

General government expenses increased by \$1.8 million or 11.5%. The main reason for the increase is the demolition of the prior Grand Haven building and higher depreciation for the new facility (\$1.27 million). In addition, the allocation of the operating loss from the internal service funds to

general government functions increased by \$521,000, mostly due to the operating loss experienced by the PSF Employee Benefits fund (6771).

#### Public safety

Public safety expenses increased \$1.9 million or 6.9%. In the General Fund, personnel services costs increased \$743,000 due to the addition of three positions, lower vacancies and higher health insurance and retirement costs. In addition, the allocation of the operating loss from the internal service funds to public safety activities increased by \$1.1 million, mostly due to the operating loss experienced by the PSF Employee Benefits fund (6771).

#### Public works

These expenses can vary significantly by year. During 2008, significant progress was made in the remediation efforts of the SouthWest Ottawa Landfill. Accordingly, the liability for the landfill decreased significantly resulting in negative expenses. However, during 2009, a more aggressive remediation schedule was implemented for the landfill, increasing the liability by \$866,000. General clean-up costs of the landfill also increased \$142,000 due to increases in utility costs. In addition, the County share of drain assessments increased by \$210,000. For two consecutive years, the County experienced severe rain storms that prompted significant repairs to several drainage systems.

#### Health and Welfare

Health and Welfare programs increased by \$1.7 million or 2.9% in 2009. As a percentage, the increase is small. Fluctuations include the following:

Fund	Fluctuation
Health (2210)	(\$1,057,000)
Worforce Investment Act Funds (2740 - 2749)	1,922,000
Internal Service Funds Allocation	1,139,221

Expenses in the Health fund decreased for two main reasons. The amount of vaccine that was donated to the Health department decreased by \$565,000. Prior to 2009, the Health department received the vaccines for both the County's use as well as the vaccines passed on to private providers (i.e., doctor's offices). Beginning in 2009, vaccines are distributed directly to the private providers. In addition, personnel services decreased by \$152,000 due to staff vacancies and reductions. The remainder of the decrease in Health fund expenses was spread across several areas.

As mentioned under program grants and contributions, funding for the Workforce Investment Act increased because more funds were available at the federal level. These funds were used primarily for training of displaced workers. In addition, the allocation of the operating loss from the internal service funds to health and welfare activities increased by \$1.14 million, mostly due to the operating loss experienced by the PSF Employee Benefits fund (6771).

#### <u>Culture and Recreation</u>

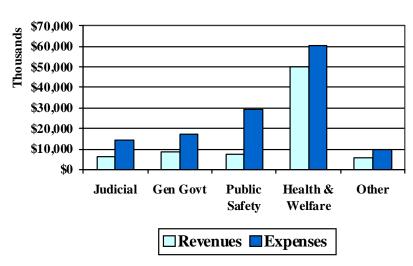
Expenses for Culture and Recreation increased \$547,561 or 24.2 percent. Most of this increase is in personnel services due to higher insurance costs and the addition of two positions. Depreciation is also higher as is the allocation from the internal service funds.

#### Interest on long-term debt

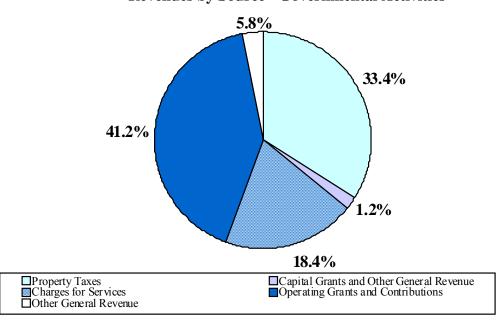
Interest on long-term debt decreased 7.1%. Interest payments decline over time with the payment of principal.

The graph below summarizes revenues and expenses by category.

Program Revenues and Expenses - Governmental Activities

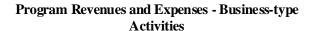


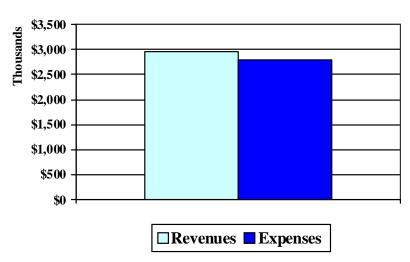
**Revenues by Source - Governmental Activities** 



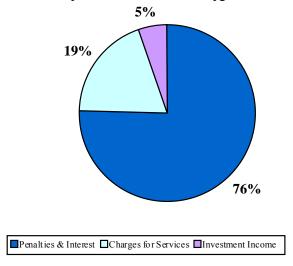
#### **Business-type Activities**

Business-type activities increased the County's net assets by \$165,118. The net assets were originally expected to decrease, but positive results from the tax sale resulted in the increase. The revenues for the business-type activities are penalties and interest on delinquent taxes, proceeds from tax sales, and investment income. Since the number of delinquencies is increasing, the penalties and interest earned is also increasing. The majority of the expenses represent rent payments to the Ottawa County Building Authority (blended component unit). These payments cover principal and interest payments on several bond issues.





#### **Revenue by Source - Business-type Activities**



#### **Financial Analysis of the Government's Funds**

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. As of the end of the current fiscal year, the County's governmental funds reported combined ending fund balances of \$53,176,434, a decrease of over \$17.4 million in comparison with the prior year. The main reason for the decrease is the planned use of fund balance for the construction of a new Grand Haven courthouse and Fillmore Street addition. Approximately 78% percent of this total amount (\$41 million) constitutes unreserved fund balance, which is available for spending at the government's discretion. The remainder of fund balance is reserved to indicate that it is not available for new spending because it has already been committed 1) due to legal restrictions (\$10,166,446), 2) to generate income to pay for perpetual cemetery care (\$5,770), 3) to provide a long term advance to component units and other funds (\$325,000) or 4) for other restricted purposes (\$1,277,787).

The General Fund (1010) is the chief operating fund of the County. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$14,249,311, while total fund balance was \$16,712,957. As a measure of the General Fund's liquidity, it may be useful to compare unreserved fund balance to total fund expenditures. Unreserved fund balance represents 22 percent of total General Fund expenditures.

The fund balance of the County's General Fund decreased by \$5,371,469 during 2009. Of this amount, \$5,273,861 represents the <u>planned</u> use of designated fund balance for the construction project in the Ottawa County Building Authority fund. Although the remaining decrease of \$97,608 is small, the County had budgeted to use \$1 million of unreserved, undesignated fund balance. Overall, revenues came in lower than anticipated. The projected increase in taxable value exceeded the final number, so tax revenue came in \$933,000 lower than anticipated. Similarly, revenue in the Register of Deeds office came in \$387,000 lower than anticipated. The improvement in the stock market resulted in lower market values for County investments in its general investment pool at year end. This, combined with lower cash balances due to the construction project, resulted in \$708,000 less investment income than originally budgeted.

Likewise, expenditures came in lower than anticipated. Like most governments, the County's resources are becoming more scarce. As a result, the County Board is increasingly conservative in regards to funding new initiatives and expansions, allowing the County to essentially maintain its service levels without interruption. One example of this conservatism is that of the \$738,000 budgeted for contingencies, only \$205,000 was used in 2009. In addition, \$528,000 of the Survey and Remonumentation budget was not spent during 2009 while program standards were negotiated with the State of Michigan. Transfers to other funds also came in lower than expected by \$723,000. Specifically, the transfer to the Health department was reduced by \$393,000 due to lower than anticipated expenditures. Public Safety expenditures in the General Fund came in \$437,000 lower than originally anticipated. Lower fuel and supplies costs are the main contributors to the variance. The remaining variance is spread across several departments.

The Parks and Recreation fund (2081) has a total fund balance of \$4.97 million, which is a decrease of \$2,564,065. The Parks and Recreation department is undergoing a period of growth and development with the help of a .33 property tax millage approved for park acquisition and development. Accordingly, the fund balance of the fund will vary from year to year with land acquisitions and capital improvement projects. In 2009, the department made \$4.6 million in land

purchases and another \$2.0 million in capital improvements to County parks. Some of these were partially grant funded, which positively impacted fund balance.

The fund balance of the Health fund (2210) remained steady since the unused operating transfer is now returned to the General Fund. The fund balance of the Mental Health fund (2220) and Stabilization (2570) also remained steady.

#### **General Fund Budgetary Highlights**

The original revenue and expenditure budgets (including transfers in/out) for the General Fund (1010) were \$63,084,781 and \$69,573,293 respectively. The amended revenue budget was \$61,870,370, and the amended expenditure budget was \$67,088,712.

#### Revenues

The revenue budget decreased 1.9% during the year. The largest amendment to the General Fund was to reflect a lower than anticipated increase in taxable value. The County had budgeted a 3.35% increase in taxable value, but the actual increase was 1.21%. As a result, the operating tax levy revenue budget was decreased by \$750,000.

The budget for intergovernmental revenue was increased by \$206,000 during the year. The majority of the increase is for unanticipated grant awards (\$217,000). However, some of the grants were not completely spent at year end (\$101,000). The revenue is also under budget because actual receipts for Court Equity funding from the State of Michigan fell \$47,000 short of the budget. The remaining budget to actual variance is spread across several sources.

The budget for charges for services revenue was decreased by \$596,000 in total. The budget for real estate transfer taxes collected by the Register of Deeds office was decreased \$360,000 due to slow home and commercial building sales. In addition, the budget for court filing fees in the District Court was decreased by \$224,000. In April of 2009, the State of Michigan increased its share of revenue on traffic tickets by \$8 per ticket. Although the District Court did raise its fees in July of 2009, it was not soon enough to counteract the State's actions. Collections for jail inmate housing and housing of state prisoners fell \$127,000 short of budget. Lower jail populations and the suspension of payments by the State of Michigan are responsible for the shortfall.

Interest on investments came in \$709,000 under budget. Interest rates deteriorated significantly from the time the budget was originally calculated. Improvement in the stock market also resulted in lower fair values at year end for the County's investments in treasuries and agencies.

The budgets for rental income were reduced in several of the County's buildings due to lower than anticipated building costs. When the 2009 budget was established, gas prices were at an all time high, but these higher prices did not continue into 2009.

#### **Expenditures**

The budget for expenditures decreased \$2.48 million in total. The budget for general government expenditures was reduced by \$779,000. A good portion of this decrease is for the Survey and Remonumentation program (\$471,000). As mentioned earlier, expenditures were suspended while program standards were negotiated with the State of Michigan. In addition, budgets in several building and grounds departments were reduced by \$189,000 as various operational costs – especially utilities – came in lower than anticipated.

Total actual general government expenditures were \$485,000 less than budgeted. The largest area of decrease is in service contracts accounts. A handful of consulting contracts were planned for 2009 but delayed to 2010. The remaining budget to actual variance is spread across several departments and accounts.

Public works expenditures came in \$246,000 over budget because the County share of drain assessments was unknown before year end. The budget for health and welfare expenditures was increased by \$647,000 during 2009 to reflect the move of health services for jail inmates from the Health department to the General Fund.

The budget for public safety expenditures was decreased by \$267,000. Small equipment needs are difficult to predict and the average daily population at the jail was lower than anticipated, so certain operational supplies budgets were also reduced (\$165,000). Gas and oil were also overestimated, prompting an adjustment of \$202,000. However, the budget for personnel costs was increased by \$139,000 in response to wage study results. The budget to actual variance for public safety is spread across several departments and accounts. Community and economic development was under spent because a grant was not completed and has been carried over to 2010.

Other governmental functions, as mentioned previously, decreased due to lower than anticipated use of contingency, and budget was adjusted for that before year end. The operating transfers out budget was decreased by \$1.37 million. As mentioned under health and welfare, \$647,000 was moved from the Health fund to the General Fund for health services for jail inmates. The transfer to the Health fund was also adjusted near year end to reflect lower than anticipated expenditures (\$393,000). The remaining budget changes were spread across several funds. Actual expenditures for operating transfers out were under budget because the construction project did not utilize all the funds budgeted for 2009.

#### **Capital Asset and Debt Administration**

**Capital assets.** The County's (primary government) investment in capital assets as of December 31, 2009, amounted to \$135,276,298 (net of accumulated depreciation). This investment in capital assets includes land and land improvements, buildings and improvements, machinery and equipment, and park facilities. The total increase in the County's investment in capital assets for the current fiscal year is 9.4%.

Major capital asset events during the current fiscal year included the following:

- Construction was essentially completed on the new Grand Haven courthouse (\$7.8 million).
   As part of this process, the old courthouse in Grand Haven was demolished (net loss on disposal of \$715,000).
- Over \$4.6 million was spent on various land acquisitions for the Park system. The largest of these was the Olive Shores property purchased for \$3.1 million. The County has a dedicated millage for park land acquisition and development. The County also spent \$2.0 million on various park improvement projects.

#### **County of Ottawa's Governmental Activities Capital Assets**

(net of depreciation)

	2009
Land	\$45,093,768
Land improvements	10,370,148
Buildings and improvements	73,717,461
Machinery and equipment	6,094,921
	\$135,276,298

Additional information on the County's capital assets can be found in note III.C on pages 57-59 of this report.

**Long-term debt.** At the end of the current fiscal year, the County had total general obligation bonds outstanding of \$133,675,467. Of this amount, \$132,700,501 of the bonds are backed by the County's full faith and credit.

#### **County of Ottawa's Outstanding Debt**

General Obligation Bonds

	Primary	Component	
	Government	Units	Total
General obligation bonds General obligation bonds - Refunding	\$16,085,000 9,025,000	\$88,890,467 19,675,000	\$104,975,467 28,700,000
Total	\$25,110,000	\$108,565,467	\$133,675,467

The County's total general obligation bonded debt increased by \$9.4 million (7.6 percent). Debt from prior issues was reduced by \$9.0 million as planned. Ottawa County Public Utilities (component unit) issued \$18,420,000 in new debt during 2009.

The Ottawa County Drain Commissioner has various notes payable for which the benefiting drainage district has pledged its full faith and credit. A \$90,000 bond anticipation note was taken out in 2009 for the Munn drainage project. The Drain Commissioner also reduced existing notes by \$107,600 as planned.

The County has a "AAA" rating from Fitch on general obligation limited tax bonds. Moody's bond rating is "Aaa" for general obligation unlimited and limited tax bonds. Standard and Poor's bond rating is "AA" for general obligation unlimited and limited tax bonds.

State statutes limit the amount of general obligation debt a governmental entity may issue to 10 percent of its total assessed valuation. The current (2009) debt limitation for the County is \$1,170,635,962, which is significantly in excess of the County's outstanding general obligation debt. Additional information on the County's long-term debt can be found in note III.F on pages 65-68 of this report.

#### **Economic Factors and Next Year's Budgets and Rates**

The following factors were considered in preparing the County's budget for the 2010 fiscal year:

- The County's tax base has begun to feel the effects of the economic downturn. The change in taxable value went from 6.19% in 2007 to 3.27% in 2008, 1.21% in 2009 and is projected to be (4.05)% for 2010. The County anticipates taxable value to continue on a negative track for fiscal year 2011.
- On the positive side, the County's operating levy is 3.6 mills which is the same rate as last year. More impressive, the County's millage rate is one of the lowest county millages in the State of Michigan. In fact, the County does not levy its maximum authorized levy to alleviate taxpayer burden. The County still has a cushion of .665 mills which provides an additional \$6.7 million the County may access with a vote of the Board of Commissioners.
- The unemployment rate for the County was 12.3 percent for 2009, which is higher than 2008 (6.9%). Ottawa County continues to feel the effects of the automotive industry and general downturn in the economy.
- Inflationary trends in the region compare favorably to national indices.

Highlights of the 2010 budget are as follows:

- Reduction in the tax levy of 16% over the maximum allowable levy
- The budget reflects a net decrease of 38.5 full time equivalents
- Includes \$2.2 million in new equipment
- Includes contingency of \$766,592
- The budget does include a fund balance use for operations. However, the County will continue to meet its financial goal of maintaining a General Fund undesignated fund balance that is at least 10% of the prior year's audited expenditures. Currently, fund balance is kept at the maximum of the County adopted policy of 15%.

#### **Requests for Information**

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to: Fiscal Services Director, 12220 Fillmore Street, Room 331, West Olive, Michigan, 49460.

#### County of Ottawa Statement of Net Assets December 31, 2009

	Primary Government			Component Units			
ASSETS	Governmental Activities	Business-type Activities	Total	Ottawa County Road Commission	Ottawa County Central Dispatch Authority	Ottawa County Public Utilities System	Ottawa County Office of the Drain Commissioner
Current assets:	\$65 A07 992	¢15 476 999	\$90.074.705	\$2.265.246	\$5,808,781	¢21 227 105	\$250,135
Cash and pooled investments Investments	\$65,497,883 21,002,073	\$15,476,822	\$80,974,705 21,002,073	\$3,365,246	\$5,808,781	\$21,327,195	\$250,135
Receivables (net of allowance for	21,002,075		21,002,075				
estimated uncollectibles):							
Taxes	8,368,850	7,744,419	16,113,269				
Accrued interest and penalties on delinquent taxes	, ,	1,269,643	1,269,643				
Accounts	3,989,382	4,543	3,993,925	2,937,833		2,118,111	
Accrued interest on investments	471,329		471,329	2,575			
Internal balances	(115,613)	157,817	42,204				
Advances to component units	325,000		325,000	2 552 006	450.050	00442040	<b>7</b> 60.044
Due from other governmental units: due within one year	6,905,375		6,905,375	2,753,806	170,273	89,143,949	769,914
Due from primary government  Due from component units		81,180	81,180		23,978		57,398
Inventory of supplies	311,457	81,180	311,457	1,296,533			
Prepaid expenses	1,025,278		1,025,278	332,734	366,776		
Total current assets	107,781,014	24,734,424	132,515,438	10,688,727	6,369,808	112,589,255	1,077,447
Noncurrent assets:	1 924 206		1,824,296				
Net pension asset Net other post employment benefits asset	1,824,296 473,080		473,080				
Due from other governments: due after one year	945,545		945,545	287,792			205,654
Unamortized bond issuance and deferred refunding costs	846,373		846,373	201,172		1,339,948	203,034
Capital assets not being depreciated	45,093,768		45,093,768	1,492,427	28,745	-,,	
Capital assets being depreciated, net	90,182,530		90,182,530	166,845,152	5,797,835		22,605,105
Total noncurrent assets	139,365,592		139,365,592	168,625,371	5,826,580	1,339,948	22,810,759
Total assets	247,146,606	24,734,424	271,881,030	179,314,098	12,196,388	113,929,203	23,888,206
LIABILITIES Current liabilities Accounts payable	16,435,322	2,604	16,437,926	2,375,925	64,229	3,008,378	182,756
Interest payable	185,723	,	185,723	, ,	Ź	1,347,896	9,247
Due to primary government						81,180	
Due to component units	134,855		134,855	33,316		221,535	
Due to other governmental units	2,050,269	4,520	2,054,789		8,870		
Notes payable	4.004.506		4.004.506	070 (12		7.026.000	120.267
Current portion of long-term debt Advances from primary government	4,994,506		4,994,506	978,612		7,036,000 150,000	128,367 175,000
Advances from other governmental units	416,504		416,504	966,680		130,000	173,000
Unearned revenue	8,249,935		8,249,935	700,000		13,105	
Total current liabilities	32,467,114	7,124	32,474,238	4,354,533	73,099	11,858,094	495,370
Noncurrent liabilities: Bond issuance costs and discount							
Unamortized bond premiums	542,541		542,541			1,290,834	
Noncurrent portion of long-term obligations	26,139,506		26,139,506	1,592,128	73,834	100,364,501	264,599
Total noncurrent liabilities	26,682,047		26,682,047	1,592,128	73,834	101,655,335	264,599
Total liabilities	59,149,161	7,124	59,156,285	5,946,661	146,933	113,513,429	759,969
NET ASSETS Invested in capital assets, net of related debt Restricted for:	110,087,094		110,087,094	167,013,296	5,826,580		22,212,139
Debt Service Capital projects	8,001,520		8,001,520	1,638,634			323,354 443,388
State of Michigan public act restrictions Infrastructure maintenance Managed care self insurance pool	13,742,694 1,665,790	232,381	13,975,075 1,665,790			414,786	54,199
Managed care self-insurance pool Cemetery trust: Expendable	1,003,790		1,665,790				
Nonexpendable	5,770		5,770				
Unrestricted	54,493,996	24,494,919	78,988,915	4,715,507	6,222,875	988	95,157
Total net assets	\$187,997,445	\$24,727,300	\$212,724,745	\$173,367,437	\$12,049,455	\$415,774	\$23,128,237

### County of Ottawa Statement of Activities For the Year Ended December 31, 2009

			<b>Program Revenues</b>			
		Indirect		Operating	Capital	
		Expenses	Charges	<b>Grants and</b>	Grants and	Net (Expense)
Functions/Programs	Expenses	Allocation	for Services	Contributions	Contributions	Revenue
Primary government						
Governmental activities:						
Legislative	\$545,110	\$2,356				(\$547,466)
Judicial	12,931,117	1,588,234	\$3,664,644	\$2,760,309		(8,094,398)
General government	25,166,596	(8,056,330)	6,742,345	1,963,781		(8,404,140)
Public safety	27,488,749	1,624,867	6,191,172	924,147	\$68,217	(21,930,080)
Public works	2,142,815	10,713	344,926	157,569		(1,651,033)
Health and welfare	57,935,219	2,503,359	2,534,330	47,241,043		(10,663,205)
Community and economic development	635,856	2,308	441	24,973		(612,750)
Culture and recreation	2,806,340	4,372	522,197		2,145,642	(142,873)
Interest on long-term debt	1,215,945		2,779,913			1,563,968
Total governmental activities	130,867,747	(2,320,121)	22,779,968	53,071,822	2,213,859	(50,481,977)
Business-type activities:						
Delinquent tax collection	255,578	2,381,437	2,795,750			158,735
Total primary government	\$131,123,325	\$61,316	\$25,575,718	\$53,071,822	\$2,213,859	(\$50,323,242)
Component units						
Ottawa County Road Commission	\$24,575,767		\$7,085,745	\$15,733,036	\$3,614,550	\$1,857,564
Ottawa County Central						
Dispatch Authority	4,186,666		96,873	4,620,488	139,071	669,766
Ottawa County Public Utilities	20,427,879		20,231,706			(196,173)
Ottawa County Office of the						
Drain Commissioner	2,100,334				2,109,401	9,067
Total component units	\$51,290,646		\$27,414,324	\$20,353,524	\$5,863,022	\$2,340,224

(Continued on next page)

#### County of Ottawa Statement of Activities (Concluded) For the Year Ended December 31, 2009

	Pri	mary Governm	ent	<b>Component Units</b>			
	Governmental Activities	Business- type Activities	Total	Ottawa County Road Commission	Ottawa County Central Dispatch Authority	Ottawa County Public Utilities	Ottawa County Office of the Drain Commissioner
Primary Government:							
Changes in net assets:							
Net (expense) revenue	(\$50,481,977)	\$158,735	(\$50,323,242)	\$1,857,564	\$669,766	(\$196,173)	\$9,067
General Revenues: Property taxes, levied for general purposes Property taxes, levied for park development Property taxes, levied for debt service Grants and contributions not restricted to specific programs Investment earnings Miscellaneous Transfers - internal activities	36,164,873 3,141,232 4,374,007 52,393 3,305,967 368,669 202,815	157,817 (1,434) (150,000)	36,164,873 3,141,232 4,374,007 52,393 3,463,784 367,235 52,815	32,004 150,762	18,910	2,192 52,854	15,068
Total general revenues and transfers	47,609,956	6,383	47,616,339	182,766	18,910	55,046	15,068
Change in net assets	(2,872,021)	165,118	(2,706,903)	2,040,330	688,676	(141,127)	24,135
Net assets - beginning of year	190,869,466	24,562,182	215,431,648	171,327,107	11,360,779	556,901	23,104,102
Net assets - end of year	\$187,997,445	\$24,727,300	\$212,724,745	\$173,367,437	\$12,049,455	\$415,774	\$23,128,237

 $\label{the accompanying notes are an integral part of the financial statements.}$ 

(Concluded)

# County of Ottawa Balance Sheet Governmental Funds December 31, 2009

(with comparative totals for December 31, 2008)

		Parks and		Mental		Other Governmental	Total Govern	mental Funds
	General	Recreation	Health	Health	Stabilization	Funds	2009	2008
<u>ASSETS</u>								
Cash and pooled investments Investments Receivables (net of allowance for estimated uncollectibles):	\$15,501,544	\$2,722,462	\$1,976,315	\$2,161,245	\$8,269,673	\$20,207,296 129,454	\$50,838,535 129,454	\$70,217,397 5,770
Taxes Accounts Accrued interest on investments	5,276,718 363,040 317,369	3,092,132 2,082,494	304,497	391,819		1,234,714	8,368,850 4,376,564 317,369	7,873,313 2,508,696 628,769
Due from other funds Interfund receivable Advances to component units	935,953 325,000	59,503		42,204		223,131	324,838 935,953 325,000	1,884,848 1,724,930 325,000
Due from other governmental units Inventory of supplies Prepaid expenditures	2,405,750 10,739 67,437	403,210	174,936 209,444 5,065	61,284 24,729 154,658		4,263,405 19,893 19,534	6,905,375 264,805 649,904	7,103,675 339,623 1,235,255
Total assets	\$25,203,550	\$8,359,801	\$2,670,257	\$2,835,939	\$8,269,673	\$26,097,427	\$73,436,647	\$93,847,276
LIABILITIES AND FUND BALA	NCES_							
Liabilities: Accounts payable	\$1,358,824	\$202,587	\$248,664	\$1,972,441		\$2,656,170	\$6,438,686	\$7,599,634
Due to other governmental units Due to other funds Due to component units	580,474 81,376		1,200,588	714,751		53,479	1,960,311 580,474 134,855	1,052,235 3,160,946 20,004
Interfund payable Advances from other governmental units	90,855					736,217 325,649	736,217 416,504	1,345,127 411,580
Deferred revenue	6,379,064	3,189,553	268,431	128		155,990	9,993,166	9,661,741
Total liabilities	8,490,593	3,392,140	1,717,683	2,687,320		3,972,477	20,260,213	23,251,267
Fund balances: Reserved - General Reserved - Special Revenue	2,463,646		209,444	24,729		9,071,414	2,463,646 9,305,587	2,399,141 17,781,928
Reserved - Debt Service Reserved - Permanent Unreserved:						5,770	5,770	5,770
Designated - General Designated - Special Revenue Undesignated - General	4,592,347 9,656,964					3,281,550	4,592,347 3,281,550 9,656,964	10,472,630 3,471,028 9,212,655
Undesignated - Special Revenue Undesignated - Debt Service	7,030,704	4,967,661	743,130	123,890	8,269,673	9,765,635	23,869,989	27,241,885 10,488
Undesignated - Capital Projects Undesignated - Permanent Fund						581	581	484
Total fund balances	16,712,957	4,967,661	952,574	148,619	8,269,673	22,124,950	53,176,434	70,596,009
Total liabilities and fund balances	\$25,203,550	\$8,359,801	\$2,670,257	\$2,835,939	\$8,269,673	\$26,097,427	\$73,436,647	\$93,847,276

 $\label{thm:companying} \textit{The accompanying notes are an integral part of the financial statements}.$ 

# **County of Ottawa**

# Reconciliation of Fund Balances on the Balance Sheet for Governmental Funds to Net Assets of Governmental Activities on the Statement of Net Assets December 31, 2009

Fund balances - total governmental funds						
Amounts reported for gov	Amounts reported for governmental activities in the statement of net assets are different because:					
Capital assets used in government reported in the funds.	ernmental activities are not financial resources, and therefore are not					
	capital assets used in the operation of governmental funds accumulated depreciation	167,719,140 (34,904,001)				
The net pension asset, a lo	ong term asset, is not recorded in the funds.	1,824,296				
The net other post employ	rement benefits asset, a long term asset, is not recorded in the funds.	473,080				
and other centralized costs	used by management to charge the costs of certain activities, such as insurance s, to individual funds on a cost reimbursement basis. The assets and liabilities of included in governmental activities in the statement of net assets.					
Add:	net assets of governmental activities accounted for in internal service funds	28,842,629				
	earned and accrued in the current period but not received after 60 days is statement but recognized under full accrual.	1,846,357				
Certain liabilities, such as are not reported in the fun	bonds payable, are not due and payable in the current period, and therefore ds.					
Subtract: Subtract: Subtract:	bonds payable landfill reclamation capital lease payable compensated absences accrued interest payable	(25,110,000) (3,107,953) (43,791) (2,836,855) (185,723)				
	ne costs and premiums are not recorded in the governmental ast long-term liabilities on the Statement of Net Assets					
	unamortized bond premium unamortized bond issuance costs	(542,541) 846,373				

The accompanying notes are an integral part of the financial statements.

