

Meeting Agenda  
**CMHOC Board of Directors**

CMHOC Board Room – 12265 James Street, Holland, MI 49424  
Monday, May 22, 2023 2:30 PM

[Join Zoom Meeting](#)

Dial: 1 (646) 876-9923

Meeting ID: 820 4001 5004

Passcode: 725930

1. Call to Order – Chair

2. Invocation

3. CMHOC Mission and Vision Statements

***Mission Statement:*** Community Mental Health of Ottawa County partners with people with mental illness, intellectual/developmental disabilities and substance use disorders and the broader community to improve lives and be a premier mental health agency in Michigan.

***Vision:*** Community Mental Health of Ottawa County strives to enhance quality-of-life for all residents.

4. Public Comment

5. Consent Items

***Suggested Motion:*** To approve by consent the following items:

- a. Agenda for the May 22, 2023, CMHOC Board of Directors Meeting
- b. Minutes for the April 24, 2023, CMHOC Board of Directors Meeting

6. Presentation

**Family Services/Autism/Children's Mobile Crisis – Ann Heerde**

**Mental Health Millage/CCBHC Updates – Anna Bednarek**

7. Old Business

8. New Business

**May 2023 Service Contracts (Attachment A)**

***Suggested Motion:*** To approve the May 2023 service contracts as presented.

**FY2023 April CMHOC Financial Report (Attachment B)**

***Suggested Motion:*** To approve the FY2023 April CMHOC Financial Report as presented.

**FY2023 Budget Amendment #5 (Attachment C)**

***Suggested Motion:*** To approve the FY2023 CMHOC Budget Adjustment #5 as presented.

**March 2023 LRE Combined Monthly FSR Report (Attachment D) – Information only.**

9. Executive Director's Report

10. General Information, Comments and Meetings Attended

11. Public Comment

12. Adjournment

Meeting Minutes (proposed)

**CMHOC Board of Directors**

CMHOC Board Room – 12265 James Street, Holland, MI 49424

Monday, April 24, 2023

2:30 PM

**In attendance:** Robert Brown, Donna Bunce, Gretchen Cosby, Terry Goldberg, Christian Kleinjans, Jason Monroe, David Parnin, Steven Savage, Vonnie VanderZwaag

**Absent:** Lucy Ebel, Kyle Parcher, Sylvia Rhodea

**ANNUAL ORGANIZATIONAL MEETING**

CALL TO ORDER – Vonnie VanderZwaag, Board Chair

Ms. VanderZwaag called the April 24, 2023, CMHOC Board Organizational Meeting to order at 2:30 p.m.

Welcome Jason Monroe, Donna Bunce, and Kyle Parcher

NOMINATION AND ELECTION OF OFFICERS – David Parnin, Committee Chair

Mr. Parnin noted that the Nominating Committee met and provided recommendations for Board Officers.

CMH 23-015 Motion: To elect Robert Brown to serve as the CMHOC Board Chair as recommended by the Nominating Committee

Moved by: Goldberg

Support: Kleinjans

MOTION CARRIED

CMH 23-016 Motion: To elect Vonnie VanderZwaag to serve as the CMHOC Vice Chair as recommended by the Nominating Committee

Moved by: Goldberg

Support: Kleinjans

MOTION CARRIED

CMH 23-017 Motion: To elect Terry Goldberg to serve as the CMHOC Board Secretary as recommended by the Nominating Committee

Moved by: Kleinjans

Support: VanderZwaag

MOTION CARRIED

ADJOURNMENT – Board Chair

Mr. Brown adjourned the April 24, 2023, CMHOC Annual Organizational Meeting at 2:34 p.m.

## **REGULAR MONTHLY MEETING**

### **CALL TO ORDER** – Chair

Robert Brown, CMHOC Board Chair, called the April 24, 2023, CMHOC Board meeting to order at 2:34 p.m.

### **CMHOC MISSION AND VISION STATEMENTS**

Mr. Brown noted the CMHOC Mission and Vision Statements

### **PUBLIC COMMENT**

Bill Phelps, Lakeside Clubhouse

Mr. Phelps presented information on services provided by Lakeside Clubhouse.

Alfonse Mercado, Lakeside Clubhouse

Commented on the benefits from through services received at the Clubhouse.

Julie Fox, Lakeside Clubhouse

Commented on the benefits from through services received at the Clubhouse.

Jewell Wichman, Ferrysburg

Commented on millage funding and services provided in adult foster care.

Steven Rockman, Grand Haven Township

Commented on the Momentum Center and mental health millage funding.

Rosalie Austin, Holland City

Commented on presentation by the Lakeshore Clubhouse.

### **CONSENT ITEMS**

CMH 23-019 Motion: To approve by consent the following items:

- a. Agenda for the April 24, 2023, CMHOC Board of Directors Meeting
- b. Minutes for the March 27, 2023, CMHOC Board of Directors Meeting

Moved by: VanderZwaag                      Support: Goldberg

MOTION CARRIED

### **PRESENTATION**

#### **MI Adult Services** – Michele VanderSchel

Ms. VanderSchel presented information about services and programs provided through the CMHOC MI Adult Program along with data focusing on the numbers served over the past several years. MI Adult programs include Assertive Community Treatment (ACT) Team, Two (2) Multidisciplinary Teams (MDT), Crisis Management, Senior Reach, Jail Services (including a newly developed Jail Diversion program), Clubhouse, and Mental Health Treatment Court.

Services provided include therapy, case management, medication services, Community Living Supports (CLA), Peer Support and Recovery Coaching, Jail Services, Care Coordination,

Residential Supports, Community Delivered Services, Medication Assisted Treatment (MAT), and Crisis Stabilization.

**Annual Needs Assessment – Amy Avery**

Data is required to be submitted annually to MDHHS. Ms. Avery reviewed service request and disposition data. FY22 Countywide statistics and FY 21 consumer health data were also reviewed.

