Ottawa County Community-Wide Health Needs Assessment

Research Results from the 2011-2012 Community-Wide Health Needs Assessment

A Research Project for











SPECTRUM HEALTH

Zeeland Community Hospital

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The Carl Frost Center for Social Science Research Hope College November 2011



Table of Contents

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	<u>Page</u>
Introduction	6
Partners	7
 Background and Objectives 	8
 Executive Summary 	10
 Detailed Findings 	16
 Secondary Data Sources 	17
 Health Indicators 	18
 Social Indicators 	26
 Youth Behavioral Risk Factors 	32
 Health Care Access 	38
 Hospital and Clinic Data 	40
 Behavioral Risk Factor Survey 2011 	43
 Health Status Indicators 	44
 Risk Behavior Indicators 	59
 Clinical Preventative Practices 	70
 Chronic Conditions 	84

Table of Contents (Cont'd.)

D 4 % 15% (0 - #1)	<u>Page</u>
 Detailed Findings (Cont'd.) 	
 Key Stakeholder Interviews 	100
 Health Care Issues and Accessibility 	101
 Existing Programs and Services 	112
 Barriers to Health Care Access 	118
 Community Resources and the 	
Future of Health Care	121
 Key Informant Survey 	126
 Health Conditions 	127
 Health Behaviors 	132
 Access to Health Care 	136
 Gaps in Health Care 	144
 Barriers to Health Care 	149
 Identifying and Addressing Needs 	152
CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH	4

Table of Contents (Cont'd.)

	i age
Detailed Findings (Cont'd.)	
 Focus Group Results 	157
 Current Health Situation 	158
 Barriers to Improved Health 	174
 Views on the Health Care System 	181
Conclusion	188
Suggested Priorities/Next Steps	209
Methodology	221
Appendix	226
 Definitions of Commonly Used Terms 	227
 Respondent Profiles 	229
 CHNA Task Force Members 	238
 Ottawa County Map with Regions 	240

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Partners

The following community partners are responsible for the funding and implementation of the Ottawa County Community Health Needs Assessment 2011:

- Greater Ottawa County United Way
- Holland Hospital
- North Ottawa Community Health System
- Ottawa County Community Mental Health
- Ottawa County Health Department
- Spectrum Health Zeeland Community Hospital

A special acknowledgement to the Grand Haven Area Community Foundation for providing a portion of the funding for the Ottawa County Community Health Needs Assessment

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INTRODUCTION

Background and Objectives

- The Carl Frost Center for Social Science Research was contracted by the Community Health Needs Assessment (CHNA) team of Ottawa County to conduct a community-wide health needs assessment in Ottawa County.
- The Patient Protection and Affordable Care Act (PPACA) passed by Congress in March of 2010 set forth additional requirements that hospitals must meet in order to maintain their status as a 501(c)(3) Charitable Hospital Organization. One of the main requirements states that a hospital must conduct a community health needs assessment (CHNA) and must adopt an implementation strategy to meet the community health needs identified through the assessment. The law further states that the assessment takes into account input from persons who represent the broad interests of the community including those with special knowledge of, or expertise in, public health
- In response to the PPACA requirements, organizations serving both the health needs and broader needs of Ottawa County communities began meeting to discuss how the community could collectively meet the requirement of a CHNA. Currently, these Partners comprise a task force consisting of Ottawa County Health Department, Ottawa County Community Mental Health, Holland Community Hospital, North Ottawa Community Hospital, Spectrum Health Zeeland Community Hospital, and the Greater Ottawa County United Way.

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Background and Objectives (Cont'd.)

- Information collected from this research will supply the Health and Health Care section of the broader United Way Community Assessment and the Community Health Needs Assessment for the three hospitals in Ottawa County.
- Specific objectives include:
 - Gauge the overall health climate or landscape in Ottawa County
 - > Determine positive and negative health indicators
 - Identify risk behaviors
 - Discover clinical preventive practices
 - Measure the prevalence of chronic conditions
 - Establish accessibility of health care
 - Ascertain barriers and obstacles to health care
 - Uncover gaps in health care services or programs
 - Identify health disparities

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Executive Summary

In 2011, the Ottawa County Community Health Needs Assessment Task Force commissioned the Carl Frost Center for Social Science Research at Hope College to conduct an independent Community Health Needs Assessment (CHNA).

The primary goal of the study was to identify key health and health service issues in Ottawa County. The results will be used to assist in planning, implementation of programs and services, evaluating results, allocation of resources, and achieving improved health outcomes, specifically related to identified needs.

Data was gathered from a variety of sources and using multiple methodologies. Resident feedback was obtained via a Behavioral Risk Factor Survey (BRFS) (n=1,274) and focus groups (n=47). Health care professionals and other community leaders, known as Key Stakeholders or Key Informants, provided input via in-depth interviews (n=11) and an online survey (n=36). Secondary data gathered from state and national databases was also used to supplement the overall findings.

The findings from the CHNA paint a picture of a community that lives up to its billing as the healthiest county in Michigan, according to the County Health Rankings. Ottawa County is considered to be a giving community with a wealth of excellent resources, programs, and services. With three hospitals, two free medical clinics, and hundreds of health care professionals, health care is accessible to most people. Residents also report good health, life satisfaction, and low levels of major depression.

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11

EXECUTIVE SUMMARY

Executive Summary (Cont'd.)

Ottawa County residents enjoy longer life expectancy and lower mortality rates than in people in Michigan or the U.S., and immunizations for both children and adults are high. The prevalence of risk behaviors such as smoking or inactivity are low; however, binge drinking is higher than in the state and the nation. The most pressing risk behavior is dietary in nature, as there is a general lack of fruit and vegetable consumption among adults. This coincides with an adult population where the majority are overweight (36%) or obese (26%).

Most adults engage in clinical preventive practices such as routine physical checkups, Pap tests, mammograms, and colonoscopies. On the other hand, residents are less likely to visit a dentist, especially if they have no health care coverage.

The prevalence of chronic conditions is low; however, diabetes is considered a problem among health care professionals because it is linked to obesity and many other health problems. Moreover, they are less than satisfied with the community response to diabetes (as well the responses to obesity and depression).

Ottawa County receives high marks for having excellent emergency care and services, general surgery, OB/GYN, ophthalmology, and orthopedics. Still, Key Stakeholders and Key Informants were clear in their perspective that there is a lack of services, especially for certain subpopulations, and that there are also gaps in services because existing services do not meet the demand.

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12

Executive Summary (Cont'd.)

Many health care professionals believe, and secondary data supports, there is a lack of primary care providers for both adults and children and this has the greatest impact on the underserved.

Although a myriad of programs and services exist, residents often have to travel outside of Ottawa County to access care. Usually this is due to a referral for specialized care or to get second opinions on health issues.

There is a direct relationship between positive health outcomes and both education and income; those with higher incomes and more education are likely to report better health, greater satisfaction with life, plentiful emotional and social support, that they have health coverage and a personal care provider, do not engage in risk behaviors such as smoking, and are more likely to visit a dentist.

Feedback from this assessment demonstrates there is room for improvement. For example, although health care is accessible to most residents, specific subpopulations experience barriers to health care programs and services. The populations considered <u>underserved</u> are <u>low income</u>, <u>uninsured</u>, <u>underinsured</u>, and Hispanic.

Not only are high health care costs a barrier to these groups, but even those with Medicaid find it hard to see a provider because more and more physicians are refusing to accept Medicaid. This has created critical consequences for primary health care, mental health treatment, and dental care.

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Executive Summary (Cont'd.)

- ✓ Low crime and poverty rates
- √ Low mortality and morbidity rates
- √ High life expectancy rates
- ✓ Safe, walkable, and family-friendly community
- ✓ Active organizations that promote health Fitness centers, senior centers, beaches, trails, parks, YMCA
- ✓ Caring and compassionate community
- ✓ Strong faith-based groups actively mobilizing around community causes
- Strong volunteer force
- ✓ Excellent health resources, services, and programs
- Most have health coverage and a PCP
- √ Health partnerships are collaborative and cooperative ✓ High prenatal care
- ✓ High proportion of immunized children and adults √ Majority have routine checkups and health screenings/tests
- Most residents report good or better general health
- √ High satisfaction with life
- ✓ Strong social and emotional support networks ✓ Low prevalence of chronic disease such as cancer (other than skin), cardiovascular disease, COPD, and major depression
- Low prevalence of risk behaviors such as smoking, use of chewing tobacco, and inactivity

OPPORTUNITIES FOR IMPROVEMENT

Dissatisfaction with community response to depression, obesity, and diabetes

Increasing rates and social acceptance of obesity and half of the youth population is inactive

High proportion of single female families with children under 5 in poverty and repeat teen births

- Lack of adequate fruits and vegetables in diets combined with a lack of affordable, healthy food
- Lack of adequate ancillary services and mental health Lack of affordable oral health care and available
- dentists for uninsured, low income, and Medicare/Medicaid residents
- Lack of health care access for unemployed.
- uninsured, and Medicare/Medicaid residents
- One-fourth of children are on Medicaid Lack of motivation to engage in behavioral changes
- Lack of Spanish-speaking health care professionals
- Need for more focus on prevention and wellness, selfcare, and general health literacy through community
- Not enough health care services to meet community demand for uninsured residents
- Shortage of physicians accepting Medicare/Medicaid,
- ✓ Larger proportion of "binge drinkers" than MI or US

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Executive Summary (Cont'd.)

Traditional health insurance often doesn't cover ancillary services such as prescription drugs, vision, or dental care. Thus, if consumers have to pay for these services, plus deductibles and co-pays, the cost burden can be great and residents will avoid seeking necessary treatment.

Community members (both residents and health care professionals) suggest strategies to improve the health care landscape. Specifically, they prioritize: increasing access to primary and oral health care, supporting and expanding agency resources to address community health needs, providing more opportunities to focus on wellness and prevention, and more educational opportunities to encourage knowledge of healthy lifestyle activities, self-care, and existing support services in the community.

Next steps may include the creation of a steering committee to work on prioritizing and then developing a coordinated response to issues deemed most important to work on, within a specific time frame, such as 1 year, 3 year, and 5 year goals. Above all, next steps involve the establishment of careful priorities for action that once implemented, will benefit the community for the long haul.

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DETAILED FINDINGS

Secondary Data Sources



Both Ottawa County men and women have longer life expectancy rates (when adjusted for age) compared to men and women across Michigan or the U.S.

Life Expectancy (Average Age)

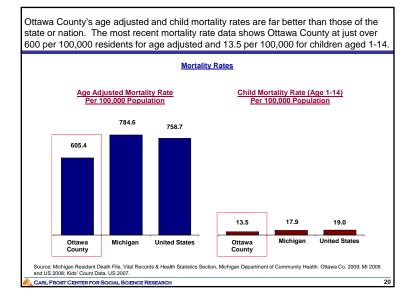
82.4 78.8 80.4 75.4 80.8 75.9

Ottawa Michigan United States

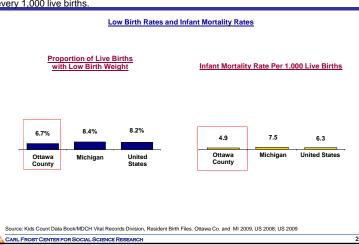
County Women Men

Source: Institute for Health Metrics and Evaluation at the University of Washington. Uses 2007 mortality data for Ottawa, 2009 MI, 2008 US

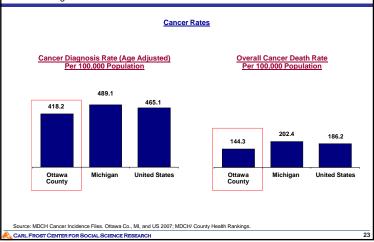
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Moreover, Ottawa County has fewer live births with low birth weight and lower infant mortality rates than the state or nation. In Ottawa County, roughly one in fifteen live births are classified as having low birth weight and the infant mortality rate is 4.9 for every 1,000 live births.



Compared to the state or the nation, cancer diagnosis rates are lower for Ottawa County residents. Further, cancer death rates are notably lower for Ottawa County residents than for Michigan or the U.S.



Cancer is the leading cause of death in Ottawa County, compared to heart disease for the state and the nation. Alzheimer's disease leads to death in Ottawa County more often than it does for the state and the nation. Conversely, diabetes tends to be a cause of death more in the state and the nation than in Ottawa County.

Top 10 Leading Causes of Death

	Ottawa	Ottawa County		Michigan		United States	
	RANK	Rate	RANK	Rate	RANK	Rate	
Cancer	1	147.3	2	181.9	2	178.4	
Heart Disease	2	138.5	1	206.5	1	190.9	
Stroke	3	31.6	4	39.9	3	42.2	
Alzheimer's Disease	4	31.5	7	22.9	6	22.7	
Chronic Lower Respiratory Diseases	5	29.4	3	45.1	4	40.8	
Unintentional Injuries	6	28.3	5	35.4	5	40.0	
Kidney Disease	7	13.7	8	15.5	9	14.5	
Pneumonia/Influenza	8	11.8	9	13.9	8	16.2	
Diabetes Mellitus	9	9.2	6	24.3	7	22.5	
Intentional Self-Harm (Suicide)	10	7.3	10	11.3	10	11.3	
All Other Causes		156.1		187.9		??	

Source: Michigan Department of Community Health, Ottawa Co. and MI 2009; U.S. Census Bureau. US 2007.

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Preventable hospitalizations are a lower proportion of all hospitalizations in Ottawa County compared to the state of Michigan (13.7% vs. 20.5%). **Bacterial pneumonia** is the leading cause of preventable hospitalization in Ottawa County, followed by **congestive heart failure**. Kidney and urinary infections are more common in Ottawa County than Michigan, while asthma is more common throughout Michigan compared to Ottawa County.

Top 10 Leading Causes of Preventable Hospitalizations

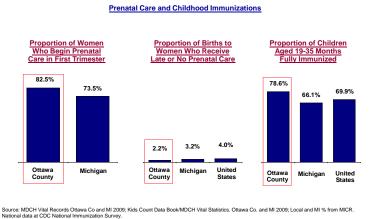
	Ot	Ottawa County		Michigan
	RANK	% of All Preventable Hospitalizations	RANK	% of All Preventable Hospitalizations
Bacterial Pneumonia	1	16.3%	2	11.7%
Congestive Heart Failure	2	14.7%	1	14.1%
Kidney/Urinary Infections	3	7.2%	4	6.5%
Cellulitis	4	5.3%	6	5.7%
Chronic Obstructive Pulmonary	5	5.0%	3	10.0%
Diabetes	6	4.5%	7	4.9%
Asthma	7	3.6%	5	6.2%
Grand Mal and Other Epileptic Conditions	8	2.5%	9	2.7%
Dehydration	9	2.4%	8	3.3%
Gastroenteritis	10	1.4%	10	1.4%
All Other Ambulatory Care Sensitive Conditions		37.3%		33.6%
Preventable Hospitalizations as a % of All Hospitalizations		13.7%		20.5%

Source: MDCH Resident Inpatient Files, Division of Vital Records. Ottawa Co. and MI 2009.

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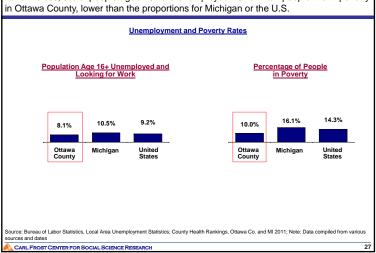
Ottawa County women are more likely to begin prenatal care in the first trimester than women elsewhere in Michigan. Further, children aged 19-35 months are far more likely to be fully immunized in Ottawa County than children of the same age elsewhere in the state or in the nation.

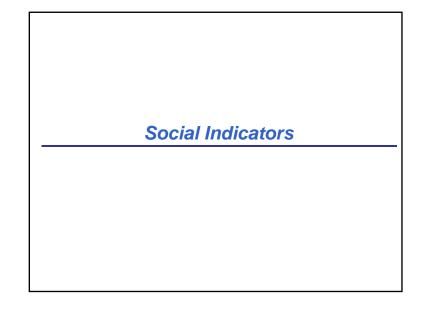
Prenatal Care and Childhood Immunizations



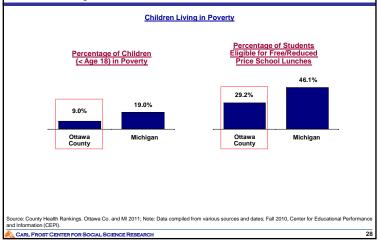
The unemployment rate is lower in Ottawa County than in Michigan or the U.S., nevertheless, 8% of people aged 16+ are unemployed. One in ten people live in poverty in Ottawa County, lower than the proportions for Michigan or the U.S.

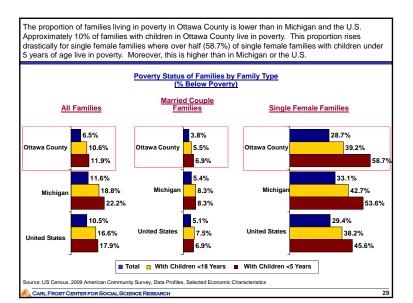
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The proportion of children living in poverty or being eligible for free or reduced school lunches is far lower in Ottawa County than the state of Michigan. Still, almost three in ten children are eligible for free or reduced lunches.





Ottawa County residents enjoy the safety of their community. In fact, Ottawa County has far lower violent crime, homicide, and child abuse/neglect rates than Michigan or the U.S. Crime Rates Homicide Rate Per 100,000 Population **Violent Crime Rate** Per 100,000 Population 6.6 0.1* 5.4 536.0 Michigan United States Ottawa 429.4 *Caution small number, only 2 homicides during the year Confirmed Victims of Child Abuse/Neglect Rate Per 1,000 Children <18 185.0 3.6 12.9 9.0 Michigan United States Ottawa Michigan United States County

Source: County Health Rankings. Ottawa Co. and MI 2011; Note: Data compiled from various sources and dates; US FBI Website 2009; County Health Rankings/MDCH, Division of Vital Records. Ottawa and MI 2008; United States Census Bureau 2008; Kids Count Data Book. Ottawa Co., MI, and US

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For both men and women, more Ottawa County residents graduate high school compared to the state and the nation. However, Ottawa County lags slightly behind the state and the nation for doctoral and professional degrees.

Educational Level Age 25+

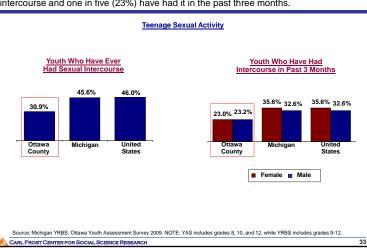
		Men			Women		
	Ottawa County	Michigan	U.S.	Ottawa County	Michigan	U.S.	
No Schooling Completed	0.9%	0.8%	1.1%	0.6%	0.8%	1.1%	
Did Not Graduate High School	9.7%	12.6%	15.0%	7.2%	9.5%	11.9%	
High School Graduate, GED, or Alternative	30.7%	31.5%	29.2%	32.8%	32.1%	29.4%	
Some College, No Degree	21.9%	23.0%	19.8%	21.8%	23.2%	20.8%	
Associate's Degree	7.4%	6.9%	6.7%	8.6%	8.9%	8.1%	
Bachelor's Degree	19.6%	15.3%	17.6%	19.4%	15.0%	17.3%	
Master's Degree	6.8%	6.6%	6.8%	6.9%	6.9%	7.3%	
Professional School Degree	1.8%	2.2%	2.5%	0.9%	1.2%	1.5%	
Doctorate Degree	1.3%	1.2%	1.5%	0.3%	0.6%	0.8%	

Source: U.S. Census Bureau, American Community Survey, 1-year estimates

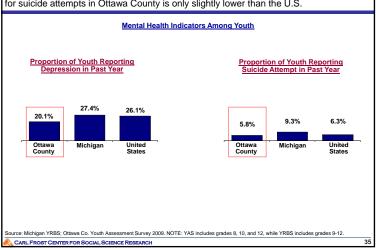
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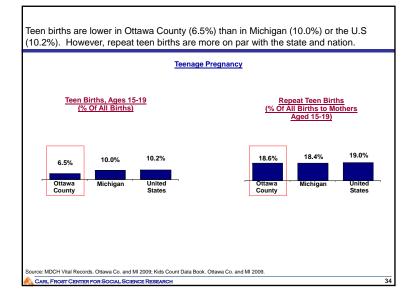
Youth Behavioral Risk Factors

Ottawa County teens are less likely to engage in sexual intercourse than teens across Michigan or the U.S. Still, three in ten (30.9%) Ottawa County youths have had sexual intercourse and one in five (23%) have had it in the past three months.