Net assets of governmental activities

\$187,997,445

# County of Ottawa Statement of Revenue, Expenditures and Changes in Fund Balances Governmental Funds

# For the year ended December 31, 2009

(with comparative totals for the year ended December 31, 2008)

		Parks and		Mental		Other Governmental	Total Govern	mental Funds
	General	Recreation	Health	Health	Stabilization	Funds	2009	2008
Revenues								
Taxes	\$40,532,402	\$3,141,232				\$6,478	\$43,680,112	\$43,141,153
Intergovernmental revenues	4,485,655	1,926,572	\$3,572,158	\$30,455,490		19,688,333	60,128,208	56,434,209
Charges for services	5,899,480	438,267	606,751	445,534		1,122,509	8,512,541	9,964,645
Fines and forfeits	1,000,406	430,207	000,751	445,554		8,500	1,008,906	943,444
Interest on investments	241,526	59,503		42,204		255,191	598,424	3,470,029
Licenses and permits	248,054	37,303	404,832	72,207		233,171	652,886	639,978
Rental income	2,657,536	62,138	404,832	170,342		3,482,458	6,372,474	6,272,068
Other	312,324	244,828	218,015	62,976		676,199	1,514,342	1,665,938
Other	312,324	244,828	218,013	02,970		0/0,199	1,314,342	1,003,938
Total revenue	55,377,383	5,872,540	4,801,756	31,176,546		25,239,668	122,467,893	122,531,464
Expenditures								
Current operations:								
Legislative	540,483						540,483	559,364
Judicial	9,943,059					4,414,803	14,357,862	14,485,029
General government	12,791,133					979,038	13,770,171	13,139,737
Public safety	23,512,373					4,938,048	28,450,421	27,594,008
Public works	283,211					1,050,037	1,333,248	2,531,233
Health and welfare	1,336,871		9,556,860	31,798,595		17,063,785	59,756,111	59,050,473
Community and	,,		. , ,	- ,,		.,,	,,	,,
economic development	631,388					3,405	634,793	633,980
Culture and recreation		8,734,395				-,	8,734,395	5,318,836
Other governmental		-,,-,,-,-					-,,,,	-,,
functions	149,627						149,627	272,874
Debt service	117,027					3,542,113	3,542,113	3,537,601
Capital projects						9,191,249	9,191,249	15,006,565
Capital projects						7,171,247	7,171,247	13,000,303
Total expenditures	49,188,145	8,734,395	9,556,860	31,798,595		41,182,478	140,460,473	142,129,700
Revenues over (under)								
expenditures	6,189,238	(2,861,855)	(4,755,104)	(622,049)		(15,942,810)	(17,992,580)	(19,598,236)
Other financing sources (uses)								
Transfers from other funds	5,299,447	297,790	4,743,828	563,108		15,996,886	26,901,059	28,937,698
Transfers to other funds	(16,860,154)		4,745,020	303,100		(9,538,090)	(26,398,244)	(24,360,738)
Proceeds from capital lease	(10,000,134)					70,190	70,190	(24,500,750)
•						70,170	70,170	
Total other financing	(11.5(0.707)	207.700	4 742 020	5.62 100		( 530 00(	572.005	4.576.060
sources (uses)	(11,560,707)	297,790	4,743,828	563,108		6,528,986	573,005	4,576,960
Net change in fund balances	(5,371,469)	(2,564,065)	(11,276)	(58,941)		(9,413,824)	(17,419,575)	(15,021,276)
Fund balance, beginning of year,	22,084,426	7,531,726	963,850	207,560	\$8,269,673	31,538,774	70,596,009	85,617,285
Fund balance, end of year	\$16,712,957	\$4,967,661	\$952,574	\$148,619	\$8,269,673	\$22,124,950	\$53,176,434	\$70,596,009

#### **County of Ottawa**

# Reconciliation of the Statement of Revenue, Expenditures and Changes in Fund Balances

### of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2009

	For the Tear Ended December 31, 2009	
Net change in fund balance	ces - total governmental funds	(\$17,419,575)
Amounts reported for gov	vernmental activities in the statement of activities are different because:	
Governmental funds repo	rt capital outlays as expenditures. However, in the statement of activities,	
the cost of those assets is	allocated over their estimated useful lives and reported as depreciation expense.	
Add:	capital outlay	17,165,013
	depreciation expense	(4,242,607)
Subtract:	net book value of disposed capital assets in governmental funds	(741,508)
Bond proceeds provide cu	urrent financial resources to governmental funds, but issuing debt increases	
	e statement of net assets. Repayment of bond principal is an expenditure in the	
governmental funds, but t	the repayment reduces long-term liabilities in the statement of net assets.	
Add:	principal payments on long-term liabilities	2,291,209
Subtract:	increase in landfill reclamation liability	(865,953)
Add:	decrease in compensated absences liability	99,541
Accrued interest expense	on bonds and the amortization of bond issuance costs, premiums, and deferred	
losses are not recorded by	governmental funds, but are reported as interest and fiscal charges for	
government-wide financia	al statements.	
Add:	decrease in accrued interest payable	15,319
Subtract:	amortization of bond issue costs and deferred refunding loss	(82,943)
Add:	amortization of premiums on bonds	58,792
Revenues in the statemen	t of activities that do not provide current financial resources are not reported as	
revenues in the fund state	ments, but rather are deferred to the following fiscal year	
Add:	net change in Health Department revenues	168,991
Subtract:	unearned training grant revenue	(511)
Add:	net change in receivables for the Survey and Remonumentation expedited program	50,467
Changes in the net pensio	on and other post employment benefits assets are not recorded in the fund statements	
Subtract:	decrease in the net pension asset	(45,072)
Add:	increase in the net other post employment benefits asset	154,055
Donated capital asset is n	ot recorded as revenue on the fund statements.	8,217
Internal service funds are	used by management to charge the costs of certain activities, such as insurance	
and other centralized cost	ss, to individual funds. The net revenue (expense) of internal service funds	
is reported with government	ental activities.	
Add:	net increase in net assets from the governmental activities accounted for	
	in internal service funds	514,544

Change in net assets of governmental activities

(\$2,872,021)

# County of Ottawa Statement of Net Assets Proprietary Funds December 31, 2009

	Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund	Governmental Activities- Internal Service Funds
<u>ASSETS</u>		
Current assets:		
Cash and pooled investments	\$15,476,822	\$14,659,348
Investments		20,872,619
Receivables:		
Delinquent taxes receivable	7,744,419	
Accrued interest and penalties on delinquent taxes	1,269,643	
Accounts	4,543	558,363
Accrued interest on investments		153,960
Due from other funds	157,817	4,404,312
Due from component units	81,180	
Inventory of supplies		46,652
Prepaid expenses		375,374
Total current assets	24,734,424	41,070,628
Noncurrent assets:		
Capital assets:		
Office furniture and equipment		3,960,723
Copy machines		111,317
Telephone equipment		2,460,674
Vehicles		4,104,023
Less accumulated depreciation		(8,175,578)
Net capital assets		2,461,159
Total assets	24,734,424	43,531,787
I I A DIL UDIEC		
LIABILITIES  Convert liabilities		
Current liabilities:	2.604	0.006.626
Accounts payable	2,604	9,996,636
Interfund payable  Due to other funds		199,736
	4,520	4,264,289
Due to other governmental units	4,320	89,958
Capital Lease Unearned revenue		35,413 103,126
Total current liabilities	7,124	14,689,158
NET ASSETS		
Investment in capital assets, net of related debt		2,425,746
Restricted for managed care risk exposure	222 221	1,665,790
Restricted for land foreclosure	232,381	04.551.000
Unrestricted	24,494,919	24,751,093
Total net assets	\$24,727,300	\$28,842,629

# County of Ottawa Statement of Revenue, Expenses and Changes in Fund Net Assets Proprietary Funds For the Year Ended December 31, 2009

	Business-type Activities- Enterprise Funds Delinquent Tax Revolving Fund	Governmental Activities- Internal Service Funds
Operating revenues:		
Charges for services	\$569,925	\$19,720,205
Penalties and interest in delinquent taxes	2,225,825	· · · · · · · · · · · · · · · · · · ·
Other revenue	, ,	74,442
Total operating revenues	2,795,750	19,794,647
Operating expenses:		
Personnel services		2,137,007
Contractual services	162,441	2,463,946
Supplies	26,148	187,295
Depreciation	590	1,312,244
Building and equipment rental	2,447,836	121,084
Claims and legal		15,068,899
Miscellaneous		446,599
Total operating expenses	2,637,015	21,737,074
Operating income (loss)	158,735	(1,942,427)
Nonoperating revenues (expenses):		
Interest on investments	157,817	715,244
Net change in the fair value of investments	•	1,992,299
Gain (loss) on retirement of capital assets	(1,434)	49,428
Total nonoperating revenues	156,383	2,756,971
Income before transfers	315,118	814,544
Transfers in (out):		
Ottawa County Building Authority - Debt Service	(150,000)	(300,000)
Ottawa County Building Authority - Capital Projects		
Total transfers	(150,000)	(300,000)
Change in net assets	165,118	514,544
Total net assets, beginning of year	24,562,182	28,328,085
Total net assets, end of year	\$24,727,300	\$28,842,629

# County of Ottawa Statement of Cash Flows Proprietary Funds For the Year Ended December 31, 2009

	Business-type	
	Activities-	Governmental
	Enterprise Funds	Activities
	Delinquent Tax	Internal
	Revolving Fund	Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES:		
Cash received from interfund services provided		\$20,016,460
Cash receipts from customers	\$15,496,969	<del>,,</del>
Cash received from penalties and interest on delinquent taxes	2,161,536	
Cash payments to suppliers for goods and services	(2,641,758)	(3,060,093)
Cash payments for self-funded insurance claims		(13,259,384)
Cash payments to employees for services		(2,137,014)
Purchase of delinquent tax rolls	(14,730,268)	
	206 470	1.550.060
Net cash provided by (used for) operating activities	286,479	1,559,969
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVI	TIES:	
Transfers in from other funds		119,933
Transfers out to other funds	(150,000)	(300,000)
Net cash used for noncapital		
financing activities	(150,000)	(180,067)
•		
CASH FLOWS FROM CAPITAL AND RELATED		
FINANCING ACTIVITIES:		(074.026)
Acquisition of capital assets		(874,936)
Proceeds from sale of equipment		81,387
Payment on capital lease		(35,413)
Net cash used for capital		
and related financing activities		(828,962)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of investments		(21,136,834)
Interest on investments	702,618	1,110,920
Proceeds on sale of investments		21,357,404
Net cash provided by investing activities	702,618	1,331,490
	020.007	1 000 420
Net decrease in cash and pooled investments	839,097	1,882,430
Cash and pooled investments, beginning of year	14,637,725	12,776,918
Cash and pooled investments, end of year	\$15,476,822	\$14,659,348
		(0.1.1.

(Continued on next page)

# County of Ottawa Statement of Cash Flows Proprietary Funds For the Year Ended December 31, 2009

	Business-type		
	Activities-	Governmental	
	<b>Enterprise Funds</b>	Activities	
	Delinquent Tax	Internal	
	Revolving Fund	Service Funds	
Reconciliation of operating income (loss) to net cash			
provided by (used for) operating activities:			
Operating income (loss)	\$158,735	(\$1,942,427)	
Adjustments to reconcile operating income (loss) to net			
cash provided by (used for) operating activities:			
Depreciation	590	1,312,244	
Interest income			
Change in assets and liabilities not affecting cash			
provided by (used for) operating activities:			
(Increase) decrease in receivables	131,544	(410,632)	
(Increase) decrease in due from other funds			
(Increase) decrease in advances to other funds			
(Increase) decrease in due from component units			
(Increase) decrease in inventory		(3,241)	
(Increase) decrease in prepaid expenses		(106,864)	
Increase (decrease) in unpaid claims liability		1,823,992	
Increase (decrease) in unearned revenue		(45,833)	
Increase (decrease) in accounts payable	(4,874)	714,302	
Increase (decrease) in due to other funds		43,323	
Increase (decrease) in due to other governmental units	484	175,105	
Net cash provided by (used for) operating activities	\$286,479	\$1,559,969	
		(Concluded)	

#### Noncash investing activities:

The change in fair value of investments for the internal service funds was \$1,992,299.

# COUNTY OF OTTAWA FIDUCIARY FUNDS

# STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

**December 31, 2009** 

(with comparative totals for December 31, 2008)

	Other Post Employment Benefit Plan		Agency Funds	
	2009	2008	2009	2008
ASSETS				
Cash and pooled investments			\$3,318,436	\$2,508,542
U.S. Government securities	\$30,874	\$16,522		
U.S. Government agencies	174,763	99,646		
Corporate Bonds	250,994	127,304		
Mututal funds				
Money Market Mututal Funds	307,570	52,362		
Domestic Equity	829,269	489,167		
International Equity	297,134	192,995		
Receivables:				
Accounts			105,559	110,467
Due from other governmental units			41,551	56,157
Total assets	1,890,604	977,996	\$3,465,546	\$2,675,166
LIABILITIES				
Liabilities:				
Due to other governmental units:				
Due to State of Michigan			\$1,051,663	\$743,358
Fines and fees due to local librarie	es		581,685	439,632
Agency deposits			1,832,198	1,492,176
Total liabilities			\$3,465,546	\$2,675,166
Net Assets held in trust for other post employee benefits	\$1,890,604	\$977,996		

# County of Ottawa Statement of Changes in Plan Net Assets Fiduciary Funds For the Year Ended December 31, 2009

	Other Post Employmen	Other Post Employment Benefit Plan	
	2009	2008	
Additions			
Contributions:			
Employer	\$1,014,841	\$919,941	
Plan member	391,822		
Investment income	361,985	58,055	
Total Additions	1,768,648	977,996	
Deductions			
Administrative expense	11,166		
Claims	844,874		
Total Deductions	856,040		
Total Net increase	912,608	977,996	
Net Assets held in trust for			
other post employee benefits			
Beginning of year	977,996		
End of Year	\$1,890,604	\$977,996	

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The County of Ottawa, Michigan (the "County") was incorporated in 1837 and covers an area of approximately 565 square miles with the County seat located in the City of Grand Haven. The County operates under an elected Board of Commissioners (11 members) and provides services to its estimated 261,957 residents in many areas including law enforcement, administration of justice, community enrichment and development and human services.

The financial statements of the County have been prepared in conformity with U.S. generally accepted accounting principles (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

#### A. Reporting entity

The accompanying financial statements present the County (the primary government) and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the County's operations, so data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the government-wide financial statements to emphasize they are legally separate from the County.

#### **Blended Component Units**

**The Building Authority** is governed by a three-member board appointed by the Ottawa County Board of Commissioners. Its sole purpose is to finance and construct the County's public buildings. It is reported in the appropriate fund categories of Debt Service and Capital Projects and has a December 31 year-end. A separate report is not prepared for the Building Authority.

The Ottawa County, Michigan Insurance Authority is a separate legal entity organized for the purpose of providing insurance coverage and risk management and related services to public entities in the County of Ottawa, Michigan pursuant to State of Michigan Act No. 36 of the Public Acts of 1988. The governing board consists of one appointed and four elected officials of the County and one appointed official from each other participating public entity. The County and the Building Authority are currently the only participating entities. The Insurance Authority is reported in an internal service fund and has a December 31 year-end.

Complete financial statements for the Insurance Authority can be obtained from:

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. Reporting entity (continued)

Fiscal Services Director Ottawa County 12220 Fillmore Street, Room 331 West Olive, MI 49460

#### **Discretely Presented Component Units**

**The Ottawa County Road Commission** was established pursuant to the County Road Law (MCL 224.1). The governing board is appointed by the Ottawa County Board of Commissioners. The Road Commission deposits receipts with and has investments through the County. It may not issue debt or levy a tax without the approval of the County Board of Commissioners. If approval is granted, Road Commission taxes are levied under the taxing authority of the County, as approved by the County electors, and would be included as part of the County's total tax levy as well as reported in the Road Commission Fund. The Road Commission has a September 30 year-end.

The Ottawa County Central Dispatch Authority is governed by an eight-member board with two members appointed by the County's Board of Commissioners. It is financially accountable to the County as a result of fiscal dependency. It cannot levy taxes or issue bonded debt without approval of the County. It operates in facilities and with equipment partially financed through the Building Authority. The services provided cover all County residents and the County levies a property tax of up to one-half mill to finance the operations of the Dispatch Authority. The Dispatch Authority has a December 31 year-end.

The Ottawa County Public Utilities System's governing board is appointed by the Ottawa County Board of Commissioners. The Public Utilities System deposits receipts with and invests through the County. It is fiscally dependent upon the County because the County Board must approve debt issuances of Public Act 342 bonds. The Ottawa County Public Utilities System has a December 31 year-end.

Complete financial statements for the Road Commission and the Public Utilities System can be obtained from:

Finance Director Ottawa County Road Commission P.O. Box 73932 Grand Haven, MI 49417

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### A. Reporting entity (continued)

Complete financial statements for the Dispatch Authority can be obtained from:

Director Ottawa County Central Dispatch Authority 12101 Stanton Street West Olive, MI 49460

Ottawa County Office of the Drain Commissioner drainage districts established pursuant to the Drain Code of 1956 are separate legal entities, with the power to contract, to sue and be sued, to hold, manage and dispose of real and personal property, etc. The Office of the Drain Commissioner is considered to be a component unit of the County because the County has the ability to significantly influence operations and has accountability for fiscal matters. Specifically, the County Board of Commissioners formally approves the Drain Commissioner's budget (as submitted) and all financial management functions are performed by the County. The statutory drainage board of Chapter 20 drainage districts consists of the Drain Commissioner, the Chair of the County Board of Commissioners and one other member of the Board of Commissioners. The statutory drainage board of Chapter 6 and 21 drainage districts consists of the State Director of Agriculture and the Drain Commissioner of each county involved in the project. The Drain Commissioner has sole responsibility to administer the drainage district established pursuant to Chapter 4 and 8 of the Drain Code. The drainage board or Drain Commissioner, on behalf of the drainage district, may issue debt and levy special assessments authorized by the Drain Code without the prior approval of the County Board of Commissioners. The full faith and credit of the County may be given for the debt of the drainage district.

Complete financial statements for the Office of the Drain Commissioner can be obtained from:

Fiscal Services Director Ottawa County 12220 Fillmore Street, Room 331 West Olive, MI 49460

#### **B.** Funds with Other Year Ends

The financial statements of the Friend of the Court, 9/30 Judicial Grants, Health, Mental Health, Transportation System, Prosecuting Attorney Grants, Sheriff 9/30 Grant Programs, Sheriff Contracts, Sheriff Road Patrol, Workforce Investment Act - 9/30 Grant Programs, Grant Programs - Pass Thru, Emergency Feeding, Federal Emergency Management Agency, Community Corrections,

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **B.** Funds with Other Year Ends (continued)

Community Action Agency, Child Care – Circuit Court and Child Care - Social Services funds (included with Governmental Funds and reflecting total assets and revenues of 13.73% and 42.09%, respectively, of the Governmental Fund totals) and the Protected Self-Funded Insurance-Mental Health Fund (included with Internal Service Funds and reflecting total assets and revenues of 4.21% and .00%, respectively, of the related fund type totals) have been included in the accompanying 2009 financial statements using their fiscal year ended September 30, 2009.

The financial statements of the Workforce Investment Act – Administrative Cost Pool, Workforce Investment Act – Youth, Workforce Investment Act – Adult, and Workforce Investment Act – 6/30 Grant Programs funds (included with Governmental Funds and reflecting total assets and revenues of 1.43% and 3.66%, respectively, of the Governmental Fund totals) have been included in the accompanying 2009 financial statements using their fiscal year ended June 30, 2009.

The financial statements of the Weatherization and the Workforce Investment Act-3/31 Grant Programs funds (included with Governmental Funds and reflecting assets and revenues of .11% and .25%, respectively, of the Governmental Fund totals) have been included in the accompanying 2009 financial statements using their fiscal year ended March 31, 2009. The remaining funds have been included in the accompanying financial statements using their fiscal year ended December 31, 2009.

Interfund balances, due to/from account balances, indirect expense allocations, as well as transfers, do not agree across all funds due to the different year ends reported in these financial statements.

#### C. Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. However, exceptions to this general rule are charges between enterprise functions and other various functions of the government and interfund balances remaining due to the different year ends reported in the funds. Elimination of these charges would distort costs and program revenues for the various functions concerned. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### C. Government-wide and fund financial statements (continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Indirect expenses* are charged based upon a County-wide cost allocation plan which allocates costs based upon the number of full time equivalents, number of transactions, and other pertinent information. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### D. Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement* focus and the accrual basis of accounting, as are the proprietary fund statements. The fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. After March 1 of the following year, the Delinquent Tax Revolving Fund pays the County for any real outstanding taxes as of that date. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, landfill closure costs and compensated absences are recorded only when payment is due.

Intergovernmental revenue, charges for services, grants and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. The County considers these to be available if received within 180 days of year

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Measurement focus, basis of accounting, and financial statement presentation (continued)

end. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the County.

The County reports the following major governmental funds:

The *General Fund* is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Parks and Recreation Fund (2081) – This fund was established for the development, maintenance, and operation of Ottawa County parks. Funding is provided by General Fund appropriations, State grants, and user charges. A Millage of .33 mills to support this fund was re-approved by the County electorate during 2006 for ten years and expires in 2016.

Health Fund (2210) – This fund is used to account for monies received from Federal, State, and local grants and County appropriations. These monies are utilized in providing a variety of health-related services to County residents.

*Mental Health Fund* (2220) – This fund is used to account for monies to provide mental health services within the County. Monies are provided by Federal, State, and County appropriations, contributions, and charges for services.

Stabilization Fund (2570) – This fund was established to assure the continued solid financial condition of the County in case of emergency.

The County reports the following major proprietary fund:

Delinquent Tax Revolving Fund (5160) – This Enterprise Fund is used to pay each local governmental unit, including the County General Fund, the respective amount of delinquent taxes not collected as of March 1 of each year. Financing is provided by subsequent collection of delinquent property taxes by the County Treasurer.

Additionally, the County reports the following fund types:

Special Revenue Funds are used to account for revenue from specific revenue sources (other than fiduciary or major capital projects) and related expenditures which are restricted for specific purposes by administrative action or law.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### D. Measurement focus, basis of accounting, and financial statement presentation (continued)

The *Debt Service Fund* accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

The Capital Projects Fund accounts for construction projects of the Building Authority.

The *Permanent Fund* is used to record the activity of the Cemetery Trust which provides funds for perpetual care of cemetery lots.

*Internal Service Funds* account for data processing, equipment purchases, and insurance coverage provided to County departments on a cost reimbursement basis.

The *OPEB Trust Fund* is used to account for the activity of the County's other post employment benefit program.

Agency Funds are used to account for assets held on behalf of outside parties, including other governments. The majority of the balances in the Agency funds represent payments collected on behalf of the State of Michigan and other governmental agencies.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Delinquent Tax Revolving enterprise fund are interest and penalties on delinquent taxes. The principal operating revenues of the County's internal service funds are charges to County departments for equipment amortization and insurance coverage. Operating expenses for the enterprise fund include depreciation on capital assets and rent payments for certain County facilities designed to pay the debt obligations of the related bond issue. Operating expenses for the internal service funds include the cost of services (including claims), administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity

#### 1. Cash and pooled investments

For purposes of the statement of cash flows, the County considers all assets held in the cash and investment pool to be cash equivalents because the investments are not identifiable to specific funds and the assets can be withdrawn at anytime, similar to a demand deposit account. The investments of the County investment pool consist primarily of U.S. treasuries, U.S government agency securities, commercial paper, certificates of deposit, local government investment pools, and mutual funds.

Investments of the Insurance Authority and Other Post Employment Benefit Plan trust consist of U.S. government and U.S. government agency securities and corporate securities. All investments are recorded at fair value.

#### 2. Receivables, payables and due from other government

During the course of operations, numerous transactions occur between individual funds and/or between the primary government and component units for goods provided or services rendered. These receivables and payables are classified as "due from other funds/component units" or "due to other funds/component units" on the balance sheet. Short-term interfund loans are classified as "interfund receivables/payables".

Any residual balances outstanding between the governmental activities and business-type activity are reported in the government-wide financial statements as "internal balances."

Property taxes for general County operations are levied as of July 1 (lien date) on property values assessed as of the same date. Property taxes for Parks and the Ottawa County Central Dispatch Authority are levied December 1 (lien date) on property values assessed as of the same date. The taxes levied December 1 are due on February 14 of the following year and taxes levied July 1 are due on September 14 after which the applicable property is subject to penalties and interest.

Other accounts receivable is shown net of the allowance for estimated uncollectibles. For the Mental Health receivables, an allowance of \$238,932 has been established. For the jail and inmate housing receivable and various other receivables an allowance of \$608,581 has been established.

Due from other governments due after one year consist of the long-term portion of loans made to local units. During 2009, no new loans were issued. However, during 2006, the County provided \$500,000 to Coopersville Township for infrastructure projects out of the

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 2. Receivables, payables and due from other government (continued)

County's Infrastructure Revolving Loan Fund Program. This loan will be repaid over 10 years, at 3% interest, with the Township's obligated funds for major roads.

During 2005, the County provided \$950,000 to Tallmadge Township for infrastructure projects out of the County's Infrastructure Revolving Loan Fund Program. This loan will be repaid over 10 years, at 3% interest, with the Township's Water and Sewer Fund dollars.

These loans are recorded in the non major special revenue Infrastructure fund (2444). As of December 31, 2009, the gross amount of these outstanding loans reported in governmental type funds was \$945,513. No allowance has been established for these loans.

#### 3. Advances to other funds

Noncurrent portions of long-term interfund loans receivable in governmental funds are reported as advances and are offset by a fund balance reserve account which indicates that they do not constitute expendable available financial resources and therefore are not available for appropriation.

#### 4. Inventories and prepaids

Inventories are valued at cost on the first-in / first-out (FIFO) method. Inventories are recorded as expenditures when consumed rather than when purchased. Payments made to vendors for services that will benefit periods beyond a fund's fiscal year-end are recorded as prepaid in both government-wide and fund financial statements.

#### 5. Restricted Net Assets

The fund balance of the Parks and Recreation Fund (Special Revenue Fund 2081) is comprised mainly of unused revenue from a specially designated tax levy. Hence, the entire \$4,967,661 is restricted. In addition, Under Act 136, Public Acts of 1956 (Sections 141.261-141.263, Compiled Laws of 1979), the fund balance of the Public Improvement Fund (Special Revenue Fund 2450) in the amount of \$3,033,859 is restricted for statutory Public Improvement.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 5. Restricted Net Assets (continued)

Under Act 30, Public Acts of 1978, the use of the fund balance of the Stabilization Fund (Special Revenue Fund 2570) in the amount of \$8,269,673 is restricted to 1) cover a deficit, 2) prevent a reduction in the level of public services or number of employees in the current or next fiscal year, or 3) cover expenses arising from a natural disaster.

The fund balance of the Revenue Sharing Reserve Fund (Special Revenue Fund 2855) in the amount of \$5,072,117 is restricted in compliance with Public Act 357 of 2005.

The fund balance of the ROD Technology Fund (Special Revenue Fund 2560) in the amount of \$400,904 are restricted for technology upgrades under Act 698, Public Acts of 2002.

The use of the \$ 6,351 in fund balance of the Cemetery Trust is restricted to the perpetual care of certain cemetery lots.

The net assets of the Protected Self-Funded Insurance – Mental Health (Internal Service Fund 6782) are restricted for mental health programs (\$1,665,790).

It is the County's policy to spend restricted resources first if it meets the criteria of the restricted net asset and use unrestricted resources when the restricted funds are depleted.

The discretely presented component units also have certain restrictions on net assets. Specifically, the Ottawa County Road Commission has restricted \$1,638,634 for primary and local road construction and maintenance. The Drain Commissioner has restricted \$323,354 for debt service, \$443,388 for capital projects, and \$54,199 for general drain maintenance. Last, Ottawa County Public Utilities has restricted \$414,786 for operations and maintenance.

#### 6. Capital assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the governmental activities column in the government-wide financial statements. For the County, infrastructure exists in the Road Commission and the Drain Commission component units. The capitalization threshold ranges

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 6. Capital assets (continued)

from \$1,000 - \$25,000. Capital assets are defined by the primary government as assets with an initial, individual cost of more than \$5,000 (amount not rounded) and an estimated useful life in excess of two years. Such assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exists. Donated capital assets are valued at their estimated fair market value on the date received. The amount reported for infrastructure includes assets acquired or constructed since 1980. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets, as applicable.

No interest expense has been incurred or capitalized on capital assets reported in proprietary funds.

Depreciation of the capital assets (including infrastructure) of the primary government, as well as the component units, is computed using the straight-line or sum-of-the-years digits method over the following estimated useful lives:

	<u>Y ears</u>
Land improvements	25
Buildings	25 - 30
Office furniture and equipment	5 - 20
Vehicles	3 - 10
Public domain infrastructure	50
System infrastructure	30

#### 7. Self-insurance claims incurred but not reported

At December 31, 2009 the County has several Internal Service funds which account for various uninsured risks. The County is self-insured up to certain limits, which vary by type of risk, and purchases reinsurance to cover claims in excess of those limits. The County records estimates of self-insurance claims incurred but not reported as of December 31 based on historical trend information, claims reported subsequent to year end, and actuarial valuations and/or professional judgement. Such estimates are included in accounts payable.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 8. Compensated absences

Substantially all County employees are granted vacation and sick leave in varying amounts based on length of service. Vacation pay is fully vested when earned and accrued in the government-wide financial statements. Employees are granted varying amounts of sick days annually and may accumulate up to a maximum of 15 days. Unused sick leave accumulated under the current plan is forfeited upon termination or retirement. Therefore, no liability for unpaid accumulated sick leave is recorded. All employees except judges and elected officials are covered under short and long-term disability benefits if an illness lasts longer than 10 working days or six months, respectively.

Employees who accumulated sick days under the County's prior sick leave policy before moving into the current plan have been allowed to bank up to 120 hours of their sick days accumulated under the prior plan in a holding account at the pay rate in effect when they entered the current plan. Employees' accounts earn interest annually at the average rate earned by the County Treasurer. Employees with at least ten years of continuous service are paid for accumulated sick days in full upon death or retirement and at the rate of 50% of accumulated benefits upon termination for reasons other than death or retirement.

A liability for this amount is accrued and reported in the government-wide financial statements. The County estimates that the maximum liability for unpaid and unused sick leave would be approximately \$479,826 at December 31, 2009 if all employees who accumulated sick leave under the prior plan retired. Only the portion of this liability that has matured is recognized as a current liability. An actuarial estimate of the amount payable to employees upon retirement at December 31, 2009 is \$448,102 and is funded in the Compensated Absences Fund, a Special Revenue Fund, with a corresponding designated fund balance. On the government-wide statements, however, it is included in the non-current portion of long-term obligations.

The County has fully funded its vacation pay liability. The vacation pay expenditure/expense was recorded in each fund, and this amount was transferred and recorded in the Compensated Absences Fund, a Special Revenue Fund, with a corresponding designated fund balance. An adjustment was made at December 31, 2009 to reflect the change in the balance to \$2,432,713.

Under the Road Commission's personnel policy and contracts negotiated with employee groups, individual employees have a vested right to receive payments for unused vacation and sick leave under formulas and conditions specified in the policy and contracts. Accumulated leave of the general fund is recorded on the statement of net assets and not on the general fund balance sheet because it is not expected to be liquidated with expendable available financial resources.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 8. Compensated absences (continued)

The Central Dispatch Authority's personnel policy and employment agreements provide employees a vested right to receive payments for unused vacation leave under formulas and conditions specified in the policy and agreements. Accumulated leave of the general fund is recorded on the statement of net assets and not on the general fund balance sheet because it is not expected to be liquidated with expendable available financial resources.

#### 9. Deferred compensation plan

The County, the Road Commission and the Central Dispatch Authority offer to their employees several different deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plans are available to County and Dispatch Authority employees with various options depending on which bargaining unit the employee is a member. All plans permit employees to defer a portion of their salary until future years. Participation in the plans is optional. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. The County employee contributions for 2009 were \$2,304,206 and the County match was \$440,976.

All amounts of compensation deferred under the plans, all property and rights purchased with those amounts, and all income attributable to those amounts, property or rights are held in trust for the exclusive benefit of participants and their beneficiaries.

Investments are managed by the plans' trustees, under one of several investment options, or combination thereof. The choice of the investment option(s) is made by the participants or the investment manager at the option of the employee. As the assets of the trust are managed by the plans trustees, the plan assets are not recorded in the financial statements of the County.

#### 10. Employee Retirement Plans

The County, the Road Commission and the Dispatch Authority have contributory pension plans covering substantially all of their employees. The plans are funded through annual contributions to the Michigan Municipal Employees' Retirement System in amounts sufficient to fund the normal cost of the plans and to amortize prior service cost over 28 years.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 11. Long-term obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, the long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. For new bond issuances after the implementation of GASB Statement No. 34, bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### 12. Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. Details on these reservations and designations follow:

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# E. Assets, liabilities, and net assets or equity (continued)

# 12. Fund equity (continued)

	General Fund	Health Fund	Mental Health Fund	Other Governmental Funds
Reserved:				
Long-term advances to				
other funds and				
component units	\$325,000	<b>***</b>	<b>*** *** *** ** ** ** ** </b>	010.000
Inventories	78,176	\$209,444	\$24,729	\$19,893
Convention facilities	1 000 005			
tax money	1,802,695			
Public Improvement				3,033,859
Revenue Sharing Reserve				5,072,117
Infrastructure loans				945,545
Jail booking fees	257,775			
Perpetual care				5,770
Total Reserved	\$2,463,646	\$209,444	\$24,729	\$9,077,184
Designated:				
Voting machines	\$93,956			
Planning	566,667			
Grants	39,310			
Mental Health	740,345			
Parks/Open Space				
Aerial survey	867,274			
Building Improvements	1,744,053			
Computer technology	40,742			
Reserve for budget	500,000			
Register of Deeds technolog				\$400,904
Compensated absences				2,836,855
Capital lease payments				43,791
Total Designated	\$4,592,347			\$3,281,550

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### E. Assets, liabilities, and net assets or equity (continued)

#### 13. Comparative data/reclassifications

Presentation of comparative total data for the prior year have been presented when available in order to provide an understanding of the changes in the financial position and operations of these funds. Also, certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

#### II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

#### A. Budgetary information

The General, Special Revenue, Debt Service, Capital Projects, and Permanent Funds are under formal budgetary control.

Formal budgetary integration is employed as a management control device during the year for governmental funds. Formal budgetary integration is not employed for other funds; however, informational summaries are prepared and presented to the Board for consideration for proprietary fund types. The County adopts its budget in accordance with Public Act 621, the Uniform Budgeting and Accounting Act, which mandates an annual budget process and an annual appropriation act to implement the budget. Budgets, as presented for these funds in the accompanying financial statements, were prepared on the modified accrual basis of accounting. The County does not use encumbrances in its accounting system.