**FY23Q1 MMPBIS Dashboard Report – Rich Francisco**

The quarterly dashboard report reflects CMHOC having met the required benchmark in all but one indicator. Benchmarks for indicators #2 and #3 have not yet been identified by MDHHS. Indicator #10 (recidivism rate) was out of compliance for children (3 of 9 or 33 percent). A plan of correction is underway and has been accepted by the PIHP.

**OLD BUSINESS**

No Old Business

**NEW BUSINESS**

**April 2023 Service Contracts - Kelly Goetzinger, Gina Kim**

Two new contracts were presented for approval. Kaizan Health will assist in linking consumers with transportation services to assist individuals in getting to appointments. The organization specializes in working with hospitals to provide transportation and they are familiar with serving individuals with special needs.

CMH 23-2020 Motion: To approve the April 2023 service contracts as presented

Moved by: VanderZwaag

Support: Parnin

MOTION CARRIED

**FY2023 March CMHOC Financial Report – Amy Bodbyl-Mast, MH Finance Manager**

Ms. Bodbyl-Mast reviewed the CMHOC statement of activities through March. The organization continues to be in good financial standing. Mental Health and SUD are reflecting revenue surplus and revenues are projected to be within budgeted amounts and spending plans. Millage funds are being collected and a slight surplus is being reflected.

CMH 23-021 Motion: To approve the FY2023 March CMHOC Financial Report as presented.

Moved by: Goldberg

Support: Parnin

MOTION CARRIED

**FY2022 Budget Amendment #4 – Nicholas Sall, Assistant MH Finance Manager**

Mr. Sall reviewed the FY2022 Budget Amendment #4, noting that the adjustment relates to the previously approved use of additional \$170 thousand of millage funds for the Specialized Residential assistance program.

Additionally, a new MDHHS Workforce stabilization grant is to be used for staff training and collaboration. The training will offer Continuing Education Unit (CEU) credits and increase visibility for open job opportunities, with a goal of increasing the number of applicants and

reducing the length of time positions are open. The grant is \$68,000/year for 3 years and will primarily be used to increase recruitment and training efforts.

The Budget Amendment document misstated use of the millage funds by referencing the Community Partner Program; the budget adjustment will be amended to indicate the \$170 thousand will be used for Specialized Residential assistance program.

CMH 23-022 Motion: To approve the FY2022 CMHOC Budget Adjustment #4 as amended.

Moved by: Parnin

Support: VanderZwaag

MOTION CARRIED

### **Mental Health Millage Funding – Lynne Doyle/Amy Bodbyl-Mast**

As part of the County's budget process, CMHOC must request annually the maximum allowable amount of millage funding.

CMH 23-023 Motion: To approve the 2023 Mental Health Millage at the maximum allowable mills and forward to the Ottawa County Board of Commissioners.

Moved by: VanderZwaag

Support: Parnin

MOTION CARRIED

## **EXECUTIVE DIRECTOR'S REPORT**

### **MDHHS**

- Continue to plan for the Medicaid PHE unwind. The region has been closely tracking enrollment numbers. The Board Association estimates close to \$28 million decrease in funding due to changes in enrollment. Medicaid rates are based on enrollment numbers in the county. If Medicaid enrollments decline, Medicaid funding will be impacted. The state has indicated that the actuarial firm will make adjustments to the rates accordingly.
- CCBHC Grant through SAMSHA (Expansion Grant). State Demonstration grant program will accept applications through all Expansion sites. A meeting has been scheduled to begin planning for state project enrollment. Leadership will investigate the possibilities and benefits for writing for SAMSHA funds. Demonstration funds will be paid for services provided rather than in a lump sum and tracking funds will be managed differently.

### **LRE**

- Historical deficit – Declaratory Action: the judge ruled in favor of the LRE, which affirms that current funding may be used to address past liabilities. The region will now need to determine how those funds will be disbursed while maintaining adequate savings. CMHOC is not impacted by the settlement.

### **CMHOC**

- Ms. Doyle welcomed new Board members, inviting them to reach out with any questions or requests for information.
- Ms. Doyle continues to communicate with the provider network to understand challenges and needs. The most recent provider network meeting was well attended.
- Results from Lakeshore Regional Entity site review in March have been received. CMHOC scored approximately 95 percent; areas in need of corrective action are being

addressed.

- Medication Takeback event was held on April 22. Results will be shared when they are made available.
- CARF review is pending and will be scheduled in the next couple of months.
- A Community Health Fair at Salvation Army has been scheduled in May as part of integrated care efforts of the CCBHC grant

#### GENERAL INFORMATION, COMMENTS AND MEETINGS ATTENDED

No report

#### PUBLIC COMMENT

Denise Newhouse, Holland Township

Commented on the lack of available housing in Ottawa County and the frustrations experienced in navigating through the public mental health system.

Rosalie Austin, Holland City

Commented on the need for more specialized residential and CLS services in Ottawa County.

Jewell Wichman, Ferrysburg

Commented on dual diagnosis, staff benefits, self-determination, customer services handbook, and services for adults with autism.

Kiera Rockman

Commented on the MMBPIS dashboard report.

#### ADJOURNMENT

CMH 23-024 Motion: To adjourn the April 24, 2023 CMHOC Board of Directors Meeting

Moved by: Parnin

Support: Kleinjans

MOTION CARRIED


Mr. Brown adjourned the April 24, 2023 CMHOC Board of Directors Meeting at 4:14 p.m.