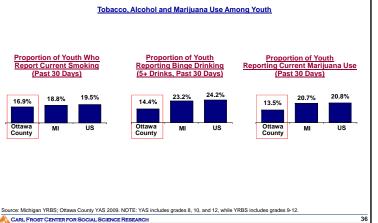


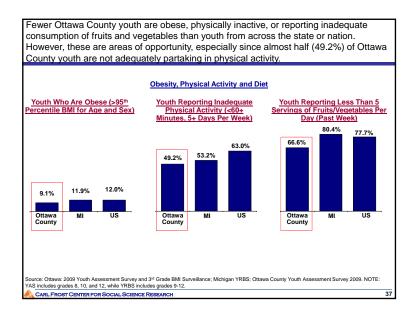
One in five Ottawa County youths reported depression in 2009, while 6% had attempted suicide. Both of these indicators are lower than Michigan or the U.S., although the rate for suicide attempts in Ottawa County is only slightly lower than the U.S.

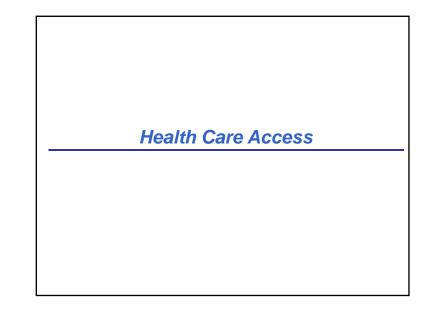








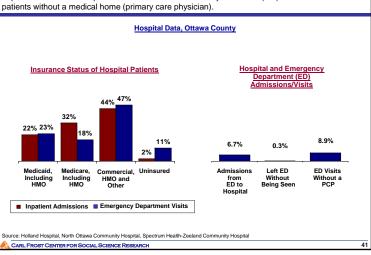




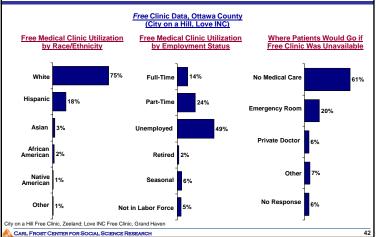
There are far fewer primary care physicians (PCP) per capita compared to the state. One in ten adults and one in four children have Medicaid as their health care coverage in Ottawa County. **Primary Care Physicians and Medicaid Patients** Primary Care Physicians* (MDs and DOs)
Per 100,000 Population **Proportion of Medicaid Patients** in Ottawa County 114.4 51.5 25.1% 9.0% 12.1% Michigan Total Adults Children County *Physicians defined as general or family practice, internal medicine, pediatrics, obstetrics or gynecology Source: US Department of Health & Human Services, Community Health Status Indicators, 2009 - statistic from HRSA Area Resource ile 2008. Michigan total number from MDCH, Survey of Physicians, 2008. 2010 Michigan Department of Human Services Annual Report and monthly Green Book of Statistics CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH

Hospital and Clinic Data

Over half (54%) of hospital inpatient admissions in Ottawa County are for patients with government sponsored health coverage, while only 2% are uninsured. Conversely, 11% of emergency department visits are for patients without insurance. Nearly one in ten (9%) ED visits are from patients without a medical home (primary care physician).



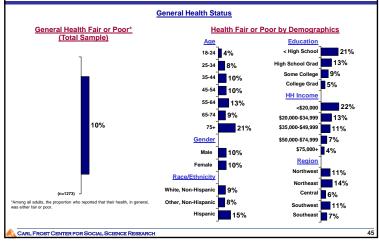
The free medical clinics in Ottawa County are utilized disproportionately by minorities (non-Whites). Additionally, half of the patients who use them are unemployed. The value of the free clinics is supported by the fact that if these facilities were not an option for specific subpopulations, they would most likely go without care or to the Emergency Room (ER/ED).



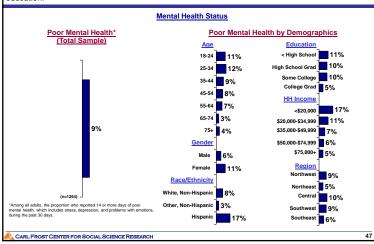
Behavioral Risk Factor Survey 2011

Health Status Indicators

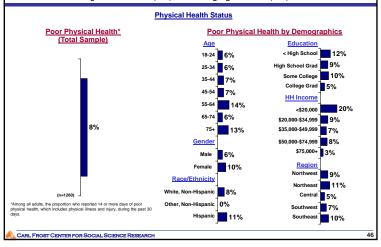
One in ten (10%) Ottawa County adults perceive their general health as either fair or poor. The proportion of residents who perceive their health as fair or poor is indirectly related to level of education and household income. Hispanics report higher prevalence of fair or poor compared to other ethnic groups. Residents who live in central and southeast Ottawa County are less likely to report fair or poor health than residents in other regions.



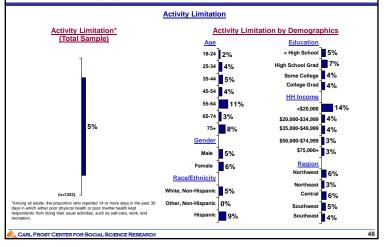
Similarly, the prevalence of poor mental health is 9% and is inversely related to age. It is highest among residents with household incomes less than \$20,000 and/or Hispanics. Poor mental health is less common in men than women and less common in college graduates than those with less education.



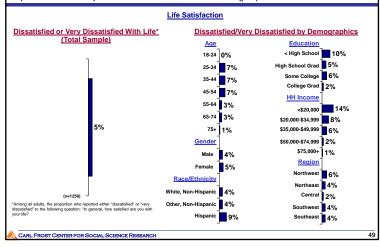
Among adults, the prevalence of poor physical health is 8%. Prevalence is highest among residents with household incomes less than \$20,000 (20%) and lowest among residents with the highest incomes (3%) and college graduates (5%).



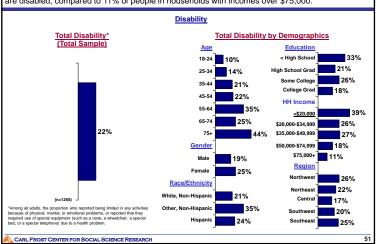
A small proportion (5%) of adults in Ottawa County experienced activity limitation, where for 14 or more days in the past 30 days poor physical or mental health prevented them from doing their usual activities. The prevalence of activity limitation is highest among those in households with incomes less than \$20K (14%).



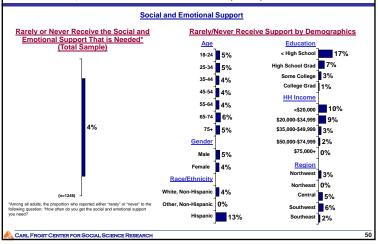
A small proportion (5%) of Ottawa County adults are dissatisfied or very dissatisfied with their life. People in households with incomes less than \$20,000 are least likely to be satisfied (14% dissatisfied). College graduates are more likely satisfied than those with less education and Hispanics are less likely to be satisfied than other racial/ethnic groups.



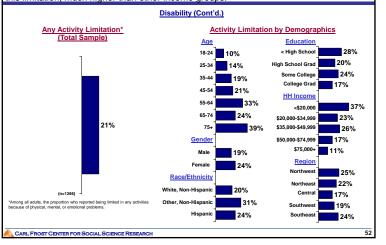
One in five (22%) Ottawa County adults are considered disabled. This proportion increases with age and women are slightly more likely to be disabled than men. Disability decreases with education and income. For example, 39% of people in households with incomes less than \$20,000 are disabled, compared to 11% of people in households with incomes over \$75,000.



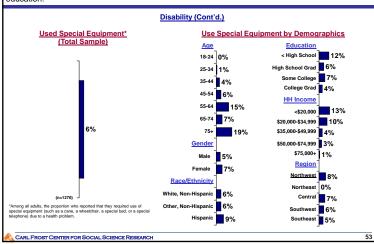
A small proportion (4%) of adults rarely or never receive the social and emotional support they need. Those lacking support tend to be Hispanic, have less than a high school education, and have lower household incomes (<\$35K).



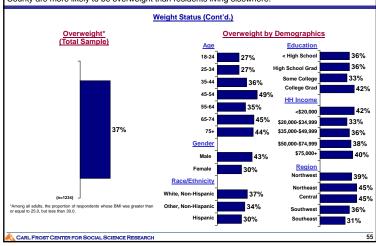
One in five (21%) Ottawa County adults are limited in any activities because of physical, mental, or emotional problems. In general, this proportion increases with age. More than one-third (37%) of adults in households with incomes less than \$20K experience this limitation, much higher than other income groups.



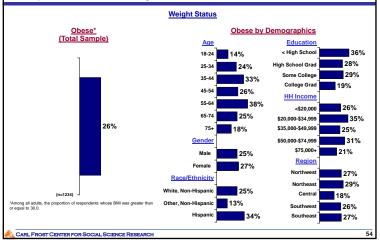
A small proportion (6%) of adults require the use of special equipment due to a health problem. This proportion also increases with age and with declining household incomes. Adults with less than a high school education are more likely to use equipment compared to adults with more education.



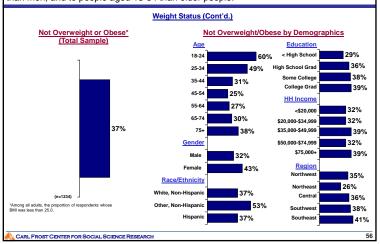
More than one-third (37%) of Ottawa County adults are considered overweight per their BMI. Men are far more likely to be overweight than women. Residents living in central or northeast Ottawa County are more likely to be overweight than residents living elsewhere.



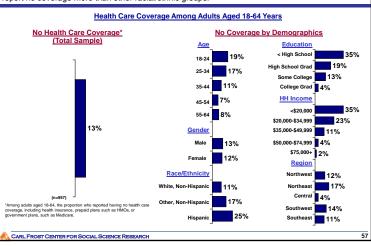
One in four (26%) Ottawa County adults are considered obese per their BMI. People with less than a high school education are more likely to be obese than those with more education. Hispanics are more likely to be obese than other racial/ethnic groups. Adults living in central Ottawa County are less likely to be obese than those living elsewhere.



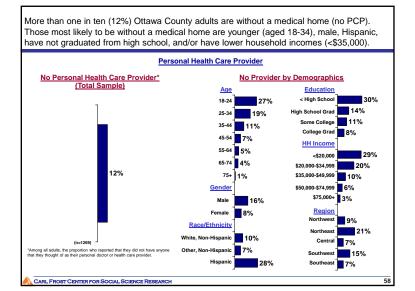
Conversely, more than one-third (37%) of Ottawa County adults are considered to be at a more healthy weight per their BMI. This classification is more likely to apply to women than men, and to people aged 18-34 than older people.

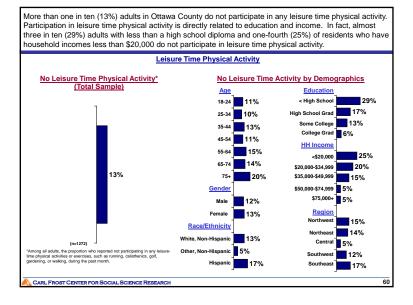


More than one in ten (13%) Ottawa County adults aged 18-64 have <u>no health care coverage</u>. Whether or not one has coverage is directly related to education and income. Additionally, younger residents (aged 18-34) are more likely to have no coverage than older residents, and Hispanics report no coverage more than other racial/ethnic groups.

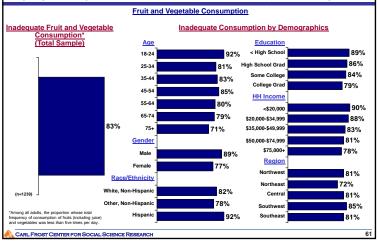




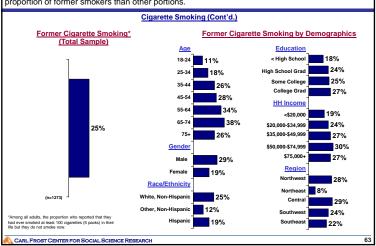


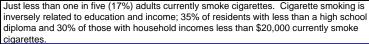


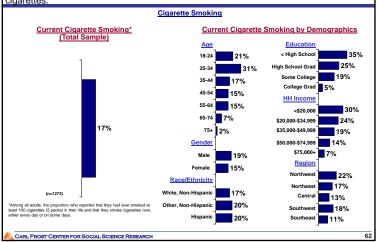
Inadequate fruit and vegetable consumption is common in Ottawa County, where 83% consume less than five servings of fruits or vegetables per day. Adequate fruit and vegetable consumption is directly related to education and income, although the proportions of inadequate consumption are still high for those with college degrees and high incomes. Fewer men than women consume adequate fruits and vegetables.



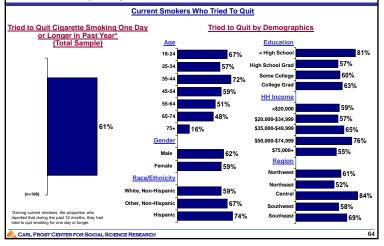
One-quarter (25%) of the adult population in Ottawa County are former smokers per the BRFS definition, someone who ever smoked 100 or more cigarettes but do not currently smoke. Males are more likely than females to be former smokers. The northeast portion of the county has a lower proportion of former smokers than other portions.



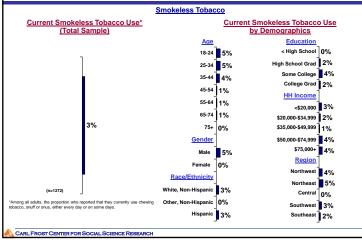




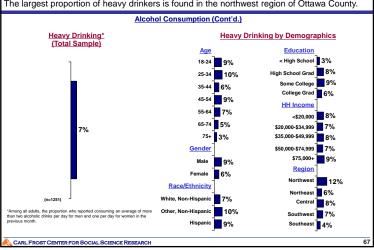
Six in ten (61%) current smokers have tried to quit for one day or longer within the past year. Younger and non-White smokers are more likely to attempt to quit than older or White smokers, respectively.



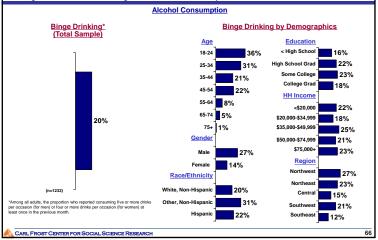
The use of smokeless tobacco by Ottawa County residents is low. Those most likely to use tend to be younger than 45 years of age and male.



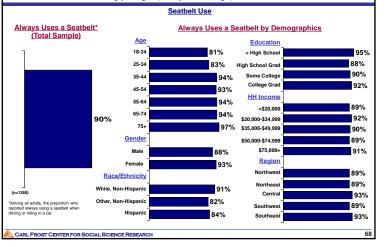
Less than one in ten (7%) Ottawa County residents are heavy drinkers. Younger residents (<35 years of age) are slightly more likely to engage in heavy drinking than older residents. The largest proportion of heavy drinkers is found in the northwest region of Ottawa County.



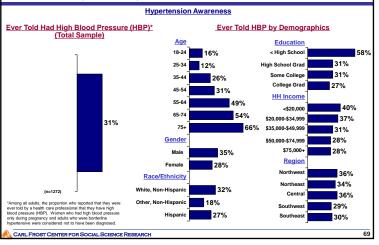
One in five (20%) Ottawa County residents engaged in binge drinking (5+ drinks for men and 4+ drinks for women on at least one occasion in past 30 days). The prevalence of binge drinking is higher among men, higher among younger people (<35 years of age), and higher in the northern regions of Ottawa County.



Nearly all people report always using a seatbelt when driving or riding in a car. Seatbelt use is less common among younger (<35 years of age) adults.

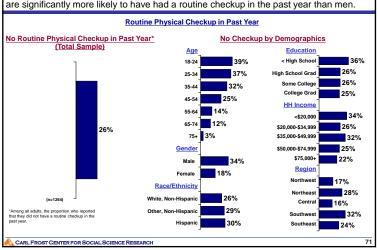


Almost one-third (31%) of adults in Ottawa County have high blood pressure (HBP). As expected, HBP is more common in older adults (55+). It is also more common in men than women and significantly more common in adults who have less than a high school education. Further, there is an inverse relationship between the prevalence of HBP and household income.

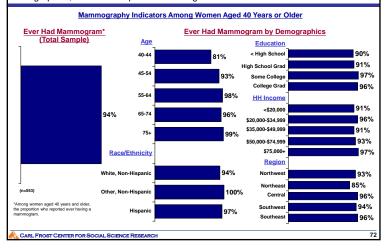




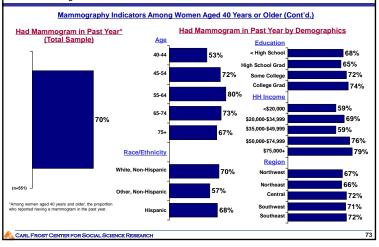
One-fourth (26%) of adults in Ottawa County had no routine physical checkup in the past year. Having a timely routine physical checkup is directly related to age. Also, women are significantly more likely to have had a routine checkup in the past year than men.



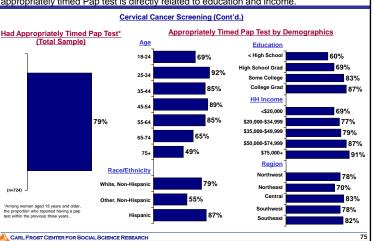
Nearly all (94%) women 40 years of age or older in Ottawa County have had a mammogram at some point and there is very little difference regardless of demographics, with the exception of those aged 40-44.

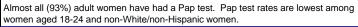


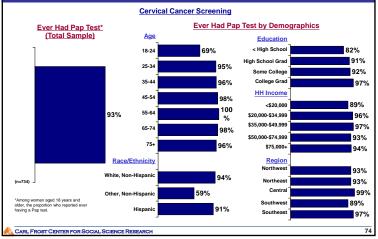
Seven in ten (70%) women 40 years of age or older had a mammogram in the past year. Women in households with incomes \$50,000 or more are more likely to have had a recent mammogram than women in households with lower incomes.



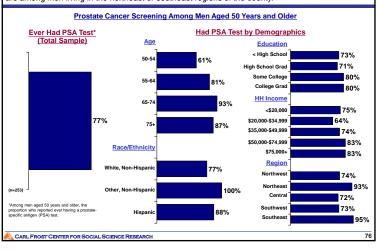
Nearly eight in ten (79%) adult women had a Pap test in the previous three years. Women in the youngest (18-24) and oldest (65+) ages groups, and non-White/non-Hispanic women have the lowest cervical cancer screening rates. Further, having an appropriately timed Pap test is directly related to education and income.



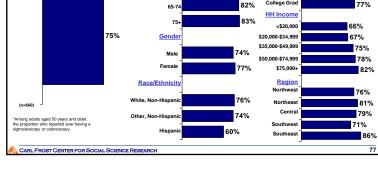




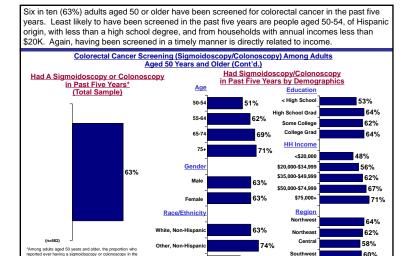
Three-fourths (77%) of men in Ottawa County aged 50 years or older have had a PSA test screening for prostate cancer. The lowest rates are among men aged 50-54 and the highest rates are among men living in the northeast or southeast regions of the county.