The Fiscal Services Director presents the budget requests for the succeeding fiscal year to the County Administrator in August. The Administrator, Fiscal Services Director, and Budget/Audit Manager meet with all department heads during August to review and discuss the requested revenue and expenditures levels. The Fiscal Services Director presents initial budget information to the Board of Commissioners at a work session following the second Board Meeting in August. A proposed budget with balancing options, if required, is presented at the Board of Commissioners Work Session following the first board meeting in September. The preliminary budgets for all funds are presented to the Finance Committee in September and the Board of Commissioners Work Session following the second board meeting in September. A public hearing and formal budget presentation is held at the first Board Meeting in October to provide any county resident with an opportunity to discuss the budget with the Board prior to approval. The budget, and an appropriation ordinance implementing it, is approved by the Finance Committee and forwarded to the Board for approval at the second Board Meeting in October. A separate budget report is then made available to the public.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### II. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY (CONTINUED)

#### A. Budgetary information (continued)

Budgets for the current year are continually reviewed for any required revisions of original estimates. Proposed increases or reductions in appropriations are presented to the Finance Committee and the Board for their action. The Board amends the general appropriation act as soon as it becomes apparent this action is necessary. The budgetary information as presented herein has been amended by official actions of the Finance Committee and/or County Board of Commissioners.

Transfers of any unexpended budget balance, or any portion thereof, to any other appropriation account may not be made without approval by the Finance Committee with certain exceptions. The Board has delegated authority to the Administrator and Fiscal Services Director to approve budget transfers within a fund if the amount to be transferred does not exceed \$50,000.

Budgetary control over expenditures is maintained on a line item basis by department, which is the legal level of control. A separate budgetary report is prepared which demonstrates compliance at the legal level of control and is available to the public in the County Clerk's office. Expenditures may not legally exceed budgeted amounts and certain Special Revenue Funds expenditures must be in accordance with the respective agreements with Federal and State grantor agencies.

All budget appropriations lapse at the end of each fiscal year unless specific Board action is taken.

#### B. Excess of expenditures over appropriations

Certain nonmajor funds experienced overages, all of which were immaterial. These expenditures were permitted either because the County was assured of reimbursement from an outside party (grants) or because the funds had sufficient fund balance to cover the overage. In kind commodities donated from the State were recorded after year end in the Emergency Feeding fund. Matching donated revenue was also recorded. Compensated Absences fund expenditures fluctuate yearly depending on the number of terminations or retirements, making expenditures difficult to predict and budget. Treatment improvement and extraction system costs were slightly greater than projected at year end, also increasing operational salaries and fringes.

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### III. DETAILED NOTES ON ALL FUNDS

## A. Deposits and Investments

Deposit and investment balances at year end are as follows:

# A. Deposits and Investments (continued)

The Deposits and Investments (communear)	Primary	Component	
	Government	Units	Total
Cash on hand	\$17,358	\$260	\$17,618
Carrying amount of checking and			
savings accounts	10,219,345	10,031,802	20,251,147
Carrying amount of certificates of deposit	25,508,438	5,830,000	31,338,438
Carrying amount of investments	48,677,454	14,889,295	63,566,749
Carrying amount of investments - Ottawa County			
Other Post Employment Benefit Plan	1,890,604		1,890,604
Carrying amount of investments -			
Ottawa County Insurance Authority	20,872,619		20,872,619
			_
Total =	\$107,185,818	\$30,751,357	\$137,937,175
Statement of net assets	¢00 074 705	¢20.751.257	¢111.727.072
Cash and pooled investments	\$80,974,705	\$30,751,357	\$111,726,062
Investments	21,002,073		21,002,073
Statement of fiduciary assets and liabilities			
Cash and pooled investments	3,318,436		3,318,436
Investments	1,890,604		1,890,604
Total	\$107,185,818	\$30,751,357	\$137,937,175

The County's investments, as well as the investments of Ottawa County Public Utilities handled by the County, are stated at fair value which is determined as follows: (a) securities are priced by FTI, an online pricing service, as of the end of each business day and (b) investments that do not have established market values are reported at estimated fair value.

Michigan statutes authorize the County to invest in bonds, other direct obligations and repurchase agreements of the United States, certificate of deposits, savings accounts, deposit accounts or receipts of a bank which is a member of the FDIC, commercial paper, bankers' acceptances of United States banks, obligations of the State of Michigan and its political subdivisions, external investment pools, and certain mutual funds. The County's investment policy, last amended in May of 2008, allows for all of these types of investments.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

#### A. Deposits and Investments (continued)

The Ottawa County Other Post Employment Benefit Plan can utilize all investment options allowed for the County as well as equity and corporate securities. The Ottawa County Insurance Authority investment policy allows for all of the investment types authorized for the County as well as investment grade fixed income securities and common stock of U.S. companies.

Investments are stated at fair value which is determined as follows: (a) securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates and (b) investments that do not have established market values are reported at estimated fair value.

The majority of the County departments participate in the internal investment pool. However, the following programs/organizations also maintain separate cash and/or investments:

Ottawa County Insurance Authority

Ottawa County Road Commission

Ottawa County Public Utilities System

Ottawa County Central Dispatch Authority

Ottawa County Building Authority

Ottawa County Drain Commission Vincent Drain Debt Service

Ottawa County Drain Commission Nunica Drain Debt Service

The County chooses to disclose its investments by Weighted Average Maturity. As of December 31, 2009, the County had the following investments:

		Weighted Average
Investment Type	Fair Value	Maturity (years)
Money Market Fund	\$7,309,637	N/A
Agency - FHLB	7,315,888	3.2329
Agency - FNMA	4,237,944	4.9507
Agency - FHLMC	7,110,010	1.6959
Agency - FFCB	1,983,750	2.1781
Treasury Note	20,720,225	1.5781
	\$48,677,454	
Portfolio Weighted Average Mat	urity	1.2685

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## A. Deposits and Investments (continued)

The County also invests funds of the Ottawa County Public Utilities System (the "System") and the Ottawa County Road Commission and follows the County's deposit and investment policy. Cash and investments held by the County for these component units consist of the following at year end:

	Ottawa County	Ottawa County
	Public Utilities System	Road Commission
Checking	\$5,262,542	\$2,015,246
Certificates of Deposit	4,480,000	1,350,000
Mutual Funds	6,371,275	
Ottawa County Investment Pool		
Investments	5,213,378	
	\$21,327,195	\$3,365,246

The County chooses to disclose the investments of the Ottawa County Public Utilities System by specifically identifying each. As of 12/31/09, the investments of the System held by the County are as follows:

Investment	Maturity	Fair Value	Rate	Rating	Source
Money Market Mutual Funds	N/A	\$6,371,275	N/A	Unrated	N/A
Collateralized Mortgage					
Obligation (CMO) 31394KGZ1	08/15/27	11,970	4.50%	AAA	S & P
CMO 31395PAS1	08/15/26	32,624	5.00%	AAA	S & P
Commercial Paper 35075SA79	1/7/2010	1,349,886	N/A	A2	Moodys
FNMA 31398AGU0	9/13/2010	647,558	5.25%	AAA	S & P
FNMA 31398AVQ2	3/23/2011	1,115,400	4.50%	AAA	S & P
FNMA 31398ATZ5	10/12/2010	2,055,940	3.05%	AAA	S & P
		\$11,584,653			

The amount invested by the County's investment pool for the Road Commission consists of money market mutual funds and certificates of deposit which are unrated.

The Ottawa County Central Dispatch Authority, a discretely presented component unit, chooses to disclose its investments by specifically identifying them:

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# A. Deposits and Investments (continued)

	Fair Value	Rating	Source
MBIA Class Investment Pool	\$3,304,642	AAA	S&P

In addition, as of December 31, 2009 the County's Other Post Employment Benefit Plan held the following investments:

		Investme	ent Maturities	es (fair value by years)		
	Fair Value	Less Than 1	1-5	6-10	Over 10	
U.S. treasuries U.S. agencies:	\$30,874		\$30,874			
Bonds	174,763		158,193	\$16,570		
Corporate bonds	218,434		101,514	84,347	\$32,573	
	424,071		\$290,581	\$100,917	\$32,573	
<b>Mutual Funds:</b>						
Money Market	340,130					
Domestic Equity	829,269					
International Equity	297,134					
Total investments held by the OPEB Plan	\$1,890,604					

As of December 31, 2009, the Ottawa County Insurance Authority had the following investments and maturities in debt securities (none of which are callable):

# **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# A. Deposits and Investments (continued)

			Investment Maturities (fair value by ye			ars)
	Cost	Fair Value	Less Than 1	1-5	6-10	Over 10
Money market funds	\$229,929	\$229,929	\$229,929			
U.S. treasuries	2,628,900	2,603,952	\$211,527	\$1,308,345	\$1,084,080	
U.S. agencies:						
Mortgage-backed	85,276	86,036		86,036		
Agency Passthroughs	889,540	941,917				\$941,917
Other U.S. government						
agencies	438,368	445,144		445,144		
Corporate bonds	1,350,288	1,448,617		414,616	1,034,001	
Foreign corporate bonds	209,706	219,936	16,070	155,094	48,772	
U.S. corporate asset						
backed	454,256	455,421		332,920	122,501	
	6,286,263	6,430,952	\$457,526	\$2,742,155	\$2,289,354	\$941,917
Equities						
Common stock	4,437,379	5,178,125				
Mutual Funds:						
Domestic equity	2,479,890	2,145,590				
International equity	2,041,966	2,041,515				
Total investments held						
by the Authority	\$15,245,498	\$15,796,182				

In 1998, to comply with Michigan Insurance Bureau regulations, the Ottawa County Insurance Authority transferred certain investments – i.e., U.S. Treasury Notes – to the Michigan Department of Treasury as security for the benefit of the Authority's policyholders. As these investments mature, they are replaced with comparable investments to maintain a face value balance of \$5.0 million. Such investments held by the State Treasurer as of December 31, 2009 and 2008, are as summarized:

## **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

#### III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

#### A. Deposits and Investments (continued)

	Maturity	Interest		Fair Value		
<b>Description</b>	<u>Date</u>	Rate	Face Value	<u>2009</u>	2008	
U.S. Treasury Notes	03/31/11	4.875%	\$ 1,400,000	\$1,487,500	\$1,546,566	
U.S. Treasury Notes	07/31/11	4.875%	1,675,000	1,779,688	1,850,355	
U.S. Treasury Notes	08/15/16	4.875%	485,000	533,273	585,904	
U.S. Treasury Notes	02/28/13	2.750%	1,100,000	1,139,875	1,179,750	
U.S. Treasury Notes	02/15/12	4.875%	340,000	366,030	381,015	
				\$5,306,366	\$5,543,590	

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of bank failure, the County's deposits may not be returned to the County. It is County policy to review and verify a bank's creditworthiness through a system of ratio analysis and from information provided by several third party sources. The County policy also places maximum limits on percent of portfolio, per issuer and duration. The County places concentration limits on banks based on creditworthiness analysis. As of December 31, 2009, \$34,902,748 of the County's bank balance (including certificates of deposit) of \$41,403,029 was uninsured and uncollateralized. Deposits of the Ottawa County Road Commission, the Ottawa County Public Utilities and the portion of the Ottawa County Drain commission that are pooled with the County's (primary government) deposits cannot be separately identified for federal depository insurance purposes.

The Ottawa County Other Post Employment Benefit Plan had no deposits outstanding at year end.

The Ottawa County Insurance Authority's cash in the amount of \$1,251 at December 31, 2009 was FDIC insured. For the Ottawa County Drain Commission, none of the \$164,906 in deposits at December 31, 2009 was exposed to custodial credit risk. For the Ottawa County Central Dispatch Authority, none of the \$2,522,000 bank balance at December 31, 2009 was exposed to custodial credit risk.

Custodial Credit Risk – Investments. For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The County's investment policy

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## A. Deposits and Investments (continued)

requires that investment securities be held in third-party safekeeping by an institution designated as primary agent. The policy further states that safekeeping agent follows the procedure of delivery vs. payment. As of December 31, 2009, the County's \$41,367,817 in treasury investments were held in third-party safekeeping in the County's name.

The County also invests in money market funds that have their securities safe kept with a third party selected by the fund manager. However, the fund's securities are held in trust for the participants of the fund and are not available to the fund manager if the fund manager should happen to fail. The County believes this arrangement satisfies the County's investment policy's safekeeping requirement. The short-term investments in money market funds by the Ottawa County Public Utilities system in the amount of \$6,371,275 at December 31, 2009, are unrated and not subject to custodial risk categorization because they do not consist of specifically identifiable securities.

Of the balance of investments for the Ottawa County Other Post Employment Benefit Plan, the County has a custodial credit risk of \$424,071 because the related securities are uninsured, unregistered and held by the County's investment manager which is also the counterparty for these particular securities. Of the above mutual fund investments the County's custodial credit risk exposure cannot be determined because the mutual funds do not consist of specifically identifiable securities.

The Ottawa County Insurance Authority's short-term investments in money market funds amounting to \$229,929 at December 31, 2009 are not subject to custodial risk categorization. At December 31, 2009, the Authority did not have any custodial credit risk on its investments.

Credit Risk. State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations with a maximum maturity of 270 days. The County's investment policy further limits its investment choices by limiting the maturity to A-1 90 days and A-2 60 days. The three money market bank investment pools used by the County are rated Aaa by Moody's, Fitch Ratings or Standard & Poor's. The County's investment policy is silent on the use of rated vs. unrated money market funds. In addition, there is no rating level requirement for those money market funds that are rated.

The investments of the Other Post Employment Benefits Plan in U.S. Government Agency Securities and U.S. and Foreign corporate bonds were rated by Standard & Poors as follows:

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## A. Deposits and Investments (continued)

Rating	Fair Value
AAA	\$205,637
AA+	10,719
AA	10,061
A+	45,874
A	66,205
A-	22,591
BBB+	19,759
BBB	43,225
	\$424,071

As of December 31, 2009, the Ottawa County Insurance Authority's investments in the mortgage-backed bonds of U.S. agencies were rated AAA by Moody's; the discount notes of U.S. agencies were rated A-1+ by Moody's; Agency Pass through pools were not rated; other U.S. government agencies were rated AAA by Moody's; and U.S. Corporate Asset backed securities were rated AAA by Moody's. The Authority's investments in U.S. and Foreign corporate bonds were rated by Moody's as follows:

Rating	Fair Value
AA3	\$85,795
AA2	163,582
AA1	202,763
A3	205,696
A2	317,532
A1	212,083
BAA3	12,439
BAA2	280,211
BAA1	188,452
	\$1,668,553

Concentration of Credit Risk. The County's investment policy specifies a plan to diversify and set concentration limits to further manage credit risk. The policy sets maximum percentages of the pooled portfolio by investment type with additional maximums by issuer. A minimum of 15% is to be invested in U.S. Treasuries. The policy sets a maximum of 50% in U.S. agencies with a maximum of 20% in any one issuer. Certificates of deposit have a 50% maximum with concentration limits set at 5% of the issuer's net worth.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## A. Deposits and Investments (continued)

More than 5% of the County's investments were in Treasury Notes (25.6%), FHLB (9.1%), FHLMC (8.8%), FFCB (2.5%), and FNMA (5.3%), however, they do not exceed the County's policy. No other issuer of investments exceeded 5%.

The County's investment policy for the Other Post Employment Benefit Plan provides for no more than 50% fixed income securities, 70% equities, 20% international securities, 15% commodities and 50% cash and equivalents. Investments at year end do comply with policy.

*Interest Rate Risk.* The County does have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The policy sets the maximum maturity by specific type of security and by specific issuer with the maximum of 10 years. The average maturity of the portfolio as a whole may not exceed three years.

Foreign Currency Risk. The County's investment policy is silent regarding foreign currency risk. The Ottawa County Other Post Employment Benefit Plan and the Ottawa County, Michigan Insurance Authority have mutual funds with a fair value of \$2,308,866 containing international equities involving numerous currencies. In addition, the Ottawa County Other Post Employment Benefit Plan and the Ottawa County, Michigan Insurance Authority have foreign debt securities of \$241,203 in various currencies. Management believes the County's exposure to foreign currency risk from these equities is immaterial

#### **B.** Deferred/Unearned Revenue

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period or for resources that have been received, but not yet earned. The governmental activities column of the statement of net assets reports unearned revenue for resources that have been received, but not yet earned as well as property taxes which have been levied as of year end for use in the next fiscal year.

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# C. Capital assets

Capital asset activity for the year ended December 31, 2009 was as follows:

# **Primary Government:**

	Beginning			End of
Governmental activities:	of Year	Additions	Deductions	Year
Capital assets, not being depreciated: Land Construction in progress	\$40,499,283 15,128,053	\$4,595,664	(\$1,179) (15,128,053)	\$45,093,768
Construction in progress	13,126,033		(13,126,033)	
Total capital assets, not being depreciated	55,627,336	4,595,664	(15,129,232)	45,093,768
Capital assets, being depreciated:				
Land improvements	16,326,331	480,758	(10,000)	16,797,089
Buildings	70,751,897	24,808,467	(2,790,711)	92,769,653
Machinery and equipment	22,272,425	3,196,602	(1,773,660)	23,695,367
Total assets, being depreciated	109,350,653	28,485,827	(4,574,371)	133,262,109
Less accumulated depreciation for:				
Land improvements	(5,699,774)	(737, 167)	10,000	(6,426,941)
Buildings	(18,550,050)	(2,569,412)	2,067,270	(19,052,192)
Machinery and equipment	(17,076,988)	(2,248,272)	1,724,814	(17,600,446)
Total accumulated depreciation	(41,326,812)	(5,554,851)	3,802,084	(43,079,579)
Net capital assets, being depreciated	68,023,841	22,930,976	(772,287)	90,182,530
Net governmental activites capital assets	\$123,651,177	\$27,526,640	(\$15,901,519)	\$135,276,298

Business-type activities:	Beginning of Year	Additions	Deductions	End of Year
Capital assets, being depreciated: Machinery and equipment	\$58,443		(\$58,443)	
Less: accumulated depreciation for: Machinery and equipment	(56,418)	(\$590)	57,008	
Net business-type activities capital assets	\$2,025	(\$590)	(\$1,435)	

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# **C.** Capital assets (continued)

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental	a attivitua a
Crovernmeniai	2011VIIIE
O V CHIIII CIII CII	activities.

Governmentar activities.	
Judicial	\$3,028
General government	2,633,127
Public safety	341,815
Public works	147,079
Health and Welfare	465,867
Culture and recreation	651,691
Capital assets held by the government's internal service funds	
are charged to the various functions based on their usage	
of the net assets	1,312,244
Total depreciation expense - governmental activities	\$5,554,851
Business-type activities:	
Delinquent tax collection	\$590

# **Discretely Presented Component Units**

Activity for the capital assets of the component units for the various years ended were as follows:

# **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# C. Capital assets (continued)

	Beginning of Year	Additions	Deductions	End of Year
Capital assets, not being depreciated:				
Land and improvements	\$1,367,182			\$1,367,182
Construction in progress	3,001,896	\$153,990	(\$3,001,896)	153,990
Total capital assets, not being depreciated	4,369,078	153,990	(3,001,896)	1,521,172
Capital assets, being depreciated:				
Buildings	11,179,350	32,881	(11,920)	11,200,311
Machinery and equipment	24,212,565	5,492,879	(156,491)	29,548,953
Infrastructure	269,078,858	13,232,812		282,311,670
Total assets, being depreciated	304,470,773	18,758,572	(168,411)	323,060,934
Less accumulated depreciation for:				
Buildings	(3,164,043)	(226,900)		(3,390,943)
Machinery and equipment	(20,210,382)	(1,702,455)	121,291	(21,791,546)
Infrastructure	(93,440,511)	(9,189,842)		(102,630,353)
Total accumulated depreciation	(116,814,936)	(11,119,197)	121,291	(127,812,842)
Net capital assets, being depreciated	187,655,837	7,639,375	(47,120)	195,248,092
Net component unit capital assets	\$192,024,915	\$7,793,365	(\$3,049,016)	\$196,769,264

# **Commitments**

At December 31, 2009, the County has \$175,000 in commitments for the construction of the Grand Haven Courthouse and \$279,000 in information technology commitments. In addition, \$266,000 is committed for various park improvement projects.

The Ottawa County Public Utilities discrete component unit has commitments for plant and infrastructure improvement projects totaling approximately \$7,745,000. These commitments are being funded from bond proceeds.

## **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## D. Interfund receivables, payables, and transfers

The composition of interfund balances as of December 31, 2009, is as follows:

# Amounts Due to and from Other Funds

	Due from	Due to
Primary Government:	Other Funds	Other Funds
Major Govermental Funds:		
General Fund		\$580,474
Parks and Recreation	\$59,503	
Mental Health	42,204	
Major Enterprise Fund:		
Delinquent Tax Revolving	157,817	
Non-major Governmental Funds	223,131	
Internal Service Funds	4,404,312	4,264,289
	4,886,967	4,844,763
September 30 due from paid before		
December 31 year end		42,204
	\$4,886,967	\$4,886,967

Interfund balances primarily reflect the interest on investments that will be allocated from the General Fund. However, included in the Internal Service Funds is \$4,264,289 which represents funds from the Worker's Compensation program that are invested by the Ottawa County Insurance Authority. There are no plans to pay off this liability within the next year.

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# D. Interfund receivables, payables, and transfers (continued)

Due to and from Primary Government and Component Units

	Due from	Due to Primary
	Component Units	Government
Major Enterprise Fund:		
Delinquent Tax Revolving	\$81,180	
Ottawa County Public Utilities System		\$81,180
Total	\$81,180	\$81,180
	Due from Primary	Due to
	Government	Component Units
Major Governmental Fund:		
General Fund		\$81,376
Non-major Governmental Funds		53,479
Ottawa County Drain Commissioner	\$57,398	
Ottawa County Central Dispatch Authority	23,978	
	81,376	134,855
December 31, 2009 due to established after		
September 30, 2009 year end	53,479	
Total	\$134,855	\$134,855

# **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# D. Interfund receivables, payables, and transfers (continued)

# Due to and from Other Component Units

2 W VO WAS TOM O MAY COMPONENT COME	Due from Other Component Units	Due to Other Component Units
Ottawa County Public Utilities		\$221,535
Ottawa County Road Commission		33,316
Ottawa County Drains		
		254,851
December 31 due to established		
after September 30 year end	221,535	
September 30 due to paid		
before December 31 year end	33,316	
	\$254,851	\$254,851

In addition, certain funds that are a part of the County's pooled cash report negative cash balances at year end. Accordingly, an interfund payable is established in the amount of the negative cash balance, and a corresponding interfund receivable is established in the General Fund.

# **Interfund Receivables and Payables**

	Interfund	Interfund
	Receivable	Payable
Major Funds:		
General Fund	\$935,953	
Non-major Governmental Funds		\$736,217
Internal Service Funds		199,736
Total	\$935,953	\$935,953

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# D. Interfund receivables, payables, and transfers (continued)

# Long-Term Advances to and from Primary Government and Component Units

Advances to Component Units	Advances from Primary Government
\$325,000	
	\$150,000
	175,000
\$325,000	\$325,000
	Component Units \$325,000

# **Interfund transfers within the Primary Government**

					Transfer In	:		
						9/3 0/09	12/31/08	
					Nonmajor	transfer (out) / in	transfer (out) / in	
	General	Parks and		Mental	Governmental	made after 12/3 1/08	$made\ after\ 9/30/08$	
	fund	Recreation	Health	Health	funds	year end	year end	Total
Transfer out:								
Major Funds:								
General fund		\$297,790	\$4,743,828	\$563,108	\$11,294,142	(\$38,714)		\$16,860,154
Nonmajor governme	ental							
funds	\$5,299,447				4,252,744	(\$4,174)	(\$9,927)	9,538,090
Delinquent Tax								
Revolving					150,000			150,000
Internal Service								
funds					300,000			300,000
	\$5,299,447	\$297,790	\$4,743,828	\$563,108	\$15,996,886	(\$42,888)	(\$9,927)	\$26,848,244

Transfers are used to: (1) move unrestricted revenues collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations and

## **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

## III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

## D. Interfund receivables, payables, and transfers (continued)

(2) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them.

#### E. Leases

# Operating Leases

The County is committed under various leases for building and office space. These leases are considered for accounting purposes to be operating leases. Lease expenditures for the year ended December 31, 2009 amounted to \$397,699. Future minimum lease payments for these leases are as follows:

Year Ending	Amount
2010	\$315,566
2011	155,652
2012	107,735
2013	43,557
2014	0
	\$622,510

In addition, the County is a lessor under various operating lease agreements for office space and marinas. The original cost of these assets was \$16,748,013 and the accumulated depreciation totals \$5,354,589 leaving a carrying value of \$11,393,424.

Lease revenue for the year ending December 31, 2009 was \$1,273,443. Future lease revenues for these leases are as follows:

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### E. Leases (continued)

Operating Leases (continued)

Year Ending	Amount
2010	\$703,308
2011	703,928
2012	704,568
2013	704,499
2014	653,443
2015 - 2017	0
	\$3,469,746

# F. Long-term debt

The County issues general obligation bonds to provide funds for the construction of water and sewage disposal systems, drains and buildings and to refund previously issued bonds. General obligations have been issued only for governmental activities and component units. The bonds are being repaid generally from funds received from local municipalities in the County, from drain assessments levied, and from lease revenues received by the Building Authority. Under the terms of the bond agreements, the local municipalities have pledged their full faith and credit to pay the County, each year, amounts sufficient to make principal and interest payments on the bonds.

In addition, the County has pledged its full faith and credit for payment on the bonds. The County has not established a reserve or sinking fund to cover defaults by property owners or local units. These bonds generally are issued as 20-year serial bonds with varying amounts of principal maturing each year.

The original issue amount of the primary government's bonds is \$33,170,000. The original issue amount of the Office of the Drain Commissioner's and Ottawa County Public Utilities' bonds are \$376,500 and \$147,213,000, respectively.

In November 2001, the Ottawa County Road Commission issued \$4,500,000 in Public Act 143 bonds for the purpose of constructing a maintenance facility in Holland. The borrowing will be paid from State revenue allocated to the County Road Commission for road purposes. The County did not pledge its full faith and credit for these bonds.

# **Notes to the Financial Statements**

# For the Year Ended December 31, 2009

# III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# F. Long-term debt (continued)

General obligation bonds currently outstanding are as follows:

			Component Units			
				Ottawa		
			Ottawa	County	Ottawa	
			County	Public	County	Total
	Interest	Primary	Road	Utilities	Drain	Ottawa
Purpose	Rate	Government	Commission	System	Commissioner	County
Governmental activities Governmental activities -	2.0 - 6.0%	\$16,085,000	\$900,000	\$87,915,501	\$74,966	\$104,975,467
refunding	2.5 - 7.6%	9,025,000		19,485,000	190,000	28,700,000
		\$25,110,000	\$900,000	\$107,400,501	\$264,966	\$133,675,467

The annual debt service requirements (to maturity) for the bonds outstanding at year-end follow. Interest is payable on all bond obligations semi-annually. Principal payments are made annually.

#### Governmental Activities

Year Ending	Primary Government		Componer	nt Units
December 31	Principal	Interest	Principal	Interest
2010	\$2,035,000	\$1,114,332	\$7,516,767	\$5,006,549
2011	2,110,000	1,033,868	6,151,767	4,721,624
2012	1,635,000	949,794	5,668,767	4,484,211
2013	1,690,000	887,519	5,810,766	4,252,413
2014	1,775,000	807,019	5,786,766	4,010,310
2015-2019	7,735,000	2,726,664	24,384,279	16,871,317
2020-2024	5,470,000	1,334,499	19,284,387	12,029,842
2025-2029	2,660,000	220,398	19,136,968	7,119,985
2030-2034			14,790,000	1,902,234
2035-2036			35,000	897
	\$25,110,000	\$9,074,093	\$108,565,467	\$60,399,382

Capital Leases. During 2007, the County (Primary Government) signed a three year capital lease for conversion software. The software will provide a graphical user interface for Justice System

## **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

## III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# F. Long-term debt (continued)

software. The agreement provided financing of \$105,008 for this project. As of 12/31/09, capital assets of \$35,413 are included in Internal Service Fund statements as well as the Statement of Net Assets. Terms for this agreement include monthly payments of \$3,157 (including interest of 4.68%) which will end 12/31/2010.

During 2009, the County (Primary Government) signed a three year capital lease for assessing and tax software. The agreement provides financing of \$70,190 for this project. As of 12/31/09, capital assets of \$66,111 are included in the Statement of Net Assets. Terms for this agreement include payments of \$20,397 in 2010 and \$23,394 in 2011.

*Changes in Long-Term Liabilities.* Long-term liability activity for the year ended December 31, 2009 was as follows:

## **Primary Government**

	Beginning of Year	Additions	Reductions	End of Year	Due within One Year
Governmental activities:					
General obligation bonds	\$27,445,000		\$2,335,000	\$25,110,000	\$2,035,000
Landfill reclamation	2,242,000	\$865,953		3,107,953	484,953
Compensated absences	2,936,396	218,351	317,892	2,836,855	2,418,743
Capital lease	70,826	70,190	61,812	79,204	55,810
Total	\$32,694,222	\$1,154,494	\$2,714,704	\$31,134,012	\$4,994,506

The reporting entity's legal debt margin at December 31, 2009 is \$1,038,161,386.

For the governmental activities, compensated absences are generally liquidated by the Compensated Absences Special Revenue fund.

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### III. DETAILED NOTES ON ALL FUNDS (CONTINUED)

# F. Long-term debt (continued)

**Discretely Presented Component Units** 

	Beginning of Year	Additions	Reductions	End of Year	Due within One Year
	or rear	7 Idditions	reductions	1 cui	One rear
Governmental activities:					
General obligation bonds	\$96,829,234	\$18,420,000	\$6,683,767	\$108,565,467	\$7,516,767
Notes payable	145,600	90,000	107,600	128,000	97,600
Claims payable	197,173	107,565	15,793	288,945	
Compensated absences	755,669	266,292	288,096	733,865	299,300
Other Post Employment Benefits	169,346	128,135		297,481	
Capital Leases/Installment Purchases	500,540		76,257	424,283	229,312
Total	\$98,597,562	\$19,011,992	\$7,171,513	\$110,438,041	\$8,142,979

#### G. Landfill reclamation

The County owns the Southwest Ottawa County Refuse Disposal Center ("SOCRDC") otherwise known as the Southwest Ottawa County Landfill. Waste Management operated the landfill from the early 1970's until it was closed in 1981. The landfill was closed per the terms of the "1981 closure agreement" between the County and the Department of Natural Resources (DNR). The agreement outlined a plan to cap the landfill and install a pump and carbon filtration system. Waste Management installed the cap in the mid 1980's; the pump and carbon filtration system was built by the County in 1987, as per the terms of the closure agreement. The County has been operating the pump and filter system 24 hours a day, 7 days a week since beginning operation in 1987.

The pump and filter system have not been effective in containing the plume of contaminants in the groundwater down gradient from the landfill. As a result, contaminants have escaped past the outer purge wells and are migrating southwest towards Lake Michigan. Even though the contaminated water meets drinking water standards, the County is providing municipal water to the property owners in the path of the plume, and is working with the local unit of government to place institutional controls on future users moving into the area. The County has completed negotiations with the Michigan Department of Environmental Quality (MDEQ), formerly known as the DNR, with a revised plan to clean up the contamination. The County began work in 2006 to recap the landfill. Enhancing the water filtration system started in 2006 as well, costing \$1,998,310 to date. The total cost of these enhancements could well exceed \$4.6 million dollars. Landfill post closure cost estimates are subject to change based on inflation, deflation, technology or changes to applicable laws or regulations.

# **Notes to the Financial Statements**

## For the Year Ended December 31, 2009

#### IV. DETAILED NOTES ON ALL FUNDS (CONTINUED)

### **G.** Landfill reclamation (continued)

The County's estimate of annual operating and maintenance costs and capital improvements for the purge system is as follows:

Year Ending	Estimated Cost
2010	\$484,953
2011	292,000
2012	300,000
2013	282,000
2014	298,000
2015-2019	1,451,000
	\$3,107,953

#### IV. OTHER INFORMATION

## A. Defined benefit pension plan

1. *Plan Description*. The County of Ottawa, the Ottawa County Road Commission and the Ottawa County Central Dispatch Authority have defined benefit pension plans which provide retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The County of Ottawa, the Ottawa County Road Commission and the Ottawa County Central Dispatch Authority participate in the Municipal Employees Retirement System of Michigan (MERS), an agent multiple-employer plan administered by the MERS Retirement Board. Act No. 427 of the Public Acts of 1984, as amended, establishes and amends the benefit provisions of the participants in MERS. The Municipal Employees Retirement System of Michigan issues a publicly available financial report that includes financial statements and required supplementary information for MERS. That report may be obtained by writing to the Municipal Employees Retirement System of Michigan, 1134 Municipal Way, Lansing, Michigan, 48917 or by calling (800) 767-6377.