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Robert Brown, Board Chair

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Terry Goldberg, Secretary

<div>  <div> <b>Community Mental Health of Ottawa County</b>  <b>Board Summary</b>  <b>May 22, 2023</b> </div> </div>								
Contract Agency	Contract Type	Service	Purpose	Contract Period Start                      End		Financial Category	Primary Funding Source	Contract Amount Included in Budget
Ikaze Home	New	Adult Foster Care Residential Facility	Personal Care/Community Living Supports (PC/CLS) licensed provider located 2014 Francis, Grand Rapids, MI 49507 with a capacity of 6 adults with Intellectual/Developmental Disability and Mental Illness. Anticipated consumer placement includes one CMHOC individual.	5/22/2023	9/30/2025	\$50,001-\$250,000 Estimated annual cost: \$50,000	LRE	Yes
Pine Rest Christian Mental Health Services	Amendment	Community Living Supports, Personal Care at a licensed setting	To add two residential service locations: Pine Rest Interactions Residential Treatment and Pine Rest Sequoia for consumer placement. Current placement includes one CMHOC consumer moving from Freedom House to Interactions Residential Treatment and possibly step down to Sequoia based on behavioral plan.	5/17/2023	3/31/2024	\$750,001 + Estimated annual difference: \$86,541.50	LRE	Yes
Heritage Homes, Inc.	Amendment	Community Living Supports, Personal Care at a licensed setting	Rate increase for Community Living Supports services for Smith home. Current placement includes two CMHOC consumers and change in their level of care and behavioral plans.	2/1/2023	3/31/2025	\$750,001 + Estimated annual difference: \$267,259.61	LRE	Yes
70x7 Life Recovery	New	SUD Residential Treatment and Recovery	New SUD provider for recovery housing located at 825 Fulton Street, Grand Haven, MI 49417.	5/15/2023	9/30/2025	\$0-\$50,000 Estimated annual cost: \$10,000	LRE	Yes
LA Benediction	Amendment	Community Living Supports, Personal Care at a licensed setting	A consumer placement at a PC/CLS licensed home at 415 Andover Ave, Kentwood, MI 49508.	5/22/2023	9/30/2024	\$50,001-\$250,000 Estimated annual difference: \$105,549.85	LRE	Yes





**Community Mental Health of Ottawa County  
Statement of Activities  
For Period Ending April 30, 2023**

7

Target % 58%

**2220 Mental Health  
FY2023**

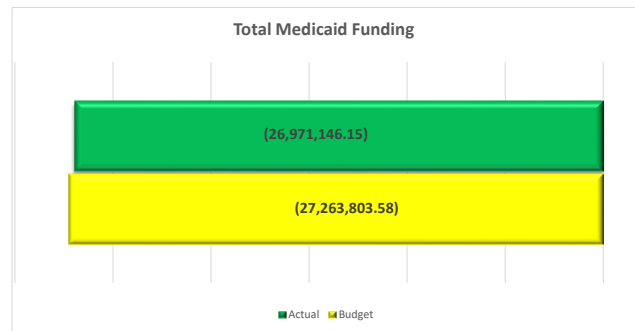
	Annual Budget	YTD Budget	YTD Actual	Over/ (Under) Budget	
<b>Revenues</b>					
Medicaid	\$ 32,996,395	\$ 19,247,897	\$ 18,908,553	\$ (339,344)	
Healthy Michigan	5,299,240	3,091,223	2,775,901	(315,322)	
Autism	5,791,686	3,378,484	3,324,141	(54,342)	
General Fund	3,341,812	1,949,390	2,259,929	310,539	
COFR	289,000	168,583	110,676	(57,907)	
Grants	289,911	169,115	117,036	(52,079)	
Transfers	317,598	185,266	8,799	(176,467)	
Local Funds	476,500	277,958	238,250	(39,708)	
Other - Revenue	680,564	396,996	221,732	(175,264)	
<b>Total Revenue</b>	<b>49,482,706</b>	<b>28,864,912</b>	<b>27,965,018</b>	<b>(899,894)</b>	
<b>Expenses</b>					
Salaries & Benefits	13,894,644	8,105,209	7,319,694	(785,515)	
Contractual Services	32,189,285	18,777,083	16,546,620	(2,230,463)	
Supplies	180,408	105,238	81,265	(23,973)	
Other	2,004,348	1,169,203	902,275	(266,928)	
Transfers	-	-	(8,799)	(8,799)	
Administration	1,214,018	708,177	706,543	(1,634)	
<b>Total Expenses</b>	<b>49,482,703</b>	<b>28,864,910</b>	<b>25,547,598</b>	<b>(3,317,312)</b>	
<b>Increase (decrease) in net position</b>	<b>\$ 3</b>	<b>\$ 2</b>	<b>\$ 2,417,420</b>	<b>\$ 2,417,418</b>	
			Actual %	52%	

**2225 SUD  
FY2023**

	Annual Budget	YTD Budget	YTD Actual	Over/ (Under) Budget	
<b>Revenues</b>					
Medicaid	\$ 895,038	\$ 522,106	\$ 582,183	\$ 60,078	
Healthy Michigan	1,755,590	1,024,094	1,380,367	356,273	
Grants	2,154,171	1,256,600	410,395	(846,205)	
Other - Revenue	377,088	219,968	87,636	(132,332)	
Transfers	88,209	51,455	-	(51,455)	
<b>Total Revenue</b>	<b>5,270,096</b>	<b>3,074,223</b>	<b>2,460,582</b>	<b>(613,641)</b>	
<b>Expenses</b>					
Salaries & Benefits	974,452	568,430	409,171	(159,259)	
Contractual Services	4,090,703	2,386,243	1,494,463	(891,781)	
Supplies	22,160	12,927	8,609	(4,318)	
Other	77,137	44,997	22,113	(22,884)	
Administration	105,644	61,626	61,625	(1)	
<b>Total Expenses</b>	<b>5,270,096</b>	<b>3,074,223</b>	<b>1,995,980</b>	<b>(1,078,242)</b>	
<b>Increase (decrease) in net position</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 464,602</b>	<b>\$ 464,602</b>	
			Actual %	38%	