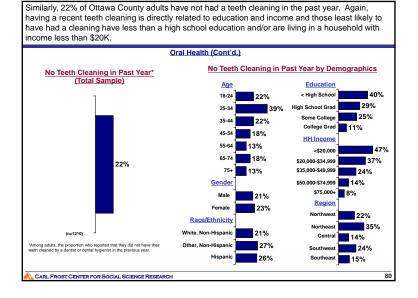


More than one in five (22%) Ottawa County adults have not visited a dentist in the past year. Visiting a dentist in a timely manner is directly related to education and income. In fact, more than four in ten people with less than a high school education and/or living in a household with income less than \$20K have not visited a dentist in the past year. **Oral Health** No Dental Visit in Past Year by Demographics No Dental Visit in Past Year* (Total Sample) Education 18-24 < High School 30% 25-34 22% Some College College Grad 10% HH Income \$20,000-\$34,999 22% \$35,000-\$49,999 25% \$50,000-\$74,999 13% \$75,000+ 8% 23% Race/Ethnicity Central 13% *Among adults, the proportion who reported that they had not visited a dentist or dental clinic for any reason in the previous year. Other Non-Hispania 23% 29% Southeast 16% CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH

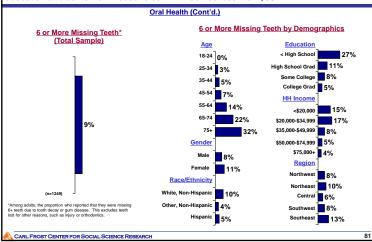


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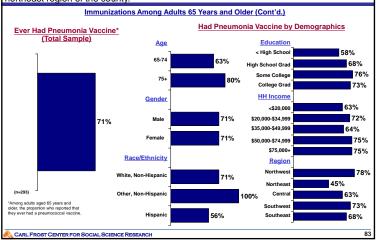
48%

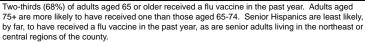


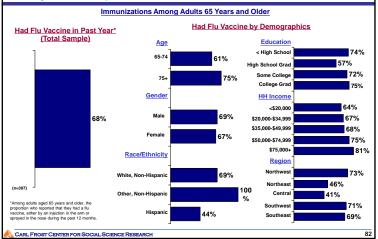
Almost one in ten (9%) have six or more missing teeth. Besides older adults (65+), those most likely to have six or more missing teeth have less than a high school education and come from households with incomes less than \$35K.



Additionally, seven in ten (71%) adults aged 65 or older received a pneumonia vaccine at some point and this rate is higher for those aged 75 or older. The lowest rates are among Hispanic adults, those with less than a high school degree and adults living in the northeast region of the county.



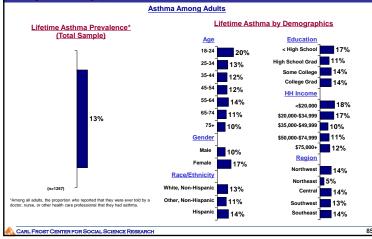




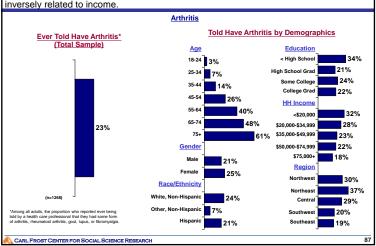
Chronic Conditions

More than one in ten (13%) adults in Ottawa County have been diagnosed with asthma in their lifetime. Other than this rate being slightly higher for females over males, and the rate being much lower in northeast Ottawa County, there are very little differences with regard to demographics.

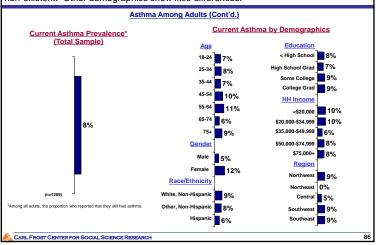
Asthma Among Adults



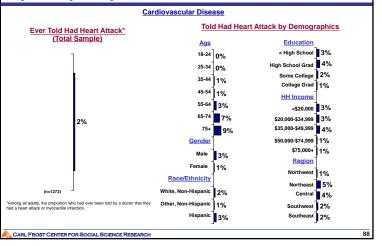
Nearly one-fourth (23%) of Ottawa County adults have ever been told by a physician they have arthritis. This rate, not surprisingly, rises dramatically with age. Non-Hispanic minority residents are least likely to have received this diagnosis. Having arthritis is inversely related to income.



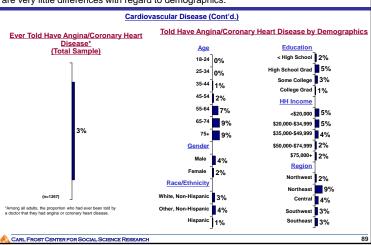
Few (8%) adults in Ottawa County <u>currently have</u> asthma. Women are more likely to have asthma than men. The prevalence of asthma in northeast Ottawa County is low to non-existent. Other demographics show little differences.



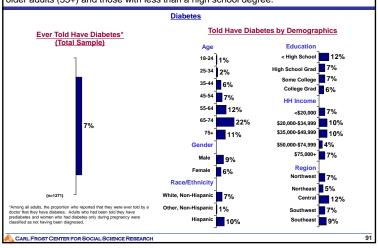
Very few Ottawa County adults have had a heart attack and this is true regardless of demographics. It is worth noting that the proportion of adults ever having a heart attack is highest among adults aged 65+.

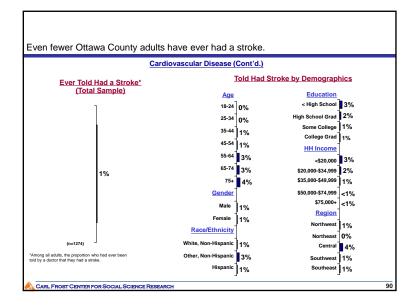


Further, very few Ottawa County adults have ever been told they have angina or coronary heart disease. The rate is slightly higher for adults aged 55+, however, there are very little differences with regard to demographics.

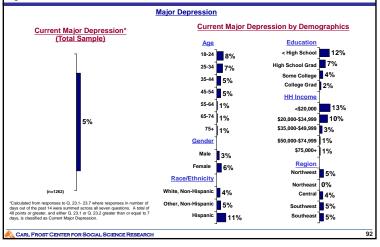


The prevalence of diabetes is less than one in ten (7%). The rate is slightly higher for older adults (55+) and those with less than a high school degree.

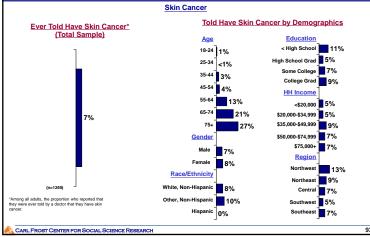




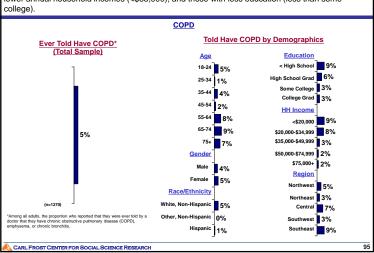
One in twenty (5%) adults in Ottawa County suffers from major depression. Those most likely to meet this diagnosis tend to be younger (< age 55), Hispanic, have less than a high school education, and/or have household incomes less than \$35K.

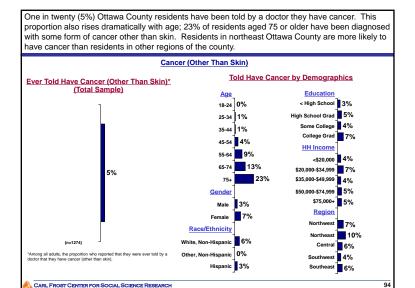


Less than one in ten (7%) Ottawa County adults have been told by a doctor they have skin cancer. Expectedly, this proportion rises dramatically with age; more than one-fourth (27%) of people aged 75 or older have been told they have skin cancer. Residents in northwest Ottawa County are more likely to have skin cancer than residents in other regions of the county.



A small proportion (5%) of Ottawa County residents have been told they have chronic obstructive pulmonary disease (COPD). The disease is more common among older residents (55+), those with lower annual household incomes (<\$35,000), and those with less education (less than some college).





Health St	atus Indicators		
	Ottawa County	Michigan	U.S.
General Health Fair/Poor	10%	14%	15%
Poor Physical Health (14+ days)	8%	11%	-
Poor Mental Health (14+ days)	9%	11%	-
Activity Limitation (14+ days)	5%	7%	-
Dissatisfied/Very Dissatisfied with Life	5%	6%	-
Rarely/Never Receive Social and Emotional Support	4%	7%	-
Total Disability	22%	25%	-
Any Activity Limitation	21%	23%	21%
Jse Special Equipment	6%	8.0%	8%
Obese	26%	32%	27%
Overweight	37%	35%	36%
Not Overweight or Obese	37%	33%	35%
No Health Care Coverage	13%	17%	18%
No Personal Health Care Provider	12%	13%	-

Comparison of BRFS Measures Across Regions (Cont'd.)

Risk Behavior Indicators

	Ottawa County	Michigan	U.S.
No Leisure Time Physical Activity	13%	24%	24%
Inadequate Fruit and Vegetable Consumption	83%	77% (2009)*	77% 2009)
Current Cigarette Smoking	17%	19%	17%
Former Cigarette Smoking	25%	25%	25%
Current Smokers who Tried to Quit	61%	62%	
Smokeless Tobacco	3%	3%	
Binge Drinking	20%	15%	15%
Heavy Drinking	7%	5%	5%
Always Uses a Seatbelt	90%	90%	-
Ever Told High Blood Pressure	31%	29% (2009)*	29% 2009)

= best measure among the comparable groups

Sources: Preliminary Estimates for Risk Factor and Health Indicators, State of Michigan, Selected Tables, Michigan BRFS, 2010
Centers for Disease Control and Prevention (CDC). Behavioral Risk Factor Surveillance System Survey Data, Atlanta, Georgia: U.S. Department of
Health and Human Services, Centers for Disease Control and Prevention, 2010, 2009 ("-Michigan figures are form U.S. CDC Tables for Michigan)

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Clinical Preventive Practices

Comparison of BRFS Measures Across Regions (Cont'd.)

	Ottawa County	Michigan	U.S.
No Routine Checkup in Past Year	26%	34%	
Ever Had Mammogram (Females, 40+ only)	94%	94%	-
Had Mammogram in Past Year (Females, 40+ only)	70%	61%	-
Had Mammogram in Past 2 Years (Females, 40+ only)	85%	78%*	76%
Ever Had Pap Test	93%	94%	
Had Appropriately Timed Pap Test	79%	78%	81%
Ever Had PSA Test (Males, 50+ only)	77%	83%	-
Ever Had Sigmoidoscopy or Colonoscopy (50+ only)	75%	71%	65%
Had Sigmoidoscopy /Colonoscopy in Past 5 Years (50+)	63%	57%	-
No Dental Visit in Past Year	22%	27%	30%
No Teeth Cleaning in Past Year	22%	29%	-
Six or More Missing Teeth	9%	14%	-
Had Flu Vaccine in Past Year (65+ only)	68%	67%	67%
Ever Had Pneumonia Vaccine (65+ only)	71%	68%	69%

Sources: Preliminary Estimates for Risk Factor and Health Indicators, State of Michigan, Selected Tables, Michigan BRFS, 2010
Centers for Disease Control and Prevention (CDC), Behavioral Risk Factor Surveillance System Survey Data. Altanta, Georgia: U.S. Department of
Health and Human Services, Centers for Disease Control and Prevention, 2010 ("—Michigan figures are from U.S. CDC Tables for Michigan)

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Comparison of BRFS Measures Across Regions (Cont'd.)

Chronic Conditions

	Ottawa County	Michigan	U.S.		
Lifetime Asthma Prevalence	13%	16%	14%		
Current Asthma Prevalence	8%	11%	9%		
Ever Told Had Arthritis	23%	32%	26% (2009)		
Ever Told Had Heart Attack	2%	5%	4%		
Ever Told Had Angina/Coronary Heart Disease	3%	5%	4%		
Ever Told Had Stroke	1%	23%	3%		
Ever Told Had Diabetes	7%	10%	9%		
Current Major Depression	5%	9%			

= best measure among the comparable groups

Sources: Preliminary Estimates for Risk Factor and Health Indicators, State of Michigan, Selected Tables, Michigan BRFS, 2010
Centers for Disease Control and Prevention (CDC). Behavioral Risk Factor Surveillance System Survey Data. Atlanta, Georgia: U.S. Department of
Health and Human Services, Centers for Disease Control and Prevention, 2010, 2009

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Key Stakeholder Interviews

Health Care Issues and Accessibility

Verbatim Comments on Most Pressing Health Needs or Issues

As people have lost jobs or as their employers have decreased benefits, now more of that healthcare burden is placed on the individual and their families so they're making different choices about how they're going to seek care and at what point they're going to seek care.

What we're finding is a lot of people who are not insured because they have been laid off have and chronic diseases now that aren't being managed (e.g., high blood pressure).

With our Spanish speaking people here in Ottawa county and some of the disease burdens that may reside in those populations such as hypertension, diabetes, and obesity, I think that some of those probably are the conditions we have to focus the most on as well as health literacy and cultural competency around those health related issues ... I would say that the ability to have healthcare paid for, for folks that don't meet Medicaid eligibility and who are poor, or not working, or don't have health insurance, is really the biggest challenge in Ottawa County.

Because 70% of mortality is related to diseases that can be prevented I think we really need to invest more in prevention rather than just treatment of diseases.

Q1: What do you feel are the most pressing health needs or issues in Ottawa County?

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103

Lack of affordable access to basic primary care, particularly for the uninsured, Medicaid, and (to a lesser degree) Hispanic and migrant populations, is identified by Key Stakeholders as the most pressing health issue in Ottawa County. Other pressing issues include chronic disease management, prevention education, and obesity.

Most Pressing Health Needs or Issues

- Top reported health needs or issues are: lack of affordable access to primary care, chronic disease management, lack of prevention education, and obesity.
- Less frequently mentioned needs or issues are:
- Rising health care costs
 - Lack of system coordination
- Waste in system
- Addressing unhealthy behavior (e.g., smoking)
- Prenatal care & good pregnancy outcomes
- Lack of good oral healthcare
- Lack of patient advocates
- Shortage of doctors accepting Medicaid
- Transportation barriers
- The majority feel these are county-wide issues, as there are not enough existing services to address level of need.
- Holland is seen as being most accessible for primary care due to its available social services.
- Access in the north is viewed as limited by transportation while access in the city is limited by poverty.

Q1: What do you feel are the <u>most pressing health needs or issues</u> in Ottawa County? Q1i. Have you noticed any differences between: (a) older adults (b) low-income (c) children (d) minority groups (e) uninsured/underinsured/uninsurable? Q1ii. Are these issues the same at the county level and at the community level?

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While most Key Stakeholders feel these issues are being addressed through community organizations and other resources, most feel these solutions do not meet existing needs due to an overall lack of a health plan that coordinates a response as well as a general lack of resources (e.g., funding, available providers) to support existing solutions.

How Issues Are Being Addressed & Who is Affected

- Most feel these issues are addressed by community organizations as well as other resources such as:
 - Access Health
 - City on a Hill
 - Community collaboration
 - Employee wellness plans
 - > Free community health clinics
 - Healthy Life
- Although not able to specifically speak to size and scope of the most pressing issues, the majority of Key Stakeholders discussed these problems with a general awareness that these problems must be addressed to avoid larger community health problems in the future.
- The uninsured and Medicaid populations are most affected by these issues.

Q1a. Is there <u>anything currently being done</u> to address these issues? Q1b. (If yes) <u>How are</u> these issues being addressed? Q1b. If no lin your opinion, why aren't these issues being addressed? Q1c. (If no) In what ways have these issues being addressed? Q1b. (If no) And you effectively were these issues been addressed? Q1b. the issues been addressed? Q1b. (If no) And you effectively were these issues addressed? Q1b. What is set and scope of the most pressing issue/problem? Q2l. How many or what percentage of people are effected by this issue? Q2ii. What specific groups are touched by this issue?

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104

Verbatim Comments on How Issues are Being Addressed & Who is Affected

I just feel there are very limited resources and an awful lot of interest groups that don't always agree and get along despite the collaborative efforts that do occur. I think many of the efforts are so small and so tiny they are a drop in the bucket in terms of addressing the whole need. So I think we have a lot of good people and a lot of good organizations trying to do a lot of very little things.

Ottawa County being geographically split, there's no common core, you've got distinct communities with distinct identities. We're not used to always pulling together. It makes it kind of hard to come up with a county health plan.

It's a community issue, it will always be a community issue, and there are a large number of institutions and organizations that try to address it and step in. It can be anything from a one person physician's office to the county health department to nurses that are in schools, to churches that try to facilitate addressing the issue. It is in no way a hospital problem only.

Practices are already losing money with Medicaid, how do you encourage them to take more, when

Especially for the underserved, we're looking at Medicaid in particular, or a lower income population, looking at InterCare, Holland Comunity Health Center, CIV on a Hill, all of those facilities right now are turning patients away because of the lack of providers available for that population in particular.

Q1a. Is there anything currently being done to address these issues? Q1b. (If yes) How are these issues being addressed? Q1bi. How effectively are these issues being addressed? Q1c. (If no) In your opinion, why aren't these issues being addressed?

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Verbatim Comments on Sentinel Events & Important Health Outcomes

The expansion of service has been a key determinant in driving positive health outcomes to our community and access. I also think that the work that has been done by First Steps which focuses on children the readiness for school and some of the other programs relative to children's healthcare access have been very instrumental in reaching out to the community to provide an

Many of the working poor that have Medicaid for themselves or for their children are finding it more and more difficult to find healthcare providers in our county.

There's a larger base of uninsured. With an economic downturn and pushing people out of employer-provided insurance, there's a larger groundswell of individuals that do not have insurance and employers are moving to higher and higher deductible plans so I think there's care avoidance even if they are employed and have insurance.

From a chronic disease management standpoint how well are we following and keeping up with a patient? Let's say a patient who has diabetes - are they being managed well? Or are they winding up in the hospital in the emergency room on a frequent basis because they didn't take their insulin or medication when they should have.

Q3. What are the ke<u>y sentinel events</u> that may have impacted the community's health and health care landscape in the past one to two years? Q3i. Such as: (a) infectious disease outbreaks, (b) significant local, state, and federal policy changes, (c) significant economic events, (d) disasters...

Q4. What are the outcomes that should be evaluated? Such as: Mortality, Morbidity, Risk Behavior.

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The vast majority of Key Stakeholders report that a downturn in the general economy has impacted the community's health and health care landscape over the past 1-2 years. Additionally, they point out that fewer physicians are accepting Medicaid patients.

Sentinel Events & Important Health Outcomes

- * Most feel that high unemployment rates, loss of insurance coverage, and state as well as federal deficits have impacted the community's health care and health
- Stakeholders also mention fewer physicians accepting Medicaid as an additional
- On the upside, technological improvements in offices have enabled offices to have a universal access point for health records, and more free clinics have opened to respond to needs.
- * They identified the following as important measures for health-related outcomes:
 - Numbers with and without access to a
 - primary care provider Overall health, prenatal care, risk behaviors, quality of life indicators & improvement in these rates
 - Chronic disease rates
 - Mortality/Morbidity
- Health literacy
 Healthcare delivery methods and user rates
- Use of wellness plans
- Numbers using free clinics
- Availability of mental & behavioral healthcare

Q3. What are the key sentinel events that may have impacted the community's health and health care landscape in the past one to two years? Q3i. Such as: (a) infectious disease outbreaks, (b) significant local, state, and federal policy changes, (c) significant economic events, (d) disasters... Q4. What are the outcomes that should be evaluated? Such as: Mortality, Morbidity, Risk Behavior.