## 2. Funding Policy.

## County of Ottawa:

The County is required to contribute at an actuarially determined rate; the current rate ranges from 5.05% to 26.13% as a percentage of annual covered payroll and varies by participating

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

# IV. OTHER INFORMATION (continued)

## A. Defined benefit pension plan (continued)

division. Certain employee groups are currently required to contribute 0% to 6.99% of their annual covered payroll to the plan. The contribution requirements of the County are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members, if any, are established and may be amended by the County, depending on the MERS contribution program adopted and/or negotiated by the County.

### Ottawa County Road Commission:

The Road Commission is required to contribute at an actuarially determined rate of 15.23% to 38.63% as a percentage of annual covered payroll and varies by participating division. Employees are currently not required to contribute to the plan. The contribution requirements of the Road Commission are established and may be amended by the MERS Retirement Board. The contribution requirements of plan members, if any, are established and may be amended by the Road Commission, depending on the MERS contribution program adopted by the Road Commission and/or negotiated by the Road Commission.

## Ottawa County Central Dispatch Authority:

The Authority is required to contribute at a predetermined rate because the plans are closed. The predetermined contributions vary based on employment division. Employees currently do not contribute to the plan. The contribution requirements of the Authority are established and may be amended by the Retirement Board of MERS. The contribution requirements of plan members, if any, are established and may be amended by the Authority, depending on the MERS contribution program adopted by the Authority and/or negotiated by the Authority. The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and includes an adjustment to reflect market value. The difference in investment income between expected return and market return is recognized over a 10 year period at the rate of 10% per year.

# Annual Pension Cost - County of Ottawa:

For the year ended December 31, 2009, the County's annual pension cost of \$4,961,350 was greater than the County's required contribution of \$4,916,278. The required contribution was determined as part of the December 31, 2007 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

# IV. OTHER INFORMATION (continued)

## A. Defined benefit pension plan (continued)

(c) additional projected salary increases of 0.0% to 8.40% per year, depending on age, attributable to seniority/merit.

Actuarially determined contribution	\$4,916,278
Interest on Net Pension Asset	149,549
Adjustment to actuarially determined contribution	(104,477)
Annual pension cost	4,961,350
Contributions made	4,916,278
Decrease in Net Pension Asset	(45,072)
Net Pension Asset at beginning of year	1,869,368
Net Pension Asset at end of year	\$1,824,296

## County of Ottawa (continued):

Fiscal	Annual	Percentage	Net
Year	Pension	of APC	Pension
Ending	Cost (APC)	Contributed	Asset
12/31/2007	\$4,366,827	99%	\$1,915,554
12/31/2008	4,524,858	99%	1,869,368
12/31/2009	4,961,350	99%	1,824,296

## Accrued Actuarial Liability – County of Ottawa

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The County's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll over a period of 28 years on an open basis. The remaining amortization period at December 31, 2008, the date of the latest actuarial valuation, was 28 years.

Funding Progress: As of December 31, 2008, the date of the most recent actuarial valuation date, the plan was 82 percent funded. The actuarial accrued liability for

# **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## A. Defined benefit pension plan (continued)

benefits was \$164,292,703, and the actuarial value of assets was \$134,207,078, resulting in an unfunded accrued actuarial liability (UAAL) of \$30,085,625. The covered payroll (annual payroll of active employees covered by the plan) was \$42,158,377, and the ratio of the UAAL to the covered payroll was 71 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Ottawa County Road Commission:

Annual Pension Cost – Ottawa County Road Commission

For the year ended September 30, 2009, the Road Commission's annual pension cost of \$1,095,915 for MERS was equal to the Road Commission's required and actual contributions. The required contribution was determined as part of the December 31, 2006 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.4% per year, depending on age, attributable to seniority/merit.

Three Year Trend Information

	Annual	Percentage	Net
Year	Pension	of APC	Pension
Ending	Cost (APC)	Contributed	Liability
9/30/2007	\$943,400	100%	\$0
9/30/2008	976,575	100%	0
9/30/2009	1,095,915	100%	0

Accrued Actuarial Liability - Ottawa County Road Commission

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The Road Commission's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2008, the date of the latest actuarial valuation, was 28 years.

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## A. Defined benefit pension plan (continued)

Ottawa County Road Commission (continued):

Funding Progress: As of December 31, 2008, the date of the most recent actuarial valuation date, the plan was 72 percent funded. The actuarial accrued liability for benefits was \$45,258,740, and the actuarial value of assets was \$32,464,801, resulting in an unfunded accrued actuarial liability (UAAL) of \$12,793,939. The covered payroll (annual payroll of active employees covered by the plan) was \$6,736,861, and the ratio of the UAAL to the covered payroll was 190 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Annual Pension Cost - Ottawa County Central Dispatch Authority

For the year ended December 31, 2009, the Dispatch Authority's annual pension expense of \$35,184 for MERS was equal to the Authority's required and actual contributions. The required contribution was determined as part of the December 31, 2007 actuarial valuation using the entry age actuarial cost method. The actuarial assumptions included (a) a rate of return on the investment of present and future assets of 8.0%, (b) projected salary increases of 4.5% per year, compounded annually, attributable to inflation, and (c) additional projected salary increases of 0.0% to 8.4% per year, depending on age, attributable to seniority/merit.

Three Year Trend Information

	Annual	Percentage	Net
Year	Pension	of APC	Pension
Ending	Cost (APC)	Contributed	Liability
12/31/2007	\$52,968	100%	\$0
12/31/2008	40,800	100%	0
12/31/2009	35,184	100%	0

# **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## A. Defined benefit pension plan (continued)

Actuarial Accrued Liability – Ottawa County Central Dispatch Authority

The actuarial value of MERS assets was determined on the basis of a valuation method that assumes the fund earns the expected rate of return, and included an adjustment to reflect market value. The Dispatch Authority's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll over a period of 30 years. The remaining amortization period at December 31, 2008, the date of the latest actuarial valuation, was 30 years.

Funding Progress: As of December 31, 2008, the date of the most recent actuarial valuation date, the plan was 96 percent funded. The actuarial accrued liability for benefits was \$1,696,979, and the actuarial value of assets was \$1,625,977, resulting in an unfunded accrued actuarial liability (UAAL) of \$71,002. The covered payroll (annual payroll of active employees covered by the plan) was \$373,483, and the ratio of the UAAL to the covered payroll was 19 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

## B. Defined contribution pension plan

The Ottawa County Central Dispatch Authority's defined contribution pension plan provides pension benefits for employees hired after January 1, 2000 who work 30 or more hours per week and those hired before January 1, 2000 electing participation in the defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate immediately upon employment. The Authority contributes 2% of each participant's base salary to the plan. The Authority also matches employee contributions up to a total Authority contribution of 5%. Employees are required to contribute a minimum of 2% of base pay to the plans. Participating employee contributions are vested 100% upon hire. The plan provisions and contribution amounts were established by the Authority Board and may be amended by the Authority Board. The plan is administered by MERS.

The Authority and member contributions were \$62,142 and \$62,142, respectively, for the current year. Employer and plan member contributions are recognized in the period that the contributions are due. Plan investments are excluded from this report as the fiduciary responsibility rests with MERS.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

#### C. Self-insurance

The County is self-funded for liability, worker's compensation, health insurance, unemployment, dental insurance and vision insurance. The claims liabilities reported at December 31, 2009 are based on the requirements of Statement No. 10 of the Governmental Accounting Standards Board, which requires that a liability for claims be reported if it is probable that a liability has been incurred at the date of the financial statements and the amount of loss can be reasonably estimated.

The Ottawa County, Michigan Insurance Authority (the "Insurance Authority") blended component unit accounts for the self-insurance program for municipal excess liability, law enforcement liability, professional liability, and property liability. The Insurance Authority's participating members include the County of Ottawa and the Ottawa County Building Authority blended component unit.

The Authority records unpaid claims liabilities based on estimates of the ultimate cost of claims, including future claim adjustment expenses, that have been reported but not settled, and of claims that have been incurred but not reported. Because actual claims depend on such complex factors as inflation, damage awards and changes in legal liability doctrines, the process used in computing claims liabilities does not necessarily result in an exact amount, particularly for coverages such as general liability. Claims liabilities are (or will be) recomputed periodically using a variety of claims frequency and other economic and societal factors. Adjustments to claims liabilities are charged or credited to expense in the periods in which they are made.

The Insurance Authority purchases municipal excess liability, auto liability, professional liability and property coverage. Property coverage carries a \$50,000 deductible and the liability coverages attach above a \$1 million SIR for all other coverages. The liability policies in total provide layers of coverage of up to \$12 million which is equal to the coverage from the prior year for liability protection. In addition, the Ottawa County Insurance Authority, a blended component unit, provides coverage above the \$12 million for total aggregate coverage of \$20 million. The property coverage is \$122,220,514 which is \$5,193,273 less than the prior year. Coverage was adjusted to reflect updated property values and the removal of the old County building and the MSU Extension building as well as the addition of the Nature Education Center at Hemlock Crossing.

The revenues for this fund's operation are reimbursements from various funds. The funds are charged based on the number of full time equivalents, number of vehicles and other pertinent information. Losses, damages and administrative expenses are all paid from this fund. Administrative expenses are first paid from Internal Service fund 6770, Protected Self-Funded Insurance Programs and then invoiced to the Authority. The claim liability for known claims and incurred but not reported claims are determined by an actuary. No annuity contracts have been purchased to satisfy claim liabilities. Settled claims have not exceeded insurance coverage in the history of the self-insurance program.

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## **C.** Self-insurance (continued)

The changes in the claims liability for the years ended December 31, 2008 and 2009 as recorded in the Insurance Authority blended component unit are as follows:

	Beginning	Claims and		
	of Year	Changes in	Claim	End of
	Liability	Estimates	Payments	Year Liability
2008	\$5,754,629	\$515,177	\$181,082	\$6,088,724
2009	6,088,724	2,112,087	288,095	7,912,716

The County's self-insured worker's compensation program provides Michigan statutorily required coverage for worker's compensation claims. It also provides employer's liability coverage of \$13 million excess above the \$750,000 self-insured retention. An independent third party administrator administers the program for an annual fee.

The self-insurance program for health insurance including prescription coverage, dental and vision insurance is accounted for in the Protected Self-Funded Health fund (Internal Service fund 6771). An independent administrator is contracted to process the daily claims. For the health insurance, the County is responsible for claims up to \$200,000 per individual, and purchases specific excess reinsurance to a lifetime maximum of \$2 million. There is no aggregate limit on the claims for which the county is responsible. The deductible on the specific excess reinsurance is the same as it was for the prior year. Benefits for the dental program stayed the same as the prior year and are capped at \$800 to \$1,400 per person annually, depending on bargaining unit and the dental plan chosen. Vision is capped at various dollar limits per person every two years for eye exams, frames, and lenses. The County is also responsible for paying administrative charges which are included in this fund. The revenues for this fund's operation are reimbursements from various funds, employee withholdings, and retiree co-payments. The liability at the end of the year is based on claims already incurred and reported.

Settled claims have not exceeded insurance coverage in the history of the self-insurance program. The changes in the claims liability for the years ended December 31, 2008 and 2009 are as follows:

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### IV. OTHER INFORMATION (CONTINUED)

### **C.** Self-insurance (continued)

		Current Year		
	Beginning	Claims and		
	of Year	Changes in	Claim	End of
	Liability	Estimates	Payments	Year Liability
2008	\$1,545,222	\$9,640,171	\$10,455,629	\$729,764
2009	729,764	12,270,473	11,826,191	1,174,046

The self-insurance program for unemployment is accounted for in the Protected Self-Funded Unemployment fund (Internal Service fund 6772). Unemployment claims are reimbursed to the Michigan Employment Security Commission based on actual claims annually and were \$46,635 and \$89,958 in 2008 and 2009, respectively.

## **Discretely Presented Component Units:**

The Ottawa County Road Commission is exposed to lawsuits and claims made by individuals. In response to this exposure, the Ottawa County Road Commission participates in the Michigan County Road Commission Self-Insurance Pool (MCRCSIP). Participation in the MCRCSIP requires payment of premiums to the pool. The pool purchases commercial reinsurance on behalf of its members.

Due to the Road Commission's participation in this pool, the liability of the Ottawa County Road Commission relative to claims covered by the pool is limited to \$25,000 per occurrence.

The Road Commission's self-funded workers' compensation program contains stop-loss and coverage of \$300,000 per incident. This limits the Commissions' responsibility for payment to \$300,000 per workers' compensation claim.

Settled claims for the Road Commission have not exceeded coverage during the past three years. There have been no significant reductions in insurance coverage during the past year.

The Road Commission's self-funded insurance claims that have been incurred through the end of the year include both those claims that have been reported as well as those that have not been reported. These estimates are recorded in the government-wide statements as they are not expected to be liquidated with available financial resources. The Commission is exposed to various risks of loss related to torts, destruction of assets and errors and omissions for which it obtains coverage from commercial insurance companies. The Commission had no settled claims resulting from these risks

# **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### IV. OTHER INFORMATION (CONTINUED)

### **C.** Self-insurance (continued)

that exceeded commercial coverage in any of the past three years. Changes in the estimates are as follows:

	MCRCSIP Liability Plan	Workers' Compensation Plan	Total
Estimated liability - September 30, 2007 Estimated claims incurred including	\$75,905	\$47,258	\$123,163
changes in estimates Claims paid	96,579 (27,896)	88,461 (83,134)	185,040 (111,030)
Estimated liability – September 30, 2008	144,588	52,585	197,173
Estimated claims incurred including			
changes in estimates	106,010	107,617	213,627
Claims paid	(12,475)	(109,320)	(121,795)
Estimated liability – September 30, 2009	\$238,123	\$50,882	\$289,005

The Ottawa County Central Dispatch Authority is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries, and natural disasters. The Authority has purchased commercial insurance for the above risks of loss. Settled claims have not exceeded insurance coverage for the last three fiscal years.

Ottawa County Public Utilities System is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omission; injuries to employees and natural disasters. In order to minimize its exposure to these risks, Ottawa County Public Utility System participates in the Michigan County Road Commission Self-Insurance Pool. Settled claims relating to participation in Michigan County Road Commission Self-Insurance Pool have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### D. Litigation

In the normal course of its activities, the County is a party to various legal actions and subject to certain asserted and unasserted claims and assessments. Although some actions have been brought, the County has not experienced significant losses or costs. The County administration is of the opinion that the outcome of any pending actions will not have a material effect on the County's financial position or results of operations.

# **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## E. Other post-employment benefits

# County of Ottawa:

The County administers a single-employer defined benefit healthcare plan (the Retiree Health Plan). The plan provides health insurance premiums for retirees until age 65 (medicare eligible). Benefit provisions are established through negotiations between the County and bargaining units and employee groups. For employees hired before January 1, 2008, the County offers health care benefits to retirees that they may purchase at the actuarially determined blended rate for current employees and retirees. There are currently 984 participants in the plan. The Retiree Health Plan does not issue a publicly available financial report, but a legal trust has been established for the plan.

In addition, the County provides certain post retirement health care benefits to unclassified employees and employees of the Police Officers Association of Michigan and the Command Officers Association of Michigan in accordance with their contracts in which the County will credit the retiree \$4 - \$10 for each year of service, to a maximum of \$100 - \$250 per month, to be applied toward health coverage through the County for the retiree and spouse until age 65. The County makes contributions to the Other Post Employment Benefit Fund based on actuarially determined rates.

### *Annual OPEB Cost* – County of Ottawa

The County's annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution (ARC), an amount actuarially determined in accordance with parameters of GASB Statement #45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period of 30 years. In the January 1, 2010, actuarial valuation, the projected unit credit actuarial cost method, level dollar, open amortization method, and an amortization period of 30 years were utilized. The actuarial assumptions included a 6.5% return on plan net assets, 3.0% inflation, medical and medication inflation rate declining from 9% in 2011 to 4.2% in 2102 with implicit subsidy provided.

For the current year the County's contribution was \$880,814. Current year contributions exceeded the actuarially determined requirements which resulted in a net other post employment benefit asset being recorded on the government-wide financial statements. The following table shows the

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

# IV. OTHER INFORMATION (CONTINUED)

## E. Other post-employment benefits (continued)

components of the County's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County's OPEB obligation to the plan:

Annual required OPEB contribution	\$ 880,814
Interest on net OPEB asset	22,332
Adjustment to annual required contributions	(42,360)
	860,786
Contributions made by the County	1,014,841
Increase in net OPEB asset	154,055
Net OPEB asset, beginning of year	319,025
Net OPEB asset, end of year	\$ 473,080

#### Three Year Trend Information

Fiscal Year	Annual Required Percentage of		Net OPEB
End	Contribution (ARC)	ARC Contributed	Asset
12/31/2008	\$600,916	153%	\$319,025
12/31/2009	860,786	118%	473,080

Actuarial data before 12/31/2008 is not available

## Accrued Actuarial Liability – County of Ottawa

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the

# **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## E. Other post-employment benefits

Accrued Actuarial Liability (continued) – County of Ottawa

time of each valuation and the historical pattern of sharing of benefit costs between the employer and the plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

Funding Progress: As of December 31, 2009, the date of the most recent actuarial valuation date, the plan was 24.8 percent funded. The actuarial accrued liability for benefits was \$7,618,482, and the actuarial value of assets (fair value) was \$1,890,604, resulting in an unfunded accrued actuarial liability (UAAL) of \$5,727,878. The covered payroll (annual payroll of active employees covered by the plan) was \$45,932,817, and the ratio of the UAAL to the covered payroll was 12.5 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

## Ottawa County Road Commission:

The Ottawa County Road Commission administers a single-employer defined benefit healthcare plan (the Retiree Health Plan). The plan provides health insurance premiums for retirees until age 65 (Medicare eligible). Benefit provisions are established through negotiations between the Commission, bargaining units and employee groups. The Commission makes 100% of the premium payment to the plan. The Retiree Health Plan does not issue a publicly available financial report and a legal trust has not been established for the plan.

#### Annual OPEB Cost – Ottawa County Road Commission

The Commission's annual other post employment benefit (OPEB) cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement #45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period of thirty years. The first actuarial valuation of the Retiree Health Plan was performed as of January 1, 2008 with the requirements of GASB Statement # 45 being implemented prospectively.

## **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

#### IV. OTHER INFORMATION (CONTINUED)

## E. Other post-employment benefits (continued)

The Commission's contribution is based on pay-as-you-go financing requirements. For the current year, the annual required contribution (ARC) was \$225,873 while actual contributions were \$104,512.

The following table shows the components of the Commissions annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Commission OPEB obligation to the plan.

Annual required contribution	\$225,873
Interest on net OPEB obligation	6,774
Adjustment to annual required contribution	-
Annual OPEB cost (expense)	232,647
Contribution made	104,512
Increase in net OPEB obligation	128,135
Net OPEB obligation, beginning of year	169,346
Net OPEB obligation, end of year	\$297,481

## Three-Year Trend Information

Fiscal Year	Annual Required		Percentage of ARC	Net OPEB
Ending	Contr	ribution (ARC)	Contributed	Obligation
9/30/2008	\$	217,453	22%	\$ 169,345
9/30/2009		225,873	46%	297,481

## Accrued Actuarial Liability - Ottawa County Road Commission

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Commission is currently funding the plan on a pay as you go basis.

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

## IV. OTHER INFORMATION (CONTINUED)

## **E.** Other post-employment benefits (continued)

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and the plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculation.

In the January 1, 2008 actuarial valuation, the projected unit credit actuarial cost method, level dollar, closed amortization method, and an amortization period of 30 years were utilized. The actuarial assumptions included a 0% return on plan net assets as the plan is not funded, a discount rate of 4%, 10% inflation in 2008 graded to 5% in 2013, with implicit subsidy provided.

Funding Progress: As of September 30, 2009, the date of the most recent actuarial valuation date, the plan was completely unfunded because the Commission's financing is on a pay-as-you-go basis. The actuarial accrued liability for benefits was \$1,835,591, and the actuarial value of assets was \$0, resulting in an unfunded accrued actuarial liability (UAAL) of \$1,835,591. The covered payroll (annual payroll of active employees covered by the plan) was \$6,329,343, and the ratio of the UAAL to the covered payroll was 29 percent. The schedule of funding progress, presented as required supplementary information immediately following the notes to the financial statements, presents multi year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

## F. Related party transactions

At December 31, 2009, the County's financial statements included taxes receivable of \$4,298,982 and deferred revenue of \$4,416,701 relating to Ottawa County Central Dispatch Authority (OCCDA) property tax millage, which was levied for use in 2010. In addition, during the year ended December 31, 2009, Ottawa County provided operating grants of \$3,947,477 to OCCDA, \$132,753 of which had not yet been transferred as of 12/31/09.

The Drains assess the Ottawa County Road Commission (a component unit of Ottawa County) and Ottawa County (the primary government of which the Drain Commissioner is a component unit) for drain projects. During 2009 the following assessments were paid to the Drain Commissioner by:

Ottawa County \$ 33,903

Ottawa County Road Commission \$117,952

### **COUNTY OF OTTAWA, MICHIGAN**

#### **Notes to the Financial Statements**

#### For the Year Ended December 31, 2009

### IV. OTHER INFORMATION (CONTINUED)

#### F. Related party transactions (continued)

There are also assessments due from the County of \$57,398 and Ottawa County Road Commission of \$177,565 which are included in amounts due from other governmental units. Ottawa County Public Utilities (OCPU) incurred expenses of \$649,000 for services and labor provided by the Ottawa County Road Commission which also provides fiscal and managerial services to OCPU. At year end, OCPU owed the Ottawa County Road Commission \$221,535 for these goods and services.

REQUIRED SUPPLEMENTARY INFORMATION

# GENERAL FUND (1010) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues:					
Taxes	\$41,465,748	\$40,623,416	\$40,532,402	(\$91,014)	\$40,088,470
Intergovernmental revenues	4,534,572	4,740,939	4,485,655	(255,284)	4,612,460
Charges for services	6,640,248	6,044,194	5,899,480	(144,714)	6,308,875
Fines and forfeits	961,100	1,001,000	1,000,406	(594)	936,944
Interest on investments	950,000	950,035	241,526	(708,509)	1,552,691
Licenses and permits	251,675	253,925	248,054	(5,871)	247,209
Rental income	2,873,024	2,666,723	2,657,536	(9,187)	2,666,911
Other	276,414	322,731	312,324	(10,407)	312,650
Total revenues	57,952,781	56,602,963	55,377,383	(1,225,580)	56,726,210
Expenditures:					
Current operations:		- 40 0	- 40 400	0.04=	
Legislative	574,569	549,530	540,483	9,047	559,364
Judicial	10,023,962	10,087,188	9,943,059	144,129	10,060,800
General government	14,055,704	13,276,471	12,791,133	485,338	12,732,871
Public safety	23,949,288	23,682,694	23,512,373	170,321	22,735,971
Public works	124,050	36,808	283,211	(246,403)	73,561
Health and welfare	735,349	1,394,530	1,336,871	57,659	758,692
Community and economic development	673,050	739,760	631,388	108,372	611,925
Other governmental functions	895,286	150,628	149,627	1,001	272,874
Total expenditures	51,031,258	49,917,609	49,188,145	729,464	47,806,058
Revenues over expenditures	6,921,523	6,685,354	6,189,238	(496,116)	8,920,152
Other Financing Sources (Uses):					
Transfers from other funds	5,132,000	5,267,407	5,299,447	32,040	4,497,515
Transfers to other funds	(18,542,035)	(17,171,103)	(16,860,154)	310,949	(13,479,719)
Total other financing sources (uses)	(13,410,035)	(11,903,696)	(11,560,707)	342,989	(8,982,204)
Net change in fund balance	(6,488,512)	(5,218,342)	(5,371,469)	(153,127)	(62,052)
Fund balance, beginning of year	22,084,426	22,084,426	22,084,426		22,146,478
Fund balance, end of year	\$15,595,914	\$16,866,084	\$16,712,957	(\$153,127)	\$22,084,426

# PARKS AND RECREATION SPECIAL REVENUE FUND (2081) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	-	Final			
	Original	Amended			2008
	Budget	Budget	Actual	Variance	Actual
Revenues:		<b>**</b> * * * * * <b>* * *</b> * * * * * * * * *		(A = 4.4=)	
Taxes	\$3,155,677	\$3,146,677	\$3,141,232	(\$5,445)	\$3,039,393
Intergovernmental revenues	36,505	2,217,568	1,926,572	(290,996)	420,870
Charges for services Interest on investments	410,200 113,762	436,363 113,762	438,267 59,503	1,904 (54,259)	486,812 357,836
Rental income	,				
	38,500	50,781	62,138	11,357	66,236
Other	4,000	397,358	244,828	(152,530)	278,586
Total revenues	3,758,644	6,362,509	5,872,540	(489,969)	4,649,733
<b>Expenditures:</b>					
Current operations:					
Personnel services	1,513,681	1,513,681	1,422,810	90,871	1,270,914
Supplies	184,860	195,390	175,118	20,272	150,543
Other services and charges	537,290	623,311	525,941	97,370	521,899
Debt service					29,478
Capital outlay	1,438,900	7,859,843	6,610,526	1,249,317	3,346,002
Total expenditures	3,674,731	10,192,225	8,734,395	1,457,830	5,318,836
Revenues over (under) expenditures	83,913	(3,829,716)	(2,861,855)	967,861	(669,103)
Other financing sources (uses): Transfers in (out):					
General Fund	298,370	298,370	297,790	(580)	530,000
Total other financing sources (uses)	298,370	298,370	297,790	(580)	530,000
Net change in fund balance	382,283	(3,531,346)	(2,564,065)	967,281	(139,103)
Fund balance, beginning of year	7,531,726	7,531,726	7,531,726		7,670,829
Fund balance, end of year	\$7,914,009	\$4,000,380	\$4,967,661	\$967,281	\$7,531,726

#### HEALTH SPECIAL REVENUE FUND (2210) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues:					
Intergovernmental revenues	\$3,746,492	\$3,595,956	\$3,572,158	(\$23,798)	\$4,055,163
Charges for services	913,012	614,523	606,751	(7,772)	818,294
Licenses and permits	441,890	414,395	404,832	(9,563)	392,769
Other	166,926	258,326	218,015	(40,311)	223,775
Total revenues	5,268,320	4,883,200	4,801,756	(81,444)	5,490,001
Expenditures:					
Current operations:					
Personnel services	6,693,952	6,309,003	6,238,358	70,645	6,525,929
Supplies	1,792,635	1,211,298	1,174,861	36,437	1,846,840
Other services and charges	2,756,699	2,241,627	2,151,728	89,899	2,920,357
Capital outlay		16,693	(8,087)	24,780	241,471
Total expenditures	11,243,286	9,778,621	9,556,860	221,761	11,534,597
Revenues over (under) expenditures	(5,974,966)	(4,895,421)	(4,755,104)	140,317	(6,044,596)
Other financing sources (uses): Transfers in (out):					
General Fund	5,779,966	5,110,943	4,743,828	(367,115)	6,201,489
Ottawa County Building Authority - Capital Projects					(1,300,000)
Total other financing sources (uses)	5,779,966	5,110,943	4,743,828	(367,115)	4,901,489
Net change in fund balance	(195,000)	215,522	(11,276)	(226,798)	(1,143,107)
Fund balance, beginning of year	963,850	963,850	963,850		2,106,957
Fund balance, end of year	\$768,850	\$1,179,372	\$952,574	(\$226,798)	\$963,850

### MENTAL HEALTH SPECIAL REVENUE FUND (2220) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues:					
Intergovernmental revenues	\$30,166,910	\$30,796,160	\$30,455,490	(\$340,670)	\$29,870,229
Charges for services	446,813	503,518	445,534	(57,984)	1,055,116
Interest on investments	80,000	21,000	42,204	21,204	56,694
Rental income	190,000	170,186	170,342	156	
Other	214,207	111,801	62,976	(48,825)	94,404
Total revenues	31,097,930	31,602,665	31,176,546	(426,119)	31,076,443
<b>Expenditures:</b>					
Current operations:					
Personnel services	12,261,588	11,770,521	11,713,530	56,991	11,899,261
Supplies	583,271	484,937	430,994	53,943	421,727
Other services and charges	18,816,179	19,910,315	19,654,071	256,244	19,520,684
Capital outlay					
Total expenditures	31,661,038	32,165,773	31,798,595	367,178	31,841,672
Revenues over (under) expenditures	(563,108)	(563,108)	(622,049)	(58,941)	(765,229)
Other financing sources (uses): Transfers in (out):					
General Fund	563,108	563,108	563,108		583,631
Total other financing sources (uses)	563,108	563,108	563,108		583,631
Net change in fund balance			(58,941)	(58,941)	(181,598)
Fund balance, beginning of year	207,560	207,560	207,560		389,158
Fund balance, end of year	\$207,560	\$207,560	\$148,619	(\$58,941)	\$207,560

## STABILIZATION SPECIAL REVENUE FUND (2570) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other					
Total revenues					
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay					
Total expenditures					
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					\$37,604
Total other financing sources (uses)					37,604
Net change in fund balance					37,604
Fund balance, beginning of year	\$8,269,673	\$8,269,673	\$8,269,673		8,232,069
Fund balance, end of year	\$8,269,673	\$8,269,673	\$8,269,673	None	\$8,269,673

# DEFINED BENEFIT PENSION PLANS SCHEDULE OF FUNDING PROGRESS FOR THE YEAR ENDED DECEMBER 31, 2009

# Ottawa County (Primary Government):

	Actuarial	Actuarial Accrued	Unfunded			UAL as a
Actuarial	Value of	Liability (AAL)	AAL	Funded	Covered	Percentage of
Valuation	Assets	- Entry Age	(UAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	(b-a/c)
12/31/2006	\$116,418,835	\$138,434,883	\$22,016,048	84%	\$40,525,474	54%
12/31/2007	127,103,598	151,513,633	24,410,035	84%	41,772,689	58%
12/31/2008	134,207,078	164,292,703	30,085,625	82%	42,158,377	71%

# Ottawa County Road Commission (Component Unit):

	Actuarial	Actuarial Accrued	Unfunded			UAL as a
Actuarial	Value of	Liability (AAL)	AAL	Fund	Covered	Percentage of
Valuation	Assets	- Entry Age	(UAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	(b-a/c)
12/31/2006	\$31,130,701	\$38,533,848	\$7,403,147	81%	\$6,272,650	118%
12/31/2007	32,465,731	41,829,814	9,364,083	78%	6,329,343	148%
12/31/2008	32,464,801	45,258,740	12,793,939	72%	6,736,861	190%

# Ottawa County Central Dispatch Authority (Component Unit):

	Actuarial	Actuarial Accrued	Unfunded			UAL as a
Actuarial	Value of	Liability (AAL)	AAL	Fund	Covered	Percentage of
Valuation	Assets	- Entry Age	(UAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	(b-a/c)
12/31/2006	\$1,451,371	\$1,517,960	\$66,589	96%	\$443,927	15%
12/31/2007	1,575,191	1,653,276	78,085	95%	410,974	19%
12/31/2008	1,625,977	1,696,979	71,002	96%	373,483	19%

# OTHER POST EMPLOYMENT BENEFIT PLANS SCHEDULE OF FUNDING PROGRESS FOR THE YEAR ENDED DECEMBER 31, 2009

# Ottawa County (Primary Government):

	Actuarial	Actuarial Accrued	Unfunded			UAL as a
Actuarial	Value of	Liability (AAL)	AAL	Funded	Covered	Percentage of
Valuation	Assets	- Entry Age	(UAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	(b-a/c)
12/31/2007	\$0	\$7,802,674	\$7,802,674	0.0%	\$42,248,922	18.5%
12/31/2008	977,996	7,853,881	6,875,885	12.5%	43,379,815	15.9%
12/31/2009	1,890,604	7,618,482	5,727,878	24.8%	45,932,817	12.5%

Actuarial data before 12/31/2008 is not available

## Ottawa County Road Commission (Component Unit):

	Actuarial	Actuarial Accrued	Unfunded			UAL as a
Actuarial	Value of	Liability (AAL)	AAL	Fund	Covered	Percentage of
Valuation	Assets	- Entry Age	(UAL)	Ratio	Payroll	Covered Payroll
Date	(a)	(b)	(b-a)	(a/b)	(c)	(b-a/c)
1/1/2008	\$0	\$1,835,591	\$1,835,591	0%	\$6,329,343	29.0%

The fiscal year end for the Ottawa County Road Commission is September 30. Actuarial data before 12/31/2007 is not available.