**2221 Millage and Grants  
FY2023**

	Annual Budget	YTD Budget	YTD Actual	Over/ (Under) Budget	
<b>Revenues</b>					
Property Taxes	\$ 4,371,629	\$ 2,550,117	\$ 3,946,388	\$ 1,396,271	
Grants	4,682,674	2,731,560	1,294,946	(1,436,614)	
Other - Revenue	62,451	36,430	40,297	3,867	
Other - Transfers In	1,000,000	-	1,000,000	1,000,000	
<b>Total Revenue</b>	<b>10,116,754</b>	<b>5,318,107</b>	<b>6,281,631</b>	<b>963,525</b>	
<b>Expenses</b>					
Salaries & Benefits	3,352,785	1,955,791	1,359,863	(595,928)	
Contractual Services	6,277,350	3,661,788	4,009,522	347,735	
Supplies	93,057	54,283	18,744	(35,540)	
Other	1,245,664	726,637	97,031	(629,607)	
Transfers	638,209	282,000	-	(282,000)	
Administration	101,197	59,032	59,031	(0)	
<b>Total Expenses</b>	<b>11,708,262</b>	<b>6,739,531</b>	<b>5,544,191</b>	<b>(1,195,340)</b>	
<b>Increase (decrease) in net position</b>	<b>\$ (1,591,508)</b>	<b>\$ (1,421,424)</b>	<b>\$ 737,440</b>	<b>\$ 2,158,864</b>	
			Actual %	47%	



**Budget to Actual \$ (292,657)**

Please contact Amy Bodbyl-Mast, CMH Financial Manager with questions regarding this information at 616-393-5642 or ambodbyl-mast@miottawa.org

Deficit  
Caution  
Acceptable



## Mental Health

	Prior Year Actual 9/30/2022	Current Year Original Budget 9/30/2023	Current Year Amendment	Increase/ (Decrease)
<b>Revenues</b>				
Intergovernmental Revenue				
Medicaid - Capitated	30,485,763	32,996,395	32,996,395	-
Medicaid - Healthy Michigan	7,165,994	5,299,240	5,299,240	-
Medicaid - Autism	6,993,008	5,791,686	5,791,686	-
Fee for Service	64,424	242,400	242,400	-
Medicare	157,912	171,400	171,400	-
State General Fund	3,363,380	3,341,812	3,341,812	-
Grants	336,353	422,111	442,411	20,300
COFR	402,395	289,000	289,000	-
Other Revenue	90,907	428,450	431,860	3,410
Operating Transfers In	476,500	476,500	476,500	-
<b>Total Revenues</b>	<b>49,536,636</b>	<b>49,458,994</b>	<b>49,482,704</b>	<b>23,710</b>
<b>Expenditures</b>				
Salaries & Wages	8,017,180	8,791,550	8,831,241	39,691
Benefits	4,389,838	4,868,876	4,977,860	108,984
Supplies	202,712	292,975	202,380	(90,595)
Other Services & Charges:				
Contractual/Client Care	34,648,813	32,647,200	32,608,658	(38,542)
Medicaid Local Match	285,320	385,000	378,300	(6,700)
CMH Indirect	-	-	2,800	2,800
Other	915,183	1,262,175	1,270,248	8,073
County Admin/IT Charges	1,084,440	1,211,218	1,211,218	-
<b>Total Expenditures</b>	<b>49,543,485</b>	<b>49,458,994</b>	<b>49,482,704</b>	<b>23,710</b>
Revenues Over(Under)Expenditures	(6,849)	-	(0)	

## Millage &amp; Grants

	Prior Year Actual 9/30/2022	Original Budget 9/30/2023	Current Year Amendment	Increase/ (Decrease)
<b>Revenues</b>				
Intergovernmental Revenue				
Grants	2,785,822	3,583,627	4,648,189	1,064,562
Taxes	3,654,244	4,167,646	4,167,646	-
Other Revenue	256,323	232,919	1,232,919	1,000,000
<b>Total Revenues</b>	<b>6,696,389</b>	<b>7,984,192</b>	<b>10,048,754</b>	<b>2,064,562</b>
<b>Expenditures</b>				
Salaries & Wages	1,387,689	1,944,855	2,065,550	120,695
Benefits	819,477	1,152,593	1,287,235	134,642
Supplies	67,731	30,062	89,557	59,495
Other Services & Charges:				
Contractual Services	3,844,988	4,539,370	7,060,601	2,521,231
Other	80,140	120,274	397,913	277,639
CMH Indirect	-	-	-	-
Operating Transfers Out	338,209	638,209	638,209	-
County Admin/IT Charges	92,212	101,197	101,197	-
<b>Total Expenditures</b>	<b>6,630,446</b>	<b>8,526,560</b>	<b>11,640,262</b>	<b>3,113,702</b>
Revenues Over(Under)Expenditures	65,943	(542,368)	(1,591,508)	

## SUD

	Prior Year Actual 9/30/2022	Original Budget 9/30/2023	Current Year Amendment	Increase/ (Decrease)
<b>Revenues</b>				
Intergovernmental Revenue				
Medicaid - Capitated	1,029,770	895,038	895,038	-
Medicaid - Healthy Michigan	1,314,812	1,755,590	1,755,590	-
Block Grant	-	-	-	-
Grants	1,309,502	2,003,407	2,167,618	164,211
PA2	174,277	347,470	353,470	6,000
Other Revenue	95,896	98,380	98,380	-
<b>Total Revenues</b>	<b>3,924,257</b>	<b>5,099,885</b>	<b>5,270,096</b>	<b>170,211</b>
<b>Expenditures</b>				
Salaries & Wages	434,251	414,938	568,793	153,855
Benefits	257,987	261,896	405,659	143,763
Supplies	27,214	38,647	22,160	(16,487)
Other Services & Charges:				
Contractual/Client Care	3,093,208	4,223,741	4,115,903	(107,838)
CMH Indirect	-	-	-	-
Other	19,920	55,019	51,937	(3,082)
County Admin/IT Charges	68,292	105,644	105,644	-
<b>Total Expenditures</b>	<b>3,900,872</b>	<b>5,099,885</b>	<b>5,270,096</b>	<b>170,211</b>
Revenues Over(Under)Expenditure	23,385	-	-	

## BA5 Amendment Request Summary

MH - N/A

Millage - Consumer Residential Assistance Fund - \$100,000.00 (Fund Balance)

SUD - N/A

## Millage Fund Balance

FY22 Fund Balance	3,781,890.92
FY23 Use of Fund Balance	(1,591,508.00)
<b>Estimated FY23 Fund Balance</b>	<b>2,190,382.92</b>



Includes Medicaid, Autism and Healthy Michigan activity only.  
Does not include Grant, General Funds, Local or other funding.