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The majority of Key Stakeholders believe health care access is good, except for those individuals who are using Medicaid or are uninsured. While they note there is excellent hospital care, excellent emergency room care, and a strong physician network, they also mention there are not enough primary care physicians and significant barriers such as cost and transportation exist for many.

The State of Health Care Access

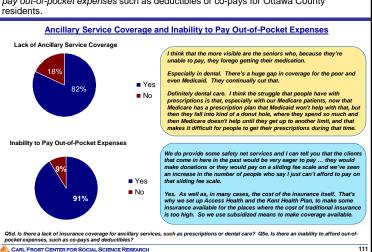
- Most believe health care access is good, except for those individuals who are using Medicaid or are uninsured.
- Further, Key Stakeholders feel these barriers result in:
 - Foregoing of prescriptions (esp. in older adults)
 - Less help-seeking behaviors
 - Sporadic care of chronic diseases
 - Overuse of the emergency room for primary care
- The majority think Holland has the most services available to the community, yet many residents in the outlying areas of the county may not be able to access such services due to transportation barriers.
- The view on disability services is mixed: 30% say there are adequate disability services, 20% say there are not, citing the population has multiple needs and the general lack of funding, while 50% are unsure. These issues can be addressed through policy changes as well as by the community providing an access safety net for its disabled residents.

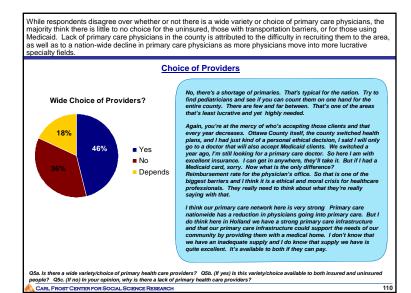
Q5. Could you describe the current state of health care access in Ottawa County? Q5i. Are there any issues such as, (a) Transportation, (b) Health Coverage, (c) Differences in Subpopulations or groups such as: older adults, low-income, children, minority groups, uninsured/underinsured/uninsurable. QSii. Are these issues the same or different for the county versus your local community? Q6g. Are there adequate disability service programs? Q8h. (if no) What can be done to address this inadequacy?

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Verbatim Comments on the State of Health Care Access For everybody else, and that's probably 80%, Ottawa County has a very well developed and excellent healthcare delivery system. But it's that 20%, access can be tough. It's hit or miss for their availability. So I would have to rate it overall as good except for that population. We're having a really hard time recruiting primary care physicians - it's a national trend, and if you do find them, you have to be able to pay them. I do believe that our physician practices are opening up access in the way of extended hours and same day visits. What I don't know is for the people who don't have money, are we able to support them well enough via a free clinic or do they feel, "Gosh I can't go to the doctor, I don't have \$200." Because if they don't have insurance, even if they go for a routine visit, that could be a couple hundred bucks. So do we have enough access for them? For the underinsured and the uninsured to seek services. That is what I don't know and that is what I think our county should address. QS. Could you describe the current state of health care access in Ottawa County? QSi. Are there any issues such as, (a) Transportation, (b) Health converage, (c) Differences in Subpopulations or groups such as: older adults, low-income, children, minority groups, uninsured that the country of the current state of the property of the country of the property of the current state of health care access in Ottawa Country? QSi. Are there any issues such as, (a) Transportation, (b) Health converage, (c) Differences in Subpopulations or groups such as: older adults, low-income, children, minority groups, uninsured to the country of the property of the pro

The majority of Key Stakeholders also see a general *lack of insurance coverage for ancillary services* such as for prescriptions or dental coverage as well as an *inability to pay out-of-pocket expenses* such as deductibles or co-pays for Ottawa County residents.





Existing Programs and Services

All Key Stakeholders think existing programs and services are meeting the community's needs and demands at least <u>somewhat well</u>, and 30% say they meet the needs *very well* but believe there are also many services lacking, particularly for the uninsured and Medicaid populations.

Programs/Services Meeting Needs & Programs/Services Lacking

- Stakeholders believe Ottawa County has many dedicated people and organizations addressing community health needs, particularly focusing on the needs of Hispanic, Medicaid, and uninsured community residents.
- Many still stress an overall lack of resources to meet needs and point to unmet mental health needs.
- Services identified as lacking, particularly for the uninsured and Medicaid populations, include:
 - Primary care access
 - Free/reduced care
 - Oral health care
 - Culturally competent care
 - Substance abuse treatment
- Mild/moderate mental health care
- (depression, anxiety)Shortage in primary care physicians
- Shortage in psychiatrists
- Teen health services
- Coordination of care
- Wellness plans/individual
- plans/individi initiative

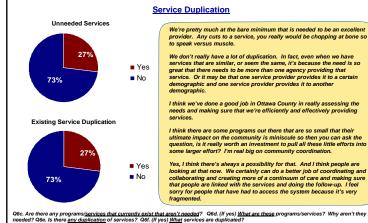
Q6. How well do existing programs and services meet the needs and demands of people in your community? Would you say they meet them exceptionally well, very well, somewhat well, not very well, or not at all well? Q6a. Why do you say (INSERT RESPONSE)? Q6al. Are there differences among particular groups or sub-populations? Q6b. What programs or services are lacking in the common (R6b). Are there programs or services that are lacking for particular groups or sub-populations? (e.g., primary care, chronic disease....)

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113

There is no consensus among Key Stakeholders as to whether or not some existing services aren't needed or if there is duplication of services. While some believe services that are not needed exist, none could volunteer any of those particular services. Further, while some duplication is believed to exist, they still feel services are necessary since some needs are going unmet. Overall, stakeholders want a more coordinated effort to address health care and health needs in Ottawa County.



<u>Verbatim Comments on Programs/Services Meeting Needs &</u>
Programs/Services Lacking in Community

Programs/Services Meeting Needs

From the standpoint of a community, we're interested in and have done a good job at addressing many things. There's still populations at risk. It's the underinsured and the uninsured.

So I would say that addressing mental health symptoms or issues or events is problematic for the poor in every county but once it rises to the level of a significant disorder, then the system is excellent.

There's a pretty good amount of collaboration here, and so if there's an area and a need has been identified and the organization identifying that need doesn't have the ability themselves to do it, they're pretty good about reaching out.

Programs/Services Lacking

Most programs are available somewhere somehow, but you have to go out to get them. There has to be initiative on the part of the individual.

These are things that left untreated can lead to other social problems for people because they're not managing their mental health enough.

I think we've got the infrastructure but is the infrastructure enough to meet the demand?

There does not seem to be a very good connection with how information is shared, who's case managing that, it's all left up to the family and the family's not educated enough about what resources are there and available.

Q6. <u>How well do existing programs and services meet the needs</u> and demands of people in your community? Would you say they meet them exceptionally well, very well, somewhat well, not very well, or not at all well? Q6a. <u>Mry</u> do you say (INSERT RESPONSE)? Q6al. Are there differences among particular groups or sub-populations? Q6b. <u>Mrk programs</u> or services <u>are lacking</u> in the community? Q6bl. Are there programs or services that are lacking for particular groups or sub-populations? (e.g., primary care, chronic disease....)

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114

Stakeholders would like to see a better coordinated approach to community health. They also suggest systematic needs assessments in order to identify needs to target for improvement and then measure progress toward that improvement.

Recommendations for Service Improvement & Improvement Plans

- Stakeholders overwhelmingly suggest a better coordinated approach to community health through increased collaboration between service providers and improved case management approaches.
- Systematic health needs assessments are seen as essential in identifying needs to target for improvement and progress toward improvement.
- More specifically, they would like to see or are planning on...
 - Expansion of services
 - services
 Prevention
 - programs
 Pediatriccoordination ofmental health</ti>
 - Case management/ Increased coordination of care
- Obesity focusMore free health
- clinics
 Increased funding
 for mammograms
- Expansion of mobile dentist
 Evidence-based
 - approaches to practice and care
- Addition of mental health into primary care
- Improved health literacy
- More doctors in area
- Community health plan

Q6i. In your opinion, <u>how could any of the existing services</u>(programs in your community <u>be implemented better</u>? Q7. Do you have <u>any recommendations</u> or plans for implementation of <u>new programs</u> or services that are currently lacking in the community? Q7a. (If yes) What are your recommendations or plans?

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110

Verbatim Comments on Recommendations for Service Improvement & Improvement Plans

I know it's an expensive model, however, if people had more care coordination, it would take us so much farther to achieving improved health outcomes. Because right now we're not really making our population any healthier, we're just sticking a Band-Aid on stuff and sending them out.

The big move across the nation is for the patient-centered primary care medical home. In basic terms, the primary care medical home would act pretty much as a clinic where a doctor will have other resources available, usually in his or her own practice, behaviorists, nutritionists and so on, who can be of great assistance with the total practice. You can see more people and you can see them at the level they need to be seen by the person they need to see and reserve the physician for those who have to see the doc. If you do that, every doctor's office is practically turned into a clinic that can serve many times more people than can be seen by the [traditional] office.

When it comes to actually having the resources to do good planning with good baseline data, with measurable objectives, and agreed upon desired outcomes, I think that it does not happen, it simply cannot happen - we are all too stressed, too thinly staffed, and so we all go about doing our best at whatever little bits of things we can do. On top of our main core service.

We're getting together a major, area-wide, 13 county-wide commission, blue-ribbon group to look into that very question. Not only to look into services but look at the organization of the services.

Q6i. In your opinion, how could any of the existing services/programs in your community be implemented better? Q7. Do you have any recommendations or plans for implementation of new programs or services that are currently lacking in the community? Q7a. (If yes) What are your recommendations or plans?

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Transportation

Mental health stigma

Capacity

Many barriers to accessing health care programs and services are linked directly to high cost for services, lack of bi-lingual providers, and individual accountability for one's health. While a little over half of the Key Stakeholders think these barriers have been addressed, all say that response to these barriers, including new efforts as well as those tried in the past, is not enough to match the level of community need.

Barriers & How They Can Be Addressed

- Key Stakeholders identified the following barriers or obstacles existing for Ottawa County:
 - Cost
 - Cultural and language barriers
 - Individual awareness, health literacy and motivation
- Preventative
- treatments/appointments Specialized services
- Lack of access for Medicaid and uninsured
- Available, qualified staff
- Stakeholders have many ideas such as: increasing the number of mid-level providers. prioritizing specific needs to be addressed and aligning organizationally to address the issue(s) through careful planning, creating advisors/advocates for people entering into the system (case management), recruiting more bi-lingual professionals, and establishing a "house call" care system.
- Only a little over half see relevant stakeholders involved in planning. Those who don't see them involved want more community members, business leaders, and service users at the table. Additionally, they would like to see more community-level planning to look at overall
- Many feel solutions will involve policy changes and a more focused and strategic approach to community health care and planning.

88. Are there any barriers or obstacles to health care programs berriers in our community? OBs. (If yes) What are tain? OBs. Here any of three barriers been addressed? OBs. If yes the substitution to these insure? At (If yes) What are barriers been addressed? Obs. If yes the substitution to these insure? At (If yes) What of the program of the program of the program of the part? Bed. Yes (If yes) What one substitution to these insure? Of the way to the part? Bed. Yes (If yes) What one substitution of the part? Bed. Yes (If yes) What of the part? Bed. Yes (If yes) What of the part? Bed. Yes (If yes) What of the yes (If yes) Who is involved? Onld, (If yes) Who is i

Barriers to Health Care Access

Verbatim Comments on Barriers & How They Can Be Addressed

Barriers

We need an education campaign, but at the same time, we also need a little bit more accountability when folks are coming into an emergency room; to immediately redirect them to somewhere else, unless it's an emergency. And that's hard to do under the current legal structure or law that we have. But people are kind of doing this out of convenience sometimes.

Making sure that a patient or an individual receives the right care at the right time - that's critical. And I think that's based on incentives or some sort of mechanism to get that level of engagement . It's reactive medicine, so you don't typically go to the doctor when you're feeling good.

Culturally, they [Hispanic residents] are one of the last ethnic cultures to seek mental health services. A lot of it has to do with the stigma associated in coming to a community mental health type of organization

I can tell you that many single parents are very much afraid of the care system, for the effect on their family. ... Let's say you are barely minimum wage if that, and someone says your kid needs braces, what are you going to do? Would you try to defer it if you can? Put it off? Let's see if we can live with it? Most things you can live with. And if you can live with it, then why incur the expense? That's the kind of math that goes on daily in people's lives.

Addressing Barriers

It doesn't have to be a physician. We could have large numbers of nurses or what we call mid-level providers, physician's assistants and others that have a much more intentional focus even in their training curriculum, because there are much larger numbers of these folks.

There're a lot of effective solutions. I think when we get to the point where we've prioritized our list of the most pressing and prevalent issues in Ottawa County, at least from a health perspective, it's going to behoove us to really go out and look at those best practices and investigate not only what are the best practices but would those best practices fit within our

Hopefully people who are in positions where they can speak medical Spanish on one end and popular Spanish on the other end so they can be between the provider and the patient.

Q8. Are there any barriers or <u>obstacles to health care programs/services</u> in your community? Q8a. (If yes) <u>What are they?</u> Q88b. Have any of these <u>barriers been</u> <u>addressed?</u> Q8b. (If YES) <u>How effectively</u> have these barriers been addressed? &c. Are there any effective solutions to these issues? &d. (If yes) <u>What</u> are they?

Are they cost effective?

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Community Resources and the Future of Health Care

Verbatim Comments on Community Resources

Basically Ottawa County is blessed with lots of people who care, through the faith based community. We have a lot of organizations that have been funded at the grass roots level.

We have a very philanthropic community, we have a very business-friendly community, we have a very active chamber and visitors bureau and downtown business association and all kinds of community events that include arts. There are lots of ways around here people have found ways to support each other and help each other be successful.

It's a very giving community and so you often find if there's a need out there and you get the word out and you connect people together, Ottawa County has unbelievable social capital that way. And I will tell you that does hut ut us in one way where the state will end up giving us less state funds because they know this

I'm really proud to be a part of Ottawa County because the people here are really passionate, they're very generous, very generous communities with lots of wealth and those folks that hold that wealth have shared that in order to make a positive impact on the community. ... We've got good leadership in Ottawa County.

Q9. What resources currently exist in your community beyond programs/services just discussed?

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123

Key Stakeholders believe they live in a caring and compassionate community that mobilizes its volunteer force well and contains a faith-based community deeply committed to addressing community needs. However, people feel the county lacks the funding and the ability to coordinate its approach to health care in order to better meet the community's needs.

Community Resources & Resource Limitations

- Ottawa County is described as a very caring, compassionate community.
- Stakeholders feel residents can depend on the community for addressing community health care needs and issues as the following resources exist:
 - > The large number of community volunteers
 - Business-friendly community
 - Faith-based community
 - Ottawa County Health Department
 - School nursing program
 - Faith-based organizations (e.g., City on a Hill, Good Samaritan Ministries)
 - The commitment of Holland citizens to improving the lives of its residents
- Resource limitations include:
 - > A lack of physicians/number of providers
 - Funding limitations
 - Lack of a coordinated approach to the community's health
 - Regional distribution of population some very rural

Q9. What resources currently exist in your community beyond programs/services just discussed? (PROBE FOR FINANCIAL, SOCIAL CAPITAL, PEOPLE) Q9a. What are any resource limitations, if any? (PROBE FOR FINANCIAL, SOCIAL CAPITAL)

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12

While most are unsure of the impact of Federal Health Care Reform on their community, they are cautiously optimistic that it will help with the community's access issues and provide more federal funding to finance efforts to increase access.

The Future of Health Care

- Specifically, stakeholders think health care reform will result in:
 - Increased restrictions and bureaucracy
 - > A focus on quality of care
 - More focus on preventative health
 - > Redistribution of resources to focus on chronic disease
 - Development of patient-centered medical homes
 - More Medicaid patients with lower Medicaid reimbursement rates
 - > Employers discouraged from offering employees insurance
- However, people are also unsure of how this reform will impact health outcomes and fear its implementation will cost their organizations more than they can afford.
- Key Stakeholders stress that: (1) health care must increasingly focus on educating people to make lifestyle changes, (2) the health care system must be made more efficient, (3) fees for servicing Medicaid patients need to improve, and (4) taking a regional approach to care is the right way to move forward.

Q11. What, if any, <u>impact</u> do you think <u>Federal Health Care Reform</u> will have on health care in your community? Q11a. What do you think the <u>future</u> of <u>health care</u> might be? Q11b. <u>What impact</u> will Federal Health Care Reform have <u>on health outcomes</u>, if any? Q12. In concluding, do you have <u>any additional comments</u> on any issues regarding health or health care in your community or Ottawa county that we haven't discussed so far.

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124

Verbatim Comments on The Future of Health Care

You're going to have to have a hospital group, a group of physicians, and an agency all working together to qualify to be an Accountable Care Organization so that they can accept the Medicaid population that's going to be expanded. And there really are not a lot of details on how to do that.

I anticipate that our Medicaid numbers will grow. I think it has helped our young adults who can now be on their parent's insurance until age 26. Or at least that option is there now for more kids. I believe there's also that clause about prior illness and insurance companies can't discriminate for that with the National Health Care Reform so that will certainly help people access insurance so they can access health care

The federal government is going to reduce the amount paid to hospitals so our standpoint is we don't think we're going to see a lot of people come to the table who now have insurance who didn't before, and our risk is that we will see a ratcheted down level of reimbursement for the Medicaid patients we take care of today.

Resources will go into things like the health promotion, the chronic care management, creation of patientcentered medical homes so that instead of investing so much money in the tertiary care and highly specialized care, that people have the resources to control their own health before they need the subspecialists.

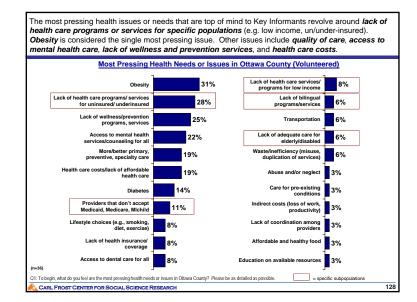
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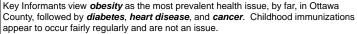
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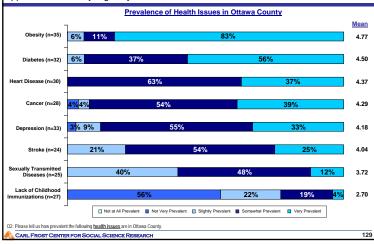
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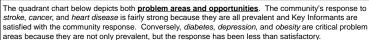
Health Conditions

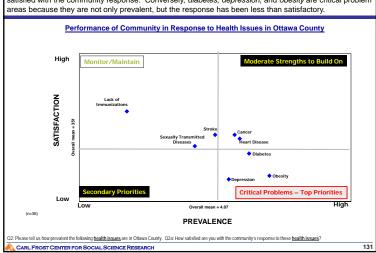
Key Informant Survey

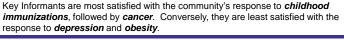


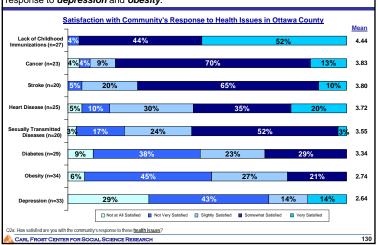




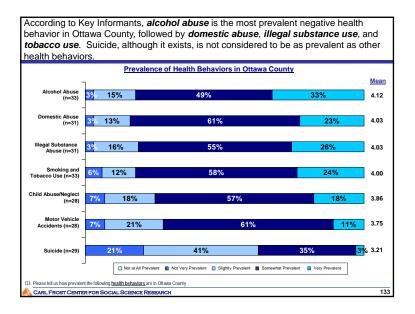


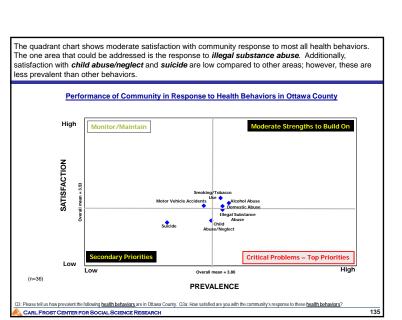


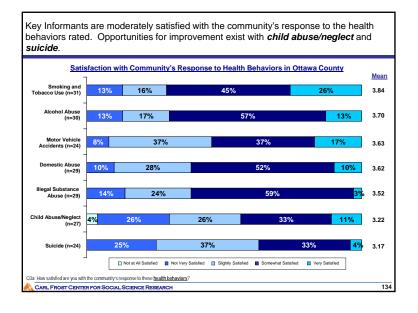




Health Behaviors







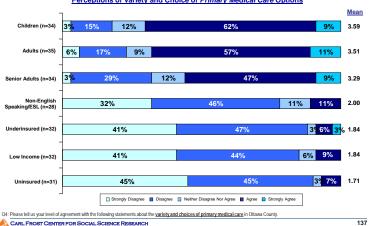


Children and adults have the greatest variety and choice of primary medical care options, although there is room for improvement as roughly one in five disagree with this view. Residents who lack insurance, are low income, and/or are ESL find their options far more limited when it comes to primary medical care.