# OTHER SUPPLEMENTARY INFORMATION

#### NONMAJOR GOVERNMENTAL FUNDS

#### FOR THE YEAR ENDED DECEMBER 31, 2009

#### SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenue from specific revenue sources (other than major capital projects) and related expenditures which are restricted for specific purposes by administrative action or law.

<u>Friend of the Court Fund (2160)</u> - This Fund accounts for the operations of the Friend of the Court including the Co-op Reimbursement Grant, the Medical Support Enforcement Grant, and the 3% Friend of the Court incentive payments established under Act 297 of 1982, Section 2530.

<u>9/30 Judicial Grants (2170)</u> - This Fund accounts for miscellaneous grant revenue received from the State and other agencies for judicial programs.

Solid Waste Clean-Up Fund (2271) - This Fund was established to account for monies received from settlement of a claim. The monies are mainly used for the clean-up of the Southwest Ottawa Landfill.

<u>Landfill Tipping Fees Fund (2272)</u> - This Fund was established to account for the County's share of the tipping fee surcharge of Ottawa County Farms landfill starting in 1991 in accordance with an agreement between Ottawa County, Sunset Waste System, Inc., and the Township of Polkton. The monies are to be used for implementation of the Solid Waste Management Plan.

<u>Transportation System Fund (2320)</u> - This Fund is used to account for a grant from the Michigan Department of Transportation to provide public transportation in concentrated areas for persons who are handicapped or who are sixty-five years of age or older.

<u>Planning Commission Fund (2420)</u> - This Fund was established by the County Board under MCLA 125. A planning commission was created to prepare and oversee a County Development Plan relative to the economic, social and physical development of the County.

<u>Infrastructure Fund (2444)</u> - This fund was established by the County Board to provide financial assistance to local units of government for water, sewer, road and bridge projects that are especially unique, non-routine, and out-of-the ordinary.

<u>Public Improvement Fund (2450)</u> - This fund is used for earmarked revenues set aside for public improvements. Funding is provided from General Fund appropriations and building rentals.

#### NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2009

#### SPECIAL REVENUE FUNDS (CONTINUED)

Homestead Property Tax (2550) – This fund was established as a result of the passage of Public Act 105 of 2003 which provides for the denial of homestead status by local governments, counties and/or State of Michigan. The County's share of interest on tax revenue collected under this statute is to be used solely for the administration of this program, and any unused funds remaining after a period of three years may be transferred to the county general fund (MCL 211.7cc, as amended).

Register of Deeds Technology Fund (2560) – This Fund was established under Public Act 698 of 2002 to account for newly authorized additional recording fees effective March 31, 2003. The revenue collected is to be spent on technology upgrades.

<u>Prosecuting Attorney Grants Fund (2601)</u> - This Fund is used to account for monies granted to the County by the State for prosecution against drug offenders.

<u>Sheriff 9/30 Grant Programs Fund (2609)</u> - This Fund accounts for miscellaneous grant revenue received by the Sheriff's department from the State for special purpose programs.

<u>Sheriff Contracts (2610)</u> - These Funds account for Federal monies granted to the townships who contract with the County to improve the long-term ability of local law enforcement agencies public safety through innovative crime prevention, including community policing.

Sheriff Road Patrol Fund (2661) - This Fund accounts for monies granted to the County by the State for the purpose of providing additional police supervision of traffic safety and additional patrol of the roads and parks as described in Public Act 416 of 1978.

<u>Law Library Fund (2690)</u> - This Fund is used to account for monies received from the Library Penal Fine Fund in accordance with Public Act 18 of 1982 and appropriations from the County for the purpose of maintaining the County's law library.

Workforce Investment Act Funds (2740, 2741, 2742, 2743, 2744, 2748, and 2749) - These Funds are used to account for Federal funds which are received by the County under the Workforce Investment Act. These Funds are targeted for training and employment programs for the under employed and economically disadvantaged citizens.

<u>Grant Programs - Pass Thru Fund (2750)</u> - This Fund is used to account for monies received from State and Federal grants which are passed on to outside agencies through contractual agreements to carry out the grants intended purpose.

#### NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2009

#### SPECIAL REVENUE FUNDS (CONTINUED)

Emergency Feeding Fund (2800) - This Fund is used to account for monies received from the State for the purpose of distributing surplus food to the impoverished residents of the County.

<u>Federal Emergency Management Agency Fund (2810)</u> - This Fund is used to account for monies received through the Emergency Food and Shelter National Board program for utility payments to prevent utility disconnection or heating source loss in households that have exhausted all other resources and do not qualify for other Community Action emergency funds.

<u>Community Corrections Fund (2850)</u> - This Fund is used to account for State monies and fees received to enhance the delivery of adult probation services in the County. This fund also receives money from the County for a Domestic Violence Intervention Program.

Revenue Sharing Reserve Fund (2855) - Public Act 357 of 2004 provides a funding mechanism to serve as a substitute for state revenue sharing payments. This substitute funding mechanism involved a gradual shift of county property tax millage from a winter tax levy to a summer tax levy and additionally, requires the establishment of a restricted fund to be known as the Revenue Sharing Reserve Fund.

<u>Community Action Agency Fund (2870)</u> - This Fund is used to account for monies received from the State to be applied to various community programs for the impoverished residents of the County.

<u>Weatherization Fund (2890)</u> - This Fund is used to account for monies received through a State grant which aids in weatherizing homes of the disadvantaged, the elderly and people in the poverty zone.

<u>Department of Human Services (2900)</u> - This Fund is used primarily to account for monies from State and local funding sources and to assist with the welfare program which offers aid to disadvantaged individuals of Ottawa County.

<u>Child Care Funds (2920 and 2921)</u> - These Funds are used to account for foster child care in the County. This encompasses the Ottawa County Detention Center, which is a facility that houses juveniles on a short-term basis. The primary funding comes from the State and a County appropriation which is used to aid children who require placement outside of their home.

### COUNTY OF OTTAWA NONMAJOR GOVERNMENTAL FUNDS

FOR THE YEAR ENDED DECEMBER 31, 2009

#### SPECIAL REVENUE FUNDS (CONTINUED)

<u>Soldiers' and Sailors' Relief Fund (2930)</u> - This Fund is used to account for monies earmarked for indigent veterans and is mandated by State Law.

<u>Veterans Trust Fund (2940)</u> - This fund was established under Section 35.607 of the Compiled laws of 1970. It is used to account for monies received by the State and distributed to needy veterans.

<u>Compensated Absences Fund (2980)</u> - This Fund is used to account for future payments of accumulated sick pay of County employees under the sick days/short and long-term disability plan. This fund is also used to accrue vacation pay.

#### **DEBT SERVICE FUND**

Building Authority Fund (5691-5695) - This Fund was established to account for the accumulation of resources for payment of principal and interest on bonds issued to finance building projects for the County of Ottawa. Bonds have been issued for the following projects: 1985-Life Consultation Center; 1990-Ottawa County Central Dispatch Authority; 1992-Probate Court/Jail Complex; 1997-Jail addition and Sheriff and Administrative Annex; 2005- Holland District Court. A portion of the 1985 and 1990 bonds were refunded during 1993. A portion of the 1992 bonds were refunded during 1997; 2007-Grand Haven Courthouse. A portion of the 1997 bonds were refunded during 2005. Financing is provided by cash rental payments pursuant to lease agreements with the County of Ottawa.

#### **CAPITAL PROJECTS FUND**

<u>Building Authority Capital Projects Fund (5691-5695)</u> - This Fund was established to account for construction projects of the building authority. Financing is provided by bond proceeds, interest income, and occasionally State grants.

#### PERMANENT FUND

<u>Cemetery Trust Fund (1500)</u> - This Fund was established under State statute to care for cemetery plots of specific individuals who have willed monies in trust to the County for perpetual care of their gravesites.

#### COUNTY OF OTTAWA COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

December 31, 2009 (with comparative totals for December 31, 2008)

	Special Revenue						
	Friend of the Court (2160)	Landfill Surcharge (2270)	9/30 Judicial Grants (2170)	Solid Waste Clean-Up (2271)	Landfill Tipping Fees (2272)	Transportation System (2320)	Planning Commission (2420)
<u>ASSETS</u>							
Cash and pooled investments Investments Receivables (net of allowance for	\$4,349			\$3,503,643	\$903,131	\$25,787	\$190,224
estimated uncollectibles): Accounts	\$200				62,223		
Due from other funds Due from other governmental units Inventory of supplies Prepaid expenditures	280,270		\$81,590	41,269		39,393	
Total assets	\$284,819	None	\$81,590	\$3,544,912	\$965,354	\$65,180	\$190,224
LIABILITIES AND FUND BALANCES							
Liabilities: Accounts payable Due to other funds Due to other governmental units	\$94,827		\$14,351		\$16,093	\$39,393	
Due to component units Interfund payable Advances from other governmental units Interest payable Deferred revenue Advances from other funds			62,225	\$53,479			
Total liabilities	94,827		76,576	53,479	16,093	39,393	
Fund balances: Reserved for inventories Reserved for perpetual care Reserved for infrastructure loans Reserved for revenue sharing reserve Reserved for public improvement Unreserved: Designated for capital lease payments Designated for register of deeds technology Designated for compensated absences							
Undesignated	189,992		5,014	3,491,433	949,261	25,787	\$190,224
Total fund balances	189,992		5,014	3,491,433	949,261	25,787	190,224
Total liabilities and fund balances	\$284,819	None	\$81,590	\$3,544,912	\$965,354	\$65,180	\$190,224

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			-	00141 110 / 01140				
Infrastructure (2444)	Public Improvement (2450)	Homestead Property Tax (2550)	Register of Deeds Technology (2560)	Prosecuting Attorney Grants (2601)	Sheriff 9/30 Grant Programs (2609)	Sheriff Contracts (2610)	Sheriff Road Patrol (2661)	Law Library (2690)
\$1,588,212	\$2,999,283	\$30,736	\$277,051 123,103	\$20,246		\$11,722	\$540	\$59,355
945,513						21,579		
16,926	38,765	1,545	4,836					
				9,588	\$237,318	393,902	9,535	
			18,333					
\$2,550,651	\$3,038,048	\$32,281	\$423,323	\$29,834	\$237,318	\$427,203	\$10,075	\$59,355
			\$1,424	\$4,742	\$54,123	\$121,313	\$10,075	\$2,176
					183,195			
						304,649		
	¢4 100					,		
	\$4,189							
	4,189		1,424	4,742	237,318	425,962	10,075	2,176
\$945,545								
	3,033,859							
		\$22,796	20,995					
		\$22,190	400,904					
1,605,106		¢0.495		25,092		1 241		57 170
	2 022 950	\$9,485	421 900			1,241		57,179
2,550,651 \$2,550,651	3,033,859 \$3,038,048	\$32,281	421,899 \$423,323	25,092 \$29,834	\$227.219	\$427,203	\$10,075	\$59,355
\$2,550,651	\$3,038,048	\$32,281	\$423,323	\$29,834	\$237,318	\$427,203	\$10,073	\$59,355

#### COUNTY OF OTTAWA COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

December 31, 2009

(with comparative totals for December 31, 2008)

		S	Special Revenue		
	Workforce Investment Act - ACP (2740)	Workforce Investment Act - Youth (2741)	Workforce Investment Act - Adult (2742)	Workforce Investment Act - 6/30 Grant Programs (2743)	Workforce Investment Act - 12/31 Grant Programs (2744)
ASSETS					
Cash and pooled investments Investments Receivables (net of allowance for estimated uncollectibles): Accounts Due from other funds				\$9,354	
Due from other governmental units Inventory of supplies Prepaid expenditures	\$16,779	\$295,787	\$111,550	612,474 1,208	\$147,575 1,099
Total assets	\$16,779	\$295,787	\$111,550	\$623,036	\$148,674
LIABILITIES AND FUND BALANCES					
Liabilities: Accounts payable Due to other funds Due to other governmental units	\$10,479	\$253,865	\$4,316	\$496,454 56	\$1,776
Due to component units Interfund payable Advances from other governmental units Interest payable Deferred revenue Advances from other funds	5,352	41,922	106,723	34,159	104,236
Total liabilities	15,831	295,787	111,039	530,669	106,012
Fund balances: Reserved for inventories Reserved for perpetual care Reserved for infrastructure loans Reserved for revenue sharing reserve Reserved for public improvement Unreserved: Designated for capital lease payments				1,208	
Designated for register of deeds technology Designated for compensated absences					
Undesignated	948		511	91,159	42,662
Total fund balances	948		511	92,367	42,662
Total liabilities and fund balances	\$16,779	\$295,787	\$111,550	\$623,036	\$148,674

S	necial	Revenue
O	Deciai	Kevenue

Workforce	Workforce		Sp	Federal				
Investment Act- 9/30 Grant Programs (2748)	Investment Act- 3/31 Grant Programs (2749)	Grant Programs - Pass Thru (2750)	Emergency Feeding (2800)	Emergency Management Agency (2810)	Community Corrections (2850)	Revenue Sharing Reserve (2855)	Community Action Agency (2870)	Weather- ization (2890)
			\$31,252	\$105	\$204,807	\$4,997,969	\$11,615	
\$493,201		\$4,600	18,685		180,739 41,679	74,148	169,934 92	\$77,496
¢402 201	N	£4.600	£40.027	¢105	£427.225	¢5 072 117		\$77.406
\$493,201	None	\$4,600	\$49,937	\$105	\$427,225	\$5,072,117	\$181,641	\$77,496
\$265,129		\$2,425	\$22,363	\$60	\$21,982		\$27,486	\$40,378
34,521			8,886	45			1,464	
159,280		2,175						36,950
					151,055			
458,930		4,600	31,249	105	173,037		28,950	77,328
			18,685					
						\$5,072,117		
34,271			3		254,188		152,691	168
34,271			18,688		254,188	5,072,117	152,691	168
\$493,201	None	\$4,600	\$49,937	\$105	\$427,225	\$5,072,117	\$181,641	\$77,496

#### COUNTY OF OTTAWA COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS

December 31, 2009 (with comparative totals for December 31, 2008)

			Special R	Revenue		
	Department of Human Services (2901)	Child Care - Circuit Court (2920)	Child Care - Social Services (2921)	Soldiers' and Sailors' Relief (2930)	Veterans Trust (2941)	Compensated Absences (2980)
ASSETS						
Cash and pooled investments Investments Receivables (net of allowance for estimated uncollectibles):	\$288,380	\$973,835	\$73,765		\$1,481	\$3,698,525
Accounts		15,106				45.640
Due from other funds Due from other governmental units Inventory of supplies	19,353	1,221,360	21			45,642
Prepaid expenditures		10				
Total assets	\$307,733	\$2,210,311	\$73,786	None	\$1,481	\$3,744,167
LIABILITIES AND FUND BALANCES						
Liabilities: Accounts payable Due to other funds Due to other governmental units Due to component units Interfund payable	\$5,773	\$770,992				\$62,892
Advances from other governmental units	21,000					
Interest payable Deferred revenue Advances from other funds	746					
Total liabilities	27,519	770,992				62,892
Fund balances: Reserved for inventories Reserved for perpetual care Reserved for infrastructure loans Reserved for revenue sharing reserve Reserved for public improvement Unreserved: Designated for capital lease payments Designated for register of deeds technology Designated for compensated absences						2,836,855
Undesignated  Undesignated	280,214	1,439,319	\$73,786		\$1,481	844,420
Total fund balances	280,214	1,439,319	73,786		1,481	3,681,275
Total liabilities and fund balances	\$307,733	\$2,210,311	\$73,786	None	\$1,481	\$3,744,167

Special Revenue	Debt Service	Capital Projects	Permanent		
	Ottawa County	Ottawa County			onmajor
	Building	Building	Cemetery	Governme	ental Funds
Total	Authority (5691-5695)	Authority (5691-5695)	Trust (1500)	2009	2008
\$19,896,013 123,103		\$311,283	\$6,351	\$20,207,296 129,454	\$29,158,057 5,770
1,234,714 223,131 4,263,405 19,893 19,534				1,234,714 223,131 4,263,405 19,893 19,534	1,509,762 1,389,746 4,051,462 22,383 827
\$25,779,793		\$311,283	\$6,351	\$26,097,427	\$36,138,007
\$2,344,887		\$311,283		\$2,656,170	\$2,751,719
44,972				44,972	282
53,479				53,479	202
736,217				736,217	1,345,127
325,649				325,649	321,586
155,990				155,990	180,519
3,661,194		311,283		3,972,477	4,599,233
19,893 945,545 5,072,117 3,033,859			\$5,770	19,893 5,770 945,545 5,072,117 3,033,859	22,383 5,770 1,170,260 9,693,377 6,590,988
43,791 400,904 2,836,855				43,791 400,904 2,836,855	534,052 2,936,396
9,765,635			581	9,766,216	10,585,548
22,118,599			6,351	22,124,950	31,538,774
\$25,779,793		\$311,283	\$6,351	\$26,097,427	\$36,138,007

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2009

(with comparative totals for the year ended December 31, 2008)

_	Special Revenue						
	Friend of the Court (2160)	9/30 Judicial Grants (2170)	Solid Waste Clean-Up (2271)	Landfill Tipping Fees (2272)	Transportation System (2320)	Planning Commission (2420)	
Revenues: Taxes Intergovernmental revenues Charges for services Fines and forfeits	\$2,026,554 271,055	\$285,069		\$321,286	\$157,569		
Interest on investments Rental income			\$41,269				
Other		7,500		30,089		\$95	
Total revenues	2,297,609	292,569	41,269	351,375	157,569	95	
Expenditures: Current operations: Judicial General government Public safety Public works Health and welfare Community and economic development Debt service	3,038,013	351,484	478,503	413,965	157,569	3,405	
Capital outlay							
Total expenditures	3,038,013	351,484	478,503	413,965	157,569	3,405	
Revenues over (under) expenditures	(740,404)	(58,915)	(437,234)	(62,590)		(3,310)	
Other financing sources (uses): Transfers in (out): General Fund 9/30 Judicial Grants Infrastructure Solid Waste Cleanup Health Delinquent Tax Revolving Community Corrections Public Improvement Community Action Agency Department of Human Services Circuit Court - Child Care Workforce Investment Act 6/30 Grant Programs	732,402	43,531 19,543				3,310	
Workforce Investment Act 12/31 Grant Programs Ottawa County Building Authority - Debt Service Ottawa County Building Authority - Capital Projects Telecommunications Equipment Pool Ottawa County, Michigan Insurance Authority Proceeds from capital lease Total other financing sources (uses)	732,402	63,074				3,310	
Net change in fund balances	(8,002)	4,159	(437,234)	(62,590)			
Fund balances, beginning of year	197,994	855	3,928,667	1,011,851	25,787	190,224	
Fund balances, end of year	\$189,992	\$5,014	\$3,491,433	\$949,261	\$25,787	\$190,224	
•	<del></del> :			<u> </u>			

C : - 1	Revenue
	Revenue

Infrastructure (2444)	Public Improvement (2450)	Homestead Property Tax (2550)	Register of Deeds Technology (2560)	Prosecuting Attorney Grants (2601)	Sheriff 9/30 Grant Programs (2609)	Sheriff Contracts (2610)	Sheriff Road Patrol (2661)	Law Library (2690)
		\$6,478		<b>64.40.400</b>	0000 001	42.000.400	0011051	
\$27,240			\$248,004	\$140,400	\$338,231	\$3,969,166	\$214,271	
48,390	\$38,765 702,545	1,545	5,317					\$8,500
			230	333		3,573		
75,630	741,310	8,023	253,551	140,733	338,231	3,972,739	214,271	8,500
	204,339	46,665	401,699	195,018	375,606	4,175,192	310,944	29,073
	204,339	46,665	401,699	195,018	375,606	4,175,192	310,944	29,073
75,630	536,971	(38,642)	(148,148)	(54,285)	(37,375)	(202,453)	(96,673)	(20,573)
		_	_	_	_		_	_
		(104,040)		54,285	37,375	202,453	96,673	20,573

(125,000) (176,712) (3,917,388)

(125,00	(4,094,100)	34,195 (69,845)	35,995 35,995	54,285	37,375	202,453	96,673	20,573
(49,37	(0) (3,557,129)	(108,487)	(112,153)					
2,600,02	6,590,988	140,768	534,052	25,092		1,241		57,179
\$2,550,65	\$3,033,859	\$32,281	\$421,899	\$25,092	None	\$1,241	None	\$57,179

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2009

(with comparative totals for the year ended December 31, 2008)

			Special Rev		
	Workforce Investment Act - ACP (2740)	Workforce Investment Act - Youth (2741)	Workforce Investment Act - Adult (2742)	Workforce Investment Act - 6/30 Grant Programs (2743)	Workforce Investment Act - 12/31 Grant Programs (2744)
Revenues:					
Taxes Intergovernmental revenues Charges for services Fines and forfeits Interest on investments	\$242,840	\$1,028,042	\$576,281	\$2,636,357	\$250,798 6,483
Rental income					
Other	1,000			2,941	20,171
Total revenues	243,840	1,028,042	576,281	2,639,298	277,452
Expenditures: Current operations: Judicial General government Public safety Public works Health and welfare Community and economic development Debt service Capital outlay	243,840	1,028,042	576,281	2,653,048	301,115
Total expenditures	243,840	1,028,042	576,281	2,653,048	301,115
Revenues over (under) expenditures				(13,750)	(23,663)
Other financing sources (uses): Transfers in (out): General Fund 9/30 Judicial Grants Infrastructure Solid Waste Cleanup Health Delinquent Tax Revolving Community Corrections Public Improvement Community Action Agency Department of Human Services Circuit Court - Child Care Workforce Investment Act 6/30 Grant Programs Workforce Investment Act 12/31 Grant Programs Ottawa County Building Authority - Debt Service Ottawa County Building Authority - Capital Projects Telecommunications Equipment Pool Ottawa County, Michigan Insurance Authority					9,927
Proceeds from capital lease					
Total other financing sources (uses)					9,927
Net change in fund balances				(13,750)	(13,736)
Fund balances, beginning of year	948		511	106,117	56,398
Fund balances, end of year	\$948	None	\$511	\$92,367	\$42,662

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Special	Revenue

-			Speci	iai Revenue				
Workforce	Workforce			Federal				
Investment	Investment	Grant		Emergency		Revenue	Community	
Act - 9/30	Act - 3/31	Programs -	Emergency	Management	Community	Sharing	Action	Weather-
Grant Programs	Grant Programs	Pass Thru	Feeding	Agency	Corrections	Reserve	Agency	ization
(2748)	(2749)	(2750)	(2800)	(2810)	(2850)	(2855)	(2870)	(2890)
\$2,243,775	\$17,500	\$69,698	\$375,694	\$24,000	\$220,000		\$576,355	\$293,630
			,	. ,	209,228			
19						\$74,147		
						\$7.,1.7		
					10,274		31,017	
2,243,794	17,500	69,698	375,694	24,000	439,502	74,147	607,372	293,630
		40.550			0== 660			
		18,573			977,660			
		76,306						
2,227,815	17,500		379,214	24,000			628,797	293,630
2,227,815	17,500	94,879	379,214	24,000	977,660		628,797	293,630
15,979		(25,181)	(3,520)		(538,158)	74,147	(21,425)	
			<u> </u>					
		25.101			557 701	(4.605.40=)	20.000	
		25,181			557,701	(4,695,407)	29,000	
					(19,543)			

4,174

		25,181			538,158	(4,695,407)	33,174	
15,979			(3,520)			(4,621,260)	11,749	
18,292			22,208		254,188	9,693,377	140,942	168
\$34,271	None	None	\$18,688	None	\$254,188	\$5,072,117	\$152,691	\$168

(Continued on next page)

# COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS

For the Year Ended December 31, 2009

(with comparative totals for the year ended December 31, 2008)

			Special Rev	enue		
Revenues:	Department of Human Services (2901)	Child Care - Circuit Court (2920)	Child Care - Social Services (2921)	Soldiers' and Sailors' Relief (2930)	Veterans Trust (2941)	Compensated Absences (2980)
Taxes						
Intergovernmental revenues Charges for services Fines and forfeits	\$150,779	\$3,824,845	\$259		\$26,220	\$39,213
Interest on investments						45,642
Rental income	1 452	567.524				
Other	1,452	567,524				
Total revenues	152,231	4,392,369	259		26,220	84,855
Expenditures: Current operations: Judicial General government Public safety Public works Health and welfare Community and economic development Debt service Capital outlay	287,391	8,340,037	668	\$36,426	25,981	131,317
Total expenditures	287,391	8,340,037	668	36,426	25,981	131,317
Revenues over (under) expenditures	(135,160)	(3,947,668)	(409)	(36,426)	239	(46,462)
Other financing sources (uses): Transfers in (out): General Fund 9/30 Judicial Grants Infrastructure Solid Waste Cleanup Health Delinquent Tax Revolving Community Corrections Public Improvement Community Action Agency Department of Human Services Circuit Court - Child Care Workforce Investment Act 6/30 Grant Programs Workforce Investment Act 12/31 Grant Programs Ottawa County Building Authority - Debt Service Ottawa County Building Authority - Capital Projects Telecommunications Equipment Pool Ottawa County, Michigan Insurance Authority Proceeds from capital lease	135,160	4,045,802	409	36,426		(500,000)
Total other financing sources (uses)	135,160	4,045,802	409	36,426		(500,000)
Net change in fund balances		98,134			239	(546,462)
Fund balances, beginning of year	280,214	1,341,185	73,786		1,242	4,227,737
Fund balances, end of year	\$280,214	\$1,439,319	\$73,786	None	\$1,481	\$3,681,275

Special Revenue	Debt Service	Capital Projects	Permanent		
	Ottawa	Ottawa			
	County	County	_	Total No	
	Building	Building	Cemetery	Governme	ntal Funds
Total	Authority (5691-5695)	Authority (5691-5695)	Trust (1500)	2009	2008
\$6,478				\$6,478	\$13,290
19,688,333				19,688,333	17,475,487
1,122,509				1,122,509	1,295,548
8,500				8,500	6,500
255,094			\$97	255,191	1,502,808
702,545	\$2,779,913			3,482,458	3,538,921
676,199				676,199	756,523
22,459,658	2,779,913		97	25,239,668	24,589,077
4,414,803				4,414,803	4,424,229
979,038				979,038	406,866
4,938,048				4,938,048	4,858,037
1,050,037				1,050,037	2,457,672
17,063,785				17,063,785	14,915,512
3,405	3,542,113			3,405 3,542,113	22,055 3,537,601
	3,342,113	\$9,191,249		9,191,249	15,006,565
28,449,116	3,542,113	9,191,249		41,182,478	45,628,537
(5,989,458)	(762,200)	(9,191,249)	97	(15,942,810)	(21,039,460)
720,834		5,273,861		5,994,695	1,660,613
(19,543)				(19,543)	
	125,000			125,000	125,000
					2,500,000
					1,300,000
	150,000			150,000	150,000
19,543				19,543	
	176,712	3,917,388		4,094,100	1,454,331
					(4,173)
					500,000
					500,000
9,927				9,927	
4,174				4,174	(212.712)
(301,712)				(301,712)	(312,713)
(3,917,388)	150,000			(3,917,388)	(4,766,618)
	150,000			150,000	2,750,000
	150,000			150,000	1,500,000
70,190	150,000			150,000 70,190	150,000
(3,413,975)	751,712	9,191,249		6,528,986	7,506,440
(9,403,433)	(10,488)		97	(9,413,824)	(13,533,020)
31,522,032	10,488		6,254	31,538,774	45,071,794
\$22,118,599	None	None	\$6,351	\$22,124,950	\$31,538,774

# FRIEND OF THE COURT SPECIAL REVENUE FUND (2160) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$1,865,042 240,800	\$2,078,514 274,103	\$2,026,554 271,055	(\$51,960) (3,048)	\$1,978,016 258,723
Total revenues	2,105,842	2,352,617	2,297,609	(55,008)	2,236,739
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	2,487,779 66,194 524,382	2,488,894 65,594 520,584	2,446,793 63,175 528,045	42,101 2,419 (7,461)	2,383,445 62,862 516,241
Total expenditures	3,078,355	3,075,072	3,038,013	37,059	2,962,548
Revenues over (under) expenditures	(972,513)	(722,455)	(740,404)	(17,949)	(725,809)
Other financing sources (uses): Transfers in (out): General Fund	774,609	733,551	732,402	(1,149)	748,284
Total other financing sources (uses)	774,609	733,551	732,402	(1,149)	748,284
Net change in fund balance	(197,904)	11,096	(8,002)	(19,098)	22,475
Fund balance, beginning of year	197,994	197,994	197,994		175,519
Fund balance, end of year	\$90	\$209,090	\$189,992	(\$19,098)	\$197,994

### 9/30 JUDICIAL GRANTS SPECIAL REVENUE FUND (2170) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$595,074	\$310,370	\$285,069	(\$25,301)	\$366,546
Rental income Other		8,106	7,500	(606)	3,500
Total revenues	595,074	318,476	292,569	(25,907)	370,046
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	434,655 76,233 135,916	350,797 23,966 29,549	316,013 11,346 24,125	34,784 12,620 5,424	298,964 61,311 52,300
Total expenditures	646,804	404,312	351,484	52,828	412,575
Revenues over (under) expenditures	(51,730)	(85,836)	(58,915)	26,921	(42,529)
Other financing sources (uses): Transfers in (out): General Fund Community Corrections	51,730	55,892 29,694	43,531 19,543	(12,361) (10,151)	43,384
Total other financing sources (uses)	51,730	85,586	63,074	(22,512)	43,384
Net change in fund balance		(250)	4,159	4,409	855
Fund balance, beginning of year	855	855	855		
Fund balance, end of year	\$855	\$605	\$5,014	\$4,409	\$855

## SOLID WASTE CLEAN-UP SPECIAL REVENUE FUND (2271) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

		200	9		
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$140,585	\$54,055	\$41,269	(\$12,786)	\$274,840
Total revenues	140,585	54,055	41,269	(12,786)	274,840
Expenditures: Current operations: Personnel services					
Supplies					647
Other services and charges	198,000	260,000	282,921	(22,921)	140,578
Capital outlay	100,000	191,333	195,582	(4,249)	1,704,090
Total expenditures	298,000	451,333	478,503	(27,170)	1,845,315
Revenues over (under) expenditures	(157,415)	(397,278)	(437,234)	(39,956)	(1,570,475)
Other financing sources (uses): Transfers in (out): General Fund Ottawa County Building Authority - Capital Projects					(2,500,000)
Cupitui 110,000					(=,000,000)
Total other financing sources (uses)					(2,500,000)
Net change in fund balance	(157,415)	(397,278)	(437,234)	(39,956)	(4,070,475)
Fund balance, beginning of year	3,928,667	3,928,667	3,928,667		7,999,142
Fund balance, end of year	\$3,771,252	\$3,531,389	\$3,491,433	(\$39,956)	\$3,928,667

# LANDFILL TIPPING FEES SPECIAL REVENUE FUND (2272) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$390,000	\$329,000	\$321,286	(\$7,714)	\$379,926
Other	27,130	31,130	30,089	(1,041)	33,879
Total revenues	417,130	360,130	351,375	(8,755)	413,805
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	303,138 9,600 139,914	264,654 9,412 153,765	262,708 8,583 142,674	1,946 829 11,091	258,065 9,386 167,650 19,687
Total expenditures	452,652	427,831	413,965	13,866	454,788
Revenues over (under) expenditures	(35,522)	(67,701)	(62,590)	5,111	(40,983)
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance	(35,522)	(67,701)	(62,590)	5,111	(40,983)
Fund balance, beginning of year	1,011,851	1,011,851	1,011,851		1,052,834
Fund balance, end of year	\$976,329	\$944,150	\$949,261	\$5,111	\$1,011,851