Lakeshore Regional Entity Combined Monthly FSR Summary  
FY 2023  
March 2023 Reporting Month  
Reporting Date: 05/17/2023

ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
<b>Distributed Medicaid/HMP Revenue</b>							
Medicaid	23,787,280	66,903,438	12,624,131	18,763,092	6,535,091	2,313,140	130,926,173
Autism	4,650,999	11,342,022	2,054,333	3,259,239	1,324,904	265,456	22,896,953
Healthy Michigan	4,656,508	14,857,384	2,248,030	4,054,275	890,310	356,997	27,063,504
<b>Total Distributed Medicaid/HMP Revenue</b>	<b>33,094,787</b>	<b>93,102,844</b>	<b>16,926,494</b>	<b>26,076,606</b>	<b>8,750,305</b>	<b>2,935,593</b>	<b>180,886,630</b>
<b>Capitated Expense</b>							
Medicaid	27,594,081	70,775,113	12,907,215	16,898,573	7,474,417	2,313,140	137,962,539
Autism	1,166,885	10,803,419	955,550	2,257,498	383,784	265,456	15,832,592
Healthy Michigan	4,415,170	11,814,921	1,835,530	2,186,887	682,834	356,997	21,292,339
<b>Total Capitated Expense</b>	<b>33,176,136</b>	<b>93,393,453</b>	<b>15,698,295</b>	<b>21,342,957</b>	<b>8,541,035</b>	<b>2,935,593</b>	<b>175,087,470</b>
<b>Actual Surplus (Deficit)</b>	<b>(81,349)</b>	<b>(290,609)</b>	<b>1,228,199</b>	<b>4,733,649</b>	<b>209,270</b>	<b>-</b>	<b>5,799,160</b>
<b>% Variance</b>	<b>-0.25%</b>	<b>-0.31%</b>	<b>7.26%</b>	<b>18.15%</b>	<b>2.39%</b>	<b>0.00%</b>	
<b>Information regarding Actual</b> (Threshold: Surplus of 5% and deficit of 1%)	The deficit reduced because the revenue for CCBHC Medicaid and HMP was being deducted twice from this area.	Less than threshold for explanation	Spending is in line with board approved budget and initial spending plan, actual expenses came in lower than IBNR estimate from February report.	Annual rate increases are slowly starting to reduce surplus variance which was decreased by \$377,342 from February to current reporting.	Less than threshold for explanation		
<b>PROJECTION:</b>							
<b>LRE Revenue Projections as of:</b>							
<b>March</b>							
Medicaid	49,883,174	139,459,869	26,059,696	39,518,102	13,928,404	14,587,680	283,436,926
Autism	8,896,901	21,592,669	3,851,317	6,348,639	2,512,400	1,955,249	45,157,174
Healthy Michigan	8,835,939	28,576,673	4,254,035	8,024,828	1,606,002	2,277,176	53,574,652
<b>Total Projected Medicaid/HMP Revenue</b>	<b>67,616,014</b>	<b>189,629,210</b>	<b>34,165,048</b>	<b>53,891,569</b>	<b>18,046,806</b>	<b>18,820,105</b>	<b>382,168,751</b>
<b>Expense Projections</b>							
Medicaid	50,247,619	144,666,521	27,354,516	39,407,536	16,373,472	14,587,680	292,637,345
Autism	4,075,184	22,878,477	2,212,105	6,889,244	1,213,176	1,955,249	39,223,435
Healthy Michigan	7,885,618	24,168,729	3,979,674	6,011,096	1,359,177	2,277,176	45,681,469
<b>Total Capitated Expense Projections</b>	<b>62,208,421</b>	<b>191,713,727</b>	<b>33,546,295</b>	<b>52,307,876</b>	<b>18,945,825</b>	<b>18,820,105</b>	<b>377,542,249</b>
<b>Projected Surplus (Deficit)</b>	<b>5,407,593</b>	<b>(2,084,517)</b>	<b>618,753</b>	<b>1,583,693</b>	<b>(899,019)</b>	<b>-</b>	<b>4,626,502</b>
<b>% Variance</b>	<b>8.00%</b>	<b>-1.10%</b>	<b>1.81%</b>	<b>2.94%</b>	<b>-4.98%</b>	<b>0.00%</b>	
<b>Information regarding Projections</b> (Threshold: Surplus of 5% and deficit of 1%)	The HealthWest projection is getting much closer to our 5% threshold. We are on target to meet that.	Updated revenue projection for DCW changes and expected redeterminations calculated by the LRE	Less than threshold for explanation	Less than threshold for explanation	WM is working to evaluate how to manage capitation shortage after the release of the FY23 CCBHC PPS-1 rates.		
<b>PROPOSED SPENDING PLAN:</b>							
<b>Submitted to the LRE as of:</b>							
<b>Medicaid/HMP Revenue</b>							
Medicaid	50,592,580	138,477,148	26,226,787	39,308,314	13,545,763	14,637,966	282,788,559
Autism	8,877,222	21,807,343	3,848,342	6,357,597	2,520,352	1,962,200	45,373,056
Healthy Michigan	9,801,631	28,885,568	4,320,883	8,034,599	2,083,323	2,239,706	55,365,711
<b>Total Budgeted Medicaid/HMP Revenue</b>	<b>69,271,433</b>	<b>189,170,059</b>	<b>34,396,012</b>	<b>53,700,511</b>	<b>18,149,438</b>	<b>18,839,873</b>	<b>383,527,325</b>
<b>Capitated Expense</b>							
Medicaid	52,832,547	136,680,342	26,869,897	39,188,982	16,373,472	14,637,966	286,583,207
Autism	2,409,949	22,686,387	1,961,305	6,016,974	1,213,176	1,962,200	36,249,991
Healthy Michigan	8,177,941	27,916,973	3,063,222	7,489,239	1,359,177	2,239,706	50,246,259
<b>Total Budgeted Capitated Expense</b>	<b>63,420,437</b>	<b>187,283,702</b>	<b>31,894,424</b>	<b>52,695,195</b>	<b>18,945,825</b>	<b>18,839,873</b>	<b>373,079,456</b>
<b>Budgeted Surplus (Deficit)</b>	<b>5,850,996</b>	<b>1,886,358</b>	<b>2,501,588</b>	<b>1,005,316</b>	<b>(796,388)</b>	<b>-</b>	<b>10,447,869</b>
<b>% Variance</b>	<b>8.45%</b>	<b>1.00%</b>	<b>7.27%</b>	<b>1.87%</b>	<b>-4.39%</b>	<b>0.00%</b>	
<b>Information regarding Spending Plans</b> (Threshold: Surplus of 5% and deficit of 1%)	Spending Plan in development.	Less than threshold for explanation	Based on Board approved budget.	Less than threshold for explanation	WM is working to evaluate how to manage capitation shortage after the release of the FY23 CCBHC PPS-1 rates.		
<b>Variance between Projected and Proposed Spending Plan</b>	<b>(443,403)</b>	<b>(3,970,875)</b>	<b>(1,882,835)</b>	<b>578,377</b>	<b>(102,631)</b>	<b>-</b>	<b>(5,821,368)</b>
<b>% Variance</b>	<b>-0.64%</b>	<b>-2.10%</b>	<b>-5.47%</b>	<b>1.08%</b>	<b>-0.57%</b>	<b>0.00%</b>	
<b>Explanation of variances between Projected and Proposed Spending Plan</b> (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation	Spending Plan expenses match N180 FY23 Board Approved Budget on 9/19/22, plus increase for H0020 to \$19 per unit and 3% SUD Rate increase. Projection matches LRE revenue projection, which was finalized after the N180 Board approved budget	Budget was prepared at the beginning of the year before SUD rate changes were known.	Less than threshold for explanation	Less than threshold for explanation		