Perceptions of Variety and Choice of Primary Medical Care Options

Mean

Children (1934) 1386 1596 1596 1596 1596



Adults find the same barriers to primary medical care access as children – the *limited number of physicians accepting Medicaid* and *issues of transportation*. In addition to the Medicaid hurdle, adults who have limited or no health coverage are at the greatest disadvantage when accessing the health care system in Ottawa County.

Reasons for Perceiving a Lack of Primary Medical Care Options for Adults

Because we compete with Kent County, which has many more options than Ottawa County, which is primarily limited to the tri-cities area. Grand Haven, Holland and Muskegon's quality is less than Grand Ranks are

Health care is available in pockets of the county and not always where people live. Insurance plays a huge factor in accessing the primary care.

I see people all the time who do not get primary care for many ailments.

I'm not sure I know what "choice" would look like - does that mean just having enough primary care physicians? If so, it appears to be adequate for those with health insurance.

Only 2 providers in entire county, neither has accepted new patients for months. Intercare nor Holland Community Health Center.

Primary care capacity is not meeting the needs of the community.

The choice of provider depends on network, number of physicians taking new patients, source of payment, and ability to pay. Some adults may have no difficulty finding care, others struggle.

Too many physicians limit their Medicaid and Medicare adult patients in their practice.

 $Q4a: (If Strongly Disagree/Disagree/Neutral) Why do you \\ \textbf{[INSERT RATING]} that there is a wide variety and choice of primary care for \\ \textbf{adults}?$

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Reasons cited for lack of primary care options for children center around the *limited* number of physicians accepting Medicaid, lack of pediatric care, and barriers such as language and transportation.

Reasons for Perceiving a Lack of Primary Medical Care Options for Children

Because of my experience seeing families who are not getting enough care.

Families need to have private insurance and speak English to receive timely, high quality, preventative or non-urgent medical care that is easily accessible. Even care for health concerns is complicated by issues of language, insurance and location in the county of a consumer's home.

I think that Michild should give access to health care, but not sure that it is as widely used as it could be.

Shortage of pediatric care physicians.

The choice of provider depends on network, number of physicians taking new patients, source of payment, and ability to pay. Some children may have no difficulty finding care, others struggle.

Too many physicians do not accept or limit Medicaid patients.

Very few physicians accept Medicaid for children.

Q4a: (If Strongly Disagree/Disagree/Neutral) Why do you [INSERT RATING] that there is a wide variety and choice of primary care for children?

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138

Senior adults, although covered by Medicare, experience limitations with this form of coverage. Key Informants report that many providers in Ottawa County <u>do not accept Medicare as well</u>. The *limited gerontological care* that exists in the county forces many older adults to go elsewhere for care and this becomes more complicated when transportation is already a barrier.

Reasons for Perceiving a Lack of Primary Medical Care Options for Senior Adults

Choice of quality care is dependent on financial ability to pay for such care.

I see many elderly people who do not get primary care unless it is thru Medicare—and that of course is limited.

It is difficult for adults on Medicare to find a primary doctor to accept Medicare if they are new to the area or do not have a previously established primary care provider.

Physicians limit how many Medicare patients they accept in their practice.

Seniors do not have access to affordable, timely, county-wide transportation to assist with access to care. Seniors on limited incomes often do not have the \$10-\$20 needed per ride, not do they have the ability to make transportation arrangements the 1-2 weeks in advance as is often required. Also, they may not be healthy enough to wait for the driver to be able to return to pick them up and ride on the bus for extended periods of time while others are picked up and dropped off. Therefore, instead of picking the best health care provider, they will pick the most convenient.

There is limited to no gerontological care for senior adults in our community. Some physicians will not accept Medicare patients.

There is some home care available for the insured. There is not much options between in home care to nursing home care for low income.

Very few physicians available in the Ottawa County community who specialize in senior care. As senior population continues to grow, Ottawa County will face an acute shortage of physicians who specialize in care for seniors.

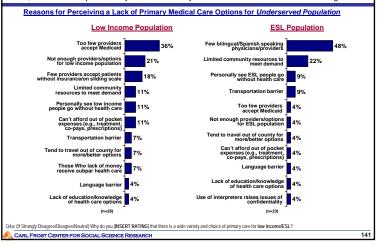
Q4a: (If Strongly Disagree/Disagree/Neutral) Why do you [INSERT RATING] that there is a wide variety and choice of primary care for senior adults?

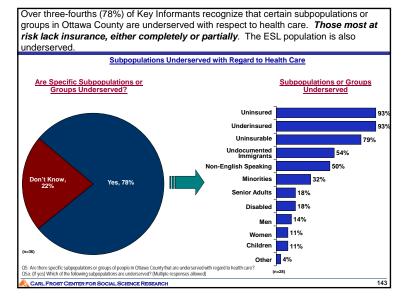
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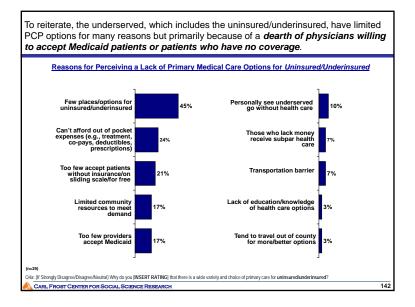
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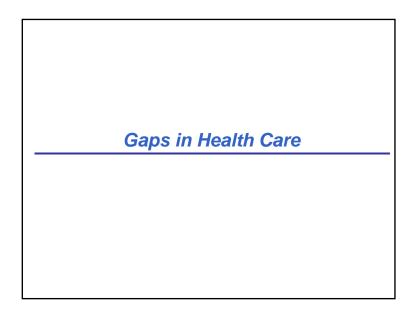
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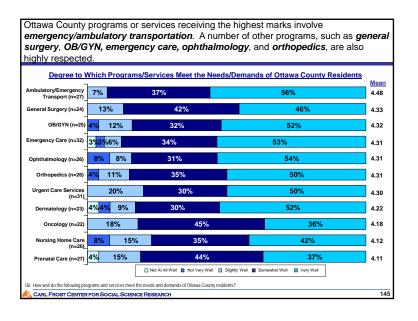
There are a number of reasons low income and ESL populations face PCP access challenges. In addition to *lack of providers accepting Medicaid, too few providers accept patients who are uninsured or underinsured.* For ESL patients, *cultural and language barriers* are the greatest hurdle, but this is compounded by the fact that they often have limited or no health coverage.

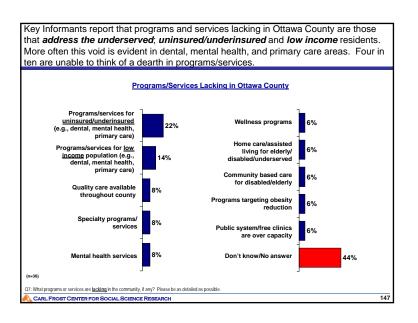


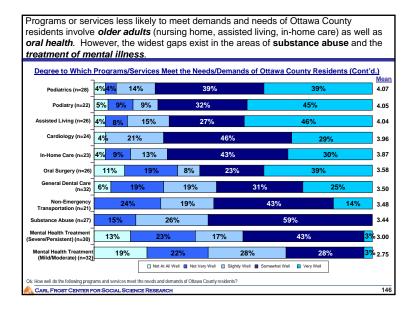


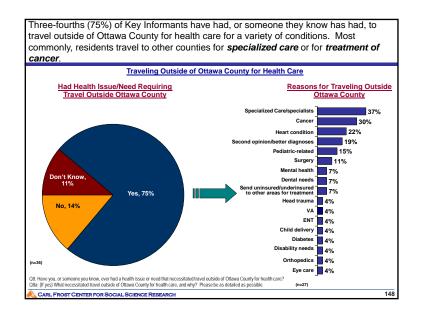




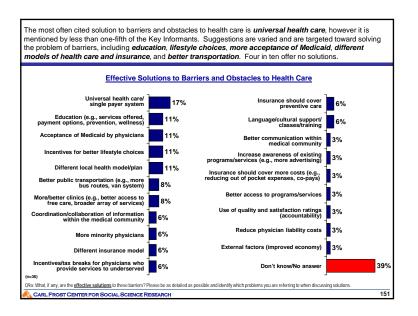


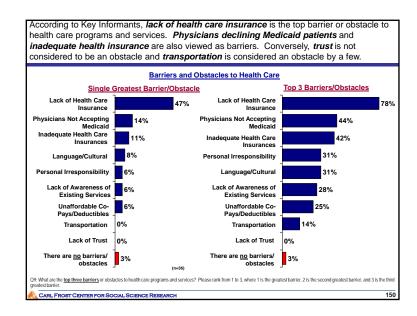




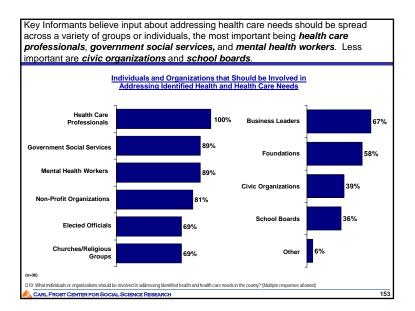


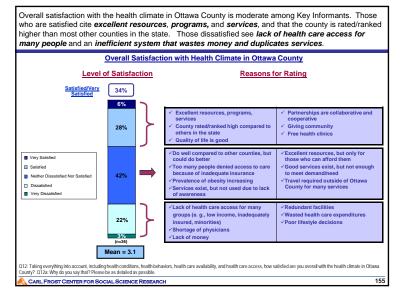
Barriers to Health Care

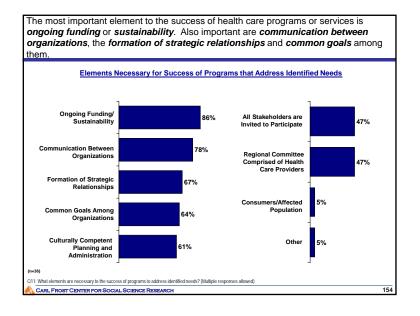


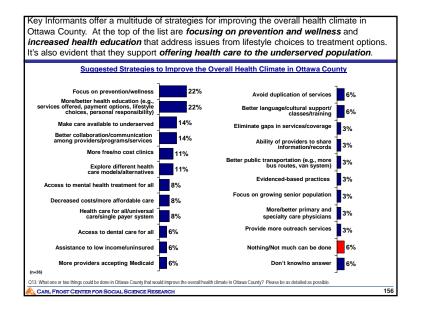








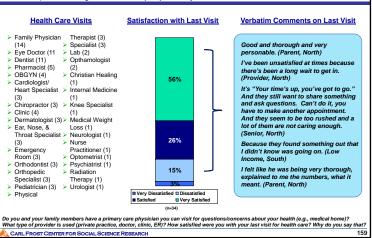


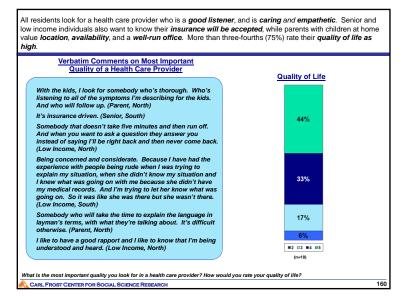


Focus Group Results

Current Health Situation

All focus group participants indicate they have some type of medical home, whether with a primary care physician or at a clinic. Most have recently interacted with family doctors (14) eye doctors (11), dentists (11), and pharmacists (5). The vast majority (82%) report satisfaction with their most recent visit, primarily because health care professionals listened to them and provided them with the answers to their questions. Dissatisfied residents experienced *long waits* and *unhelpful pharmacy interactions*.





All but three individuals (one low income, one senior, one parent) have a health care advocate. Advocates are primarily spouses or adult children, although one identified a senior center caseworker and another identified their doctor. The vast majority use the Internet at least somewhat when searching for health information, with providers using the Internet the most and low income and seniors using it the least.

Health Information Sources

- > Co-workers/Colleagues
- > Family Physician
- > Friends
- > Television/Newspapers/Magazines
- > 2-1-1
- ➤ Insurance Company
- > Health Department
- > Friends in Medical Field
- > Nurse
- > Senior Center > Family

Use of the Internet

I do a lot of research on the Internet. Some results are very good but some results can be frustrating, if you can't find the right answer that you're looking for. You try to compare what the family physician has given you and what the Internet is saying. (Low Income, South)

Verbatim Comments on Health Information Sources and

Newspapers, magazines, Internet, and my providers, (Senior,

Just once in awhile I'll look up a rash or something or what a term means. (Parent, North)

I Google it and compare information on sites . (Hispanic)

I would rather rely on information from 2-1-1, talking to a nurse, or talking to a spokesperson for a physician. (Low Income, South)

I am always concerned about the credibility of the site - is it researched based, accurate information? I'm always skeptical of

Other than yourself, do you have a health care advocate? What sources do you go to for health information? How heavily do you utilize websites and online services for health information?

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Verbatim Comments on Current Community Health Problems

You can't get a dentist that will accept Medicare, that's for sure. I haven't been to a dentist, and I used to go every 6 months. I haven't been to a dentist in the last three and a half years. (Low Income, North)

I would say education for nutrition. We have so much good going on as far as food production and people still go for the potato chips and stuff like that. And children are obese because parents aren't around or they're too busy so they go to McDonalds all the time. (Senior, South)

Stigma. Like when I have to list my medications. I feel like they look at me like a quack job. (Low Income,

Sedentary life all the way from little children to adult life, (Provider, South)

The number of people who are uninsured, that cannot afford insurance and fall through the cracks. (Parent,

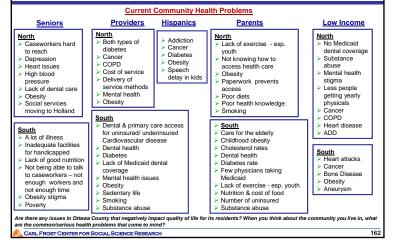
I think that there's a lot that stands in the way of people accessing healthcare in Ottawa County. Because of either their knowledge-base of not understanding how serious it is - their health complaint, and because of health insurance. People in a lower socio-economic status have a terrible time getting through all of the paperwork to access healthcare for their kids or for themselves and they are very unhealthy because they don't have insurance or can't access it. So I think it really stands in the way as a community as understanding the ousness of going to the doctor, (Parent, North)

Depression. There's not enough money. That leads to bad choices. (Senior, North)

Are there any issues in Ottawa County that negatively impact quality of life for its residents? When you think about the community you live in, wha are the common/serious health problems that come to mind?

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These community members are especially concerned about: obesity, access to health care (primary and dental), lack of good nutrition/poor diets, and lack of available and affordable mental health services (e.g., depression substance abuse). They are also concerned about chronic heart disease, diabetes, and cancer. They feel these issues affect everyone, but especially impact children and the uninsured or underinsured.



Community members across all groups mention unhealthy lifestyle choices as behavior that most significantly contributes to the health problems identified. Yet, those in the senior and low income groups more frequently identify an *inability to afford services* and *moderate mental illness* involving anger or depression as contributing to unhealthy behavior choices.

Behaviors Contributing to Health Problems

- > No time to exercise or eat right
- > Poor eating habits & overeating
- Not enough sleep > General noncompliance
- Depression
- ➤ "Ignorance is bliss" > Inability to afford care
- > Lack of physicians accepting uninsured residents
- > Lack of transportation
- Drug abuse
- > Isolation/Boredom
- > Family

Verbatim Comments

I'm thinking of medication compliance, because a lot of times co-pays are a lot higher now even for generics. (Provider,

A lot of people can't get to a free clinic. I personally know at least 15 people that don't have cars. And Dial-a-ride don't go out at night. They can get out there maybe, but how are they going to get home? (Low Income, North)

Lifestyle choices. (Provider, North)

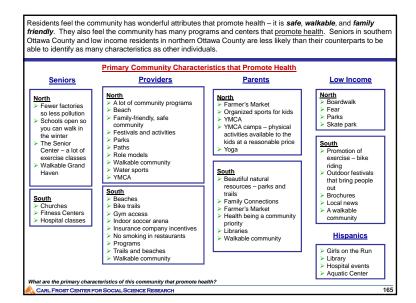
Overeating fast food, like McDonalds. (Low Income, South)

People think if they don't know what's wrong with them it won't hurt them. They'd rather not know than to face the facts. But then it's a hard time, if they don't have insurance. getting a physician that will accept them and if they don't have insurance, then it's a cash pay and that's just impossible for a \$140 doctor's appointment. (Low Income,

Being busy all the time and not having time to exercise or eat

I think a lot of people that are depressed eat too much, they eat all day long. (Senior, South)

What are the <u>behaviors</u> that contribute to the most serious/important health problems? CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH



health. Additionally, people feel the weather, transportation barriers, and lack of personal motivation contribute to poor community health. **Primary Community Characteristics that Deter Health** Providers **Parents** Low Income **Seniors** North North Cost of activities/centers Acceptance of Don't want to Don't have big city stores Food choices at festivals obesity - no (e.g., Whole Foods admit you have emphasis on Lack of knowledge of Market) a problem preventive activities healthy lifestyles Don't know Judgmental Transportation Resistant to new opportunities people Tourism keeps locals away barriers Shame South Winter weather Transportation barriers Winter weather Cost of activities/centers Winter weather Cost of fresh food Generalized ranges for South
A lack of South South health inaccurately Cost of Cost of activities/centers captures problem facilities activities/centers Disparity in Hispanic population Cost of I ack of focus on meal Location health activities time and preparation Personal Lack of health communication Lack of healthy carry-out motivation and outreach to Hispanic **Hispanics** options Transportation community Older neonle who have to Lack of healthy food options work Winter weather Winter weather Weather Schools need to serve healthier foods

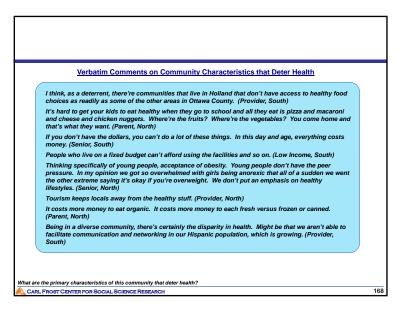
167

hat are the primary characteristics of this community that deter health?