# TRANSPORTATION SYSTEM SPECIAL REVENUE FUND (2320) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$157,569	\$157,569	\$157,569		\$157,569
Total revenues	157,569	157,569	157,569		157,569
Expenditures: Current operations: Personnel services Supplies					
Other services and charges Capital outlay	157,569	157,569	157,569		157,569
Total expenditures	157,569	157,569	157,569	·	157,569
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	25,787	25,787	25,787		25,787
Fund balance, end of year	\$25,787	\$25,787	\$25,787	None	\$25,787

# PLANNING COMMISSION SPECIAL REVENUE FUND (2420) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$8,500				\$1,700
Other	30	\$30	\$95	\$65	585
Total revenues	8,530	30	95	65	2,285
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	1,129 7,635 86,948	1,129 4,200 3,465	527 1,244 1,634	602 2,956 1,831	776 4,646 16,633
Total expenditures	95,712	8,794	3,405	5,389	22,055
Revenues over (under) expenditures	(87,182)	(8,764)	(3,310)	5,454	(19,770)
Other financing sources (uses): Transfers in (out): General Fund	53,182	8,764	3,310	(5,454)	19,770
Total other financing sources (uses)	53,182	8,764	3,310	(5,454)	19,770
Net change in fund balance	(34,000)				
Fund balance, beginning of year	190,224	190,224	190,224		190,224
Fund balance, end of year	\$156,224	\$190,224	\$190,224	None	\$190,224

## INFRASTRUCTURE SPECIAL REVENUE FUND (2444) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$27,241 70,803	\$27,241 53,745	\$27,240 48,390	(\$1) (5,355)	\$28,539 95,695
Total revenues	98,044	80,986	75,630	(5,356)	124,234
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay					
Total expenditures					
Revenues over (under) expenditures	98,044	80,986	75,630	(5,356)	124,234
Other financing sources (uses): Transfers in (out): General Fund Ottawa County Building Authority - Debt Service	(125,000)	(125,000)	(125,000)		(125,000)
Total other financing sources (year)	(125,000)	(125,000)	(125,000)		(125,000)
Total other financing sources (uses)	(125,000)	(125,000)	(125,000)		(125,000)
Net change in fund balance	(26,956)	(44,014)	(49,370)	(5,356)	(766)
Fund balance, beginning of year	2,600,021	2,600,021	2,600,021		2,600,787
Fund balance, end of year	\$2,573,065	\$2,556,007	\$2,550,651	(\$5,356)	\$2,600,021

# PUBLIC IMPROVEMENT SPECIAL REVENUE FUND (2450) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services					
Interest on investments	\$63,755	\$63,755	\$38,765	(\$24,990)	\$328,830
Licenses and permits Rental income Other	659,500	706,500	702,545	(3,955)	764,358
Total revenues	723,255	770,255	741,310	(28,945)	1,093,188
Expenditures: Current operations: Personnel services					
Supplies	50,000	15,000	2,793	12,207	52,880
Other services and charges Capital outlay	25,000 300,000	10,000 300,000	5,618 195,928	4,382 104,072	3,482 176
Total expenditures	375,000	325,000	204,339	120,661	56,538
Revenues over (under) expenditures	348,255	445,255	536,971	91,716	1,036,650
Other financing sources (uses): Transfers in (out): Ottawa County Building Authority -					
Debt Service Fund Ottawa County Building Authority -	(187,875)	(187,875)	(176,712)	11,163	(187,713)
Capital Projects Fund	(415,000)	(3,917,388)	(3,917,388)		(1,266,618)
Total other financing sources (uses)	(602,875)	(4,105,263)	(4,094,100)	11,163	(1,454,331)
Net change in fund balance	(254,620)	(3,660,008)	(3,557,129)	102,879	(417,681)
Fund balance, beginning of year	6,590,988	6,590,988	6,590,988		7,008,669
Fund balance, end of year	\$6,336,368	\$2,930,980	\$3,033,859	\$102,879	\$6,590,988

# HOMESTEAD PROPERTY TAX SPECIAL REVENUE FUND (2550) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

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	Original Budget	Amended Budget	Actual	Variance	2008 Actual
Revenues: Taxes Intergovernmental revenues Charges for services	\$10,000	\$10,000	\$6,478	(\$3,522)	\$13,290
Interest on investments Licenses and permits Rental income Other	3,600	3,600	1,545	(2,055)	5,717
Total revenues	13,600	13,600	8,023	(5,577)	19,007
Expenditures:					
Personnel services Supplies Other services and charges	545	1,260	1,071	189	546
Capital outlay Debt Service		71,092 23,398	34,195 11,399	36,897 11,999	
Total expenditures	545	95,750	46,665	49,085	546
Revenues over (under) expenditures	13,055	(82,150)	(38,642)	43,508	18,461
Other financing sources (uses): Transfers in (out): General Fund			(104,040)	(104,040)	
Proceeds from capital lease		71,092	34,195	(36,897)	
Total other financing sources (uses)		71,092	(69,845)	(140,937)	
Net change in fund balance	13,055	(11,058)	(108,487)	(97,429)	18,461
Fund balance, beginning of year	140,768	140,768	140,768		122,307
Fund balance, end of year	\$153,823	\$129,710	\$32,281	(\$97,429)	\$140,768

# REGISTER OF DEEDS TECHNOLOGY SPECIAL REVENUE FUND (2560) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

For the Year Ended December 31, 2009 (with comparative actual amounts for the year ended December 31, 2008)

2009 Amended 2008 Original Budget Budget Actual Variance Actual Revenues: Intergovernmental revenues Charges for services \$252,000 \$255,600 \$248,004 (\$7,596)\$227,596 Interest on investments 2,674 2,674 5,317 2,643 21,537 Licenses and permits Rental income Other 230 230 Total revenues 254,674 258,504 253,551 (4,953)249,133 Expenditures: Personnel services **Supplies** 20,622 61,177 67,001 (5,824)Other services and charges 88,646 170,721 174,321 81,833 92,488 Capital outlay 370,000 382,445 237,865 144,580 Debt Service 15,000 15,000 561,343 Total expenditures 632,943 401,699 231,244 88,646 Revenues over (under) expenditures (306,669)(374,439)(148, 148)226,291 160,487 Other financing sources (uses): Proceeds from capital lease 45,000 35,995 (9,005)35,995 Total other financing sources (uses) 45,000 (9,005)Net change in fund balance (306,669)(329,439)(112,153)217,286 160,487 Fund balance, beginning of year 534,052 534,052 534,052 373,565 Fund balance, end of year \$227,383 \$204,613 \$421,899 \$217,286 \$534,052

## PROSECUTING ATTORNEY GRANTS SPECIAL REVENUE FUND (2601) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$140,400	\$140,400	\$140,400		\$140,400
Rental income Other	360	360	333	(\$27)	1,755
Total revenues	140,760	140,760	140,733	(27)	142,155
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	190,881 15,237 5,095	191,151 14,817 5,245	176,746 13,595 4,677	14,405 1,222 568	164,172 7,333 5,547
Total expenditures	211,213	211,213	195,018	16,195	177,052
Revenues over (under) expenditures	(70,453)	(70,453)	(54,285)	16,168	(34,897)
Other financing sources (uses): Transfers in (out): General Fund	70,453	70,453	54,285	(16,168)	34,897
Total other financing sources (uses)	70,453	70,453	54,285	(16,168)	34,897
Net change in fund balance					
Fund balance, beginning of year	25,092	25,092	25,092		25,092
Fund balance, end of year	\$25,092	\$25,092	\$25,092	None	\$25,092

## SHERIFF 9/30 GRANT PROGRAMS SPECIAL REVENUE FUND (2609) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

		2009	)		
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$117,014	\$385,363	\$338,231	(\$47,132)	\$283,372
Other Total revenues	117,014	385,363	338,231	(47,132)	283,372
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	133,846 1,450 10,798 11,837	221,768 17,148 34,954 155,420	209,454 14,809 31,293 120,050	12,314 2,339 3,661 35,370	130,460 59,296 27,315 82,921
Total expenditures	157,931	429,290	375,606	53,684	299,992
Revenues over (under) expenditures	(40,917)	(43,927)	(37,375)	6,552	(16,620)
Other financing sources (uses): Transfers in (out): General Fund	40,917	46,776	37,375	(9,401)	14,016
Total other financing sources (uses)	40,917	46,776	37,375	(9,401)	14,016
Net change in fund balance Fund balance, beginning of year					(2,604) 2,604
Fund balance, end of year	None	None	None	None	None

#### SHERIFF CONTRACTS SPECIAL REVENUE FUND (2610) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$4,307,219	\$4,311,514	\$3,969,166	(\$342,348)	\$3,949,855
Other		3,574	3,573	(1)	4,376
Total revenues	4,307,219	4,315,088	3,972,739	(342,349)	3,954,231
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	3,794,399 112,573 643,453	3,806,077 113,583 638,634	3,616,875 70,233 488,084	189,202 43,350 150,550	3,523,409 99,071 543,717
Total expenditures	4,550,425	4,558,294	4,175,192	383,102	4,166,197
Revenues over (under) expenditures	(243,206)	(243,206)	(202,453)	40,753	(211,966)
Other financing sources (uses): Transfers in (out): General Fund	243,206	243,206	202,453	(40,753)	212,707
Total other financing sources (uses)	243,206	243,206	202,453	(40,753)	212,707
Net change in fund balance					741
Fund balance, beginning of year	1,241	1,241	1,241		500
Fund balance, end of year	\$1,241	\$1,241	\$1,241	None	\$1,241

#### SHERIFF ROAD PATROL SPECIAL REVENUE FUND (2661) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$232,654	\$232,654	\$214,271	(\$18,383)	\$234,561
Total revenues	232,654	232,654	214,271	(18,383)	234,561
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay Total expenditures Revenues over (under) expenditures Other financing sources (uses): Transfers in (out):	273,194 5,275 54,176 332,645 (99,991)	273,962 7,214 52,237 333,413 (100,759)	261,155 6,560 43,229 310,944 (96,673)	\$12,807 654 9,008 22,469 4,086	262,046 9,359 45,506 316,911 (82,350)
General Fund	99,991	100,759	96,673	(4,086)	82,350
Total other financing sources (uses)  Net change in fund balance	99,991	100,759	96,673	(4,086)	82,350
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

#### LAW LIBRARY SPECIAL REVENUE FUND (2690) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Fines and forfeits Interest on investments Licenses and permits Rental income Other	\$6,500	\$8,500	\$8,500		\$6,500
Total revenues	6,500	8,500	8,500		6,500
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	33,000	33,000	29,073	\$3,927	33,560
Total expenditures	33,000	33,000	29,073	3,927	33,560
Revenues over (under) expenditures	(26,500)	(24,500)	(20,573)	3,927	(27,060)
Other financing sources (uses): Transfers in (out): General Fund	26,500	24,500	20,573	(3,927)	27,060
Total other financing sources (uses)	26,500	24,500	20,573	(3,927)	27,060
Net change in fund balance					
Fund balance, beginning of year	57,179	57,179	57,179		57,179
Fund balance, end of year	\$57,179	\$57,179	\$57,179	None	\$57,179

### WORKFORCE INVESTMENT ACT - ADMINISTRATIVE COST POOL SPECIAL REVENUE FUND (2740) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$207,611	\$297,451	\$242,840	(\$54,611)	\$218,792
Rental income Other		1,000	1,000		
Total revenues	207,611	298,451	243,840	(54,611)	218,792
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay  Total expenditures Revenues over (under) expenditures  Other financing sources (uses): Transfers in (out): General Fund	108,256 7,104 92,251 207,611	151,701 27,104 114,146 5,500 298,451	147,004 21,352 69,990 5,494 243,840	4,697 5,752 44,156 6 54,611	144,187 16,385 58,220 218,792
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	948	948	948		948
Fund balance, end of year	\$948	\$948	\$948	None	\$948

### WORKFORCE INVESTMENT ACT - YOUTH SPECIAL REVENUE FUND (2741) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$906,457	\$2,141,586	\$1,028,042	(\$1,113,544)	\$680,651
Total revenues	906,457	2,141,586	1,028,042	(1,113,544)	680,651
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	136,422 5,920 764,115	136,019 10,420 1,995,147	123,292 5,870 898,880	12,727 4,550 1,096,267	114,835 3,256 562,560
Total expenditures	906,457	2,141,586	1,028,042	1,113,544	680,651
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

### WORKFORCE INVESTMENT ACT - ADULT SPECIAL REVENUE FUND (2742) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$587,927	\$630,776	\$576,281	(\$54,495)	\$521,757
Total revenues	587,927	630,776	576,281	(54,495)	521,757
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	70,983 2,960 513,984	63,532 5,360 561,884	58,185 4,374 513,722	5,347 986 48,162	61,377 5,956 454,424
Total expenditures	587,927	630,776	576,281	54,495	521,757
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	511	511	511		511
Fund balance, end of year	\$511	\$511	\$511	None	\$511

# WORKFORCE INVESTMENT ACT - 6/30 GRANT PROGRAMS SPECIAL REVENUE FUND (2743) SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$2,095,571	\$3,069,874	\$2,636,357	(\$433,517)	\$1,892,867
Other		3,288	2,941	(347)	3,013
Total revenues	2,095,571	3,073,162	2,639,298	(433,864)	1,895,880
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	221,209 21,883 1,852,479	226,363 120,391 2,726,408	206,306 91,047 2,355,695	20,057 29,344 370,713	228,151 18,841 1,668,727
Total expenditures	2,095,571	3,073,162	2,653,048	420,114	1,915,719
Revenues over (under) expenditures			(13,750)	(13,750)	(19,839)
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance			(13,750)	(13,750)	(19,839)
Fund balance, beginning of year	106,117	106,117	106,117		125,956
Fund balance, end of year	\$106,117	\$106,117	\$92,367	(\$13,750)	\$106,117

# WORKFORCE INVESTMENT ACT - 12/31 GRANT PROGRAMS SPECIAL REVENUE FUND (2744) SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$277,670	\$575,272 6,468	\$250,798 6,483	(\$324,474) 15	\$196,936 917
Rental income Other		25,500	20,171	(5,329)	35,950
Total revenues	277,670	607,240	277,452	(329,788)	233,803
Expenditures: Current operations: Personnel services	56,640	63,192	25,147	38,045	13,080
Supplies	2,367	2,592	585	2,007	1,305
Other services and charges Capital outlay	218,663	541,456	275,383	266,073	172,887
Total expenditures	277,670	607,240	301,115	306,125	187,272
Revenues over (under) expenditures			(23,663)	(23,663)	46,531
Other financing sources (uses): Transfers in (out): Community Action Agency Workforce Investment Act - 6/30 Grant Programs			9,927	9,927	(4,173)
Total other financing sources (uses)			9,927	9,927	(4,173)
Net change in fund balance			(13,736)	(13,736)	42,358
Fund balance, beginning of year	56,398	56,398	56,398		14,040
Fund balance, end of year	\$56,398	\$56,398	\$42,662	(\$13,736)	\$56,398

#### WORKFORCE INVESTMENT ACT-9/30 GRANT PROGRAMS SPECIAL REVENUE FUND (2748) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services	\$814,112	\$2,671,089	\$2,243,775	(\$427,314)	\$1,593,331
Interest on investments Licenses and permits Rental income Other			19	19	
Total revenues	814,112	2,671,089	2,243,794	(427,295)	1,593,331
Expenditures: Current operations:					
Personnel services	201,252	189,239	197,411	(8,172)	166,474
Supplies	19,513	76,463	74,943	1,520	21,673
Other services and charges Capital outlay	593,347	2,405,387	1,955,461	449,926	1,391,738
Total expenditures	814,112	2,671,089	2,227,815	443,274	1,579,885
Revenues over (under) expenditures			15,979	15,979	13,446
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance			15,979	15,979	13,446
Fund balance, beginning of year	18,292	18,292	18,292		4,846
Fund balance, end of year	\$18,292	\$18,292	\$34,271	\$15,979	\$18,292

#### WORKFORCE INVESTMENT ACT-3/31 GRANT PROGRAMS SPECIAL REVENUE FUND (2749) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

For the Year Ended March 31, 2009 (with comparative actual amounts for the year ended March 31, 2008)

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$17,500	\$17,500	\$17,500		\$16,779
Total revenues	17,500	17,500	17,500		16,779
Expenditures: Current operations: Personnel services Supplies					
Other services and charges Capital outlay	17,500	17,500	17,500		16,779
Total expenditures	17,500	17,500	17,500		16,779
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

#### GRANT PROGRAMS - PASS THRU SPECIAL REVENUE FUND (2750)-SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$64,553	\$433,126	\$69,698	(\$363,428)	\$84,435
Total revenues	64,553	433,126	69,698	(363,428)	84,435
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	82,791 3,450 10,595	82,791 3,450 379,168	69,942 1,625 23,312	12,849 1,825 355,856	68,004 562 40,598
Total expenditures	96,836	465,409	94,879	370,530	109,164
Revenues over (under) expenditures	(32,283)	(32,283)	(25,181)	7,102	(24,729)
Other financing sources (uses): Transfers in (out): General Fund	32,283	32,283	25,181	(7,102)	24,729
Total other financing sources (uses)	32,283	32,283	25,181	(7,102)	24,729
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

#### EMERGENCY FEEDING SPECIAL REVENUE FUND (2800) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$173,000	\$197,127	\$375,694	\$178,567	\$217,979
Total revenues	173,000	197,127	375,694	178,567	217,979
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	26,219 121,776 25,005	17,648 133,074 46,405	16,585 328,663 33,966	1,063 (195,589) 12,439	21,203 168,596 30,830
Total expenditures	173,000	197,127	379,214	(182,087)	220,629
Revenues over (under) expenditures			(3,520)	(3,520)	(2,650)
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance			(3,520)	(3,520)	(2,650)
Fund balance, beginning of year	22,208	22,208	22,208		24,858
Fund balance, end of year	\$22,208	\$22,208	\$18,688	(\$3,520)	\$22,208

### FEDERAL EMERGENCY MANAGEMENT AGENCY SPECIAL REVENUE FUND (2810) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other		\$24,000	\$24,000		\$20,000
Total revenues		24,000	24,000		20,000
Expenditures: Current operations: Personnel services					
Supplies Other services and charges Capital outlay		24,000	24,000		20,000
Total expenditures		24,000	24,000		20,000
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

## COMMUNITY CORRECTIONS SPECIAL REVENUE FUND (2850) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income	\$220,000 207,350	\$220,000 209,357	\$220,000 209,228	(\$129)	\$220,000 244,125
Other	8,640	8,860	10,274	1,414	10,736
Total revenues	435,990	438,217	439,502	1,285	474,861
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	737,044 36,445 283,942	713,906 34,945 276,809	688,416 22,266 266,978	25,490 12,679 9,831	704,061 28,134 249,124
Total expenditures	1,057,431	1,025,660	977,660	48,000	981,319
Revenues over (under) expenditures	(621,441)	(587,443)	(538,158)	49,285	(506,458)
Other financing sources (uses): Transfers in (out): General Fund 9/30 Judicial Grants	621,441	621,441 (29,694)	557,701 (19,543)	(63,740) 10,151	522,785
Total other financing sources (uses)	621,441	591,747	538,158	(53,589)	522,785
Net change in fund balance		4,304		(4,304)	16,327
Fund balance, beginning of year	254,188	254,188	254,188		237,861
Fund balance, end of year	\$254,188	\$258,492	\$254,188	(\$4,304)	\$254,188

### REVENUE SHARING RESERVE SPECIAL REVENUE FUND (2855) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Taxes Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$129,181	\$129,181	\$74,147	(\$55,034)	526,673
Total revenues	129,181	129,181	74,147	(55,034)	526,673
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay Debt service					
Total expenditures					
Revenues over (under) expenditures	129,181	129,181	74,147	(55,034)	526,673
Other financing sources (uses): Transfers in (out): General Fund	(4,632,000)	(4,695,407)	(4,695,407)		(4,497,515)
Total other financing sources (uses)	(4,632,000)	(4,695,407)	(4,695,407)		(4,497,515)
Net change in fund balance	(4,502,819)	(4,566,226)	(4,621,260)	(55,034)	(3,970,842)
Fund balance, beginning of year	9,693,377	9,693,377	9,693,377		13,664,219
Fund balance, end of year	\$5,190,558	\$5,127,151	\$5,072,117	(\$55,034)	\$9,693,377

## COMMUNITY ACTION AGENCY SPECIAL REVENUE FUND (2870) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$512,888	\$1,014,132	\$576,355	(\$437,777)	\$577,680
Rental income	20,000	22.460	21.017	(2.442)	20.021
Other	30,000	33,460	31,017	(2,443)	38,831
Total revenues	542,888	1,047,592	607,372	(440,220)	616,511
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	368,008 26,735 148,145	414,287 85,848 580,457	347,340 67,040 214,417	66,947 18,808 366,040	334,627 77,624 216,614
Total expenditures	542,888	1,080,592	628,797	451,795	628,865
Revenues over (under) expenditures		(33,000)	(21,425)	11,575	(12,354)
Other financing sources (uses): Transfers in (out): General Fund Workforce Investment Act - 12/31 Grant Programs		29,000 4,174	29,000 4,174		29,000
Total other financing sources (uses)		33,174	33,174		29,000
Net change in fund balance		174	11,749	11,575	16,646
Fund balance, beginning of year	140,942	140,942	140,942		124,296
Fund balance, end of year	\$140,942	\$141,116	\$152,691	\$11,575	\$140,942

#### WEATHERIZATION SPECIAL REVENUE FUND (2890) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

For the Year Ended March 31, 2009 (with comparative actual amounts for the year ended March 31, 2008)

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$263,551	\$303,217	\$293,630	(\$9,587)	\$179,015
Total revenues	263,551	303,217	293,630	(9,587)	179,015
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	48,787 153,470 61,294	64,410 184,274 54,533	59,496 182,603 51,531	4,914 1,671 3,002	38,463 107,375 33,177
Total expenditures	263,551	303,217	293,630	9,587	179,015
Revenues over (under) expenditures					
Other financing sources (uses): Transfers in (out): General Fund Community Action Agency					
Total other financing sources (uses)					
Net change in fund balance					
Fund balance, beginning of year	168	168	168		168
Fund balance, end of year	\$168	\$168	\$168	None	\$168

## DEPARTMENT OF HUMAN SERVICES SPECIAL REVENUE FUND (2901) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$220,000	\$161,458	\$150,779	(\$10,679)	\$180,871 36,000
Rental income Other	2,700	2,000	1,452	(548)	3,000
<b></b>				(6.0)	
Total revenues	222,700	163,458	152,231	(11,227)	219,871
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	230,098 210,214	7,174 314,273	7,223 280,168	(49) 34,105	67,400 180,699 190,327
Total expenditures	440,312	321,447	287,391	34,056	438,426
Revenues over (under) expenditures	(217,612)	(157,989)	(135,160)	22,829	(218,555)
Other financing sources (uses): Transfers in (out): General Fund Ottawa County Building Authority - Capital Projects Fund	217,612	159,447	135,160	(24,287)	253,508 (500,000)
Total other financing sources (uses)	217,612	159,447	135,160	(24,287)	(246,492)
Net change in fund balance		1,458		(1,458)	(465,047)
Fund balance, beginning of year	280,214	280,214	280,214		745,261
Fund balance, end of year	\$280,214	\$281,672	\$280,214	(\$1,458)	\$280,214

## CHILD CARE - CIRCUIT COURT SPECIAL REVENUE FUND (2920) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits	\$3,855,961	\$4,179,961	\$3,824,845	(\$355,116)	\$3,731,471
Rental income Other	638,900	555,900	567,524	11,624	620,898
Total revenues	4,494,861	4,735,861	4,392,369	(343,492)	4,352,369
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	4,345,200 237,642 3,957,821	4,282,700 235,617 4,522,346	3,891,368 179,390 4,269,279	391,332 56,227 253,067	4,028,902 212,602 3,998,001
Total expenditures	8,540,663	9,040,663	8,340,037	700,626	8,239,505
Revenues over (under) expenditures	(4,045,802)	(4,304,802)	(3,947,668)	357,134	(3,887,136)
Other financing sources (uses): Transfers in (out): General Fund Ottawa County Building Authority - Capital Projects Fund	4,045,802	4,054,802	4,045,802	(9,000)	4,107,509 (500,000)
Total other financing sources (uses)	4,045,802	4,054,802	4,045,802	(9,000)	3,607,509
Net change in fund balance		(250,000)	98,134	348,134	(279,627)
Fund balance, beginning of year	1,341,185	1,341,185	1,341,185		1,620,812
Fund balance, end of year	\$1,341,185	\$1,091,185	\$1,439,319	\$348,134	\$1,341,185

## CHILD CARE - SOCIAL SERVICES SPECIAL REVENUE FUND (2921) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$2,500	\$2,500	\$259	(\$2,241)	\$3,604
Total revenues	2,500	2,500	259	(2,241)	3,604
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	5,000	5,000	668	4,332	7,458
Total expenditures	5,000	5,000	668	4,332	7,458
Revenues over (under) expenditures	(2,500)	(2,500)	(409)	2,091	(3,854)
Other financing sources (uses): Transfers in (out): General Fund	2,500	2,500	409	(2,091)	3,854
Total other financing sources (uses)	2,500	2,500	409	(2,091)	3,854
Net change in fund balance					
Fund balance, beginning of year	73,786	73,786	73,786		73,786
Fund balance, end of year	\$73,786	\$73,786	\$73,786	None	\$73,786

### SOLDIERS' AND SAILORS' RELIEF SPECIAL REVENUE FUND (2930) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other					
Total revenues					
Expenditures: Current operations: Personnel services Supplies Other services and charges	\$42,140	\$42,140	\$36,426	\$5,714	\$34,275
Capital outlay	42.140	42.140	26.426		24.255
Total expenditures	42,140	42,140	36,426	5,714	34,275
Revenues over (under) expenditures	(42,140)	(42,140)	(36,426)	5,714	(34,275)
Other financing sources (uses): Transfers in (out): General Fund	42,140	42,140	36,426	(5,714)	34,275
Total other financing sources (uses)	42,140	42,140	36,426	(5,714)	34,275
Net change in fund balance					
Fund balance, beginning of year					
Fund balance, end of year	None	None	None	None	None

#### VETERANS TRUST SPECIAL REVENUE FUND (2941) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$14,404	\$26,220	\$26,220		\$27,300
Total revenues	14,404	26,220	26,220		27,300
Expenditures: Current operations: Personnel services Supplies		24.220		2220	0.4.10.1
Other services and charges Capital outlay	14,404	26,220	25,981	\$239	26,484
Total expenditures	14,404	26,220	25,981	239	26,484
Revenues over (under) expenditures			239	239	816
Other financing sources (uses): Transfers in (out): General Fund					
Total other financing sources (uses)					
Net change in fund balance			239	239	816
Fund balance, beginning of year	1,242	1,242	1,242		426
Fund balance, end of year	\$1,242	\$1,242	\$1,481	\$239	\$1,242

#### COMPENSATED ABSENCES SPECIAL REVENUE FUND (2980) -SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$117,000 97,000	\$117,000 97,000	\$39,213 45,642	(\$77,787) (51,358)	\$119,722 176,321
Total revenues	214,000	214,000	84,855	(129,145)	296,043
Expenditures: Current operations: Personnel services Supplies Other services and charges Capital outlay	38,038	38,038	131,317	(93,279)	84,084
Total expenditures	38,038	38,038	131,317	(93,279)	84,084
Revenues over (under) expenditures	175,962	175,962	(46,462)	(222,424)	211,959
Other financing sources (uses): Transfers in (out): General Fund	(500,000)	(500,000)	(500,000)		
Total other financing sources (uses)	(500,000)	(500,000)	(500,000)		
Net change in fund balance	(324,038)	(324,038)	(546,462)	(222,424)	211,959
Fund balance, beginning of year	4,227,737	4,227,737	4,227,737		4,015,778
Fund balance, end of year	\$3,903,699	\$3,903,699	\$3,681,275	(\$222,424)	\$4,227,737

## OTTAWA COUNTY BUILDING AUTHORITY DEBT SERVICE FUND (5690 - 5695) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues:					
Interest on investments Rental income	\$2,781,272	\$2,781,272	\$2,779,913	(\$1,359)	\$12 2,774,563
Total revenues	2,781,272	2,781,272	2,779,913	(1,359)	2,774,575
Expenditures: Debt service: Principal retirement Interest and fiscal charges Bond issuance costs	2,335,000 1,209,147	2,335,000 1,209,147	2,335,000 1,207,113	2,034	2,235,000 1,302,601
Total expenditures	3,544,147	3,544,147	3,542,113	2,034	3,537,601
Revenues over (under) expenditures	(762,875)	(762,875)	(762,200)	675	(763,026)
Other financing sources (uses):  Transfers in (out) Infrastructure Public Improvement Fund Delinquent Tax Revolving Fund Telecommunications Ottawa County, Michigan Insurance Authority  Premium on refunding bonds Payment to refunding bond	125,000 187,875 150,000 150,000	125,000 187,875 150,000 150,000	125,000 176,712 150,000 150,000	(11,163)	125,000 187,713 150,000 150,000
Total other financing sources (uses)  Net change in fund balance	762,875	762,875	751,712	(11,163)	762,713
Fund balances, beginning of year	10,488	10,488	10,488	, , ,	10,801
Fund balances, end of year	\$10,488	\$10,488	None	(\$10,488)	\$10,488

### OTTAWA COUNTY BUILDING AUTHORITY CAPITAL PROJECTS FUND (5690 - 5695) - SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL

	2009				
	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual
Revenues: Interest on investments Other					\$72,965
Total revenues					72,965
Expenditures: Capital outlay Bond issue costs	\$6,000,000	\$9,502,388	\$9,191,249	\$311,139	15,006,565
Total expenditures	6,000,000	9,502,388	9,191,249	311,139	15,006,565
Revenues over (under) expenditures	(6,000,000)	(9,502,388)	(9,191,249)	311,139	(14,933,600)
Other financing sources (uses): Transfers in (out): General Fund Health Solid Waste Clean-up Public Improvement Department of Human Services Circuit Court - Child Care Telecommunications Equipment Pool Issuance of bonds Premium on bonds issued	5,585,000 415,000	5,585,000 3,917,388	5,273,861 3,917,388	(311,139)	1,300,000 2,500,000 1,266,618 500,000 500,000 2,600,000 1,500,000
Total other financing sources (uses)	6,000,000	9,502,388	9,191,249	(311,139)	10,166,618
Net change in fund balance					(4,766,982)
Fund balances, beginning of year					4,766,982
Fund balances, end of year	None	None	None	None	None

#### CEMETERY TRUST PERMANENT FUND (1500) SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -BUDGET (GAAP BASIS) AND ACTUAL

	Original Budget	Final Amended Budget	Actual	Variance	2008 Actual	
Revenues: Intergovernmental revenues Charges for services Interest on investments Licenses and permits Rental income Other	\$162	\$162	\$97	(\$65)	\$218	
Total revenues	162	162	97	(65)	218	
Expenditures: Personnel services Supplies Other services and charges Capital outlay						
Total expenditures						
Revenues over (under) expenditures	162	162	97	(65)	218	
Other financing sources (uses): Transfers in (out): General Fund Total other financing sources (uses)						
Total other illiancing sources (uses)						
Net change in fund balance	162	162	97	(65)	218	
Fund balance, beginning of year	6,254	6,254	6,254		6,036	
Fund balance, end of year	\$6,416	\$6,416	\$6,351	(\$65)	\$6,254	

#### **INTERNAL SERVICE FUNDS**

#### FOR THE YEAR ENDED DECEMBER 31, 2009

Internal Service Funds are established to account for the financing of goods or services provided by one department to other departments of the governmental unit on a cost-reimbursement basis.

<u>Information Technology Fund (6360)</u> - The Information Technology Fund is used to account for revenues collected from user departments for service charges to cover the costs incurred in the operation of the department including computer processing time and programming time.

<u>Duplicating Fund (6450)</u> - The Duplicating Fund is used to account for revenues received from user departments and expenses incurred in providing copier services.