Lakeshore Regional Entity Combined Monthly FSR Summary  
FY 2023  
March 2023 Reporting Month  
Reporting Date: 05/17/2023

CCBHC ACTIVITY							
ACTUAL:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Distributed Medicaid/HMP CCBHC Revenue							
Medicaid CCBHC Base Capitation	5,048,468				3,241,948		8,290,416
Medicaid CCBHC Supplemental	1,810,358				914,317		2,724,675
Healthy Michigan CCBHC Base Capitation	1,205,682				1,171,524		2,377,206
Healthy Michigan CCBHC Supplemental	567,153				358,587		925,740
Total Distributed Medicaid/HMP CCBHC Revenue	8,631,662	-	-	-	5,686,376	-	14,318,038
Capitated CCBHC Expense							
Medicaid CCBHC	6,858,826				4,156,265		11,015,091
Healthy Michigan CCBHC	1,772,835				1,530,111		3,302,947
Total Capitated CCBHC Expense	8,631,662	-	-	-	5,686,376	-	14,318,038
Actual CCBHC Surplus (Deficit)	-	-	-	-	-	-	-
% Variance	0.00%				0.00%		
Information regarding CCBHC Actual (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation				Less than threshold for explanation		
PROJECTION:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
LRE CCBHC Revenue Projections *							
Medicaid CCBHC Base Capitation	10,096,936				6,483,896		16,580,832
Medicaid CCBHC Supplemental	3,620,717				1,828,634		5,449,350
Healthy Michigan CCBHC Base Capitation	2,411,364				2,343,049		4,754,413
Healthy Michigan CCBHC Supplemental	1,134,307				717,174		1,851,481
Total Projected Medicaid/HMP CCBHC Revenue	17,263,324				11,372,752	-	28,636,076
Capitated CCBHC Expense Projections							
Medicaid CCBHC	13,717,653				8,312,530		22,030,182
Healthy Michigan CCBHC	3,545,671				3,060,223		6,605,894
Total Capitated CCBHC Expense Projections	17,263,324	-	-	-	11,372,752	-	28,636,076
Projected CCBHC Surplus (Deficit)	-	-	-	-	-	-	-
% Variance	0.00%				0.00%		
Information regarding CCBHC Projections (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation				Less than threshold for explanation		
PROPOSED SPENDING PLAN:	HealthWest	Network180	OnPoint	Ottawa	West Michigan	LRE	Total
Submitted to the LRE as of:	12/8/2022	9/19/2022	10/18/2022	1/13/2023	5/12/2023		
Medicaid/HMP Revenue							
Medicaid CCBHC Base Capitation	9,239,326				6,444,913		15,684,239
Medicaid CCBHC Supplemental	4,126,582				1,616,229		5,742,811
Healthy Michigan CCBHC Base Capitation	1,747,430				2,161,893		3,909,324
Healthy Michigan CCBHC Supplemental	1,369,610				722,173		2,091,783
Total Budgeted Medicaid/HMP CCBHC Revenue	16,482,949				10,945,208	-	27,428,157
Capitated Expense							
Medicaid CCBHC	13,365,909				8,061,142		21,427,050
Healthy Michigan CCBHC	3,117,041				2,884,066		6,001,107
Total Budgeted Capitated CCBHC Expense	16,482,949				10,945,208	-	27,428,157
Budgeted Surplus (Deficit)	-				-	-	-
% Variance	0.00%				0.00%		
Information regarding CCBHC Spending Plans (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation				Less than threshold for explanation		
Variance between CCBHC Projected and Proposed Spending Plan	-				-	-	-
% Variance	0.00%				0.00%		
Explanation of variances between CCBHC Projected and Proposed Spending Plan (Threshold: Surplus of 5% and deficit of 1%)	Less than threshold for explanation				Less than threshold for explanation		

\*CCBHC Projected Revenue is based on the State's projections in the FY22 Rate Certification Letter.