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Many feel that **cost of activities**, a **lack of education** about being healthy or healthy local activities, and the high cost of good, nutritious food are community characteristics that deter good

Verbatim Comments on Community Characteristics that Promote Health You can go to the library and you can get a list of things to do. I take my children. (Hispanic) Classes at the hospital. Some are free, some are not. But they also have to be receptive to the ideas that are coming to them. They may go in so close-minded they may not accept it. (Senior, South) Insurance companies have offered incentives too. If you make some healthy lifestyle changes, you get some of your premium back or you pay less. (Provider, South) Fear might keep someone from going to the doctor and fear might make someone go to the doctor. Having a community that sees the importance of different programs like Healthy Beginnings, (Parent, This YMCA supports tons of different programs and wants to make it available to everybody regardless of income. (Parent, North) Those who can afford it, the fitness center here. They're probably everywhere, but you have to be able to afford it. (Senior, South) You have all kinds of bike trails and with the beaches I think that actually helps with physical therapy. (Provider, South) What are the primary characteristics of this community that promote health? CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH



All can name at least a few programs and services that promote health in the community. Community members from northern Ottawa County value and identify the YMCA. Those in the southern region are familiar with more specific services to help residents in need (e.g., food banks) and parents are more familiar with school-based programs

Community Programs Improving Health

- Aquatic Center Bike Ministry
- Meals on Wheels > Medical Weight Loss Miles of Smiles

> Parks

Red Cross

Salvation Army

> Senior Center

Support groups

prescriptions

> WIC program

day camp)

> Zeeland Hospital

Walmart low-cost

School classes in

conjunction with hospital

> Walkable Grand Haven

> YMCA (including the kids

- Bike trails > Churches
- ➤ NOCCOA Community gardens Nutrition classes
- ➤ Community Action House ➤ Organized school sports > Employer incentive
- programs > Evergreen Commons
- > Farmer's Market
- Fitness classes > Feeding America
- > Food banks ▶ Good Samaritan Ministries
- > Girls on the Run > Health education
- programs > Health clinic
- Hospital programs/classes
- > Love INC.

Verbatim Comments on Programs Improving Health

Classes at the hospital (e.g., CPR, First AID, Babysitting, Birthing). (Low Income, North)

The YMCA in Grand Rapids, (Hispanic)

The Senior Center - works on all issues. (Senior,

I think a lot of that is from our religious support groups in this area. That's very strong - the churches as well as the food clinics, health clinics. (Provider South)

We have things available to us like the Aquatic Center and things that promote healthy activities that you can do indoors even in cold, winter months (Parent, South)

The Red Cross is a good one. As far as getting you to the places that you need to go to, they will provide transportation for doctor's visits and stuff like that. (Low Income, South)

Where my husband works they gave you gift certificates if you lose weight. It was nice. (Hispanic)

WIC promoting breast-feeding and healthy Mom and baby programs. (Parent, North)

What current services & programs are you aware of in the community that help to improve health?

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Residents say a personal health crisis motivates most people to change from an unhealthy behavior to a healthy one. Additionally, peer support, knowledge of family history, incentives (employer or insurance-based), and a general desire for change play into this decision. These are the same key things that personally motivated them to change as well - seeing people become ill, engaging in activities with friends, and wanting to look and

Motivation to Change from Unhealthy to Healthy Behavior

- > A mentor or friend's support
- Collaboration between
- organizations community initiative
- Crisis/Diagnosis
- > Easy access to services
- > Employer rewards for healthy behaviors/fitness plans/challenges
- > Desire for change
- > Familial support
- > Fun activities
- > Healthy food options in schools
- > Illness in the family or of a friend
- > Insurance incentives for healthy behavior/Premium rate changes
- Loss of mobility
- > Money
- > Peer support/pressure not having to do it alone
- > Sense of community

Verbatim Comments on Motivation to Change

When you get diagnosed with something. When I got diagnosed with diabetes everything changed. (Hispanic)

Things that are simple, accessible, and functional. (Provider,

When there were five or six of us from church coming to Yoga class here I was much more able to come because I'd get called on it. (Senior, South)

A lot of times, if someone who's sister was diagnosed with breast cancer then the other siblings, the other people in the family, are then more likely to be motivated. (Provider, South)

Maybe family cooperation, family support in saying you've got

to take a look at this. (Low Income, North) I think there's more of an opportunity for collaboration with different sectors in this, so that maybe a healthy restaurant

partnered with a corporation partnered with a fitness place or exercise - different entities can benefit. We're talking about integration of information, a program that allows for that integration can be interesting. (Parent, South)

A major life event, like a divorce. A lot of people get skinny and divorced when suddenly they're out in the world again. Or lose a spouse, you'll see people change. (Senior, North)

What motivates people to change a behavior from an unhealthy one to a healthy one? (For example, eating more fruits & vegetables, drink more rater, exercise more, drink less alcohol).

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While everyone feels more activities are needed that promote good health through exercise and nutrition, seniors would like to see more cultural celebrations, and parents would like to see more youth activities and education efforts. Residents in the southern region are more concerned about putting services in place that increase access and lower costs for both primary care and dental care.

Verbatim Comments on What is Lacking

More help with diabetes. We have a lot of patients who don't

check themselves because they don't have insurance. (Hispanic

Something that I encounter a lot is immediate access to funds to

pay for something that's needed at that moment. If somebody

has a health need or concern, getting that medication right here

A lot of people have lost their jobs and they would probably like

to go to these but they just can't afford it. And I think that would

For the uninsured, what we see is they'll just keep putting

something off, putting it off, putting it off, because they don't

come to the emergency room when maybe they should or they

don't go to a doctor because they don't have insurance and all of

a sudden they're hospitalized for a number of days for something

that could have been treated as outpatient (e.g., a boil). (Provider

We are missing a YMCA, we don't have one here in town. And I've known since I was a kid, the YMCA does good things in the

community and it keeps kids occupied. (Low Income, South)

nes have a community fund for this. (Provider, South)

and now means the free clinic but you have to get the approval

process through the director and manufacturer, hospitals will

What is Lacking in Services

- Age-specific prevention programs
- > Assistance with eye doctors
- Community Center
- Easily accessible YMCA
- Education programs (nutrition, aging process) > Emergency payment funds
- Evening programs
- > Free health screenings Health care champions
- Health fair
- > Help for diabetes prevention care
- Increased health care access
- Lack of dentists that accept Medicare/Medicaid Less of a wait time to see a doctor/visit a clinic
- > Mobile health clinic
- More awareness about existing programs & free services (including seasonal events)
- More cultural awareness and celebration
- > More youth activities/school education programs
- Preventative service programs
- Prisoner reentry program
- > Programs for access to primary care
- Support to increase health care access
- Programs geared toward mental health (e.g., depression)
- Weight loss support

What health care related programs/services are lacking in Ottawa County? In other words, what programs/services do you want that are currently unavailable? What health services, programs or classes would you like to see more of in the community?

really help. (Senior, North)

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While the majority think the community needs to raise more awareness about fun activities and events that improve health, they also see a need to increase health care access, and provide more education and awareness about healthy choices. Residents living in southern Ottawa County would like more low cost gyms or a YMCA accessible to them, while the low income group in the northern region would like to see an increased understanding of mental illness.

How Community Can Assist in Changing Behavior

Providers **Seniors**

North Offering of

- activities & exercise classes
- The senior center
- South Community
- events/gatherings Community centers

Hispanics

- Better food in Educate & raise
- awareness so exercise
- Offer more
- people eat right &
- programs
- Corporation wellness nlans Increase access for all

Media involved in

Connections with role

Fun competitions and

Getting recognized for

Increase access to care

Practical opportunities

models

health

South

promotion

- income levels, all backgrounds Make healthy food
- affordable More classes One-on-one mentoring
- Provide more & quality primary care access

Parents

Continued offering of

programs Family support

South High school programming teaching about balance

- (life) More family activities involving both children & parents
- More low cost avms Promote women's health Teach kids how to cook healthy

Low Income

- North Increased tolerance of mental illness
- Increased tolerance of class differences More education on commonness of

mental illness

South ➤ Open a YMCA Free health care programs

hat can your community do to assist people in changing behaviors? What can be done to support people in making healthy choices? CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH

Verbatim Comments on How Community Can Assist in Changing Behavior

Offer more programs. Motivate people to get involved. Especially in the summer when you have the kids at home and they need to have something to do. (Hispanic)

Supports that I have seen are walk-a-thons, triathlons.... Things that encourage people to come out. The community participates. (Senior, South)

Right now there's no primary care for the uninsured. Community Health Center hasn't taken anyone for about 6 months, InterCare's not taking anyone – they're completely closed. The uninsured in the county have absolutely no place to go right now for primary care. So they'll end up in your emergency room. (Provider, North)

There needs to be more education. In every family, there's at least one member who suffers from mental illness. Be it depression, bipolar, but there's still the stigma. (Low Income, North)

I guess just continuing to offer the programs. I find a great deal of support at the Y because they offer so many programs and I think the head of fitness keeps encouraging me. (Parent, North)

They go to school and they serve them fast food. Then you get kids who are depressed because they're so big... They can't help it because they're in school. But when they're home, I'm so busy that we go to fast food places. (Hispanic)

Practical opportunities - realistic. (Provider, North)

You can throw programs left and right, but the real test of learning comes when you actually model what you're trying to teach. So this idea of something that allows people to recognize that the female person in the household, the parent, models what we're trying to do. You can't expect programs to supplement this idea of behavior. (Provider, South)

What can your community do to assist people in changing behaviors? What can be done to support people in making healthy choices?

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17

While most community members feel a top barrier to improved health is *time*, those in the Hispanic and low income groups stress *lack of doctors accepting Medicare/Medicaid*, *cost*, and *transportation* as crucial barriers to better health. Additionally, all groups except low income cite *lack of motivation* as a barrier. More seniors say *lack of companionship or isolation* or *depression* are barriers, while more parents mention *scheduling*.

Verbatim Comments on Barriers to

Improved Health

There're not enough hours in the day, if you have kids, to

The wait to get into a clinic is ridiculous. A month to a month

No gas money to get to a certain appointment. (Low Income,

I think some people don't want to maybe do something alone. They need to have someone go with them and if they

can't, then they don't do it. Some friends of mine, if they don't have someone to walk with, they won't do it. (Senior,

The dentists in Grand Haven are pretty much anti-Medicaid.

It's hard not having dentists. They'll put you on the list and

you have to wait up to 6 months. And that's if they call you.

Not taken seriously because they know they're not going to get their full payment for a procedure. (Low Income, North)

find time for yourself, (Parent, North)

Personal Barriers to Improved Health

- Depression
- Few doctors accepting
- Medicare/Medicaid
- > Generational poor health habits
- ➤ Illness of spouse
- Insurance limits
- Isolation
- > Lack of insurance
- Lack of motivation
- > Lack of prescription coverage
- Lack of providers
- Lack of supportLack of transportation
- Length of wait time for an appointment
- Limited insurance coverage
- Money/finances
- Not seeing doctor preventatively
- > Physical pain
- Stress
- Time constraints

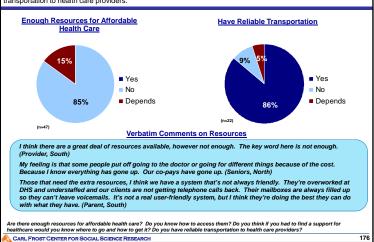
What barriers do you have to improved health? Alternate Q: Have you had any barriers/obstacles providing health care services in the past? If yes, what problems? How recent?

(Low Income, South)

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Barriers to Improved Health

The vast majority (85%) of community members feel there are not enough resources or affordable health care. Providers in the northern region and seniors in the southern region report that what exists is not widely accessible. Parents feel it depends on the service and who needs it. All but low-income residents have reliable transportation to health care providers.



While most individuals agree that *dental* and *prescription medication* would be the type of care dropped if financially necessary, parents added they would *stop buying fresh food* and providers would, more than any other group, *drop the care of specialists*. People would prioritize primary care for their children first, and then for themselves.

Health Care that Would Be Kept as a Priority

> Family Physician/Primary care

> Specialists (chiropractic, knee)

Annual check-ups/preventative

> Pediatrician

> Prescriptions

> Dental

visits

Health Care that Would Be Dropped

- > Dental
- Prescriptions/Medications (cholesterol, high blood pressure)
- Care of a specialists (e.g., chiropractor, rehabilitation)
- > Annual check-ups/preventative visits
- > Primary care physician
- Eve doctor
- > Lab work
- > Fitness organization membership
- ➤ Orthodontist
- > Christian Healing
- ➤ OB/GYN

Verbatim Comments on Services

If I didn't have Medicaid assistance, I'm sure I wouldn't be taking all my medications that I'm supposed to be on and would choose those diseases that are most invisible. (Senior, South)

[Keep] anything to do with the kids. (Parent, North)

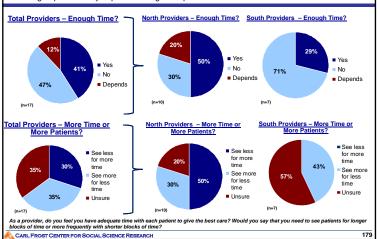
The dentist. We basically go without right now because we don't have healthcare coverage. (Parent, South)

Right now I go to the dentist twice a year. If that happened I'd maybe go once a year so I wouldn't necessarily give it up but definitely cut back. Instead of going to my doctor annually maybe two years – just trying to space things out more. (Provider, South)

If the household's finances are tight, which health care service will you most likely go without? Which would be a priority?

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Overall, almost half of providers do not feel they have adequate time with each patient to give the best care. However, a regional look at the data reveals providers in southern Ottawa County are more likely to feel they do not have enough time. Interestingly, providers in the southern region are also the group most likely to prefer seeing more patients with shorter blocks of time.



Residents would attend a community health class or event *if personally interested or invested in the topic*—such as attending a class on a disorder with which they or a friend had been diagnosed. They also would consider attending a class or event that it is *low-cost*, *provides giveaways*, is *convenient to their schedule*, involves a *famous or familiar speaker*, or is *family friendly*.

Prompts to Attend/Not Attend a Community Health Class/Event

Personally of interest (e.g., diagnosis-related)

- Convenience timing, location (e.g., evening, early morning, close to home)
- > Doctor's orders
- > Family-friendly
- > Famous name speaker
- Free giveaways/gifts/incentives
- Good promotion/awareness of event
- > Interest in topic
- Low cost or free event
- Schedule
- > Trust in validity of speaker

Verbatim Comments on Community Classes/Events

Mostly my schedule. I'm a second shifter. So early morning or afternoon would be better. (Hispanic)

Location - "bring the event to me." (Provider, North)

Depends on the leader, the moderator. Is it somebody I would have faith in or have contact with or know a little bit about them. That they do know the subject they are discussing. I would come to support someone. (Senior, South)

First, finding out about it. (Low Income, North)

I would say, making it fun. It doesn't matter what age you are. A little bit of fun in your life, you'll get up and go. (Low Income, South)

I'd have to be personally impacted in some way. (Provider, South)

What would prompt you to attend or not attend a (community health) class or event?

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17

Barriers to both receiving and providing care are similar for providers and non-providers; costrelated access, Medicaid reimbursement issues, and lack of patient motivation to engage in services. However, those in the southern region low income group identify transportation, doctor availability, and lack of a caregiver after surgery as additional barriers.

Provider Barriers Non-provider Barriers ➤ Cost > Access Lack of health ▶ Literacy Doctor availability motivation/initiative Capacity education No payer ➤ Inadequate ➤ Needing smaller source/No Cost of co-> Lack of health issues answers from pay/services not insurance ability to pay insurance company resolved before > Transportation covered coverage > Insurance serious one can be Distrust of > Lack of time Unmotivated Lack of a caregiver addressed with patient patients (to government after a procedure > Time Lack of ▶ Language engage in Lack of a local. Transportation awareness of > Length of time services) easily accessible coverage for/limited doctor Lack of Medicaid collaboration reimbursement **Verbatim Comments on Barriers** Before I got insurance, it was, do I go to the doctor or do I eat? (Low Income, South) Difficulty in getting Medicaid coverage in a timely manner, (Provider, South) Those living in poverty, so often they haven't been to primary care physicians. They only react when they are in pain or there is a severe need. (Provider, South) It's expensive. I go to Wal-Mart to get their cheap prescriptions. (Hispanic) Awareness of coverage. Every child in Michigan can have MIChild. It's a matter of making them aware and getting them signed up. (Provider, South) ave you had any barriers/obstacles providing health care services in the past? If yes, what problems? How recent? What are the biggest barriers ou face in getting medical care? CARL FROST CENTER FOR SOCIAL SCIENCE RESEARCH

Views on the Health Care System

The majority of residents feel the paperwork needed to get health care *is at least somewhat burdensome*, as individuals struggle with interpreting it and in communicating with providers and insurance carriers. Paperwork to <u>pay</u> for care is also seen by most as at least *somewhat burdensome*, but people feel it depends on the insurance provider.

Verbatim Comments on Burdensome Paperwork to Get Health Care

It's a doable thing. There's a lot of annoyance level stuff. Like I just filled that out three times. (Senior, South) Just the difficulty in getting the paperwork filled out and in a timely fashion and there's such a bad stigma attached to having to get public assistance in some way. I mean, just the people at the Department of Health and Human Services, how she talked to me on the phone, I even said I went to college and I can't get this figured out. I'm sad that you will talk to people on the phone that haven't even completed high school, that can't give their babies any food, and you're giving them this much trouble just to get them to the doctor? Here I am, with all my needs being met except this one thing and I can't even get through this phone conversation or fill the paperwork out correctly. (Penent, North)

When you're not feeling well and you're sitting there with a clipboard and you've got to answer all of these questions. They did that to me at the hospital one time. I had to get 11 stitches and they're saying well fill this out and I've got blood gushing out of mel (Senior, North)

Verbatim Comments on Burdensome Paperwork to Pay for Health Care

Some insurance companies, you have to do everything and others they do everything for you. (Hispanic) It's because sometimes some of the wording you can't understand it. (Low Income, North)

Really when I had health insurance through my work, it was very easy. We just paid our co-pay, we didn't have to submit anything or keep trying to re-qualify. That part of our life was very easy. (Parent, South) We have a rule – never pay that first bill. Wait for the second one to come around because you can overpay and unless you catch it, you don't get it back! (Senior, North)

How burdensome is the paperwork that is needed for getting health care? How burdensome is the paperwork that is needed to pay for your health care?

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183

All individuals except for parents feel it is at least somewhat difficult to navigate through the health care system. Some parents, seniors, and Hispanic residents feel it depends on the doctor and the insurance type. Seniors comment on the difficulty of understanding the paperwork, while low income or Hispanic residents feel it is difficult to get timely coverage and care.

Verbatim Comments on Difficulty in Navigating the Health Care System

It depends on what health insurance you have. They have to find out if you're covered for something or not. Sometimes it takes forever, (Hispanic)

It's difficult for me because I have a hard time. I almost feel like I need a health advocate to tell me what my Medicare does pay for, because those books they give you are just overwhelming. (Low Income, North)

Sometimes it's hard. Because I didn't have insurance, when I would get to the point where my knee was swollen so big that I couldn't hardly walk or tolerate the pain, I would have to go to ER and ER sometimes didn't want to take me, because you know, you need a family physician, well I didn't have insurance. (Low Income, South)

It's not hard but then if you're going for Medicaid or welfare you've got a long waiting period before you find out am I or am I not going to get the help. (Senior, South)

My mother-in-law was very ill for awhile and had multiple issues and it became a full-time job for him [father] to decipher the reports from Medicare that came in, to match them up from the various bills that came in, so it's more than confusing, it was so overwhelming because there were so many different bills and depending on what got paid or what didn't get paid, the bills didn't match up. It almost became a fulltime job for him and I don't know how to label that (Senior, North)

Sometimes they tell you to find out for yourself if you're covered. (Hispanic)

What are the biggest barriers you face in getting medical care?

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182

Residents would like health care changes that lead to more access options, easier processes for accessing care, lower costs, better information and service, team approaches to care, more prevention education and more information about events to the local community.