<u>Telecommunications Fund (6550)</u> - The Telecommunications Fund is used to account for revenues received from user departments and expenses incurred in providing telephone service.

<u>Equipment Pool Fund (6641)</u> - The Equipment Pool Fund is used to account for revenues collected from user departments for the equipment rental charges to cover the costs incurred to administer the equipment pool fund and depreciation of the equipment.

<u>Protected Self-Funded Insurance Programs Fund (6770)</u> - The Protected Self-Funded Insurance Programs Fund is used to account for the administrative costs associated with managing the self-insured portion of the vehicle protection program, the workers' compensation program, the liability protection program and the property and fire protection program.

<u>Protected Self-Funded Employee Insurance Fund (6771)</u> - The Protected Self-Funded Employee Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded health insurance program, third party administrative expenses and actual health claims paid.

<u>Protected Self-Funded Unemployment Fund (6772)</u> - The protected Self-Funded Unemployment Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the self-funded unemployment insurance program, third party administrative expenses and actual unemployment claims paid.

<u>Long-Term Disability Insurance Fund (6775)</u> - The Long-term Disability Insurance Fund is used to account for revenues collected from user departments for the payment of costs incurred to administer the long-term disability insurance program and insurance premiums paid.

#### **INTERNAL SERVICE FUNDS (CONTINUED)**

FOR THE YEAR ENDED DECEMBER 31, 2009

Ottawa County, Michigan Insurance Authority Fund (6780) - The Ottawa County, Michigan Insurance Authority Fund is used to account for insurance coverage and risk management related services to participating public entities pursuant to State of Michigan Act No. 36 of the Public Acts of 1988.

<u>Protected Self-Funded Insurance - Mental Health Fund (6782)</u> - The Protected Self-Funded Insurance - Mental Health Fund is used to account for funds covering risk exposure under the Managed Care Specialty Services Program.

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS

December 31, 2009 (with comparative totals for December 31, 2008)

Technology Duplicating munications	quipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)
<u>ASSETS</u>		
Current assets:  Cash and pooled investments \$2,347,690 \$628,052 \$2,669,726 \$2	2,774,142	
Investments Accounts receivable 2,010 8,407		
Accrued interest on investments  Due from other funds  25,869  7,157  28,286	26,055	\$4,264,289
Inventory of supplies 46,652	20,033	
Prepaid expenses <u>240,528</u> <u>5,830</u>		10,000
Total current assets 2,662,749 635,209 2,712,249 2	2,800,197	4,274,289
Noncurrent assets: Capital assets:		
Office furniture and equipment 3	3,960,723	
Copy machines 111,317 Telephone equipment 2,460,674		
Vehicles 4	4,104,023	
Less accumulated depreciation (57,024) (1,926,438) (6	5,192,116)	
	1,872,630	
Total assets 2,662,749 689,502 3,246,485 4	1,672,827	4,274,289
LIABILITIES Current liabilities: Accounts payable Interfund payable Due to other funds  LIABILITIES  38,395 307 1,779	969	310,080 199,736
Due to other governmental units	25 412	
Capital lease payable Unearned revenue 103,126	35,413	
Total liabilities 38,395 307 104,905	36,382	509,816
NET ASSETS Investment in capital assets 54,293 534,236 1	1,837,217	
Restricted for managed care risk exposure Unrestricted 2,624,354 634,902 2,607,344 2	2,799,228	3,764,473
<del></del>	1,636,445	\$3,764,473

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET ASSETS

December 31, 2009

(with comparative totals for December 31, 2008)

Protected Self-Funded Employee	Protected Self-Funded	Long-Term Disability	Ottawa County, Michigan Insurance	Protected Self-Funded Insurance -	To	otals
Insurance (6771)	Unemployment (6772)	Insurance (6775)	Authority (6780)	Mental Health (6782)	2009	2008
\$3,288,984	\$954,520	\$99,264	\$231,180 20,872,619	\$1,665,790	\$14,659,348 20,872,619	\$12,776,918 19,400,890
547,946	10.020	1 000	153,960		558,363 153,960	147,731 136,356
40,729 9,700	10,838	1,089 14,040	95,276		4,404,312 46,652 375,374	4,883,901 43,411 268,510
	065.259	·	<u> </u>	1.665.700		·
3,887,359	965,358	114,393	21,353,035	1,665,790	41,070,628	37,657,717
					3,960,723	4,209,255
					111,317	109,496
					2,460,674 4,104,023	2,494,209 4,058,005
		_			(8,175,578)	(7,845,812)
		_			2,461,159	3,025,153
3,887,359	965,358	114,393	21,353,035	1,665,790	43,531,787	40,682,870
1,715,868	16,395	127	7,912,716		9,996,636 199,736	7,553,069 379,803
			4,264,289		4,264,289	4,155,493
	89,958		, ,		89,958	46,635
					35,413 103,126	70,826 148,959
1,715,868	106,353	127	12,177,005		14,689,158	12,354,785
1,715,000	100,555	12/	12,177,000		11,007,100	12,554,705
2 171 401	950 005	114.266	0.177.020	1,665,790	2,425,746 1,665,790	2,954,327 1,656,795
2,171,491	859,005	114,266	9,176,030		24,751,093	23,716,963
\$2,171,491	\$859,005	\$114,266	\$9,176,030	\$1,665,790	\$28,842,629	\$28,328,085

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

	Information Technology (6360)	Duplicating (6450)	Telecom- munications (6550)	Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)
Operating revenues:					
Charges for services Other revenue	\$2,817,577	\$70,429	\$705,110	\$1,205,487 41,801	\$190,778
Total operating revenues	2,817,577	70,429	705,110	1,247,288	190,778
Operating expenses:					
Personnel services	1,565,289	11,128	119,746	35,609	163,486
Contractual services	661,784	11,899	191,134	,	54,925
Supplies	91,634	65,649	9,435	15	122
Depreciation	, -,	19,307	120,511	1,172,426	
Building and equipment rental	121,084	19,507	120,511	1,172,120	
Claims and legal	121,001				34,582
Miscellaneous	226,032	10,971	12,362	28,906	14,869
Total operating expenses	2,665,823	118,954	453,188	1,236,956	267,984
Operating income (loss)	151,754	(48,525)	251,922	10,332	(77,206)
Nonoperating revenues (expenses): Interest on investments Net change in the fair value of investments	25,869	7,157	28,286	26,055	180,066
Gain (loss) on retirement of capital assets		(922)	(11,029)	61,379	
Total nonoperating revenues (expenses)	25,869	6,235	17,257	87,434	180,066
Income (loss) before transfers	177,623	(42,290)	269,179	97,766	102,860
Transfers in (out): Ottawa County Building Authority - Debt Service Ottawa County Building Authority - Capital Projects			(150,000)		
Total transfers			(150,000)		
Change in net assets	177,623	(42,290)	119,179	97,766	102,860
Total net assets, beginning of year	2,446,731	731,485	3,022,401	4,538,679	3,661,613
Total net assets, end of year	\$2,624,354	\$689,195	\$3,141,580	\$4,636,445	\$3,764,473

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET ASSETS

Protected Self-Funded Employee	Protected Self-Funded	Long-Term Disability	Ottawa County, Michigan Insurance	Protected Self-Funded Insurance -	To	tals
Insurance (6771)	Unemployment (6772)	Insurance (6775)	Authority (6780)	Mental Health (6782)	2009	2008
\$10.604.00 <b>7</b>	<b>* * * * * * * * * *</b>	#1 CO <b>T</b> 00	ф1. <b>5</b> 14.602		#10. <b>50</b> 0.005	\$10.055.400
\$12,684,287	\$163,126	\$168,788	\$1,714,623 32,641		\$19,720,205 74,442	\$19,375,483 10,340
12,684,287	163,126	168,788	1,747,264		19,794,647	19,385,823
		_				
170,569 762,261 20,440	61,501 40,010	9,679 156,540	585,393		2,137,007 2,463,946 187,295	2,131,059 2,387,415 149,980
12,832,262	89,968		2,112,087		1,312,244 121,084 15,068,899	1,311,736 106,117 11,370,514
18,664	131,076	3,719			446,599	451,150
13,804,196	322,555	169,938	2,697,480		21,737,074	17,907,971
(1,119,909)	(159,429)	(1,150)	(950,216)		(1,942,427)	1,477,852
40,729	10,838	1,089	386,160 1,992,299	\$8,995	715,244 1,992,299 49,428	1,384,504 (3,512,044) 28,783
40,729	10,838	1,089	2,378,459	8,995	2,756,971	(2,098,757)
(1,079,180)	(148,591)	(61)	1,428,243	8,995	814,544	(620,905)
			(150,000)		(300,000)	(300,000)
						(4,100,000)
			(150,000)		(300,000)	(4,400,000)
(1,079,180)	(148,591)	(61)	1,278,243	8,995	514,544	(5,020,905)
3,250,671	1,007,596	114,327	7,897,787	1,656,795	28,328,085	33,348,990
\$2,171,491	\$859,005	\$114,266	\$9,176,030	\$1,665,790	\$28,842,629	\$28,328,085

#### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

					Protected
	Information		Tele-	Equipment	Self-Funded Insurance
	Technology	Duplicating	communications	Pool	Programs
	(6360)	(6450)	(6550)	(6641)	(6770)
Cash flows from operating activities:					
Cash received from interfund services provided	\$2,816,149	\$70,429	\$662,115	\$1,247,288	\$190,778
Cash payments to suppliers for goods and services	(1,273,622)	(89,759)	(205,236)	(28,921)	(69,909)
Cash payments for self-funded insurance claims					(102,157)
Cash payments to employees for services	(1,565,289)	(11,128)	(119,746)	(35,609)	(163,493)
Net cash provided by (used for) operating activities	(22,762)	(30,458)	337,133	1,182,758	(144,781)
Cash flows from noncapital financing activities:					
Transfers in from other funds					119,933
Transfers out to other funds			(150,000)		
Net cash provided by (used for)					
noncapital financing activities			(150,000)		119,933
Cash flows from capital and related financing activities:					
Acquisition of capital assets		(17,239)		(857,697)	
Payment on capital lease				(35,413)	
Proceeds from sale of equipment				81,387	
Net cash provided by (used for ) capital					
and related financing activities		(17,239)		(811,723)	
Cash flows from investing activities:					
Purchase of investments					
Interest on investments	95,327	28,937	195,159	147,134	24,848
Proceeds on sale of investments					
Net cash provided by (used for) investing activities	95,327	28,937	195,159	147,134	24,848
Net increase (decrease) in cash and pooled investments	72,565	(18,760)	382,292	518,169	
Cash and pooled investments, beginning of year	2,275,125	646,812	2,287,434	2,255,973	
Cash and pooled investments, end of year	\$2,347,690	\$628,052	\$2,669,726	\$2,774,142	None

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2009 (with comparative totals for the year ended December 31, 2008)

Protected	Protected	Long-Term	Ottawa County, Michigan	Protected Self-Funded		
Self-Funded	Self-Funded	Disability	Insurance	Insurance -	To	otals
Health (6771)	Unemployment (6772)	Insurance (6775)	Authority (6780)	Mental Health (6782)	2009	2008
\$12,684,287	\$163,126	\$168,788	\$1,947,191	\$66,309	\$20,016,460	\$19,623,126
(801,365)	(173,321)	(174,612)	(243,348)		(3,060,093)	(2,598,380)
(12,402,817)	(46,645)		(659,119)	(\$48,646)	(13,259,384)	(12,536,111)
(170,569)	(61,501)	(9,679)			(2,137,014)	(2,131,059)
(690,464)	(118,341)	(15,503)	1,044,724	17,663	1,559,969	2,357,576
					119,933	313,473
			(150,000)		(300,000)	(4,400,000)
			(150,000)		(180,067)	(4,086,527)
					(874,936)	(857,720)
					(35,413)	(35,413)
					81,387	36,940
					(828,962)	(856,193)
			(21,136,834)		(21,136,834)	(26,736,614)
191,095	46,244	4,625	368,556	8,995	1,110,920	1,355,614
			19,718,272	1,639,132	21,357,404	22,811,458
191,095	46,244	4,625	(1,050,006)	1,648,127	1,331,490	(2,569,542)
(499,369)	(72,097)	(10,878)	(155,282)	1,665,790	1,882,430	(5,154,686)
3,788,353	1,026,617	110,142	386,462		12,776,918	17,931,604
\$3,288,984	\$954,520	\$99,264	\$231,180	\$1,665,790	\$14,659,348	\$12,776,918

(Continued on next page)

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2009 (with comparative totals for the year ended December 31, 2008)

	Information Technology (6360)	Duplicating (6450)	Tele-communications (6550)	Equipment Pool (6641)	Protected Self-Funded Insurance Programs (6770)
Reconciliation of operating income (loss) to net cash					
provided by (used for) operating activities:					
Operating income (loss)	\$151,754	(\$48,525)	\$251,922	\$10,332	(\$77,206)
Adjustments to reconcile operating income (loss) to net					
cash provided by (used for) operating activities:					
Depreciation		19,307	120,511	1,172,426	
Change in assets and liabilities not affecting cash					
provided by (used for) operating activities:					
(Increase) decrease in receivables	(1,428)		2,838		
(Increase) decrease in due from other governmental un	nits				
(Increase) decrease in inventory	(3,241)				
(Increase) decrease in prepaid expenses	(128,582)		21,752		
Increase (decrease) in unpaid claims liability					
Increase (decrease) in unearned revenue			(45,833)		
Increase (decrease) in accounts payable	(41,265)	(1,240)	(14,057)		(67,575)
Increase (decrease) in due to other governmental units	3				
Increase (decrease) in due to other funds					
Net cash provided by (used for)					
operating activities	(\$22,762)	(\$30,458)	\$337,133	\$1,182,758	(\$144,781)

### INTERNAL SERVICE FUNDS COMBINING STATEMENT OF CASH FLOWS

For the Year Ended December 31, 2009 (with comparative totals for the year ended December 31, 2008)

Protected Protected Self-Funded Self-Funded		Long-Term Disability	Ottawa County, Michigan Insurance	Protected Self-Funded Insurance -	Totals		
Health (6771)	Unemployment (6772)	Insurance (6775)	Authority (6780)	Mental Health (6782)	2009	2008	
(\$1,119,909)	(\$159,429)	(\$1,150)	(\$950,216)		(\$1,942,427)	\$1,477,852	
					1,312,244	1,311,736	
					1,312,244	1,311,730	
(412,042)					(410,632)	(96,008)	
					(3,241)	(2,035)	
	500	(14,040)	13,506		(106,864)	106,024	
			1,823,992		1,823,992	334,095	
					(45,833)	(45,833)	
841,487	(2,735)	(313)			714,302	(1,003,373)	
	43,323				43,323	18,316	
			157,442	17,663	175,105	256,802	
(\$690,464)	(\$118,341)	(\$15,503)	\$1,044,724	\$17,663	\$1,559,969	\$2,357,576	

(Concluded)

#### FIDUCIARY FUNDS

#### FOR THE YEAR ENDED DECEMBER 31, 2009

Fiduciary Funds are used to account for assets held by a governmental unit in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds.

#### **AGENCY FUNDS**

<u>Trust and Agency Fund (7010)</u> - This Fund was established to account for monies received by the County for later distribution to other agencies or persons. Primarily the fund accounts for revenue received and later remitted to the State of Michigan.

<u>Library Penal Fine Fund (7210)</u> - This Fund was established under Act 236, Section 4351 to account for monies received from District Court fines which are allocated annually for operations of the County's libraries.

<u>Imprest Payroll Fund (7040)</u> - This Fund was established to account for the salaries and fringes of the County employees payroll. Money is disbursed from the Imprest Payroll Fund after being reimbursed by the benefiting funds.

<u>Inland Lake Improvement (8725)</u> – The Drain Commissioner serves on various inland lake boards that do not meet the requirements of a component unit. The Drain Commissioner also serves as the treasurer for these boards, so the financial activity is recorded on the County's general ledger. Accordingly, the County is recording this activity in an agency fund.

### FIDUCIARY FUNDS COMBINING STATEMENT OF FIDUCIARY ASSETS AND LIABILITIES

December 31, 2009

(with comparative totals for December 31, 2008)

		Agency				
	Trust and	Library	Imprest	Inland Lake	То	tal
	Agency	Penal Fine	Payroll	Improvement		
	7010	7210	7040	8725	2009	2008
ASSETS						
Cash and pooled investments Receivables:	\$1,533,323	\$581,685	\$1,052,995	\$150,433	\$3,318,436	\$2,508,542
Accounts	105,559				105,559	110,467
Due from other governmental units	41,551				41,551	56,157
Total assets	\$1,680,433	\$581,685	\$1,052,995	\$150,433	\$3,465,546	\$2,675,166
LIABILITIES						
Liabilities:						
Due to other governmental units:						
Due to State of Michigan	\$820,877		\$230,786		\$1,051,663	\$743,358
Fines and fees due to local libraries		\$581,685			581,685	439,632
Agency deposits	859,556		822,209	\$150,433	1,832,198	1,492,176
Total liabilities	\$1,680,433	\$581,685	\$1,052,995	\$150,433	\$3,465,546	\$2,675,166

# COUNTY OF OTTAWA COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS

#### FOR THE YEAR ENDED DECEMBER 31, 2009

	Balances January 1, 2009	Additions	Deductions	Balances December 31, 2009
TRUST AND AGENCY FUND (7010)				
<u>ASSETS</u>				
Cash and pooled investments Accounts receivable Due from other governmental units	\$1,242,493 110,467 56,157	\$119,001,052 709,428 188,930	\$118,710,222 714,336 203,536	\$1,533,323 105,559 41,551
Total assets	\$1,409,117	\$119,899,410	\$119,628,094	\$1,680,433
<u>LIABILITIES</u>				
Due to other taxing units Due to State of Michigan Agency deposits	\$584,761 824,356	\$41,592,012 65,220,401 82,189,320	\$41,592,012 64,984,285 82,154,120	\$820,877 859,556
Total liabilities	\$1,409,117	\$189,001,733	\$188,730,417	\$1,680,433
LIBRARY PENAL FINE FUND (7210) ASSETS				
Cash and pooled investments	\$439,632	\$978,931	\$836,878	\$581,685
Total assets	\$439,632	\$978,931	\$836,878	\$581,685
<u>LIABILITIES</u>				
Fines and fees due to local libraries Agency deposits	\$439,632	\$978,931 813,156	\$836,878 813,156	\$581,685
Total liabilities	\$439,632	\$1,792,087	\$1,650,034	\$581,685
			(Continu	ed on next page)

# COUNTY OF OTTAWA COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES ALL AGENCY FUNDS

#### FOR THE YEAR ENDED DECEMBER 31, 2009

	Balances January 1, 2009	Additions	Deductions	Balances December 31, 2009
IMPREST PAYROLL FUND (7040)				
ASSETS				
Cash and pooled investments Accounts receivable	\$675,335	\$69,958,559 68,192,069	\$69,580,899 68,192,069	\$1,052,995
Total assets	\$675,335	\$138,150,628	\$137,772,968	\$1,052,995
LIABILITIES				
Due to State of Michigan Agency deposits	\$158,597 516,738	\$1,936,550 72,082,437	\$1,864,361 71,776,966	\$230,786 822,209
Total liabilities	\$675,335	\$74,018,987	\$73,641,327	\$1,052,995
INLAND LAKE IMPROVEMENT (872	<u>25</u> )			
ASSETS	<b>#151</b> 000	0505.211	<b>\$505.060</b>	#150 422
Cash and pooled investments	\$151,082	\$595,311	\$595,960	\$150,433
Total assets	\$151,082	\$595,311	\$595,960	\$150,433
<u>LIABILITIES</u>				
Agency deposits	\$151,082	\$655,391	\$656,040	\$150,433
Total liabilities	\$151,082	\$655,391	\$656,040	\$150,433
TOTALS - AGENCY FUNDS				
<u>ASSETS</u>				
Cash and pooled investments Accounts receivable	\$2,508,542	\$190,533,853	\$189,723,959	\$3,318,436
Due from other governmental units	110,467 56,157	68,901,497 188,930	68,906,405 203,536	105,559 41,551
Total assets	\$2,675,166	\$259,624,280	\$258,833,900	\$3,465,546
LIABILITIES				
Due to other taxing units		\$41,592,012	\$41,592,012	
Due to State of Michigan	\$743,358	67,156,951	66,848,646	\$1,051,663
Fines and fees due to local libraries Agency deposits	439,632 1,492,176	978,931 155,740,304	836,878 155,400,282	581,685 1,832,198
Total liabilities	\$2,675,166	\$265,468,198	\$264,677,818	\$3,465,546
2000 Automoto	Ψ2,073,100	\$200,100,170	<i>\$20.,011,010</i>	(Concluded)
				( = = = = = = = = = = = = = = = = = = =

### COUNTY OF OTTAWA STATISTICAL SECTION

This part of the County of Ottawa's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

#### **Contents**

Financial Trends	<u>Page</u>
These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	163
Revenue Capacity	
These schedules contain information to help the reader asses the County's most significant local revenue source, the property tax.	169
Debt Capacity	
These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	173
Demographic and Economic Information	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	176
Operating Information	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	178
^ · ·	

Source: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

# COUNTY OF OTTAWA NET ASSETS BY COMPONENT LAST NINE FISCAL YEARS\*

					Fiscal	l Year			
	2009	2008	2007	2006	2005	2004	2003	2002	2001
Governmental Activities Invested in capital assets,									
net of related debt	\$110,087,094	\$96,135,351	\$81,991,023	\$78,519,838	\$74,348,852	\$62,513,315	\$54,652,223	\$36,869,011	\$35,558,261
Restricted	23,416,355	33,748,813	38,510,706	40,108,692	35,040,583	31,077,232	26,913,213	33,832,570	25,622,231
Unrestricted	54,493,996	60,985,302	68,819,561	60,800,956	54,030,017	47,241,713	46,050,289	45,780,029	48,344,792
Total Governmental Activities Net Assets	\$187,997,445	\$190,869,466	\$189,321,290	\$179,429,486	\$163,419,452	\$140,832,260	\$127,615,725	\$116,481,610	\$109,525,284
Business-Type Activities Invested in capital assets,									
net of related debt	\$0	\$2,025	\$3,037	\$4,049	\$5,423	\$6,873	\$8,690	\$10,433	\$13,084
Restricted	232,381								
Unrestricted	24,494,919	24,560,157	24,403,583	24,232,390	24,337,816	25,220,565	26,569,311	27,483,344	27,416,325
Total Business-Type Activities Net Assets	\$24,727,300	\$24,562,182	\$24,406,620	\$24,236,439	\$24,343,239	\$25,227,438	\$26,578,001	\$27,493,777	\$27,429,409
Primary Government Invested in capital assets,									
net of related debt	\$110,087,094	\$96,137,376	\$81,994,060	\$78,523,887	\$74,354,275	\$62,520,188	\$54,660,913	\$36,879,444	\$35,571,345
Restricted	23,648,736	33,748,813	38,510,706	40,108,692	35,040,583	31,077,232	26,913,213	33,832,570	25,622,231
Unrestricted	78,988,915	85,545,459	93,223,144	85,033,346	78,367,833	72,462,278	72,619,600	73,263,373	75,761,117
Total Primary Government									
Net Assets	\$212,724,745	\$215,431,648	\$213,727,910	\$203,665,925	\$187,762,691	\$166,059,698	\$154,193,726	\$143,975,387	\$136,954,693

<sup>\*</sup>The County of Ottawa implemented GASB Statement No. 34 as of and for the year ended December 31, 2001. Accordingly, data prior to 2001 is unavailable.

#### COUNTY OF OTTAWA CHANGES IN NET ASSETS LAST NINE FISCAL YEARS\*

Fiscal Year									
	2009	2008	2007	2006	2005	2004	2003	2002	2001
Expenses									
Governmental Activities:									
Legislative	\$547,466	\$548,719	\$627,625	\$520,618	\$548,532	\$469,994	\$485,174	\$495,502	\$475,045
Judicial	14,519,351	14,215,044	13,317,030	12,605,344	11,987,986	11,736,487	11,922,865	12,742,673	12,314,531
General government	17,110,266	15,345,245	13,401,945	15,175,102	13,962,772	13,628,246	11,665,978	11,048,540	9,462,268
Public safety	29,113,616	27,231,508	25,226,290	24,441,981	23,328,246	21,832,984	21,912,133	22,417,791	19,734,031
Public works	2,153,528	(739,191)	1,264,883	(1,437,838)	(508,530)	1,044,377	742,711	26,442	4,567,437
Health and welfare	60,438,578	58,762,909	57,160,468	54,270,351	51,784,416	48,066,300	45,357,514	43,436,806	39,924,234
Community and economic development	638,164	624,254	601,758	605,805	555,485	848,964	558,852		
Culture and recreation	2,810,712	2,263,151	1,868,818	1,994,991	1,830,849	1,658,024	1,326,197	1,310,229	1,324,736
Interest on long-term debt	1,215,945	1,308,463	1,018,189	741,070	709,485	890,774	958,283	1,009,585	1,274,567
Total Governmental Activities Expenses	128,547,626	119,560,102	114,487,006	108,917,424	104,199,241	100,176,150	94,929,707	92,487,568	89,076,849
Business-Type Activities:									
Delinquent tax collection	2,637,015	2,602,228	2,541,550	2,243,439	1,789,661	1,888,210	1,892,364	1,893,669	1,884,112
Total Business-Type Activities Expenses	2,637,015	2,602,228	2,541,550	2,243,439	1,789,661	1,888,210	1,892,364	1,893,669	1,884,112
Total Primary Government Expenses	\$131,184,641	\$122,162,330	\$117,028,556	\$111,160,863	\$105,988,902	\$102,064,360	\$96,822,071	\$94,381,237	\$90,960,961
,		***************************************	411,,020,010		***********	***************************************	********	4, ,,,,,,,,,,,	47.47.447.44
Program Revenues									
Governmental Activities:									
Charges for services:									
Judicial	\$3,664,644	\$3,802,269	\$3,737,197	\$3,799,831	\$3,669,496	\$3,337,581	\$3,210,168	\$3,371,423	\$3,372,516
General government	6,742,345	7,281,714	7,937,129	7,828,177	8,030,479	8,049,440	8,747,622	7,760,923	7,002,539
Public safety	6,191,172	6,032,691	5,047,927	5,048,970	4,761,022	4,442,960	4,139,168	3,893,681	3,327,639
Public works	344,926	405,175	403,922	446,501	441,146	417,824	417,582	445,492	432,764
Health and welfare	2,534,330	2,784,887	2,575,152	2,717,256	2,750,778	2,434,930	2,445,701	2,228,505	2,280,064
Community and economic development	441	10,901	10,605	23,770	20,997	, - ,	, .,	, .,	, ,
Culture and recreation	522,197	522,973	560,488	289,658	301,842	411,092	355,147	276,531	274,806
Interest on long-term debt	2,779,913	2,774,563	2,769,438	2,439,503	2,008,656	2,243,461	2,351,754	2,357,518	2,359,120
Operating grants and contributions	53,071,822	51,809,963	51,516,123	46,999,986	47,211,640	42,742,884	38,146,000	39,075,902	38,045,513
Capital grants and contributions	2,213,859	613,507	1,513,884	850,262	9,250,395	464,436	944,647	412,699	613,085
Total Governmental Activities Program Revenues	\$78,065,649	\$76,038,643	\$76,071,865	\$70,443,914	\$78,446,451	\$64,544,608	\$60,757,789	\$59,822,674	\$57,708,046
Č .									
Business-Type Activities:									
Charges for services:									
Delinquent tax collection	2,795,750	2,201,594	1,711,915	1,291,853	1,095,241	936,481	1,004,489	1,175,605	1,234,332
Total Business-Type Activities Program Revenues	2,795,750	2,201,594	1,711,915	1,291,853	1,095,241	936,481	1,004,489	1,175,605	1,234,332
Total Primary Government Program Revenues	\$80,861,399	\$78,240,237	\$77,783,780	\$71,735,767	\$79,541,692	\$65,481,089	\$61,762,278	\$60,998,279	\$58,942,378

(continued on next page)

#### COUNTY OF OTTAWA CHANGES IN NET ASSETS LAST NINE FISCAL YEARS\*

Fiscal Year 2009 2008 2007 2006 2005 2004 2003 2002 2001 Net (Expense)/Revenue Governmental activities (\$50,481,977) (\$38,473,510) (\$25,752,790) (\$35,631,542) (\$34,171,918) (\$31,368,803) (\$43,521,459) (\$38,415,141) (\$32,664,894) 158,735 (400,634) (829,635) (951,586) (649,780) Business-type activities (694,420) (951,729)(887,875) (718,064)(\$50,323,242) (\$43,922,093) (\$39,244,776) (\$39,425,096) (\$26,447,210) (\$36,583,271) (\$35,059,793) (\$33,382,958) (\$32,018,583) Total Primary Government Net Expense General Revenues and Other Changes in Net Assets Governmental Activities: Taxes \$43,680,112 \$43,141,153 \$41,740,361 \$49,182,314 \$44,867,713 \$41,606,745 \$30,477,703 \$29,108,216 \$27,635,964 Property taxes Unrestricted grants and contributions 52,393 29,044 21,545 24,657 31,374 1,448,461 4,236,699 4,759,864 5,456,975 3,305,967 1,342,489 5,007,679 2,514,383 2,440,814 3,622,427 5,974,915 Investment earnings 6,740,703 4,896,600 Miscellaneous 368,669 379,989 524,250 261,156 307,525 316,890 258,117 413,552 629,538 Capital contributions 100,000 6,149,100 202,815 176,960 24,224 618,987 805,899 746,305 442,988 508,140 Transfers 7,738 Special item: Contribution to West Michigan Enforcement Team for formation (481, 329)\$45,069,635 \$54,483,544 \$48,339,982 \$39,621,220 Total Governmental Activities \$47,609,956 \$49,051,083 \$46,718,809 \$45,009,022 \$40,205,532 Business-Type Activities: Unrestricted grants 3,577 157,817 702,619 547,099 1,421,743 Investment earnings 999,816 844,786 440,423 401,166 1,332,432 Miscellaneous (1,434)(150,000) Transfers (150,000)(630,202)(800,000)(575,000)(550,000)(525,000)999,816 Total Business-Type Activities 6,383 844,786 (189,779) (398,834) (27,901) 782,432 896,743 556,196 \$47,616,339 \$45,625,831 \$50,050,899 \$55,328,330 \$46,319,975 \$44,981,121 \$40,403,652 \$41,102,275 Total Primary Government \$48,150,203 Changes in Net Assets Governmental activities (\$2,872,021)\$1,548,176 \$10,635,942 \$16,010,034 \$22,587,192 \$11,087,267 \$10,837,104 \$6,956,326 \$8,836,729 Business-type activities 165,118 155,562 170,181 (106,800)(884,199) (1,350,563)(915,776) 64,368 246,963 Total Primary Government (\$2,706,903) \$1,703,738 \$10,806,123 \$15,903,234 \$21,702,993 \$9,736,704 \$9,921,328 \$7,020,694 \$9,083,692

(concluded)

<sup>\*</sup>The County of Ottawa implemented GASB Statement No. 34 as of and for the year ended December 31, 2001. Accordingly, data prior to 2001 is unavailable.