# CMHOC BOARD MEETING FAMILY SERVICES 5/22/23

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Ann M. Heerde, DSW, LMSW – Program Supervisor



# STAFF & CONTRACT AGENCIES

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1 Program Supervisor  
4 Program Coordinators  
8 FTE Therapists (4 HB, 2 OP, 2 Grants)  
9 MH Specialists (ABA SCs, Respite/SD, WA)  
2 FTE Medical Assistants  
2 FTE MH Clerks  
1 SC Aide  
1 MH Aide/CLS  
.45 FTE Psychiatrist + .60 FTE Nurse Practitioner  
3 Peers (2 PSP, 1 Youth)  
2 Community Health Workers  
6 On Call Mobile Crisis

Outpatient Therapy: 6 contract agencies  
Wraparound: 1 contract agency  
Infant Mental Health: 1 contract agency  
Applied Behavioral Analysis (ABA): 13 contract agencies  
Fiscal Management Services (FMS)  
Respite Providers/Camps  
Community Living Services (CLS)  
Ancillary Therapies (PT, OT, Speech, Rec)



# NUMBER OF YOUTH IN SERVICES

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731 youth (birth to 21)

- Half: Applied Behavioral Analysis
  - Waiting for testing or BCBA or techs.
- Half: Therapy (Homebased or Outpatient)

Additional youth served through Crisis services that are not in this pool of youth.

Number of youth coming through the Access Center continues to increase:

- FY 20: 23
- FY 21: 30
- FY 22: 31
- FY 23: 34

This number does not include rapid re-admit & transfers from other CMHs.

# PROGRAM STRENGTHS

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Staff are passionate about working with youth and families

Ability to provide evidenced based practices:

- TF-CBT, PTC, EMDR, ABA, etc.

Services are for the youth & family

Many of our services are delivered in the community.

Staff report that they enjoy working at CMH and within the Family Service Program.

Training opportunities for staff:

- Internal, MDHHS, etc.

Continued development of integrated services:

- Physical health & mental health; IDD, SED, ASD, etc.



# CHALLENGES

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## Capacity Challenges:

- Applied Behavioral Analysis (ABA)
- Respite & CLS
- Therapy Capacity
- Wraparound – Just added one FTE
- Supports Coordination – Adding one FTE
- Lack of inpatient beds
- Commercial insurance

Percent of youth with higher acuity continues to increase

Families are under significant stress

Competitive job market

MDHHS Children's Bureau changes:

- Move to CANS
- Increased expectations to serve more youth

# CURRENT PROJECTS

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## Implementation of Mobile Crisis

- Grant & Medicaid funding to serve youth birth to 21, regardless of insurance.
- On-Call model
- Monday to Friday, 5 pm to midnight
- Participating in Mobile Crisis Learning Collaborative with MDHHS.
  - Requirement changes coming FY 24.

## Adding ABA contract providers

- 3 additional agencies are interested

# SYSTEM OF CARE GRANT

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- 4-year grant. 8/30/2020 – 8/29/2024
- Free community education & training (parents, youth, schools, community, therapists, etc.)
  - Example: evidenced based therapist training; training school social workers; parent training on trauma.
- Supporting youth & family voice in child serving agencies
  - Example: Youth Peer hosted event with Juvenile Court, allowing youth to share stories of how system positively impacted them.
- Evaluating strengths and opportunities of youth serving agencies through Ottawa County, through TBD.
- Partnership with Bethany Christian Services for outreach
- Anti-stigma campaign

# COMMUNITY PARTNERSHIPS

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MHJJ/PACC Grants: Partnership with Juvenile Court, local schools, Help Me Grow, etc.

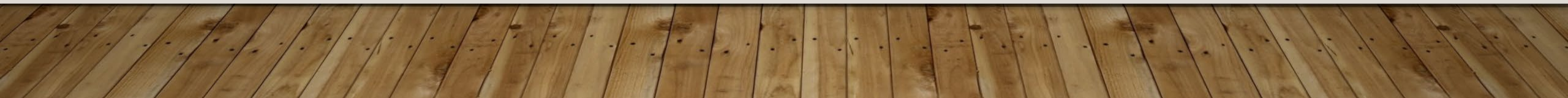
- Providing free mental health screenings & short-term case management for youth in the community; case consultations.

Ottawa Area ISD partnership:

- Ottawa Community Schools Network (OCSN)
- Trainings, mental health screenings, case consultation, developing crisis response system
- Student Success Collaborative
- Ottawa Area Seamless Transition

Other partnerships:

- SCAN, Thrive Ottawa, Ottawa DHHS – CQI project, Great Start Collaborative, Multi-Agency Team, etc.



# THANK YOU!

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ANN M. HEERDE

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616-393-5650



## Mental Health Millage Programs 2023

Program	Description	Millage Allocation	Persons Served FY22	Participating Organizations & Community Partnerships	
Specialized Residential Financial Assistance Program	This program supports our local residential providers by providing financial assistance to cover gaps in funding due to the staffing crisis and shortfalls in room and board expenses. This support has helped stabilize these programs, assuring that their residents maintain housing. The program was originally available to only specialized providers but has now been opened to other non-specialized AFCs as well. Interested organizations can contact the Executive Director to submit an application to participate in the program. Video Highlighting Program: <a href="https://vimeo.com/784852994">https://vimeo.com/784852994</a>	\$1,754,152	130	<b>Residential Provider</b>	<b>Funding Amount</b>
				Benjamin's Hope	\$327,500
				Georgetown Harmony Homes	\$189,152
				Harbor House Ministries	\$327,500
				Heritage Homes, Inc.	\$330,000
				Holland Deacons Conference	\$200,000
				MOKA	\$300,000
				Parkview AFC	\$80,000
Social Recreation Programs	Opportunities for adults with disabilities to access regularly schedule activities and program, including dance and exercise classes, bowling, movie nights, sporting events, arts and crafts and museum visits. An RFP was issued in 2016 for organizations to provide this service. Videos Highlighting Programs: <a href="https://vimeo.com/667978299">https://vimeo.com/667978299</a> <a href="https://vimeo.com/306403935">https://vimeo.com/306403935</a>	\$726,665	467	<b>Residential Provider</b>	<b>Funding Amount</b>
				Heritage Home Social Rec Program	\$216,000
				IKUS R.E.C Connect	\$138,500
				Momentum Center	\$290,800
				Pioneer Resources LARC	\$81,365
CMH Services for the Uninsured/Underinsured and Community Navigation	We provide mental health services to uninsured, underinsured, or Medicaid Spenddown individuals on the waiting list for much-needed care. The Community Navigation staff assists individuals not eligible for CMHOC Services to get connected to needed services in the community, assists with problem solving and provides brief crisis stabilization services.	\$257,117	1,093	CMHOC	