Important Changes in the Health Care System to Improve Service Delivery and Health Outcomes

<u>Seniors</u> <u>Providers</u>

North Focus on:

- Focus on service instead of insurance
- More options/better choices in services
 & delivery

South ➤ Change Medicaid

- part D

 Make coverage
- more affordable

 Medicaid
 bargaining for
 prescriptions
- bargaining for prescriptions > Simplify multiple payer system

North Better phone answering

- Better phone answering
 Better websites
- Stop care business increases in cost
 Less complicated system
- Team approach to patient care

South

- Quicker turnaround with Medicaid as payer source
- More advocacy for residents to get help in applying and receiving services

Parents

- North

 More information on how to access options

 Need universal, quality
- care

 No stigma attached to

 Medicaid

South > Teach nutritional

- education much earlier (e.g., schools)

 Teach preventative healthcare in insurance
- Teach preventative healthcare in insurance companies and medical school

Low Income

- North
 Cut the red tape
- No more checklist
 Prior authorizations
 Team approach to
 address a problem

South

- Better explanations about what you can do to improve your health
- More information about events and access options

<u>Hispanics</u>

➤ Get results sooner
➤ Lower costs

n your opinion, what important changes in the health care system could improve service delivery and health outcomes (insurance, laboratory, ecords, etc.

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<u>Verbatim Comments on Important Changes to the Health Care System to Improve</u> Service Delivery and Health Outcomes

I would love to see a Medicaid application approved within 48-72 hours so you can get people what they need when they leave the hospital. (Provider, South)

We really don't have that much of a choice for insurance. As you get older, you have your nentary, with your Medicare. (Senior, North)

A better explanation of what you can do to better the situation. (Low Income, South)

Just in general? We're like the only industrialized nation in the world without universal healthcare coverage. I don't want to have my kids have the crappy Medicaid coverage that the doctor doesn't want to take just because my husband works at a small company that's not providing great healthcare. And I have such a problem with how they run it through the Department of Human Services anyway. (Parent, North)

It's the complexity of multiple payer systems. One insurance says yes, one insurance says no. We take this one, we don't take that one. (Senior, South)

In your opinion, what important changes in the health care system could improve service delivery and health outcomes (insurance, laboratory,

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Residents want the future of health care to improve health care access and outcomes but are nervous about any coming change. Providers see more mergers, more strain on services, and increased community ownership of care. Parents see a disconnect between providers and those seeking care, resulting in fewer doctor visits and more general illness. Seniors are concerned about losing Medicare. Overall, people feel health care is too expensive.

The Future of Health Care

- Disconnect between providers organizational and consumers mergers
- Downhill More personal > Fewer doctors = responsibility
- less quality care > More prevention
- > Harder on doctors education
- ➤ Hope it gets better ➤ Not good
- ➤ Improved access ➤ Overall to mental health community health and substance declining abuse services > The end of
- Improved training Medicare on prevention to > Too expensive -
- professionals care and ➤ More community prescriptions
- > More health coverage

➤ Want national ownership health care

Verbatim Comments on the Future of Health Care

Everything is skyrocketing. Prescriptions are ridiculous. I don't think it looks good, even with Obama Care. You see people going to other countries because it's cheaper. (Hispanic)

We worry! All those big shots out there trying to make these decisions. Listen to us. Let them go one month without money and see how they feel. We worry. (Senior, North)

I'm concerned about access. Because as more people get it, access can be a problem now. What's it going to be like if more people get access to coverage, will there be enough doctors because everything I've seen says there's going to be a shortage. (Provider, South)

People are choosing to not go to the doctor, to not take their medication, and then their health is declining, which then affects your whole community. To have a whole sick community and then the kids are not as healthy. I mean something has to change with the way people can access good health care. (Parent, South)

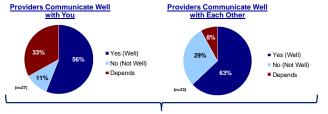
Professional schools need to be more open - the training changes (Provider North)

I think in the future they should have the meds there at the hospital for you or at your doctor's office. Walk out with the meds. Instead of going to the pharmacy have it right at the hospital. Unite the pharmacy with the hospital. (Low Income, South)

What do you think about the future of health care?

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While the majority feel their providers communicate well with them and with each other about a patient, many feel it depends on who one works with. Those who think providers don't communicate well with each other are primarily concerned about the time it takes to get records transferred.



I had a difficult time getting my records from my prior physician over to the one that I have now. It took months to get my records over there so they could have a look. (Parent, North)

Because she knows what I'm going through is very painful and I have to have all these other small things done before I have the actual job done so she's been kind of lenient and understanding. (Low Income, South) He doesn't take time to listen. I have more response from his physician assistant than I do him. (Senior, South) They do, but there's always a little gap. (Hispanic)

The computer communication I think has increased. I had to go from my primary, to my orthopedic to my PT and everyone had the x-rays so I was pleased with that. (Senior, South)

Do you feel your health care providers communicate well with you about your health care? Do you feel your health care providers communicate well with each other about your health care?

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CONCLUSION

Summary of Findings

Social Indicators

- Ottawa County is a community that has limited social factors that negatively impact health and quality of life. For example:
 - The violent crime rate, homicide rate, and rate of confirmed victims of child abuse or neglect, are all significantly lower in Ottawa County than in the state of Michigan or the U.S.
 - Slightly more Ottawa County adults have a college degree than adults around the state or nation
 - > Far fewer students are eligible for free or reduced lunches, compared to students around the state
- Additionally, Ottawa County has lower poverty rates than the state of Michigan or the U.S. for the following:
 - People in general
 - Families in general, including those with children under age 5 and under age 18
 - Married couples, including those with children under age 5 and under age 18
- Although the overall proportion of single female families living in poverty in Ottawa County is lower than in Michigan or the U.S., the proportion of single female families with children under age 5 living in poverty is much higher.

Name of the State of the Control of

189

Summary of Findings (Cont'd.)

Overall Health Climate

- Key Informants are moderately satisfied overall with the health climate in Ottawa County. Those satisfied cite:
 - Excellent resources, services, and programs
 - Good quality of life
 - County ranked as healthiest in Michigan
 - Giving community
 - Partnerships are collaborative and cooperative
- Those less than satisfied cite:
 - > Lack of health care access for many groups/subpopulations
 - Shortage of physicians
 - Increasing rates of obesity
 - Redundancy and waste
 - Not enough services to meet demand
- Top suggested strategies to improve the health climate in Ottawa County include an increased focus on prevention and wellness and an increase in health education for a myriad of issues such as services offered, payment options, lifestyle choices, and personal responsibility.

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191

Summary of Findings (Cont'd.)

Social Indicators (Cont'd.)

- Focus group participants report that Ottawa County has wonderful attributes that promote health. For example, it is a safe, walkable, and family-friendly community.
 - There are also existing aspects and services that promote health, such as farmer's markets, fitness centers, senior centers, beaches, paths/trails, parks, organized sports, and the YMCA.
- Alternatively, certain community factors deter health, such as:
 - General acceptance of obesity
 - Cost of activities/centers
 - Transportation barriers
 - Lack of affordable and healthy food
 - Winter weather

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11

Summary of Findings (Cont'd.)

Overall Health Climate (Cont'd.)

- Key Stakeholders point to the economy as the sole and key sentinel event that has impacted the health and health care landscape in Ottawa County over the past couple of years.
 - > High unemployment rates have led to loss of health insurance coverage
 - Additionally, large state and federal deficits have resulted in less funding for area programs and services, ultimately effecting the overall health landscape
- If funding were in place, many health issues could be better addressed as Ottawa County is a caring and compassionate community comprised of a volunteer force and a faith-based foundation that is easily mobilized to causes that tackle community needs.
- Although most health care professionals are unsure of the impact of Health Care Reform, they are optimistic that it will improve health care access and provide more funding to finance efforts that will increase access and allow for an increased focus on prevention and wellness as well as increased health education.

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Health Indicators

- Compared to the state of Michigan or the U.S., Ottawa County residents experience far <u>lower infant, child, and adult mortality rates</u>. Moreover, Ottawa County residents have higher life expectancy rates.
- Although the top two leading causes of death, cancer and heart disease, are the same for Ottawa County, the state and the nation, the rate for Ottawa County is significantly lower for both. Two additional differences worth noting are:
 - The death rate from Alzheimer's Disease is much higher in Ottawa County than the state or the nation, while
 - > The death rate for Diabetes Mellitus is far lower in Ottawa County
- Preventable hospitalizations are a much lower proportion of all hospitalizations in Ottawa County compared to the state of Michigan.
- Most pregnant women begin prenatal care in the first trimester and this proportion is higher than for Michigan as a whole.
- Childhood immunizations are a strength in Ottawa County. The proportion of fully immunized children aged 19-35 months is much greater than the state.
 - > Key Informant feedback supports this as a major plus in Ottawa County

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Summary of Findings (Cont'd.)

Risk Behavior Indicators

- Most adults participate in leisure time physical activity. Least likely to participate include those who:
 - > Have less than a high school degree
 - Live in households with annual incomes less than \$20,000
- Most adults lack an adequate diet of fruits and vegetables, and this is true regardless of demographics.
- The current proportion of adult cigarette smokers is on par with the state and the nation.
 - On a positive note, the majority of current smokers have tried to quit during the past year
 - The likelihood of smoking is inversely related to education and income
- The proportion of heavy drinkers is less than one in ten (7%), but this rate is higher than the state or nation. Further, the proportion of <u>binge drinkers</u> is higher than the state or nation.
 - » Binge drinking is linked to age (less than 34) and gender (male)
- Key Informants consider alcohol abuse to be the most pressing health behavior issue in Ottawa County.

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195

Summary of Findings (Cont'd.)

Health Indicators (Cont'd.)

- At least nine in ten Ottawa County adults report good or better general health status and satisfaction with their life. This finding is corroborated by feedback from the focus groups.
 - Conversely, less than one in ten report poor physical health, poor mental health, or rarely/never receiving the social and emotional support they need
- Nearly one-fourth of the adult population is disabled to the extent that their daily activities are limited due to physical, mental, or emotional problems, or they require the use of special equipment.
- Over six in ten adults are considered to be at an unhealthy weight, with 37% overweight and 26% obese.
 - Obesity is the most pressing health issue in Ottawa County according to Key Informants and they are less than satisfied with the community response to obesity
 - > Almost one in ten (9.1%) youth in Ottawa County are considered obese

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Summary of Findings (Cont'd.)

Risk Behavior Indicators (Cont'd.)

- Nearly all Ottawa County adults wear seat belts while driving or riding in cars.
- The proportion of adults with high blood pressure (HBP) is on par (even slightly higher) with Michigan and the U.S. HBP is more common among:
 - Men, older adults (aged 55+), and those with less than a high school degree

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Youth Behavioral Risk Factors

- The teen (aged 15-19) birth rate is lower in Ottawa County than in Michigan or the U.S., however, the repeat teen birth rate in Ottawa County is on par with the state and the nation.
 - Further, three in ten teens have had sexual intercourse and 23% have had it within the past three months
- The proportion of youth in Ottawa County reporting depression or suicide attempts are lower than Michigan and the U.S. Still, these numbers are large enough to indicate an area of opportunity.
- With respect to substance use, Ottawa County youth have lower levels of binge drinking and marijuana use than youth across the state or the nation. The proportion who currently smoke cigarettes is also lower, although not nearly as disparate.
- Half (49.2%) of Ottawa County youth report inadequate amounts of physical activity

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197

Summary of Findings (Cont'd.)

Clinical Preventive Practices (Cont'd.)

- Oral health is an area that the health care community may want to address for several reasons:
 - > One in five have not visited a dentist, even for a teeth cleaning, in the past year
 - Both Key Stakeholders and Key Informants mention the lack of dental care available for the uninsured, those with Medicaid, and low income groups

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199

Summary of Findings (Cont'd.)

Clinical Preventive Practices

- The vast majority of Ottawa County adults have had a routine physical checkup in the past year.
 - Men and younger adults (<35) are less likely to have routine checkups</p>
- Almost all women who fall within the recommended age guidelines for a mammogram and a Pap Test have had them.
 - > Further, the majority (at least 70%) have been received in a timely manner
- Among adult men, the majority have had tests screening for prostate, and the majority of both men and women have been screened for colon cancer.
 - Although the majority of men have received these tests, the proportions are far lower when compared to the proportion of women who have received comparable tests (above) screening for cancer
- Further, the majority of residents aged 65 or older have been immunized for the flu and pneumonia.

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Summary of Findings (Cont'd.)

Chronic Conditions

- The prevalence of the following chronic conditions is very low (5% or less of adults):
 - Cardiovascular disease, including heart attack, angina, coronary heart disease, or stroke
 - Cancer (other than skin)
 - Chronic obstructive pulmonary disease (COPD)
 - Major depression
- Moreover, small proportions (10% or less) of adults have been told they have:
 - Diabetes
 - Skin cancer
 - Asthma (currently)
- Although the prevalence of diabetes is relatively low, Key Informants believe it is an important health issue in the county.
 - In fact, they are less than satisfied with the community response to diabetes compared to most other health issues
- The prevalence of arthritis (23%) is highest among chronic conditions.
 - This proportion increases drastically after age 55

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Health Care Access

- Most adults have health care coverage and have a personal health care provider. However, specific subpopulations are far less likely to have either of these, such as those who:
 - > Have less than a high school degree
 - Live in households with annual incomes less than \$20,000
 - > Are of Hispanic origin
 - Are younger (18-24)
- Key Stakeholders and Key Informants confirm these findings and suggest that the most pressing health issues revolve around the lack of health care programs and services for specific subpopulations, such as low income residents and those who are uninsured or underinsured.
 - > This is especially true for primary care options
 - One of the biggest criticisms is that there are not enough physicians or providers who accept Medicaid
 - Which is concerning since one-fourth (25.2%) of children in Ottawa County have Medicaid
 - The ESL or Hispanic population is also affected because they tend to fall into one of these groups
 - Programs and services most scarce for these populations are dental care, mental health treatment, and primary care
 - > Senior adults often have to travel out of county for gerontological services

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201

Summary of Findings (Cont'd.)

Barriers or Obstacles to Health Care

- Health care professionals say the <u>single greatest barrier</u> to health care in Ottawa County is lack of health care insurance.
- Additionally, the lack of physicians and providers accepting Medicaid extends beyond mental illness to all realms of health care.
 - This impacts both adults AND children
- Further, some providers are now limiting the number of new patients they see with Medicare.
 - Senior adults are obviously impacted most
- In addition to providers not accepting Medicaid and Medicare, those with no or limited health care coverage have trouble finding providers who will see them if they have no insurance.
 - There are two free clinics in Ottawa County that can serve this population, but not as a source of primary care.
 - Additionally, for people who utilize these clinics, the demand is greater than the supply
- Cost is a barrier as those without insurance or with limited insurance often cannot afford the high costs of care or the out-of-pockets costs such as deductibles and co-pays.

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203

Summary of Findings (Cont'd.)

Health Care Access (Cont'd.)

- Local hospital data shows that compared to inpatient admissions, a higher proportion of Emergency Department visits are for uninsured residents.
- Additionally, local free medical clinic data illustrates that minority groups are overrepresented among their patient base. The value of the free clinics is supported by the fact that:
 - > Half of their patients are unemployed
 - If these clinics did not exist, patients report they would probably go without care, or would visit the ED
- Even those with health care coverage find that their policies neglect to cover ancillary services such as prescriptions, vision, or dental care.
- There is also a lack of mental health care, especially for low income, uninsured, and Medicaid residents.
 - Key Informants report some dissatisfaction with the community response to depression
- Key Informants point to a lack of wellness and prevention programs or services that could offset health costs.

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202

Summary of Findings (Cont'd.)

Barriers or Obstacles to Health Care (Cont'd.)

- Language barriers primarily impact the Hispanic population.
 - Key Informants and Key Stakeholders report a lack of not only Hispanic health care professionals, but also non-Hispanic professionals who speak Spanish and can translate
 - There is also a need for education/workshops on how to best address cultural differences that can become obstacles
- The jury is out as to whether transportation is an issue. On the one hand, Key Stakeholders mention it because there is a lack of public transportation in the rural areas and this makes up a great deal of the landscape in Ottawa County. On the other hand, very few Key Informants list transportation as a barrier to health care.
- Key Informants offer the following suggestions for effective solutions to health care barriers:
 - Universal health care/single payer system
 - > Education on services offered, payment options, prevention, wellness
 - More acceptance of Medicaid by providers
 - Incentives for better lifestyle choices
 - Different local health care model/plan/paradigm
 - More free/no cost clinics

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Barriers or Obstacles to Health Care (Cont'd.)

- A lack of physicians accepting Medicaid, transportation and cost are not only barriers to health care, community residents say there are also barriers to good health.
- Providers say there are also barriers and obstacles to <u>providing</u> health care, such as <u>Medicaid reimbursement rates</u> and <u>lack of patient motivation to</u> engage in services.

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Summary of Findings (Cont'd.)

Gaps in Health Care or Services/Programs Offered (Cont'd.)

- Many health care professionals believe there is not a wide variety and choice of primary care physicians for both adults and children.
 - > Again, the lack of primary care options hits the underserved the hardest
 - Lack of primary care options is attributed to the difficulty in recruiting primary care
 physicians to Ottawa County and the fact that fewer physicians overall are seeking
 a career in primary care
- The majority of residents have to travel outside of Ottawa County, or know someone who does, for certain services, in order to receive specialized care, cancer treatment, treatment for heart conditions, pediatric-related, or to seek a second opinion/better diagnosis.
- Focus group participants believe more activities and services are needed that promote good health through exercise and nutrition. Senior adults would like to see more cultural celebrations and parents would like to see more youth activities and education efforts.
 - Residents in southern Ottawa County want more services in place that increase access to, and provide lower costs for, both primary health care and dental care

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Summary of Findings (Cont'd.)

Gaps in Health Care or Services/Programs Offered

- Health care professionals agree that Ottawa County has a wealth of health care services and programs that meet the demand of the population, including:
 - Emergency services such as ambulatory/emergency transport, emergency care, and urgent care services
 - General surgery
 - OB/GYN
 - Ophthalmology
 - Orthopedics
- Conversely, there is a lack of programs and services to meet the demands of the population for:
 - Mental health treatment, whether for mild, moderate, severe, or persistent
 - Substance abuse
 - Non-emergency transport (transportation barrier)
 - General dental care and oral surgery
- The inability to meet the demand partly stems from a lack of coordination among providers and a general lack of resources to support existing programs. Better coordination and communication across services will result in a more effective referral system and increase access by the sharing of resources

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Summary of Findings (Cont'd.)

Health Disparities

 There is a direct relationship between health outcomes and both education and income, meaning positive outcomes are more prevalent with higher education and income levels on the same measure.

Examples include:

- General health status
- > Satisfaction with life
- Likelihood of receiving social/emotional support
- Having health care coverage
- Having a personal health care provider
- Engaging in leisure time activity
- Smoking cigarettes
- Having an appropriately timed Pap test
- Having a colonoscopy
- Visiting a dentist
- Having major depression
- The link between both education and income and positive health outcomes goes beyond the direct relationship. Those in the very bottom groups, for example no high school education and/or less than \$20K in household income, are most likely to experience the worst health outcomes.

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SUGGESTED PRIORITIES/ NEXT STEPS

Suggested Priorities/Next Steps (Cont'd.)

- Consider the development of a more team-oriented approach to care, such as where a physician works with a team of mid-level providers (e.g., nurse practitioners, physician's assistants) to be able to see more patients and effectively address patient concerns.
- Expand insurance coverage opportunities in the county, especially for those suffering from chronic conditions. This could occur through government decisions to subsidize the cost of health care for individuals or families or by encouraging currently uninsured residents to use different models of health care coverage (e.g., Access Health), and promoting coverage for preventive services.
- Build upon existing safety net programs for dental health and primary care by increasing investment in existing providers of free or low-cost dental and primary care (such as free clinics) to enable them to better address the existing community need.
- Policy efforts should be made to incorporate dental care into the community's overall health care delivery system. For example, the task force or committee that will take the information from this report and move forward with it, needs to work with people at the state level to change definitions, determine ways to obtain funding, etc. Legislation has to occur at the state level to ensure dental care is accessible to all residents.