# COUNTY OF OTTAWA FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN FISCAL YEARS

	Fiscal Year									
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
General Fund										
Reserved	\$2,463,646	\$2,399,141	\$2,383,291	\$2,359,739	\$1,914,675	\$1,734,514	\$1,630,225	\$1,388,523	\$1,368,696	\$1,353,157
Unreserved	14,249,311	19,685,285	19,763,187	17,503,887	15,970,916	15,567,791	12,932,053	10,929,404	13,797,056	12,696,152
Total General Fund	\$16,712,957	\$22,084,426	\$22,146,478	\$19,863,626	\$17,885,591	\$17,302,305	\$14,562,278	\$12,317,927	\$15,165,752	\$14,049,309
Total General Lund	\$10,712,737	\$22,004,420	\$22,170,770	\$17,003,020	\$17,005,571	\$17,302,303	\$14,302,276	\$12,317,727	\$13,103,732	\$17,077,507
All Other Governmental Funds Reserved Unreserved, reported in: Special revenue funds Capital projects funds	\$9,311,357 27,151,539	\$17,787,698 30,712,913	\$22,544,510 36,148,248 4,766,982	\$24,704,233 34,129,511 253,715	\$19,584,065 33,089,612 2,374,153	\$7,559,074 39,980,174	\$580,576 43,869,777	\$564,962 49,118,501	\$488,764 41,504,475	\$622,943 32,731,498 54,407
Permanent funds	581	484	266		331	209			4,996	
Debt service funds		10,488	10,801	10,381						
	\$36,463,477	\$48,511,583	\$63,470,807	\$59,097,840	\$55,048,161	\$47,539,457	\$44,450,353	\$49,683,463	\$41,998,235	\$33,408,848

# COUNTY OF OTTAWA CHANGES IN FUND BALANCES, GOVERNMENTAL FUNDS LAST TEN YEARS

	2009	2008	2007	2006	2005
Revenues					
Taxes	\$43,680,112	\$43,141,153	\$41,740,361	\$49,182,314	\$44,867,713
Intergovernmental	60,128,208	56,434,209	56,197,074	50,708,309	56,055,124
Charges for services	8,512,541	9,964,645	9,767,081	9,646,695	9,795,022
Fines and forfeits	1,008,906	943,444	1,019,126	1,054,192	1,076,449
Investment earnings	598,424	3,470,029	4,362,275	3,184,509	1,561,657
Licenses and permits	652,886	639,978	624,236	674,810	745,950
Rental Income	6,372,474	6,272,068	6,442,950	5,998,857	5,442,363
Other revenues	1,514,342	1,665,938	1,764,038	1,832,591	2,189,691
Total Revenues	122,467,893	122,531,464	121,917,141	122,282,277	121,733,969
Expenditures					
Legislative	540,483	559,364	625,263	524,438	549,673
Judicial	14,448,364	14,575,881	13,576,215	12,723,585	12,124,762
General government	16,478,992	13,465,836	12,752,949	13,872,461	12,470,763
Public safety	28,501,759	27,521,666	25,809,803	24,611,221	23,646,691
Public works	1,137,666	807,457	863,260	668,915	550,295
Health and welfare	59,298,124	58,852,249	57,774,307	54,761,277	51,346,970
Community and economic development	634,793	633,980	600,570	605,318	555,363
Culture and recreation	2,124,653	1,774,863	1,498,687	1,641,831	1,507,733
Other governmental functions	149,627	272,874	147,251	163,642	119,565
Capital outlay	13,603,899	20,127,929	8,856,079	3,791,647	17,313,458
Debt service					
Interest and fiscal charges	1,207,113	1,302,601	1,059,013	733,395	1,298,259
Principal	2,335,000	2,235,000	1,830,000	1,720,000	1,460,000
Total Expenditures	140,460,473	142,129,700	125,393,397	115,817,730	122,943,532
Excess of Revenues					
Over (Under) Expenditures	(17,992,580)	(19,598,236)	(3,476,256)	6,464,547	(1,209,563)
Other Financing Sources (Uses)					
Transfers from other funds	26,901,059	28,937,698	18,396,869	17,593,905	21,046,183
Transfers to other funds	(26,398,244)	(24,360,738)	(18,343,645)	(18,030,738)	(19,880,952)
Transfers to component units	, , , ,	, , , ,	, , , ,	, , , ,	, , , ,
Proceeds from capital lease	70,190				
Issuance of bonds			10,000,000		7,865,000
Refunding bonds issued					10,005,000
Premium on bonds issued			78,851		690,972
Payment to refunding bond escrow agent					(10,424,650)
Total Other Financing Sources (Uses)	573,005	4,576,960	10,132,075	(436,833)	9,301,553
Special Item: Contribution to West Michigan Enforcement Team for formation Residual Equity Transfer					
Net Change in Fund Balances	(\$17,419,575)	(\$15,021,276)	\$6,655,819	\$6,027,714	\$8,091,990
Debt Service as a Percentage of Noncapital Expenditures (1)	2.79%	2.90%	2.48%	2.19%	2.61%
	1 11				

<sup>(1)</sup> Capital expenditures within the functional expenditure categories have been deducted.

2004	2003	2002	2001	2000	
¢41 606 745	¢20 477 702	¢20 100 216	\$27.625.06A	\$26,229,120	
\$41,606,745	\$30,477,703	\$29,108,216	\$27,635,964	\$26,228,129	
47,634,209	45,591,195	46,857,944	46,792,519	43,848,640 7,636,824	
10,135,135 1,033,297	10,797,855 1,000,292	9,335,988 1,068,804	8,468,512 1,083,225	1,016,413	
1,413,570	1,826,467	4,442,975	4,804,119	3,810,625	
704,422	661,333	545,031	533,326	456,867	
5,253,344	5,244,366	5,504,855	5,424,089	5,050,184	
989,481	1,013,754	1,153,830	1,378,215	2,789,556	
108,770,203	96,612,965	98,017,643	96,119,969	90,837,238	
100,770,203	90,012,908	70,017,013	70,117,707	70,037,230	
463,217	480,630	489,564	469,478	483,042	
11,754,724	11,717,496	12,709,838	12,190,228	11,682,651	
11,528,237	9,828,250	9,789,942	8,235,430	9,135,010	
21,889,931	20,811,049	21,798,498	16,521,273	15,061,039	
682,435	677,432	746,928	625,731	536,191	
47,197,156	43,501,375	43,083,010	39,256,986	39,744,250	
843,051	555,858	-,,-	,,	, , , , , , , , , , , , , , , , , , , ,	
1,310,643	977,414	1,126,684	1,156,873	2,919,619	
107,577	99,322	60,411	49,341	54,464	
8,915,367	12,504,071	1,658,659	3,942,697	431,414	
-,,	, ,	,,	- ,- , :	- ,	
904,901	965,822	1,020,975	1,072,564	1,120,902	
1,395,000	1,340,000	1,295,000	1,245,000	1,200,000	
106 002 220	102 458 710	02 770 500	84.765.601	92 269 592	
106,992,239	103,458,719	93,779,509	84,765,601	82,368,582	
1,777,964	(6,845,754)	4,238,134	11,354,368	8,468,656	
18,932,766	12,420,974	16,127,216	15,080,069	13,172,429	
(14,881,599)	(11,141,169)	(15,527,947)	(14,274,755)	(12,662,718)	
			(2,461,108)	(2,325,777)	
4,051,167	1,279,805	599,269	(1,655,794)	(1,816,066)	
	(481,329)				
	( ) )			410,893	
Φ5 020 121	(0.047.070)	£4.027.402	\$0.600.5 <b>7</b> 4		
\$5,829,131	(\$6,047,278)	\$4,837,403	\$9,698,574	\$7,063,483	
2.34%	2.54%	2.51%	2.87%	2.83%	
2.5 1/0	2.5 170	2.51/0	2.0770	2.05/0	

# COUNTY OF OTTAWA ASSESSED VALUE AND ESTIMATED VALUE OF TAXABLE PROPERTY LAST TEN CALENDAR YEARS

Fiscal Year Ended Dec 31,	Residential Property (1)	Commercial Property (1)	Industrial Property (1)	Other Property (1)	Total Assessed Value (2)	Total Direct Tax Rate	Total Taxable Value (3)	Total Estimated Actual Value	Percentage of Assessed to Estimated Values
2000	\$4,833,093,942	\$1,048,378,980	\$849,485,071	\$450,393,358	\$7,181,351,351	4.3812	\$6,192,771,645	\$14,417,045,022	49.81%
2001	5,276,733,794	1,131,363,739	913,986,052	515,736,876	7,837,820,461	4.3760	6,677,256,800	15,743,384,265	49.78%
2002	5,753,888,867	1,219,397,186	1,019,559,776	563,791,514	8,556,637,343	4.2722	7,179,278,659	17,199,500,005	49.75%
2003	6,249,467,098	1,280,277,578	1,014,262,258	612,132,852	9,156,139,786	4.1672	7,564,368,026	18,402,627,432	49.75%
2004	6,716,873,710	1,322,251,677	1,042,548,460	653,989,617	9,735,663,464	4.1611	8,017,866,823	19,552,979,984	49.79%
2005	7,236,894,083	1,384,464,924	1,043,983,418	680,080,009	10,345,422,434	4.2593	8,503,786,076	20,805,877,296	49.72%
2006	7,856,224,166	1,443,751,850	1,043,810,103	684,435,873	11,028,221,992	4.2579	9,027,094,310	22,170,339,035	49.74%
2007	8,322,378,855	1,525,255,251	1,138,353,787	733,806,001	11,719,793,894	4.3572	9,585,665,481	23,594,493,916	49.67%
2008	8,454,588,788	1,592,147,608	1,183,541,453	767,449,246	11,997,727,095	4.3572	9,898,685,191	24,198,304,107	49.58%
2009	8,170,901,810	1,554,014,430	1,193,763,947	787,679,437	11,706,359,624	4.3572	10,018,437,711	23,614,026,941	49.57%

**Source:** Ottawa County Equalization Department

<sup>(1)</sup> Real and personal properties have been combined into the categories above.

<sup>(2)</sup> County assesses property at approximately 50% of the actual value.

<sup>(3)</sup> For taxes levied in 1995, and each year thereafter, the legislature shall provide for the taxable value of each parcel of property not to increase by more than the increase in the immediately preceding general price level (CPI), or 5%, whichever is less, until such time as ownership of the property is transferred. When ownership of the parcel is transferred, the parcel shall be assessed at the applicable proportion of the current true cash value.

County of Ottawa Direct and Overlapping Property Tax Rates (per \$1,000 of Taxable Value) Last Ten Calendar Years

	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009
<b>County Direct Rates</b>										
Operating	3.6000	3.6000	3.5000	3.4000	3.4000	4.6666	4.6666	4.7666	3.6000	3.6000
Parks	0.3267	0.3245	0.3229	0.3208	0.3182	0.3174	0.3168	0.3165	0.3165	0.3165
E-911	0.4545	0.4515	0.4493	0.4464	0.4429	0.4419	0.4411	0.4407	0.4407	0.4407
<b>Total Direct Rate (1)</b>	4.3812	4.3760	4.2722	4.1672	4.1611	5.4259	5.4245	5.5238	4.3572	4.3572
City and Village Rates										
Coopersville	15.4488	15.2882	15.2700	15.1222	14.9036	14.9939	14.7991	14.9025	15.1987	14.4594
Ferrysburg	11.9975	11.9971	11.9899	11.9864	11.9788	11.9788	11.9788	11.5828	11.5027	10.3377
Grand Haven	12.6783	13.4788	12.7319	12.8663	13.2423	13.0859	13.0859	13.1853	14.3642	14.3609
Holland	15.9323	15.9104	15.6662	15.5895	15.5695	15.5396	15.4996	15.6497	15.9894	15.9904
Hudsonville	13.3542	12.2369	12.2369	12.2342	12.2322	12.2322	11.2226	11.2050	11.2623	11.2639
Zeeland	14.8858	12.8858	12.3852	11.3854	11.3854	11.3854	11.3854	11.3854	11.4854	11.2354
Spring Lake Village	12.1619	12.1619	12.1619	13.1619	13.1619	13.0619	11.9619	11.8619	11.8619	11.6619
Township Rates	1.35-8.07	1.09-9.33	1.03-8.11	1.0-8.02	1.21-8.02	1.21-8.08	1.35-8.12	1.35-8.12	1.35-7.97	1.35-7.97
School Rates (2)										
Homestead	3.40 - 8.15	3.40 - 9.23	3.34 - 9.23	3.28 - 9.21	3.10 - 9.25	3.00 - 9.25	3.00 - 9.25	3.00 - 9.25	2.8 - 9.25	3.0 - 9.25
Non-Homestead	21.40 - 26.15	21.40 - 26.69	21.34 - 26.68	21.28 - 27.21	21.10 - 27.25	21.00 - 26.96	21.00 - 26.78	21.00 - 26.78	20.80 - 27.25	21.00 - 27.25

<sup>(1)</sup> In October of 2004, the State of Michigan eliminated State Revenue Sharing payments to counties. To assist counties in preventing the loss of key services, the county property tax levy will gradually be moved up from December to July over three years. Effective December 2004 through 2006 tax collection, one third of the levy is placed into the Revenue Sharing Reserve Fund (RSRF) that the County will manage and be able to withdraw an amount equal to what we would have received in 2004, plus an annual increase equal to CPI (Consumer Price Index).

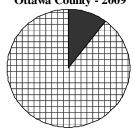
<sup>(2)</sup> Includes Community Colleges and Intermediate School Districts

# COUNTY OF OTTAWA PRINCIPAL TAXPAYERS CURRENT YEAR AND NINE YEARS AGO

			2009		2000				
Taxpayer	Type of Business	Taxable Assessed Valuation (1)	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Valuation (1)	Rank	Percentage of Total County Taxable Assessed Value		
Consumers Energy	Utility	\$654,895,905	1	6.54%	\$313,567,546	1	5.06%		
Gentex Corporation	Automotive Components	95,295,111	2	0.95%					
Mead Johnson and Co.	Food Products	55,568,395	3	0.55%	63,850,721	3	1.03%		
Herman Miller Inc.	Office Furniture	52,686,915	4	0.53%	70,521,466	2	1.14%		
Leprino Foods Inc.	Cheese Production	40,835,104	5	0.41%					
Johnson Controls Interiors	Automotive Components	35,191,371	6	0.35%	32,740,039	6			
Shape Corp.	Metal Extrusion	30,171,947	7	0.30%			0.00%		
Bil Mar Foods Inc./Sara Lee	Food Products	30,053,454	8	0.30%	25,939,191	7	0.42%		
Request Foods	Food Products	22,369,600	9	0.22%			0.00%		
Michigan Electric Transmission	Utility	18,503,913	10	0.18%					
Parke-Davis Co.	Pharmaceutical				51,300,503	4	0.83%		
Delphi Automotive	Automotive Components				43,543,600	5	0.70%		
Meijer	Retail Store				24,858,425	8	0.40%		
JSJ Corp.	Mixed Industrial Holding Co.				19,100,243	9	0.31%		
Freedom Village	Retirement Home				16,762,871	10	0.27%		
		\$1,035,571,715		10.33%	\$662,184,605		10.16%		

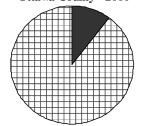
Source: Ottawa County Equalization Department. The 2009 and 2000 total Taxable Values were \$10,018,437,711 and \$6,192,771,645.

Concentration of Taxpayers in Ottawa County - 2009



 $\blacksquare$  Top Ten Taxpayers  $\blacksquare$  All Other Taxpayers

Concentration of Taxpayers in Ottawa County - 2000



■ Top Ten Taxpayers □ All Other Taxpayers

County of Ottawa Property Tax Levies and Collections Last Ten Calendar Years

Fiscal		Collected wit	thin the				
Year	Taxes Levied	Fiscal Year of	the Levy	Collections	Total Collections to Date		
Ended Dec 31,	for the Fiscal Year	Amount	Percentage of Levy	in Subsequent Years	Amount	Percentage of Levy	
2000	\$25,573,706	\$24,321,050	95.10%	\$1,193,165	\$25,514,215	99.77%	
2001	27,098,718	25,716,262	94.90%	1,253,132	26,969,394	99.52%	
2002	28,526,677	27,050,217	94.82%	1,306,377	28,356,594	99.40%	
2003	29,917,491	28,520,096	95.33%	1,221,451	29,741,547	99.41%	
2004	31,476,092	30,124,717	95.71%	1,186,588	31,311,305	99.48%	
2005	35,555,360	34,244,434	96.31%	1,276,732	35,521,166	99.90%	
2005/2006 (1)	36,588,240	35,249,126	96.34%	886,676	36,135,802	98.76%	
2006	38,982,510	37,412,013	95.97%	904,946	38,316,959	98.29%	
2007	41,867,866	40,269,739	96.18%	896,723	41,166,462	98.32%	
2008	43,144,926	41,437,107	96.04%	1,030,897	42,468,004	98.43%	
2009	43,598,505	42,093,132	96.55%	n/a	n/a	n/a	

<sup>(1)</sup> Tax levy date is December 1 of each year until calendar year 2005, at which time a shift in the tax levy from December 1 to July 1 over a three-year period began in accordance with State of Michigan legislation. In 2005, 1/3 of the total levy was for 2005 operations, 1/3 was for 2006 operations and 1/3 of the total levy was for the Revenue Sharing Reserve Fund. In 2006, 2/3 of the total levy was for 2006 operations and 1/3 was for the Revenue Sharing Reserve Fund. All of the amount levied in 2007 was for 2007 operations.

# COUNTY OF OTTAWA RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

							(rounded)				Bonds
		Parks &					Per				Percent
	General	Recreation			Percent of		Capita		Per		of
Fiscal	Obligation	Land	Capital		Personal	Personal	Personal	Population	Capita	Assessed	Assessed
Year	Bonds	Contract	Leases	Total (1)	Income	Income (2)	Income (2)	(2)	Debt	Value (3)	Value
• • • •	<b>***</b> • <b>**</b> • • • • • • • • • • • • • • • • • •		,		0.0407		D= 0.10		0.4.00	<b>A-</b> 404 <b>A-</b> 4	0.040/
2000	\$22,070,000	\$443,085	n/a	\$22,513,085	0.34%	\$6,684,845	\$27,913	239,490	94.00	\$7,181,351,351	0.31%
2001	20,825,000	391,595	n/a	21,216,595	0.31%	6,769,599	27,801	243,502	87.13	7,837,820,461	0.27%
2002	19,530,000	336,242	n/a	19,866,242	0.29%	6,816,596	27,672	246,332	80.65	8,556,637,343	0.23%
2003	18,190,000	284,781	n/a	18,474,781	0.26%	7,089,242	28,445	249,228	74.13	9,156,139,786	0.20%
2004	16,795,000	228,737	n/a	17,023,737	0.23%	7,457,199	29,554	252,323	67.47	9,735,663,464	0.17%
2005	23,230,000	167,703	n/a	23,397,703	0.30%	7,784,716	30,611	254,312	92.00	10,345,422,434	0.22%
2006	21,510,000	101,232	n/a	21,611,232	0.26%	8,220,775	32,006	256,851	84.14	11,028,221,992	0.20%
2007	29,680,000	28,840	\$106,239	29,815,079	0.35%	8,424,445	32,551	258,808	115.20	11,719,793,894	0.25%
2008	27,445,000	n/a	70,826	27,515,826	0.32%	8,611,656	33,009	260,891	105.47	11,997,727,095	0.23%
2009	25,110,000	n/a	101,524	25,211,524	n/a	n/a	n/a	n/a	n/a	11,706,359,624	0.21%

<sup>(1)</sup> Does not include the landfill reclamation, compensated absences, and the net pension obligation.

Does not include Component Units, certain debt issued by Component Units is guaranteed by the County.

<sup>(2)</sup> Bureau of Economic Analysis, U.S. Department of Commerce - Personal Income (Thousands of Dollars) adjusted annually.

<sup>(3)</sup> County assesses property at approximately 50% of the actual value.

### COMPUTATION OF DIRECT AND OVERLAPPING DEBT

### **DECEMBER 31, 2009**

	Net Debt Outstanding	Percentage Applicable To County of Ottawa	Amount Applicable To County of Ottawa
Direct:			
County at large	\$25,100,000	100.0%	\$25,100,000
Townships (1)	101,420,692	100.0%	\$101,420,692
Total Direct	\$126,520,692		\$126,520,692
Overlapping:			
School districts	\$784,171,857	79.7%	\$625,326,612
Cities and villages (1)	86,085,567	86.9%	74,831,174
Grand Rapids Community College	56,280,000	1.3%	754,152
Library	11,045,000	100.0%	11,045,000
Holland Area Swimming Pool	6,565,000	67.3%	4,418,245
Total Overlapping	\$944,147,424		\$716,375,183
Grand Total	\$1,070,668,116		\$842,895,875

<sup>(1)</sup> Includes county-issued bonds paid by local municipalities

COUNTY OF OTTAWA

### RATIO OF NET GENERAL OBLIGATION DEBT OUTSTANDING AND LEGAL DEBT MARGIN INFORMATION LAST TEN FISCAL YEARS

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Assessed Value of Property	\$ 11,706,359,624	\$ 11,997,727,095	\$ 11,719,793,894	\$ 11,028,221,992	\$ 10,345,422,434	\$ 9,735,663,464	\$ 9,156,139,786	\$ 8,556,637,343	\$ 7,837,820,461	\$ 7,181,351,351
Debt Limit 10% of Assessed Value	1,170,635,962	1,199,772,710	1,171,979,389	1,102,822,199	1,034,542,243	973,566,346	915,613,979	855,663,734	783,782,046	718,135,135
Amount of Debt Applicable to Limit										
General Obligation Bond Debt	132,700,501	122,843,501	131,383,236	89,765,533	96,122,533	92,044,536	94,911,536	103,277,895	104,101,021	110,336,981
Other Debt	-	-	28,840	101,232	167,703	228,737	284,781	336,242	429,095	596,395
Less: Resources Restricted to Paying Principal	(225,925)	(147,515)	(167,828)	(1,448,703)	(1,433,484)	(1,303,300)	(2,104,346)	(1,453,457)	(799,270)	(2,739,270)
Total Net debt applicable to Limit	132,474,576	122,695,986	131,244,248	88,418,062	94,856,752	90,969,973	93,091,971	102,160,680	103,730,846	108,194,106
Legal Debt Margin	\$ 1,038,161,386	\$ 1,077,076,724	\$ 1,040,735,141	\$ 1,014,404,137	\$ 939,685,491	\$ 882,596,373	\$ 822,522,008	\$ 753,503,054	\$ 680,051,200	\$ 609,941,029
Total Net Debt applicable to the Limit										
as a percentage of Debt Limit	11.32%	10.23%	11.20%	8.02%	9.17%	9.34%	10.17%	11.94%	13.23%	15.07%
-										
Ratio of Net General Obligation Debt										
to Assessed Value of Property	1.132%	1.023%	1.120%	0.802%	0.917%	0.934%	1.017%	1.194%	1.323%	1.507%
to rissessed value of riopolity	1.132/0	1.02570	1.120/0	0.00270	0.71770	0.75470	1.01770	1.17470	1.525/0	1.50770

<sup>(1)</sup> Total bonded debt does not include the Road Commission Bonds because the County does not guarantee them.

Note: Under State of Michigan law, the County's outstanding debt should not exceed 10% of state equalized value less amounts available for repaying the applicable bonds.

# County Of Ottawa Demographic and Economic Statistics Last Ten Calendar Years

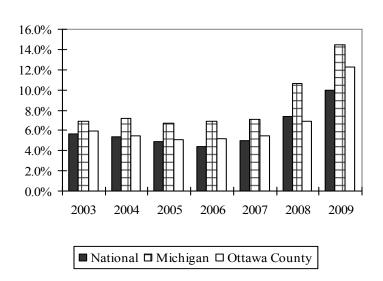
#### **Personal Income Fiscal** (thousands Per Capita Median School Unemployment of dollars) (1) Rate (4) Year Population (1) Income (1) Age (2) **Enrollment (3)** 2000 239,490 \$27,913 2.6% \$6,684,845 32.3 54,068 2001 243,502 27,801 6,769,599 32.4 54,620 4.1% 2002 246,332 6,816,596 27,672 32.7 55,293 5.4% 2003 249,228 28,445 32.9 55,060 5.9% 7,089,242 29,554 2004 252,323 7,457,199 33.1 55,696 5.5% 254,312 7,784,716 2005 30,611 33.4 55,575 5.1% 2006 256,851 8,220,775 32,006 33.6 55,412 5.2% 2007 258,808 8,424,445 32,551 33.8 55,032 5.5% 2008 260,891 8,611,656 33,009 34.0 54,662 6.9% 2009 261,957 n/a n/a n/a 55,068 12.3%

n/a: Information is unavailable.

#### Sources:

- (1) U.S. Department of Commerce, Bureau of Economic Analysis, updated with most recent census figures
- (2) U.S. Census Bureau, updated with most recent census figures
- (3) Fourth Friday Count, Ottawa Area Intermediate School District
- (4) U.S. Department of Labor, Bureau of Labor Statistics, updated with most recent census figures

### National, State and County Unemployment Rates



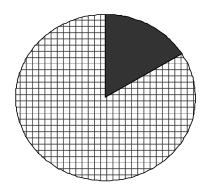
### COUNTY OF OTTAWA PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

			2009		2000				
Employer	Type of Business	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment		
Herman Miller (1)	Office Furniture	3,613	1	3.1%	6,648	1	5.0%		
Johnson Controls (1)	Automotive Interior Parts	2,493	2	2.2%	5,608	2	4.2%		
Gentex Corporation	Automotive Mirrors	2,425	3	2.1%	1,599	7	1.2%		
Grand Valley State University	Higher Education	1,843	4	1.6%	1,626	6	1.2%		
Holland Hospital	Health Care	1,780	5	1.6%	1,385	8	1.1%		
Haworth (1)	Office Furniture	1,637	6	1.4%	3,803	3	2.9%		
Meijer	Retailer	1,256	7	1.1%	2,324	5	1.8%		
Magna Optera (1)	Automotive Windows	1,238	8	1.1%	2,384	4	1.8%		
County of Ottawa	Government	1,166	9	1.0%					
Shape Corporation	Metal Roll Forming	1,040	10	0.9%					
Spartan Retail	Retailer				1,169	9	0.9%		
Holland Public Schools	Education				1,150	10	0.9%		
		18,491		16.1%	27,696		20.9%		

Source: Ottawa County Economic Development Office, Inc. Total employment in 2009 was 115,000 and in 2000 was 132,456

(1) Facilities located within Ottawa County and/or the City of Holland portion of Allegan County

#### Concentration of Employers in Ottawa County



 $\blacksquare$  Top Ten Employers  $\blacksquare$  All Other Employers

# COUNTY OF OTTAWA FULL-TIME EQUIVALENT COUNTY GOVERNMENT EMPLOYEES BY FUNCTION LAST TEN FISCAL YEARS

	Fiscal Year										
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	
Function/Program											
	44.000	44.000	44.000	44.000	11.000	11.000	11.000	12 000	12 000	12.000	
Legislative	11.000	11.000	11.000	11.000	11.000	11.000	11.000	13.000	13.000	13.000	
Judicial	132.075	126.775	125.775	127.900	127.175	129.727	142.975	149.975	145.600	143.075	
General Government	180.500	179.650	180.150	181.150	181.750	175.350	172.350	166.975	161.825	153.325	
Public Safety	222.200	218.950	217.200	211.200	210.490	204.800	205.100	182.100	174.460	172.260	
Public Works	4.720	4.720	4.720	4.600	4.600	2.600	2.590	2.090	1.590	1.590	
Health and welfare	366.954	375.455	382.455	393.160	397.800	376.100	361.860	362.620	346.460	331.391	
Community and economic develpment	6.950	6.950	6.950	6.950	6.950	6.950	7.950	7.950	4.950	4.950	
Culture and recreation	15.000	13.000	13.000	12.000	12.000	10.000	9.540	9.540	9.540	9.540	
Total	939.399	936.500	941.250	947.960	951.765	916.527	913.365	894.250	857.425	829.131	

**Source:** Ottawa County Payroll

Full-time-equivalent employment is calculated by dividing total labor hours by 2,080.

# COUNTY OF OTTAWA OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

<u>-</u>										
	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Function/Program										
Judicial										
Circuit Court										
Total Civil Cases	1,465	1,340	1,263	1,237	1,202	2,105	1,713	1,614	1,833	1,556
Total Criminal Cases	1,090	1,127	1,218	1,169	1,055	1,359	1,136	1,104	977	917
District Court										
Felony Cases	1,419	1,542	1,584	1,477	1,347	1,385	1,392	1,449	1,325	1,344
Misdemeanor Cases	9,646	10,301	10,606	10,317	9,714	8,889	10,695	11,634	12,182	12,293
General Civil Cases	6,367	7,067	6,532	4,918	4,341	4,625	4,142	3,544	3,225	2,869
Probate Court										
Open Cases	6,940	6,487	6,031	5,838	4,894	3,328	3,587	1,899	1,725	N/A
Juvenile Court										
Total Offenses	3,387	2,494	3,019	2,439	2,737	2,760	3,086	3,115	2,810	3,160
Public Safety										
Jail:										
Subject Admitted	7,864	8,079	8,473	9,002	8,533	9,095	9,287	9,551	9,530	8,899
Average daily population	352.0	366.6	395.0	368.0	328.9	356.6	341.0	335.8	299.1	307.9
Police:										
Calls for Service	67,754	72,665	76,171	73,523	71,737	71,459	70,293	67,179	66,005	63,537
Criminal Arrests	8,616	9,177	9,755	10,122	9,890	9,412	9,615	11,075	9,954	10,081
Traffic Violations	24,886	24,170	26,283	28,011	25,937	20,272	20,657	22,557	23,723	20,394
Health and welfare										
Public Health										
# of Fixed Food Service										
Inspections	1,022	1,124	1,123	1,122	1,032	1,150	1,132	1,007	1,004	1,269
% of new entrants enrolled in	ŕ	ŕ	•	•		,	•	•	ŕ	•
school immunized	99%	99%	98%	N/A						
Maternal/Infant Health Services										
# of Visits	3,645	4,155	4,720	4,847	4,997	4,258	7,529	10,300	11,227	12,486
# of Dental Services with Miles										
of Smiles and Sealant Program	8,498	8,940	7,748	8,245	7,344	6,917	8,447	9,083	8,174	6,275
Mental Health										
# of Persons Served	3,203	3,064	3,076	2,964	3,041	2,955	3,088	3,008	3,228	3,017
Culture and recreation										
Parks:										
# of Operating Days	101	99	100	101	101	97	100	95	99	103
Daily Permits	30,670	31,524	30,450	30,663	30,933	23,068	28,454	32,925	31,507	25,723
Annual Permits	5,431	5,115	5,925	5,638	5,850	4,218	4,857	5,470	5,379	4,580
General Government	,	,	,	,	,	,	,	,	,	,
Register of Deeds:										
# of Deeds Recorded	8,933	9,428	10,173	10,156	11,625	12,452	13,549	12,145	11,243	10,590
π of Deeds Recorded	0,733	7,720	10,173	10,150	11,023	12,732	13,379	12,173	11,473	10,570

# COUNTY OF OTTAWA OPERATING INDICATORS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Function/Program										
County Clerk:										
# of Certified Copies										
(Births, Deaths, etc.)	19,016	21,096	21,182	19,294	19,097	18,773	21,178	22,913	23,895	18,823
County Treasurer:										
# of Receipts Written	18,357	14,239	15,172	15,477	15,271	17,950	24,199	23,892	23,768	24,200
Real Properties Returned										
Delinquent	7,493	7,179	7,043	6,349	6,814	6,453	6,887	7,672	7,632	7,958
Fiscal Services:										
# of A/P Checks Processed	24,399	25,278	25,678	26,517	26,891	25,471	25,633	26,188	25,768	25,302
# of Invoices Issued	10,839	15,200	11,929	11,002	10,388	8,823	8,015	7,701	7,199	7,098
Facilities Maintenance:										
# of Work Orders Processed	45,054	44,211	41,775	38,016	35,569	32,547	30,206	26,881	23,844	21,995

Source: Ottawa County Departments

# COUNTY OF OTTAWA CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM LAST TEN FISCAL YEARS

_					Fiscal Y	ear				
_	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000
Function/Program	_									_
Public Safety:										
Vehicular Patrol Units	136	137	134	133	130	131	130	128	116	111
Sheriff's Substations	8	8	8	8	7	7	7	7	6	6
Health and welfare										
Number of Clinics	3	4	4	4	4	4	4	4	4	4
Culture and recreation										
Total Park Acres	3,429	3,560	3,360	3,351	3,032	2,369	2,073	781	781	781
General Government										
Total Square Footage of Buildings Number of IT Servers	647,104 49	728,033 33	582,161 28	582,161 28	538,612 24	542,173 14	542,173 11	542,173 11	542,173 10	542,173 9
ramoer of the betvers		33	20	20	2 '	1.	11	11	10	

**Source:** Ottawa County Departments