## Mental Health Millage Programs 2023

Program	Description	Millage Allocation	Persons Served FY22	Participating Organizations & Community Partnerships	
				Residential Provider	Funding Amount
Community Partner Program	This program provides mental health treatment and counseling services for uninsured or underinsured adults and/or children who are Ottawa County residents with a mild to moderate mental health diagnosis. This program works closely with the Access Center to ensure a warm referral is completed to get people connected to supports who otherwise would not be able to access them. Applications for funding were submitted as part of the County ARPA proposals. Interested organizations can contact the Executive Director to submit an application to participate in the program.	\$891,540		Arbor Circle	\$125,000
				Beacon of Hope	\$86,500
				Bethany Christian Services	\$103,400
				City on a Hill	\$300,000
				Midtown Counseling	\$98,640
				Mosaic Counseling	\$178,000
Ottawa Pathways to Better Health	This program provides health related prevention and intervention services to those with two or more chronic conditions including depression and anxiety. The millage funding investment helps to draw over \$900,000 in funding from other community partners, including the Ottawa County Department of Public Health, local hospitals, community foundations, private insurance providers, and federal and state grant funds.	\$250,000	291	Ottawa County Department of Public Health Michigan Department of Health and Human Services Holland Hospital Priority Health	
Ottawa Community Schools Network (OCSN)	Millage funding helped to seed and now supports the OCSN partnership with the Intermediate School District and multiple local school districts. OCSN provides school coordinators who assist with securing needed services and supports to students and families including mental health treatment in the school setting. Video Highlighting Program: <a href="https://vimeo.com/385119122">https://vimeo.com/385119122</a>	\$142,000	345 Students seeing a Mental Health Therapist	Ottawa Area Intermediate School District Allendale Public Schools Coopersville Public Schools Holland Public Schools Hudsonville Public Schools Zeeland Public Schools	

## Mental Health Millage Programs 2023

Program	Description	Millage Allocation	Persons Served FY22	Participating Organizations & Community Partnerships
Holland Drop-In Center	The Drop-In Center is a peer support center operated by adults with mental illness for adults with mental illness. People attending the program receive peer support, healthy living education and other support groups. Video Highlighting Program: <a href="https://vimeo.com/251711655">https://vimeo.com/251711655</a>	\$98,950	426	Holland Drop-In Center
Psychiatric Services at the Jail	Ottawa County Jail inmates receive psychiatric care from medical providers to improve mental health and prevent recidivism upon release.	\$21,500	199 Referrals	Ottawa County Sheriff's Department
Clubhouse Scholarship	This scholarship sponsors people who are not receiving Community Mental Health services and allows them to attend our Clubhouse Psychosocial Rehabilitation Program. The Clubhouse provides services to help people with mental illness to be more independent in the community by learning activities of daily living and employment skills. Video Highlighting Programs: <a href="https://vimeo.com/manage/videos/401097888">https://vimeo.com/manage/videos/401097888</a>	\$60,000	9 Scholarships	Lakeside Clubhouse
Housing Assistance	Local contributions for the Department of Housing and Urban Development (HUD) grants and Housing Assistance to assist people receiving Community Mental Health services with obtaining and maintaining independent living. \$2,264 of Millage funds brings in \$669,279 to provide housing assistance for people who are homeless and disabled. A full-time Residential Specialist is working to locate new Adult Foster Care placement options.	\$113,172	158	Department of Housing and Urban Development Lakeshore Housing Alliance



## Mental Health Millage Programs 2023

Program	Description	Millage Allocation	Persons Served FY22	Participating Organizations & Community Partnerships
Michigan Rehabilitation Services (MRS) Cash Match	The \$30,000 millage contribution to our cash match agreement with MRS converts to over \$90,000 in federally matched funds which allow us to pay for staff to assist our consumers in finding and maintaining employment.	\$30,000		Michigan Rehabilitation Services
Senior Reach®	This Evidence Based Program provides mental health services to seniors in Ottawa County, allowing them to remain independent and in their homes.	\$212,266	102	LifeCircles Evergreen Commons Four Pointes Senior Resources Alzheimer's Association
Respite	Provide camping opportunities for consumers during the summer months to improve mental health and increase socialization and child-care funds for family Respite.	\$43,000	89	CMHOC
Public Relations/Awareness	Increase public awareness of mental health issues, prevention, early intervention and CMH services by creating content for social media, CMH website and other formats to share with consumers and stakeholders.	\$20,000		Revel
Grant Management and Local Match	New and renewal grants have been received from the Michigan Department of Health and Human Services, Substance Abuse and Mental Health Services Administration, the Department of Housing and Urban Development, the Bureau of Justice Assistance, University of Michigan, and private foundations. Position is coordinating \$5,614,826 in annual grant funding. Millage funds are used to match the SAMHSA System of Care Grant.	\$286,714		Multiple Federal and State Grant Funders

- Millage Revenue Fiscal Year 2023      Budgeted: \$4,129,430      Actual as of 3/22/23: \$3,691,006