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211

Suggested Priorities/Next Steps

Overall, this research identifies the pressing and prevalent health needs and concerns in Ottawa County as the following: health care access - primary and oral care - for the uninsured or low income, monitoring chronic disease rates, levels of obesity, mental health care services, health literacy, preventative activities, and lack of a coordinated community approach to tackling these issues in the community. These issues are organized by each identified need.

Health Care Access

Clearly, access to quality and affordable health care is a challenge for Ottawa County's low income and uninsured residents. Not only does this lead to unhealthy individuals and families, it results in an overuse of other services, such as the emergency room, to address needs that grow more severe with neglect. Therefore, the following are suggested to address the issue of access:

- Encourage physicians in Ottawa County to accept more Medicaid patients through incentives (e.g., increased Medicaid reimbursement rates, local government or community foundation-subsidized reimbursement).
- Increase Medicaid reimbursement for both primary and dental care.
- Explore the degree to which services can be provided by mid-level providers to increase health care access.

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210

Suggested Priorities/Next Steps (Cont'd.)

- Implement a community service that provides residents with support and general advocacy in getting their health care needs met as well as paid for, and in navigating the overall health care system.
- Consider implementing primary and dental care services to residents in need through new community avenues (e.g., hospital-based outpatient walk-in clinics, schools).
- Hire more bi-lingual health care providers to both hear and address the needs of the county's Hispanic residents. This may prove difficult, thus, alternatively hire more mid-level health care practitioners who speak Spanish and/or hire bilingual liaisons who can simply translate for ESL patients. These measures will address the "trust" barrier if it exists.
- Explore the establishment of a prescription drug assistance program that allows a patient immediate access to needed prescriptions. For example, one Key Stakeholder suggested providing prescription drugs onsite (e.g., at physician's office, hospital) because many people face transportation barriers that make it difficult to travel to multiple places to tend to their medical needs.
- Implement transportation service options for low income and senior residents in need (such as reimbursement system or nonprofit service provider).

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Suggested Priorities/Next Steps (Cont'd.)

Chronic Disease Care

Chronic disease care, especially in the case of diabetes, is linked directly to future health outcomes and care for residents. It is important that residents receive consistent care, be knowledgeable about their disease, and take steps toward active self care, or conditions will worsen, creating greater health problems and more strain on health care delivery.

- Create a system in which walk-in clinics are linked to primary care physicians for information and follow-up opportunities that will increase communication between providers and refer patients with chronic conditions to education and support services.
- Make changes to policy and practice that improve patient self-management such as providing more education and support.
- Determine what types of specialist providers are needed in the community to improve the management of chronic conditions.

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Suggested Priorities/Next Steps (Cont'd.)

Addressing Obesity

Obesity is clearly recognized as a health problem existing in the community, and is linked to many undesirable health outcomes. The following recommendations are made to address this community issue, some of which come from recommendations identified by the Centers for Disease Control and Prevention.

- Encourage healthy eating, diets, and exercise through a public awareness campaign in the community.
- Increase access to high quality, fresh, and affordable foods.
- Provide insurance-based incentives to address self management education needs and provide support that motivates residents to address issues concerning weight.
- Increase the availability of healthy foods and beverages in public venues.
- Support physical education and nutrition classes in school systems by assisting in the evaluation and assessment of their effectiveness.

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Suggested Priorities/Next Steps (Cont'd.)

Mental Health Support

Residents are unsatisfied with how the community is addressing mental heath needs (e.g., depression, substance abuse). There is also a lack of affordable and available services for moderate mental health needs in the community. Therefore

- Mental health diagnosis and care should be enhanced based upon the specific needs and resources available in the community.
- Provide more resources for services to residents with mild and moderate mental illness or substance abuse problems.
- Mental health care needs to be integrated into the approach to primary care (e.g., co-location of such services, coordinating communication and treatment between mental health care provider and primary care physician).
- Coordinate the delivery of care across agencies to better meet the needs of residents with mental as well as physical health problems.

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Suggested Priorities/Next Steps (Cont'd.)

- Provide incentives to retailers in geographically underserved areas to provide healthier food and beverage options to the public.
- Improve upon and advertise affordable venues for physical fitness activities. Investigate whether or not local fitness centers, personal trainers, and dieticians would be willing to provide discounted services if reimbursed some way.
- Develop community partnerships that look to reduce obesity rates through evidence-based approaches.

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Suggested Priorities/Next Steps (Cont'd.)

Health Literacy & Preventative Education

Overall, there is a need to promote health literacy and increase prevention education and activities in the community. Therefore, the following recommendations are made to address this need:

- More community education opportunities that teach and promote healthy lifestyle choices promoted by local health organizations can benefit the community.
- Employee insurance policies should promote coverage for prevention services and activities (e.g., quitting smoking).
- More development of structured employee wellness programs that offer incentives (e.g., reduced insurance premiums, health challenges for prizes) to encourage the practice of healthy lifestyle choices.
- Free or subsidized gym memberships should be offered to increase access to exercise opportunities.

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Suggested Priorities/Next Steps (Cont'd.)

Sub-population Focus

There are groups within the general population that deserve specific focus in implementing any improvements to the health care service delivery and overall health outcomes in Ottawa County.

- Hispanic residents Hispanic residents are more likely to report their health
 as fair or poor than other residents, and also face language barriers in
 accessing services. Consideration of this population's health needs and care
 is critical to improving community health.
- Low education and low income residents The majority of health care access
 and heath outcomes identified in this needs assessment are directly or
 indirectly related to income as well as education. Considering these factors in
 any attempt to increase access or achieve desired health outcomes should
 improve the overall effectiveness of these efforts.

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219

Suggested Priorities/Next Steps (Cont'd.)

Developing a Coordinated Community Approach

A coordinated approach to community health and health care can enable the community to focus on its most important targets for improvement, have a complete understanding of the services available and the extent of need, and allow for sharing of patient information across medical providers to ultimately increase access and make the process of accessing services easier for county residents. Therefore, the following ideas are recommended:

- Make technology improvements that allow for a regional system permitting local data exchange concerning patient care.
- Create a community health care action plan that creates a plan to support efforts to improve community health. Community members want a coordinated community plan that allows people to strategize.
- Focus these coordinated efforts on increasing ease of use in order to encourage more engagement in the health care delivery system by community residents.
- The community must develop and agree upon population health outcomes and targets for intervention.

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218

Suggested Priorities/Next Steps (Cont'd.)

- Teen and single mothers repeat teen birth rates are high, as well as the number of single mothers with children under 5 living in poverty. This group is deserving of further investigation and efforts to increase access to care for these families will benefit the health of the community.
- More women than men tend to have regular screening for disease or chronic conditions. Therefore, the community must develop strategies to get more men to participate in this type of preventative health care.

Next steps may include the creation of a steering committee to work on prioritizing and then developing a coordinated response to issues deemed most important to work on, within a specific time frame, such as 1 year, 3 year, and 5 year goals. Additionally, the steering committee might consider using the information provided in this needs assessment to facilitate discussions with different community stakeholders on how to best address the needs identified here, in pursuit of funding for new efforts, and as a baseline to provide the community with its health profile. Above all, next steps involve the establishment of careful priorities for action that once implemented, will benefit the community for the long haul.

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METHODOLOGY

Methodology (Cont'd.)

- Of the 11 Key Stakeholders invited to participate, all 11 completed an in-depth interview (100% response rate). Key Stakeholders were defined as executive-level community leaders who:
 - Have extensive knowledge and expertise on public health issues
 - Can provide a "50,000 foot perspective"
 - > Are often involved in policy decision making
 - Examples include hospital administrators and clinic directors
- Of the 80 Key Informants invited to take the online survey, 36 completed it for a 45% response rate. Key Informants are also community leaders who:
 - Have extensive knowledge and expertise on public health issues, or
 - > Have experience with subpopulations impacted most by issues in health/health care
 - > Examples include health care professionals or directors of non-profit organizations
- There were 9 focus groups conducted, 5 in southern Ottawa County and 4 in northern Ottawa County, with a total of 47 participants. The breakdown of participants per group is as follows:
 - Seniors, North (n=7)
 - Seniors, South (n=3)
 - Low income, North (n=2)
 - Low income, South (n=4)
 - Parents with children, North (n=2)
 - Parents with children, South (n=7)
 - Providers, North (n=11)
 - Providers, South (n=7)
 - Hispanic, South (n=4)

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223

Methodology

 This research involved the collection of primary and secondary data. The table below shows the breakdown of primary data collected with the target audience, method of data collection, and number of completes:

	Data Collection Methodology	Target Audience	Number Completed
Key Stakeholders	In-Depth Telephone Interviews	Hospital Directors, Clinic Directors	11
Key Informants	Online Survey	Physicians, Nurses, Dentists	36
Community Residents	Focus Groups (9 groups, 47 participants)	Providers Low Income Hispanic Senior Adults Parents with Children at Home	18 6 4 10 9
Community Residents	Telephone Survey (BRFS)	Ottawa County Adults (18+)	1,274

 Secondary data was derived from local hospital utilization data and various government and health sources such as the U.S. Census, Michigan Department of Community Health, County Health Rankings.

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222

Methodology (Cont'd.)

- A Behavioral Risk Factor Survey was conducted in Ottawa County via telephone with 1,274 county residents. The response rate was 41%.
- Disproportionate stratified random sampling (DSS) was used to ensure results could be generalized to the population of Ottawa County. Characteristics of DSS are:
 - > Landline telephone numbers are drawn from two strata (lists) that are based on the presumed density of known telephone household numbers
 - Numbers are classified into strata that are either high density (listed) or medium density (unlisted)
 - Telephone numbers in the high density strata are sampled at the highest rate, in this case the ratio was 1.5:1.0
- In addition to landline telephone numbers, the design also targeted cell phone-only Ottawa County residents. Of the 1,274 completed surveys, 286 were cell phone-only (22%).
- The 1,274 households represent 1.4% of the 93,775 households in Ottawa County according to the 2010 U.S. Census.
- The margin of error for the entire sample of 1,274, at a 95% confidence level, is +/- 2.7%. This is based on a population of roughly 195,064 Ottawa County residents 18 years or older, according to the 2010 U.S. Census estimate.

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Methodology (Cont'd.)

- Unless noted, as in the Michigan BRFS, respondents who refused to answer a question or did not know the answer to a specific questions were normally excluded from analysis. Thus, the base sizes vary throughout the section regarding the BRFS.
- Data weighting is an important statistical process that was used to remove bias from the BRFS sample. The formula consists of both design and poststratification weights. The purpose of weighting the data is to:
 - Correct for differences in the probability of selection due to non-response and non-coverage errors.
 - Adjusts variables of age and gender between the sample and the entire adult population in Ottawa County.
 - Allows the generalization of findings to the whole population, not just those who respond to the survey.

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225

Definitions of Commonly Used Terms

APPENDIX

Definitions of Commonly Used Words/Acronyms

- ESL means "English as a second language." For this population/group, English is not their primary language. For purposes of this report, it most often refers to the Hispanic population that has Spanish as their primary language.
- PCP refers to "primary care provider" or "primary care physician," but the key terms are "primary care." Examples of this are family physicians, internists, and pediatricians.
- Binge drinkers those who consume five or more drinks per occasion (for men) or four or more drinks per occasion (for women) at least once in the previous month.
- Heavy drinkers those who consume an average of more than two alcoholic drinks per day for men and one per day for women in the previous month.

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Respondent Profiles

Key Stakeholder Interviews

Chief Executive Officer/President of Alliance for Health

Chief Executive Officer/President of Holland Hospital

Chief Executive Officer/President of Innovation Health and Wellness Benefits

Chief Executive Officer/President of North Ottawa Community Health Systems

Chief Executive Officer/President of Spectrum Health Zeeland Community Hospital

Chief Operating Officer for Ottawa County Health Programs

Director of Medical Management for Priority Health

Director of Ottawa County Department of Human Services

Executive Director for Ottawa County Community Mental Health

Executive Vice President of Intercare Community Health Network

Vice President of Human Resources, Shape Corporation

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Behavioral Risk Factor Survey

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	TOTAL	Northwest	Northeast	Central	Southwest	Southeast
<u>Gender</u>	(n=1274)	(n=285)	(n=35)	(n=95)	(n=651)	(n=201)
Male	51%	53%	52%	49%	53%	47%
Female	49%	47%	48%	51%	47%	53%
<u>Age</u>	(n=1261)	(n=281)	(n=35)	(n=94)	(n=645)	(n=199)
18 to 24	17%	14%	12%	13%	20%	14%
25 to 34	16%	15%	15%	10%	18%	14%
35 to 44	19%	14%	19%	22%	19%	22%
45 to 54	19%	20%	7%	28%	18%	17%
55 to 64	13%	15%	25%	15%	11%	13%
65 to 74	9%	12%	11%	4%	7%	10%
75 or Older	8%	9%	11%	9%	6%	10%
Race/Ethnicity	(n=1269)	(n=284)	(n=35)	(n=94)	(n=648)	(n=201)
White, non-Hispanic	88%	98%	96%	95%	81%	96%
Other, non-Hispanic	2%	1%	0%	2%	3%	2%
Hispanic	9%	1%	4%	3%	16%	3%
Own or Rent Home	(n=1270)	(n=285)	(n=35)	(n=95)	(n=647)	(n=201)
Own	74%	73%	72%	80%	73%	78%
Rent	19%	21%	24%	14%	20%	12%
Other Arrangement	7%	5%	4%	6%	7%	10%

Behavioral Risk Factor Survey (Cont'd.)

	TOTAL	Northwest	Northeast	Central	Southwest	Southeast
Marital Status	(n=1272)	(n=285)	(n=35)	(n=95)	(n=649)	(n=201)
Married	64%	61%	67%	69%	61%	73%
Divorced	8%	10%	12%	7%	8%	3%
Widowed	4%	6%	1%	4%	3%	5%
Separated	1%	1%	0%	0%	1%	1%
Never married	21%	21%	20%	15%	25%	17%
A member of an unmarried couple	3%	2%	0%	5%	2%	3%
Number of Children Less Than Age 18 At Home	(n=1274)	(n=285)	(n=35)	(n=95)	(n=651)	(n=201)
None	53%	64%	62%	65%	48%	50%
One	17%	13%	3%	9%	20%	15%
Two	18%	15%	24%	14%	19%	17%
Three or more	12%	8%	11%	12%	135	17%
Number of Adults and Children in Household	(n=1274)	(n=285)	(n=35)	(n=95)	(n=651)	(n=201)
One	9%	14%	7%	9%	8%	7%
Two	30%	33%	34%	42%	27%	30%
Three	16%	22%	12%	17%	16%	9%
Four	23%	18%	26%	17%	25%	25%
Five	13%	10%	16%	14%	15%	12%
More than five	10%	3%	5%	2%	10%	17%

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Behavioral Risk Factor Survey (Cont'd.)

	TOTAL	Northwest	Northeast	Central	Southwest	Southeast
Education	(n=1274)	(n=285)	(n=35)	(n=95)	(n=651)	(n=201)
Never attended school, or only Kindergarten	<1%	0%	0%	0%	<1%	0%
Grades 1-8 (Elementary)	2%	<1%	0%	0%	3%	1%
Grades 9-11 (Some high school)	3%	3%	3%	2%	4%	2%
Grade 12 o GED (High school graduate)	30%	29%	33%	33%	31%	25%
College 1 year to 3 years (Some college)	31%	30%	38%	31%	30%	37%
College 4 years or more (College graduate)	33%	37%	26%	34%	32%	35%
Employment Status	(n=1273)	(n=285)	(n=35)	(n=95)	(n=650)	(n=201)
Employed for wages	51%	45%	46%	56%	54%	47%
Self-employed	7%	9%	11%	2%	7%	7%
Out of work for more than a year	4%	7%	6%	5%	4%	1%
Out of work for less than a year	3%	4%	0%	2%	3%	2%
A homemaker	7%	3%	15%	11%	8%	9%
A student	7%	5%	0%	7%	7%	11%
Retired	17%	23%	20%	13%	14%	22%
Unable to work	4%	4%	3%	5%	4%	1%

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Behavioral Risk Factor Survey (Cont'd.)

	TOTAL	Northwest	Northeast	Central	Southwest	Southeast
Household Income	(n=1101)	(n=252)	(n=27)	(n=77)	(n=571)	(n=170)
Less than \$20,0000	15%	18%	28%	11%	14%	13%
\$20,000 to less than \$35,000	18%	15%	18%	21%	18%	18%
\$35,000 to less than \$50,000	18%	17%	32%	15%	19%	13%
\$50,000 to less than \$75,000	21%	20%	6%	16%	23%	19%
\$75,000 or more	29%	30%	15%	38%	26%	37%
Poverty Status	(n=1078)	(n=243)	(n=25)	(n=79)	(n=555)	(n=172)
Income under poverty line	11%	10%	25%	1%	11%	16%
Income over poverty line	89%	90%	75%	99%	89%	84%
Region	(n=1274)	(n=285)	(n=35)	(N=95)	(n=651)	(n=201)
Northwest	21%	100%				
Northeast	3%		100%			
Central	7%			100%		
Southwest	52%				100%	
Southeast	17%					100%

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Key Informant Surveys

Assistant Administrator, Ottawa County Health Department

Assistant Administrator, GVSU, Campus Wellness & Recreation

Associate Director, Hope College Health Clinic

CFO, Spectrum Health Zeeland Community Hospital

Chair, Health and Human Services Committee, Ottawa County Board of Commissioners

Coordinator, Ottawa County Great Start Collaborative

Dean of Students, Western Theological Seminary

Deputy Director, Community Mental Health of Ottawa County

Director of Adult Ministries, Second Reformed Church, Zeeland, MI

Director, City on a Hill Free Health Clinic

Director, Holland Community Health Center

Director, Holland Free Health Clinic

Director, Holland Hospital Center for Good Health

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Key Informant Surveys (Cont'd.)

Director, Tri-Cities Ministries Counseling

Executive Director, Allendale Love INC

Executive Director, Bethany Christian Services

Executive Director, Children's Advocacy Center

Executive Director, Coopersville Cares

Executive Director, Grand Haven Community Foundation

Executive Director, Lakeshore Ethnic Diversity Alliance

Executive Director, Latin Americans United for Progress

Executive Director, Ottawa County Human Services Coordinating Council

Executive Director, Northwest Ottawa County Council on Aging

Executive Director, Senior Resources

Executive Director, The People Center

Health and Wellness Coordinator, GVSU, Human Resources

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Key Informant Surveys (Cont'd.)

Parish Nurse, Christ Memorial Church

Past Board Member, Spectrum Health Zeeland Community Hospital

President, Community Foundation of Holland/Zeeland Area

President, Greater Ottawa County United Way

President, Holland Area Chamber of Commerce

President, Lakeshore Advantage

President, West Michigan Strategic Alliance

Recreation Director, Zeeland Public Schools/Zeeland Recreation

Retired VP of Human Resources, Gentex Corporation

Senior Vice President, Huntington National Bank

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237

CHNA Task Force Members

Lynne Doyle, Deputy Director, Community Mental Health of Ottawa County

Jodi Gogolin, Community Outreach Director, Holland Hospital

Melissa Kamara Liggins, Community Relations Manager, Spectrum Health Zeeland Community Hospital

Marcia Knol, Community Health Planner/Analyst, Ottawa County Health Department

Donald Longpre, Vice President – Finance/CFO, North Ottawa Community Health System

Patrick Moran, President, Greater Ottawa County United Way

Andre Pierre, Director of Business Operations – Healthier Communities, Spectrum Health System

Ryan Powers, Vice President of Finance and System Services, Spectrum Health Zeeland Community Hospital

Lisa Stefanovsky, Health Officer, Ottawa County Health Department

Jennifer VanSkiver, Chief Communications Officer, North Ottawa Community Health System

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239

Ottawa County Community Health Needs Assessment Task Force

Ottawa County Map with Regions

